

PHONE (808) 594-1888  
Committee on Resource Management  
Trustee John Waihe'e IV, *At-Large* - Chair  
Trustee Luana Alapa, *Moloka'i / Lāna'i* - Vice Chair  
Members

Trustee Leina'ala Ahu Isa, *At-Large*  
Trustee Dan Ahuna, *Kaua'i / Ni'ihau*  
Trustee Kaleihikina Akaka, *O'ahu*  
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Trustee Brendon Kalei'aina Lee, *At-Large*  
Trustee Carmen Hulu Lindsey, *Maui*  
Trustee Keola Lindsey, *Hawai'i Island*



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**STATE OF HAWAII  
OFFICE OF HAWAIIAN AFFAIRS**

**MEETING OF THE  
COMMITTEE ON RESOURCE MANAGEMENT (RM)**

**DATE:** Wednesday, June 30, 2021

**TIME:** 10:00 a.m.

**PLACE:** Virtual Meeting

Viewable at [www.oha.org/livestream](http://www.oha.org/livestream) OR

Listen by phone: (213) 338-8477,

Webinar ID: 912 3217 4814

**Due to the threat of COVID-19, Governor Ige issued the most recent Emergency Twenty-First Supplementary Proclamation dated June 7, 2021 that suspends parts of Hawai'i Revised Statutes Chapter 92, Public Agency Meetings and Records to, among other things, enable boards to conduct business without any board members or members of the public physically present at the same location.**

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**AGENDA**

**I. Call to Order**

**II. Public Testimony on Items Listed on the Agenda\***

(Please see page 2 on how to submit written testimony or provide oral testimony online.  
Oral testimony by telephone/landline **will not** be accepted)

**III. Approval of Minutes**

None

**IV. Executive Session†**

- A. Consultation with Board Counsel Robert G. Klein, OHA Sr. Legal Counsel Raina Gushiken, and Anna Elento-Sneed, Esq. re: questions and issues pertaining to the Board's powers, duties, privileges, immunities, and liabilities with respect to reorganization activities and related costs, pursuant to HRS§92-5(4)

**V. Unfinished Business**

None

**VI. New Business**

- A. ACTION ITEM RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Periods 2021-2022 (FY22) and 2022-2023 (FY23)
- B. ACTION ITEM RM #21-08B: OHA Biennium Budget for the Fiscal Biennium Periods 2021-2022 (FY22) and 2022-2023 (FY23),  
Fiscal Stabilization Policy

**VII. Announcements**

**VIII. Adjournment**



**STATE OF HAWAII  
OFFICE OF HAWAIIAN AFFAIRS**

If you require an auxiliary aid or accommodation due to a disability, please contact Raina Gushiken at telephone number 594-1772 or by email at: [rainag@oha.org](mailto:rainag@oha.org) no later than three (3) business days prior to the date of the meeting. Meeting materials will be available to the public 72-hours prior to the meeting and posted to OHA's website at: [www.oha.org/rm](http://www.oha.org/rm).

†Notice: The 72 Hour rule, pursuant to OHA BOT Operations Manual, Section 49, shall be waived for distribution of new committee materials.

‡ Notice: This portion of the meeting will be closed pursuant to HRS § 92-5.

\*Public Testimony: Public testimony can be submitted to the OHA Board of Trustees either:  
(1) in writing emailed at least 24 hours prior to the scheduled meeting, or  
(2) as live, oral testimony online during the Public Testimony portion of the virtual meeting.

**Public Testimony must be limited to matters listed on the meeting agenda.**

Please visit OHA's website for more detailed information on how to submit Public Testimony at:

<https://www.oha.org/how-to-submit-testimony-for-oha-bot-meetings/>.

Persons wishing to provide *written testimony* on items listed on the agenda should submit testimony via *email* to [BOTmeetings@oha.org](mailto:BOTmeetings@oha.org) at least **24 hours prior** to the scheduled meeting. Any testimony received after this deadline will be considered 'late' testimony and distributed to the Board members after the scheduled meeting.

**Due to COVID- 19, please do not fax, mail, or hand-deliver written testimony.**

Persons wishing to provide *oral testimony online* during the virtual meeting must register here first:

[https://zoom.us/webinar/register/WN\\_v0\\_oXH0jSNeYW09VNsG4SQ](https://zoom.us/webinar/register/WN_v0_oXH0jSNeYW09VNsG4SQ)

The registration to provide oral testimony online will remain open until the Public Testimony section on the agenda has concluded. You will need to register prior to this time if you would like to orally testify. Once you have completed your registration, a confirmation email will be sent to you with a link to join the virtual meeting and further instructions on how to provide oral testimony during the virtual meeting.

To provide oral testimony online, you will need:

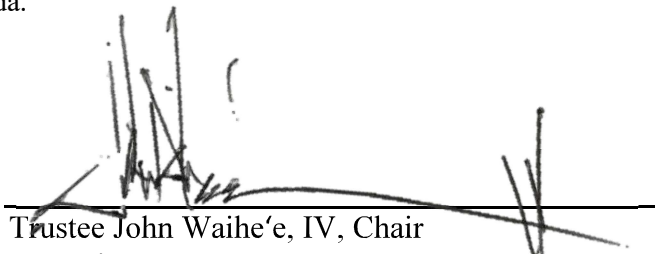
- (1) a computer or mobile device to connect to the virtual meeting;
- (2) internet access; and
- (3) a microphone to provide oral testimony.

Oral testimony online will be limited to five (5) minutes.

Oral testimony by telephone / landline **will not** be accepted at this time.

Once your oral testimony is completed, please disconnect from the meeting. If you do not log-off on your own, support staff will remove you from the Zoom meeting.

You can continue to view the remainder of the meeting on the livestream or by telephone, as provided at the beginning of this agenda.

  
\_\_\_\_\_  
Trustee John Waihe'e, IV, Chair  
Committee on Resource Management

06/24/2021

\_\_\_\_\_  
Date

June 30, 2021 - Continued

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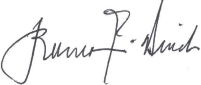
## ACTION ITEM


### COMMITTEE ON RESOURCE MANAGEMENT June 30, 2021


RM #21-08A

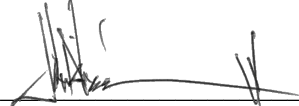
**Action Item Issue:** OHA Biennium Budget for the Fiscal Biennium Periods 2021-2022 (FY 22) and 2022-2023 (FY 23)

Co-Prepared by:  Jun 25, 2021  
Grace Chen Date  
'Aho Hui Mo'ohelu, Budget Analyst

Co-Prepared & Reviewed by:  Jun 25, 2021  
Ramona G. Hinck Date  
Pou Kāko'o Ho'opono Kūikawā, Interim Controller &  
Ka Pou Kihi Kanaloa Wai, Chief Financial Officer

Reviewed by:  Jun 25, 2021  
Casey K. Brown Date  
Ka Pou Nui, Chief Operating Officer

Reviewed by:  Jun 25, 2021  
Sylvia M. Hussey, Ed.D. Date  
Ka Pouhana, Chief Executive Officer

Reviewed by:  Jun 25, 2021  
Ke Kua, Trustee John D. Waihee, IV Date  
Luna Ho'omalua o ke Kōmike Resource Management  
Chair of the Committee on Resource Management

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

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**I. PROPOSED ACTION**

Administration recommends the Board of Trustees:

- A. Approve the OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23) as outlined in Attachment #1 - Reorganization; and
- B. Approve the carryover of \$1,000,000 in unspent, uncommitted, unencumbered funds from FY 2021 for the purpose of addressing projected reorganization related costs; this action authorizes Administration to carryover, spend, commit, accrue, and encumber, \$1,000,000 from FY 2021 authorization to fund reorganization related costs (e.g., accrued vacation, health insurance premiums, separation pay, other) post FY 2021 in order to effect the organizational structure budgeted in Attachment #1, the OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23).

**II. ISSUE**

Whether or not the Resource Management Committee should recommend and approve: the Total Operating Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23) as outlined in Attachment #1; and the carryover of \$1,000,000 in unspent, uncommitted, unencumbered funds from FY 2021 for the purpose of addressing projected reorganization related costs. The carryover action authorizes Administration to carryover, spend, commit (PR), accrue and encumber (PO), \$1,000,000 from FY 2021 authorization to fund reorganization related costs (e.g., accrued vacation, health insurance premiums, separation pay, other) post FY 2021 in order to effect the organizational structure budgeted in Attachment #1, the OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23).

**III. ACTION ITEM ORGANIZATION**

Action Item RM #21-08A is organized in the following manner to support the above recommended action:

Section IV – BACKGROUND - POLICY BASIS – Budget Construction & Management Policies

Section V - FISCAL BIENNIUM 2021-2022 (FY22) and 2022-2023 (FY23) DISCUSSION

Section VI – RECOMMENDED ACTION

Section VII – ALTERNATIVE ACTIONS

Section VIII – ATTACHMENTS

**IV. BACKGROUND - POLICY BASIS – Budget Construction & Management Policies**

**A. Budget Construction.** Via Action Item RM #18-12: Amendments to OHA's Board of Trustees Executive Policy Manual (EPM) related to budget preparation, format and reporting requirements, September 26, 2018, the Board implemented changes to and renamed section 3040 to Planning, Programming, Budget (PPB)<sup>1</sup> ("Section 3040"). In general, section 3040 describes the biennium budget construction process, including sufficient detail planning, programming and financing to support OHA's Strategic Plan priorities, results, programs and operations. Understanding the business model, time horizon and activities, work plans, etc. are important to be able to budget effectively. In addition, the budget should be able to be shared in a multiple ways— non-core, programmatic, strategy, overhead, personnel, non-personnel; and to multiple audiences (e.g., Board, administration, management, legislators, beneficiaries). Section 3040 of the EPM functions as the organization's budget construction policy.

**B. Budget Management.** Once the biennium budget is constructed as outlined in Section 3040, implementation and execution of the budget take various forms such as management and monitoring of site operations and activities, payroll, purchase requisitions, purchase orders, disbursements and contracts. Each operational activity has related policies, processes and procedures. Observations, experiences and operations are supplemented with periodic (e.g., weekly, monthly) reports distributed to executives, directors and managers to monitor and manage strategic and tactical activities, purchase requisitions (representing commitments), purchase orders and contracts (representing encumbrances), budget variances (the difference between actual disbursements + commitments + encumbrances and budgets for the program, object code, contract).

Payroll is currently managed centrally and holistically by the Human Resources Division. Historically, the Controller and Chief Financial Officer have managed payroll without broader engagement of the Human Resources function and the related analyses. New section 3045 Budget Management ("Section 3045") describes the various types of reports available for better budget management. This section coupled with the budget evaluation activities described below envisions a more collaborative budget management process between Resource Management and Human Resources functions for payroll and benefits.

**C. Budget Evaluation.** Reports provided and budget evaluation activities are intended to go hand in hand. Contract management is also part of budget monitoring and management. Evaluation activities consider questions such as:

- What is the dollar and percentage variance of each program?
- What is the nature of that variance—positive, negative, temporary, permanent?
- Should there be an adjustment to the process to spend (e.g., accelerate or slow the procurement process) or the actual spend itself (e.g., service contract or other disbursement vehicle)?
- Are the program plans on track? Do we need to adjust our plans in order to deliver timely and completely?

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<sup>1</sup> Section 3040 related to Bylaws Review was deleted and moved to Series 1000 which is related to BOT responsibilities (Source: Action Item ARM 10-06 and page 19)

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

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- Was the intended outcome, deliverable provided? Is there a contract, purchase order or other adjustment to be completed?
- How are the expenditures and disbursements aligned tactically or strategically?

New Section 3045 functions as the organization's budget reporting, management and evaluation policy, collectively "Budget Management Policy".

**D. Fiscal Stabilization Policy.** Action Item RM #19-16: Action Regarding a Fiscal Stabilization Policy including Withdrawal Guidelines and the related Elimination of the Fiscal Reserve Withdrawal Guidelines contained within the Native Hawaiian Trust Fund Spending Policy, September 4, 2019, while approved by the Board in 2019, the policy was not formally incorporated into the EPM until May 2021. Page 7 of Action Item RM #19-16 noted, "As a temporary measure, the fund could address many of OHA's annual needs for budget stabilization and emergencies, while OHA considers permanent responses to the State Auditor's concerns. We believe that OHA needs to analyze its current policies, especially those related to investment and withdrawals, so they are not contradictory, and work toward agreed-upon objectives. As recommended in the past, that effort needs to be based upon internal OHA discussions regarding organizational objectives and priorities." The referenced policy analyses (i.e., Investment, Spending, Debt Management, Kaka'ko Makai and development of Endowment specific policies and related documents) was the work of the Board approved Permitted Interaction Group (PIG) reported out in October 2020;<sup>2</sup> and continuing the work is recommended.

**E. Executive Policy Manual Edits**

In completing this budget policy related work and reviewing the various reference documents, the following edits are proposed: (3) Relocate and renumber two sections currently located in *section 3050 Fiscal* to *section 3040 Planning, Programming, Budget*; and (4) Relocate and renumber five sections currently located in *section 3040 Planning, Programming, Budget* to new *section 3045 Budget Management*. Refer to Attachment A for proposed movement and relocation of sections to better align to budget construction/preparation, management and evaluation activities (part III), noting that destination sections are identified with "x" to aid in final integration work; and Attachment A is also the clean summary (part I and II).

As recently approved by the Board of Trustees ("BOT" or "Board"), Action Item RM #21-05 - Amendment to Executive Policy Manual Section, Budget Management Policy, April 20, 2021<sup>3</sup>:

**A. 3045 BUDGET MANAGEMENT POLICY, 3.45.c.** *As the biennium budget is prepared and authorized only once every two years, in accordance with the State's biennium, it may be necessary to update and make adjustments to the budget for various changes that may have occurred since the budget was approved. Significant changes to the budget are made through budget realignments. A budget realignment is generally a reforecasting of the total budget. Budget realignments are prepared by the CEO through the CFO and presented to the BOT for approval.*

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<sup>2</sup> Action Item BOT #20-05: Approve the formation of a Permitted Interaction Group to investigate the development of T-Level Trustee policies for OHA's Board Governance Framework, September 10, 2020.

<sup>3</sup> 1st Reading, BOT Meeting, April 22, 2021; 2nd Reading, BOT Meeting, April 29, 2021

**B. 3046 FISCAL STABILIZATION POLICY.** *As defined in the new Executive Policy Manual Section 3046 – FISCAL STABILIZATION POLICY: “Reserve” means something stored or kept available for future use or need, money or its equivalent kept on hand or set apart usually to meet liabilities. Reserves. The Fiscal Stabilization Fund may be used to activate previously designated reserves.*

F. **Working Definitions.** The following are working definitions that contextualize discussions related to future budget realignment of the core and non-core budgets as provided by policy:

- “Expenditure” is when cash is disbursed or an accounting accrual is made to recognize the obligation;
- “Committed” is when a purchase requisition is processed; and
- “Encumbrance” is when a purchase order (and related contract if applicable) is completed and processed.

The total of “expenditure”, “committed” and “encumbrance” is collectively known as (projected) “consumption”. The aggregated, projected “consumption” is compared to the approved budget from the previous period and the amount available for realignment is determined.

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**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

**V. FISCAL BIENNIUM 2021-2022 (FY22) and 2022-2023 (FY23) DISCUSSION**

**TOTAL OPERATING BUDGET**  
BIENNIUM PERIODS 2021-2022 (FY2022) 2022-2023 (FY 2023)

Total Operating Budget	BOT Approved		PRELIMINARY		FY22/FY23	%
	FY 20 Realignment #3	FY 21 Realignment #3	FY 22	FY 23	2-Year Total	
<b>1. Core Operating Budget</b>						
Personnel (Fringe rate - FY20/FY21: 63.08%; FY22/FY23: 52%)	\$15,699,730	\$13,881,194	\$12,872,126	\$13,253,145	\$26,125,271	
Non-Personnel	21,532,191	24,398,321	23,809,388	24,080,510	47,889,898	
<b>Sub-total – Core Operating Budget:</b>	<b>\$37,231,921</b>	<b>\$38,279,515</b>	<b>\$36,681,515</b>	<b>\$37,333,655</b>	<b>\$74,015,169</b>	<b>84%</b>
<b>2. Commercial Property</b>						
Kaka'ako Makai	\$2,261,175	\$2,607,088	\$1,796,258	\$1,821,814	\$3,618,072	
Na Lama Kuku	5,950,051	\$5,848,644	3,077,693	3,269,232	6,346,925	
<b>Sub-total – Commercial Property:</b>	<b>\$8,211,226</b>	<b>\$8,455,732</b>	<b>\$4,873,951</b>	<b>\$5,091,046</b>	<b>\$9,964,997</b>	<b>11%</b>
<b>3. Legacy Properties</b>						
Palauea Culture Preserve	\$135,380	\$89,730	\$74,740	\$74,740	\$149,480	
Wao Kele O Puna Management Fund	256,610	250,510	207,505	\$207,505	415,010	
<b>Sub-total – Legacy Properties:</b>	<b>\$391,990</b>	<b>\$340,240</b>	<b>\$282,245</b>	<b>\$282,245</b>	<b>\$564,490</b>	<b>1%</b>
<b>4. Other OHA Programs</b>						
Federal-Funded						
Halawa Luluku Interpretive Development	\$4,099,249	\$3,372,943	\$459,590	\$266,358	\$725,948	
Native Hawaiian Revolving Loan Fund	1,029,891	1,113,484	1,353,805	1,394,419	2,748,224	
<b>Sub-total – Federal-Funded:</b>	<b>\$5,129,140</b>	<b>\$4,486,427</b>	<b>\$1,813,396</b>	<b>\$1,660,777</b>	<b>\$3,474,173</b>	
Others						
Hi'ilei Aloha & Subsidiaries	\$327,000	\$134,000	\$0	\$0	\$0	
Ho'okele Pono & Subsidiaries	166,000	61,000	0	0	0	
<b>Sub-total – Others:</b>	<b>\$493,000</b>	<b>\$195,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
<b>Sub-total – Other OHA:</b>	<b>\$5,622,140</b>	<b>\$4,681,427</b>	<b>\$1,813,396</b>	<b>\$1,660,777</b>	<b>\$3,474,173</b>	<b>4%</b>
<b>Total Operating Budget:</b>	<b>\$51,457,277</b>	<b>\$51,756,914</b>	<b>\$43,651,107</b>	<b>\$44,367,723</b>	<b>\$88,018,829</b>	<b>100%</b>

**Notes>**

[1] Figures for FY20 and FY21 are based on Action Item RM#21-06: Approval of FY21 Budget Realignment #3, which was approved by the BOT Committee on Resource Management on May 25, 2021, and to proceed to the Board of Trustees, subject to their approval.

[2] FY22 and 23 budget data presented are preliminary and subject to change.



**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

**Core Operating Budget:** Reflects the basic operating budget consisting of payroll, operations, and program expenditures and includes the following four (4) funding sources:

- **Withdrawals from the Native Hawaiian Trust Fund (NHTF)** are limited by the Native Hawaiian Trust Fund Spending Policy. This policy limits the withdrawal to five (5) percent of the NHTF's twenty-quarter (20-quarter) rolling average market value, as defined, to ensure that resources held within the trust are available for future spending.

**Table 1: Calculation of 5% of the NHTF's Twenty (20) Quarter Rolling Market Value**

<b>FY 2022</b>	<b>Market Value</b>	<b>FY 2023</b>	<b>Market Value</b>
15-Jun	\$355,048,226	16-Jun	\$334,212,849
15-Sep	333,046,326	16-Sep	341,999,977
15-Dec	334,273,216	16-Dec	337,863,691
16-Mar	333,913,756	17-Mar	351,253,532
16-Jun	334,212,849	17-Jun	354,826,696
16-Sep	341,999,977	17-Sep	364,342,282
16-Dec	337,863,691	17-Dec	375,820,258
17-Mar	351,253,532	18-Mar	367,614,957
17-Jun	354,826,696	18-Jun	374,937,631
17-Sep	364,342,282	18-Sep	378,612,814
17-Dec	375,820,258	18-Dec	357,887,387
18-Mar	367,614,957	19-Mar	376,157,559
18-Jun	374,937,631	19-Jun	383,880,451
18-Sep	378,612,814	19-Sep	385,009,338
18-Dec	357,887,387	19-Dec	396,793,723
19-Mar	376,157,559	20-Mar	347,806,871
19-Jun	383,880,451	20-Jun	370,981,092
19-Sep	385,009,338	20-Sep	388,087,563
19-Dec	396,793,723	20-Dec	427,201,350
20-Mar	347,806,871	21-Mar	430,867,414
<b>Average:</b>	<b>\$359,265,077</b>	<b>Average:</b>	<b>\$372,307,872</b>
<b>5%:</b>	<b>\$17,963,254</b>	<b>5%:</b>	<b>\$18,615,394</b>

- **Public Land Trust (PLT) Revenues** are received from the State of Hawai'i and have been set at \$15,100,000 (Act 178, SLH 2006) per year, until further legislative action.
- **Kaka'ako Makai (KM) Revenues** are allocated to OHA's Core Operating Budget in two ways, as outlined in BOT approved April 20, 2021, Action Item #21-05, Approval of an OHA Board of Trustees Policy Amendment relating to an allocation of revenue from OHA's Kaka'ako Makai properties:
  - 1) eliminate the allocation of the gross revenue from Kaka'ako Makai to OHA's Grant program, and

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

- 2) increase the allocation of the net revenue to OHA's Legacy Land Program (LLP) from 50% to 60%.

**Table 2: Funding from Kaka'ako Makai Revenues**

FUNDING SOURCES	BOT Approved		Biennium Budget Request		FY20/ FY21	FY22/ FY23
	FY20 Realignment #2	FY21 Realignment #2	FY 22	FY 23	2-Year Total	2-Year Total
20% of Kaka'ako Makai Gross Revenue (Grant Use)	933,858	883,804	0	0	1,817,662	0
50% Kaka'ako Makai FY18/FY19 Net Revenue (Legacy Lands Use)	1,554,297	1,514,931	0	0	3,069,228	0
60% Kaka'ako Makai FY22 Net Revenue (Legacy Lands Use)	na	na	1,363,861	1,363,861	na	2,727,722
<b>Sub-total - Core Operating Budget:</b>	<b>\$2,488,155</b>	<b>\$2,398,735</b>	<b>\$1,363,861</b>	<b>\$1,363,861</b>	<b>\$4,886,890</b>	<b>\$2,727,722</b>

- *State of Hawai'i General Fund* appropriations are determined by the legislature during each Biennium. OHA budget request was \$3,037,879 for each fiscal year of FY20 and FY21. The state legislature revised the amount and the current draft of HB172 CD1 awaiting the Governor's signature, is \$2,254,000 for each fiscal year, and a decrease of (\$783,879) from the FY20 and FY21 award level.

**Table 3: SOH General Fund Request HB172 and HB172 CD1 (most recent)**

Program ID	Original 2019 HB172	Draft 2021 HB204 SD2 CD1	Adjustments
	FY20/FY21 per year	FY22/FY23 per year	
<b>OHA150 - Office of Trustees</b>	<b>\$58,323</b>	<b>\$0</b>	<b>(\$58,323)</b>
Personnel	58,323	0	(58,323)
<b>OHA160 - Administration</b>	<b>1,124,042</b>	<b>0</b>	<b>(1,124,042)</b>
Personnel	827,168	0	(827,168)
Operating (Office Rent)	296,874	0	(296,874)
<b>OHA175 - Beneficiary Advocacy</b>	<b>1,855,514</b>	<b>2,254,000</b>	<b>398,486</b>
Personnel	181,684	0	(181,684)
Operating (Grants & Contracts)	1,673,830	2,254,000	580,170
<b>Total per Year:</b>	<b>\$3,037,879</b>	<b>\$2,254,000</b>	<b>(\$783,879)</b>

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

**Funding Sources for Core Operating Budget**

**Table 4: Spending Limit for OHA's Core Operating Budget**

SOURCES OF FUNDING	FY20 Realignment #3	FY21 Realignment #3	PRELIMINARY		FY20/FY21	FY22/FY23
			FY 22	FY 23	2-Year Total	2-Year Total
5% of Investment Portfolio	\$17,692,555	\$17,886,701	\$17,963,254	\$18,615,394	\$35,579,256	\$36,578,648
Public Land Trust Revenues	15,100,000	15,100,000	15,100,000	15,100,000	30,200,000	30,200,000
State of Hawai'i General Fund	3,037,879	0	2,254,400	2,254,400	3,037,879	4,508,800
Allocation of Kaka'ako Makai Revenues	2,488,155	2,398,735	1,363,861	1,363,861	4,886,890	2,727,722
Cash Transfer from Kaka'ako Maki	2,000,000	0				
<b>Subtotal:</b>	<b>\$40,318,589</b>	<b>\$35,385,436</b>	<b>\$36,681,515</b>	<b>\$37,333,655</b>	<b>\$73,704,025</b>	<b>\$74,015,170</b>
Fiscal Stabilization Fund	0	4,000,000	0	0	4,000,000	0
<b>Total - Core Operating Budget:</b>	<b>\$40,318,589</b>	<b>\$39,385,436</b>	<b>\$36,681,515</b>	<b>\$37,333,655</b>	<b>\$77,704,025</b>	<b>\$74,015,170</b>

Figures for FY20 and FY21 are based on Action Item RM#21-06: Approval of FY21 Budget Realignment #3, which was approved by the BOT Committee on Resource Management on May 25, 2021, and to proceed to the Board of Trustees, subject to their approval.

**Core Operating Budget**

The Core Operating Budget (COB) reflects the basic operating budget consisting of payroll, operations, and program expenditures and is presented in **Table 5** below:

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

**Table 5: Core Operating Budget (by Category)**

CORE OPERATING BUDGET	ACTUAL FY20 EXPENDITURES	PROJECTED FY21	PRELIMINARY BUDGET REQUEST		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
Personnel	\$14,827,694	\$13,881,194	\$12,872,126	\$13,253,145	\$26,125,271	35%
Grants	10,123,527	14,444,592	15,173,500	15,173,500	30,347,000	41%
Contracts	5,476,301	4,402,735	3,457,396	3,689,337	7,146,733	10%
Overhead	2,711,047	3,073,374	3,004,448	3,063,757	6,068,206	8%
Program	990,767	795,677	590,283	591,590	1,181,874	2%
Equipment	1,059,624	1,015,114	583,348	583,348	1,166,696	2%
Debt Service	561,673	548,637	553,178	531,742	1,084,920	1%
Travel	378,518	118,192	447,234	447,234	894,469	1%
<b>Total Core Operating Budget</b>	<b>\$36,129,151</b>	<b>\$38,279,515</b>	<b>\$36,681,515</b>	<b>\$37,333,655</b>	<b>\$74,015,169</b>	<b>100%</b>

### Core Personnel Budget

Personnel costs includes all expenditures directly related to personnel and comprise of Salaries & Fringe, Student Intern Program, Vacation Payments (including transfer of vacation leave to other State agencies), Employee Continuing Education Program and Workers' Compensation Payments.

CORE OPERATING BUDGET	ACTUAL FY20 EXPENDITURES	PROJECTED FY21	PRELIMINARY BUDGET REQUEST		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
Personnel	\$14,827,694	\$13,881,194	\$12,872,126	\$13,253,145	\$26,125,271	35%
Grants	10,123,527	14,444,592	15,173,500	15,173,500	30,347,000	41%
Contracts	5,476,301	4,402,735	3,457,396	3,689,337	7,146,733	10%
Overhead	2,711,047	3,073,374	3,004,448	3,063,757	6,068,206	8%
Program	990,767	795,677	590,283	591,590	1,181,874	2%
Equipment	1,059,624	1,015,114	583,348	583,348	1,166,696	2%
Debt Service	561,673	548,637	553,178	531,742	1,084,920	1%
Travel	378,518	118,192	447,234	447,234	894,469	1%
<b>Total Core Operating Budget</b>	<b>\$36,129,151</b>	<b>\$38,279,515</b>	<b>\$36,681,515</b>	<b>\$37,333,655</b>	<b>\$74,015,169</b>	<b>100%</b>

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

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**Table 6: Core Personnel Budget – by Expenditure Type**

PERSONNEL	ACTUAL FY20	PROJECTED FY21	PRELIMINARY		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
Salaries	\$9,418,129	\$8,941,341	\$8,320,675	\$8,570,295	\$16,890,971	65%
Fringe	5,043,287	4,515,644	4,326,751	4,456,554	8,783,305	34%
Vacation Payout	317,251	300,000	150,000	150,000	300,000	1%
Salaries - Student Internship Program	44,829	56,951	35,000	36,050	71,050	0%
Fringe - Student Internship Program	2,622	2,534	18,200	18,746	36,946	0%
Overtime	0	59,724	20,000	20,000	40,000	0%
Worker's Comp	0	0	0	0	0	0%
Employee Incentive Program	1,575	5,000	1,500	1,500	3,000	0%
<b>Total:</b>	<b>\$14,827,694</b>	<b>\$13,881,194</b>	<b>\$12,872,126</b>	<b>\$13,253,145</b>	<b>\$26,125,271</b>	<b>100%</b>

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**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

## Core Grants Budget

Includes all grant opportunities in support of our Native Hawaiian communities to create systemic change.

CORE OPERATING BUDGET	ACTUAL FY20 EXPENDITURES	PROJECTED FY21	PRELIMINARY BUDGET REQUEST		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
Personnel	\$14,827,694	\$13,881,194	\$12,872,126	\$13,253,145	\$26,125,271	35%
Grants	10,123,527	14,444,592	15,173,500	15,173,500	30,347,000	41%
Contracts	5,476,301	4,402,735	3,457,396	3,689,337	7,146,733	10%
Overhead	2,711,047	3,073,374	3,004,448	3,063,757	6,068,206	8%
Program	990,767	795,677	590,283	591,590	1,181,874	2%
Equipment	1,059,624	1,015,114	583,348	583,348	1,166,696	2%
Debt Service	561,673	548,637	553,178	531,742	1,084,920	1%
Travel	378,518	118,192	447,234	447,234	894,469	1%
<b>Total Core Operating Budget</b>	<b>\$36,129,151</b>	<b>\$38,279,515</b>	<b>\$36,681,515</b>	<b>\$37,333,655</b>	<b>\$74,015,169</b>	<b>100%</b>

**Table 7: Core Grants Budget - by Expenditure Type**

GRANTS	ACTUAL FY20	PROJECTED FY21	PRELIMINARY		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
56510-GRANTS IN AID PROGRAM & PROVISIO GRANTS	1,726,338	1,044,253	830,000	830,000	1,660,000	5%
56530-GRANTS IN AID - COMMUNITY GRANTS	3,681,670	6,482,356	7,300,000	7,300,000	14,600,000	48%
56540-GRANTS IN AID LEVEL II GRANTS	4,500,000	6,777,983	6,500,000	6,500,000	13,000,000	43%
56560-GRANTS IN AID - SPONSORSHIPS	90,381	140,000	410,921	410,921	821,842	3%
565XX-GRANTS IN AID – DISASTER AID			132,579	132,579	265,158	1%
<b>Subtotal - Grants:</b>	<b>\$9,998,390</b>	<b>\$14,444,592</b>	<b>\$15,173,500</b>	<b>\$15,173,500</b>	<b>\$30,347,000</b>	<b>100%</b>
58700-INVESTMENT (CAPITALIZATION) - WIND DOWN ACTIVITIES FOR LLCS	125,138					
<b>Total - Grants</b>	<b>\$10,123,528</b>	<b>\$14,444,592</b>	<b>\$15,173,500</b>	<b>\$15,173,500</b>	<b>\$30,347,000</b>	

\* After Budget Realignment #3 pending Board approval as of 6/2/2021



**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

**Table 8: Community Grants Program – 56530**

Community Grants	Awarded	Awarded	Biennium Budget Request		FY22/FY23	%
	FY 20*	FY 21*	FY 22	FY 23	2-Year Total	
20-01: Culture	\$500,000	\$500,000	\$500,000	\$500,000	\$1,000,000	7%
20-02: Health	500,000	500,000	500,000	500,000	1,000,000	7%
20-03: Education	750,000	750,000	750,000	750,000	1,500,000	10%
20-04: Housing	500,000	500,000	1,500,000	1,500,000	3,000,000	21%
20-05: Income	750,000	750,000	750,000	750,000	1,500,000	10%
20-06: Land	500,000	500,000	500,000	500,000	1,000,000	7%
20-07: Ahahui	200,000	200,000	200,000	200,000	400,000	3%
<b>Leverage Opportunities</b>						0%
Higher Education Scholarships			500,000	500,000	1,000,000	7%
Homestead Community		250,000	300,000	300,000	600,000	4%
NH Teacher Education & Professional Development		250,000	250,000	250,000	500,000	3%
‘Ohana (including Impacts of Incarceration, Human Trafficking, LGBTQ)		250,000	750,000	750,000	1,500,000	10%
Iwi Kupuna Repatriation & Reinterment		144,079	300,000	300,000	600,000	4%
COVID-19 Impacts		500,000	500,000	500,000	1,000,000	7%
<b>Total Community Grants:</b>	<b>\$3,700,000</b>	<b>\$5,094,079</b>	<b>\$7,300,000</b>	<b>\$7,300,000</b>	<b>\$14,600,000</b>	<b>100%</b>

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**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

**Table 9: Level II Grants -56540**

Level II Grants	Awarded	Awarded	Biennium Budget Request		FY22/FY23	%
	FY 20*	FY 21*	FY 22	FY 23	2-Year Total	
Department of Hawaiian Home Lands (DHHL)	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$6,000,000	46%
Hawaiian-Focused Public Charter Schools	1,500,000	2,000,000	3,000,000	3,000,000	6,000,000	46%
Kulia	250,000	500,000	500,000	500,000	1,000,000	8%
Ohana and Community Grants		1,170,000			0	0%
Iwi Kupuna Repatriation & Reinterment		107,983			0	0%
<b>Total Level II Grants:</b>	<b>\$4,750,000</b>	<b>\$6,777,983</b>	<b>\$6,500,000</b>	<b>\$6,500,000</b>	<b>\$13,000,000</b>	<b>100%</b>

**Table 10: Sponsorships – 56560**

Sponsorships	Awarded	Awarded	Biennium Budget Request		FY22/FY23	%
	FY 20*	FY 21*	FY 22	FY 23	2-Year Total	
BOT - Sponsorships			135,000	135,000	270,000	
Kaiaulu/CEO - Sponsorships			70,921	70,921	141,842	
<b>Sub-total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$205,921</b>	<b>\$205,921</b>	<b>\$411,842</b>	<b>50%</b>
CE - Coalition Building	20,000	0			0	
CE - Association of Hawaiian Civic Clubs	10,000	0	10,000	10,000	20,000	
CE - CNHA	10,000	10,000	10,000	10,000	20,000	
CE - Onipa'a Celebration	5,000	5,000	5,000	5,000	10,000	
CE-SCHHA Homestead Summit	0		10,000	10,000	20,000	
CE-Native Hawaiian Chamber of			5,000	5,000	10,000	

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

Sponsorships	Awarded	Awarded	Biennium Budget Request		FY22/FY23	%
	FY 20*	FY 21*	FY 22	FY 23	2-Year Total	
Commerce - O'O Awards						
CE-Moanalua Gardens, Prince Lot			15,000	15,000	30,000	
Merrie Monarch			15,000	15,000	30,000	
Queen Liliuokalani Keiki Hula			15,000	15,000	30,000	
Lunalilo Home Event, Project, Program			15,000	15,000	30,000	
Iolani Palace Event, Project, Program			15,000	15,000	30,000	
Aha Punana Leo Event, Project, Program			15,000	15,000	30,000	
Polynesian Voyaging Society Event, Project, Program			15,000	15,000	30,000	
Rural Community Based Sponsorship, < \$1,000; 6 island communities			30,000	30,000	60,000	
<b>Sub-total</b>	<b>\$45,000</b>	<b>\$15,000</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$350,000</b>	<b>43%</b>
Advocacy - NH Congressional Fellowship	50,000	0	0	0	0	
Advocacy - Papahanaumokuakea	15,000	5,000	15,000	15,000	30,000	
Advocacy - Alaska Federation of Natives	5,000	5,000	5,000	5,000	10,000	
Advocacy - National Congress of Amercian Indians	5,000	5,000	5,000	5,000	10,000	
Advocacy - National Indian Education Association	5,000	5,000	5,000	5,000	10,000	
Advocacy - National Museum of the American Indians	5,000	0	0	0	0	
Pacific Day - NZ Embassy	3,500	0	0	0	0	

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

Sponsorships	Awarded	Awarded	Biennium Budget Request		FY22/FY23	%
	FY 20*	FY 21*	FY 22	FY 23	2-Year Total	
<b>Sub-total</b>	<b>\$88,500</b>	<b>\$20,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$60,000</b>	<b>7%</b>
Na Mamo Makamae		0			0	
Homestead Summit		10,000			0	
NHCC O'o Awards		5,000			0	
Moanalua Foundation, Prince Lot		15,000			0	
<b>Sub-total</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>Realignment #3</b>					0	
Merrie Monarch		15,000			0	
Queen Liliuokalani Keiki Hula		15,000			0	
Lunalilo Home Event, Project, Program		15,000			0	
Iolani Palace Event, Project, Program		15,000			0	
Aha Punana Leo Event, Project, Program		15,000			0	
<b>Sub-total</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0%</b>
<b>Total Sponsorships:</b>	<b>\$133,500</b>	<b>\$140,000</b>	<b>\$410,921</b>	<b>\$410,921</b>	<b>\$821,842</b>	<b>100%</b>

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**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

## Core Contracts Budget

Includes all expenditures directly related to implementing program activities and includes professional services for professional speakers, consultants, advisors, etc., or any service rendered for which there is an established fee.

CORE OPERATING BUDGET	ACTUAL FY20 EXPENDITURES	PROJECTED FY21	PRELIMINARY BUDGET REQUEST		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
Personnel	\$14,827,694	\$13,881,194	\$12,872,126	\$13,253,145	\$26,125,271	35%
Grants	10,123,527	14,444,592	15,173,500	15,173,500	30,347,000	41%
Contracts	5,476,301	4,402,735	3,457,396	3,689,337	7,146,733	10%
Overhead	2,711,047	3,073,374	3,004,448	3,063,757	6,068,206	8%
Program	990,767	795,677	590,283	591,590	1,181,874	2%
Equipment	1,059,624	1,015,114	583,348	583,348	1,166,696	2%
Debt Service	561,673	548,637	553,178	531,742	1,084,920	1%
Travel	378,518	118,192	447,234	447,234	894,469	1%
<b>Total Core Operating Budget</b>	<b>\$36,129,151</b>	<b>\$38,279,515</b>	<b>\$36,681,515</b>	<b>\$37,333,655</b>	<b>\$74,015,169</b>	<b>100%</b>

**Table 11: Core Contracts Budget – by Expenditure Type**

CONTRACTS	ACTUAL FY20	PROJECTED FY21	PRELIMINARY		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
SERVICES ON A FEE	4,611,301	3,831,778	2,706,396	2,938,337	5,644,733	79%
LEGAL SERVICES	865,000	570,957	751,000	751,000	1,502,000	21%
<b>TOTAL - CONTRACTS</b>	<b>\$5,476,301</b>	<b>\$4,402,735</b>	<b>\$3,457,396</b>	<b>\$3,689,337</b>	<b>\$7,146,733</b>	<b>100%</b>

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**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

**Table 12: Core Contracts Budget – By Expenditure in Detail**

CONTRACTS	FN	ACTUAL FY20	PROJECTED FY21	PRELIMINARY		FY22/FY23	%
				FY 22	FY 23	2-Year Total	
<b>57110 Services on a Fee</b>							
<b>A. State Proviso: Legal Representation</b>		<b>1,048,800</b>	<b>1,298,800</b>	<b>1,048,800</b>	<b>1,048,800</b>	<b>2,097,600</b>	<b>29%</b>
<b>B. By Paia Level</b>							
1) Board of Trustees	[1]	80,000	110,920	350,000	350,000	700,000	
2) Executive	[2]						
....2100 CEO		260,000	0				
....2200 COO		100,000	0				
....2500 Human Resources		284,805	65,585				
....2700 Strategy Mgt Office			94,000	820,046	1,049,360	1,869,406	
....3600 IT		307,400	211,320				
3) RM Financial Assets	[3]	211,900	733,198	487,550	490,177	977,727	
4) Community Engagement	[4]	791,862	147,000				
5) Research	[5]	257,538	144,089				
6) Advocacy	[6]	364,128	227,455				
7) RM - Land Assets	[7]	904,869	799,411				
<b>Subtotal - Paia Level:</b>		<b>3,562,501</b>	<b>2,532,978</b>	<b>1,657,596</b>	<b>1,889,537</b>	<b>3,547,133</b>	<b>50%</b>
<b>57115 Legal Services</b>							
2300 Corp Counsel	[8]	865,000	570,957	751,000	751,000	1,502,000	21%
<b>Total Core Contracts Budget:</b>		<b>\$5,476,301</b>	<b>\$4,402,735</b>	<b>\$3,457,396</b>	<b>\$3,689,337</b>	<b>\$7,146,733</b>	<b>100%</b>

**Type of Services Rendered for...**

**57110 Services on a Fee**

1. BOT Office: (FY20/FY21) Professional consultant, financial consultant; (FY22/FY23) Internal audit, CLA
2. Executive Office
  - ....2100 CEO: (FY20/FY21) Financial Consultant
  - ....2200 COO - (FY20/FY21) FestPac
  - ....2500 Human Resources - (FY20/FY21) Temporary staff,
  - ....2700 Strategy Management Office - (FY20/FY21) Criminal Justice; (FY22/FY23) Strategic operative use
  - ....3600 IT - Professional Service - (FY20/FY21) Oracle Fusion software consultant
3. RM Financial Assets - (FY20/FY21) Independent auditor, Segal Marco advisor; COVID-19 Operational Use; (FY22/FY23) External Audit & OCIO & Consulting Services for upgrade performance reporting
4. Community Engagement - (FY20/FY21) Mauna Kea, Kupuna meals, video production
5. Research: (FY20/FY21) DL Consulting
6. Advocacy: (FY20/FY21) DC Office Staff, NH Law Training Class, Paphanaumokuakea researcher, ship charter access
7. RM - Land Assets: (FY20/FY21) Lobby security guard, relating to irrigation and water storage, barrier fence construction, vegetation planting.

**57115 Legal Services**

8. Legal experts, Board counsel, litigation



**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

## Core Overhead Budget

Includes all expenditures associated with office rents and utilities, communication costs, insurance, supplies, and postage.

CORE OPERATING BUDGET	ACTUAL FY20 EXPENDITURES	PROJECTED FY21	PRELIMINARY BUDGET REQUEST		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
Personnel	\$14,827,694	\$13,881,194	\$12,872,126	\$13,253,145	\$26,125,271	35%
Grants	10,123,527	14,444,592	15,173,500	15,173,500	30,347,000	41%
Contracts	5,476,301	4,402,735	3,457,396	3,689,337	7,146,733	10%
Overhead	2,711,047	3,073,374	3,004,448	3,063,757	6,068,206	8%
Program	990,767	795,677	590,283	591,590	1,181,874	2%
Equipment	1,059,624	1,015,114	583,348	583,348	1,166,696	2%
Debt Service	561,673	548,637	553,178	531,742	1,084,920	1%
Travel	378,518	118,192	447,234	447,234	894,469	1%
<b>Total Core Operating Budget</b>	<b>\$36,129,151</b>	<b>\$38,279,515</b>	<b>\$36,681,515</b>	<b>\$37,333,655</b>	<b>\$74,015,169</b>	<b>100%</b>

**Table 13: Core Overhead Budget - by Expenditure Type**

OVERHEAD	ACTUAL FY20	PROJECTED FY21	PRELIMINARY		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
53100-OFFICE SUPPLIES	\$25,493	\$8,277	\$16,060	\$16,060	\$32,120	1%
53200-OTHER SUPPLIES	113,187	14,614	18,975	18,975	37,950	1%
53750-POSTAGE	625	454	13,520	13,520	27,040	0%
53810-TELEPHONE & RELATED SVCS	117,932	192,851	176,506	176,506	353,011	6%
53850-CELLULAR PHONE	30,000	30,000	30,000	30,000	60,000	1%
54150-PARKING VALIDATIONS	33,946	44,900	22,200	37,000	59,200	1%
55010-ELECTRICITY	243,217	333,400	330,790	330,790	661,580	11%
55200-WATER	1,119	5,034	1,766	1,766	3,532	0%
55510-RENTAL OF LAND & BUILDING	1,081,250	1,182,552	1,181,071	1,181,071	2,362,142	39%
55515-RENTAL OF LAND & BUILDING - CAM & MISC	643,186	722,377	722,377	722,377	1,444,754	24%
55640-RENTAL OF EQUIPMENT	80,982	82,816	88,642	88,642	177,284	3%
55910-INSURANCE	338,639	394,098	372,542	417,051	789,593	13%
56810-SETTLEMENT - LAWSUITS	0	30,000	30,000	30,000	60,000	1%
58200-LEASEHOLD IMPROVEMENTS	1,471	32,000	0	0	0	0%
59015 BANK FEES	0	0	0	0	0	0%
<b>TOTAL - OVERHEAD</b>	<b>\$2,711,047</b>	<b>\$3,073,374</b>	<b>\$3,004,448</b>	<b>\$3,063,757</b>	<b>\$6,068,206</b>	<b>100%</b>

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

**Core Program Budget**

Includes all expenditures directly related to implementing program activities and comprises of such expenditures as promotional items, printing, advertising, bulk mail, conference, and seminar fees.

CORE OPERATING BUDGET	ACTUAL FY20 EXPENDITURES	PROJECTED FY21	PRELIMINARY BUDGET REQUEST		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
Personnel	\$14,827,694	\$13,881,194	\$12,872,126	\$13,253,145	\$26,125,271	35%
Grants	10,123,527	14,444,592	15,173,500	15,173,500	30,347,000	41%
Contracts	5,476,301	4,402,735	3,457,396	3,689,337	7,146,733	10%
Overhead	2,711,047	3,073,374	3,004,448	3,063,757	6,068,206	8%
Program	990,767	795,677	590,283	591,590	1,181,874	2%
Equipment	1,059,624	1,015,114	583,348	583,348	1,166,696	2%
Debt Service	561,673	548,637	553,178	531,742	1,084,920	1%
Travel	378,518	118,192	447,234	447,234	894,469	1%
<b>Total Core Operating Budget</b>	<b>\$36,129,151</b>	<b>\$38,279,515</b>	<b>\$36,681,515</b>	<b>\$37,333,655</b>	<b>\$74,015,169</b>	<b>100%</b>

**Table 14: Core Program Budget - by Expenditure Type**

PROGRAM	ACTUAL FY20	PROJECTED FY21	PRELIMINARY		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
53300-PROMOTIONAL ITEMS	10,169	6,997	8,000	8,000	16,000	1%
53400-BOOKS & REFERENCE MATLS	995	2,835	4,110	4,110	8,220	1%
53510-DUES	37,978	38,216	32,840	32,840	65,680	6%
53520-SUBSCRIPTION	47,460	47,682	50,080	50,080	100,161	8%
53610-FREIGHT & DELIVERY	16,671	30,881	5,990	5,990	11,980	1%
53710-BULK MAIL	154,137	181,232	181,232	181,232	362,464	31%
53910-PRINTING	125,729	153,112	8,860	8,860	17,720	1%
54010-ADVERTISING	166,232	163,530	48,988	48,988	97,977	8%
54190-AUTO ALLOWANCE	3,912	2,934	3,912	3,912	7,824	1%
54850-ADA ACCOMMODATIONS	0	1,500	0	0	0	0%
55750-OTHER RENTALS	143,424	7,406	20,444	21,444	41,888	4%
57120-HONORARIUM	11,550	19,630	25,210	25,210	50,420	4%
57220-VOLUNTEER STIPEND	1,749	0	1,760	1,760	3,520	0%
57240-OTHER EXPENSES	23,533	7,980	15,000	15,307	30,307	3%

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

PROGRAM	ACTUAL FY20	PROJECTED FY21	PRELIMINARY		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
57250-SEMINAR & CONFERENCE FEES	44,943	77,327	64,707	64,707	129,414	11%
57255-CONFERENCES, MEETINGS, EVENTS-ORG BY OHA	55,644	39,830	91,500	91,500	183,000	15%
57256-CONFERENCES, MEETINGS, EVENTS-NOT ORG BY OHA	145,416	13,665	11,450	11,450	22,900	2%
57270-PROTOCOL	0	0	0	0	0	0%
57280-TRUSTEE ALLOWANCE REPORTS	1,223	921	16,200	16,200	32,400	3%
<b>TOTAL - PROGRAM</b>	<b>\$990,767</b>	<b>\$795,677</b>	<b>\$590,283</b>	<b>\$591,590</b>	<b>\$1,181,874</b>	<b>100%</b>

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

## Core Equipment Budget

Includes all expenditures associated with repair and maintenance, furniture and fixtures, and software and equipment. This category also includes funding from OHA's Core Operating Budget that has been allocated to support OHA's limited liability companies.

CORE OPERATING BUDGET	ACTUAL FY20 EXPENDITURES	PROJECTED FY21	PRELIMINARY BUDGET REQUEST		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
Personnel	\$14,827,694	\$13,881,194	\$12,872,126	\$13,253,145	\$26,125,271	35%
Grants	10,123,527	14,444,592	15,173,500	15,173,500	30,347,000	41%
Contracts	5,476,301	4,402,735	3,457,396	3,689,337	7,146,733	10%
Overhead	2,711,047	3,073,374	3,004,448	3,063,757	6,068,206	8%
Program	990,767	795,677	590,283	591,590	1,181,874	2%
Equipment	1,059,624	1,015,114	583,348	583,348	1,166,696	2%
Debt Service	561,673	548,637	553,178	531,742	1,084,920	1%
Travel	378,518	118,192	447,234	447,234	894,469	1%
<b>Total Core Operating Budget</b>	<b>\$36,129,151</b>	<b>\$38,279,515</b>	<b>\$36,681,515</b>	<b>\$37,333,655</b>	<b>\$74,015,169</b>	<b>100%</b>

**Table 15: Core Equipment Budget - by Expenditure Type**

EQUIPMENT	ACTUAL FY20	PROJECTED FY21	PRELIMINARY		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
55810 REPAIR & MAINTENANCE	697,801	723,501	489,837	489,837	979,674	84%
58300 FURNITURE & FIXTURES	19,016	46,663	0	0	0	0%
58400 SOFTWARE & EQUIPMENT	217,669	244,950	93,511	93,511	187,022	16%
<b>TOTAL - EQUIPMENT</b>	<b>\$934,486</b>	<b>\$1,015,114</b>	<b>\$583,348</b>	<b>\$583,348</b>	<b>\$1,166,696</b>	<b>100%</b>

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

## Core Debt Service Budget

Represents line of credit repayment related to previously Governance Planning budget of approximately \$3.5M.

CORE OPERATING BUDGET	ACTUAL FY20 EXPENDITURES	PROJECTED FY21	PRELIMINARY BUDGET REQUEST		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
Personnel	\$14,827,694	\$13,881,194	\$12,872,126	\$13,253,145	\$26,125,271	35%
Grants	10,123,527	14,444,592	15,173,500	15,173,500	30,347,000	41%
Contracts	5,476,301	4,402,735	3,457,396	3,689,337	7,146,733	10%
Overhead	2,711,047	3,073,374	3,004,448	3,063,757	6,068,206	8%
Program	990,767	795,677	590,283	591,590	1,181,874	2%
Equipment	1,059,624	1,015,114	583,348	583,348	1,166,696	2%
Debt Service	561,673	548,637	553,178	531,742	1,084,920	1%
Travel	378,518	118,192	447,234	447,234	894,469	1%
<b>Total Core Operating Budget</b>	<b>\$36,129,151</b>	<b>\$38,279,515</b>	<b>\$36,681,515</b>	<b>\$37,333,655</b>	<b>\$74,015,169</b>	<b>100%</b>

**Table 16: Core Debt Service Budget - by Expenditure Type**

DEBT SERVICE	ACTUAL FY20	PROJECTED FY21	PRELIMINARY		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
59020-INTEREST EXPENSE	54,815	38,494	46,429	24,993	71,421	7%
59030-PRINCIPAL EXPENSE	506,857	510,143	506,749	506,749	1,013,498	93%
<b>TOTAL - DEBT SERVICE</b>	<b>\$561,673</b>	<b>\$548,637</b>	<b>\$553,178</b>	<b>\$531,742</b>	<b>\$1,084,920</b>	<b>100%</b>

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

## Core Travel Budget

Includes all expenditures associated with in-state and out-of-state travel to include transportation, accommodation, car rental, parking, mileage, and subsistence and includes an increased demand for professional training and staff development not available within the State of Hawai‘i.

CORE OPERATING BUDGET	ACTUAL FY20 EXPENDITURES	PROJECTED FY21	PRELIMINARY BUDGET REQUEST		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
Personnel	\$14,827,694	\$13,881,194	\$12,872,126	\$13,253,145	\$26,125,271	35%
Grants	10,123,527	14,444,592	15,173,500	15,173,500	30,347,000	41%
Contracts	5,476,301	4,402,735	3,457,396	3,689,337	7,146,733	10%
Overhead	2,711,047	3,073,374	3,004,448	3,063,757	6,068,206	8%
Program	990,767	795,677	590,283	591,590	1,181,874	2%
Equipment	1,059,624	1,015,114	583,348	583,348	1,166,696	2%
Debt Service	561,673	548,637	553,178	531,742	1,084,920	1%
Travel	378,518	118,192	447,234	447,234	894,469	1%
<b>Total Core Operating Budget</b>	<b>\$36,129,151</b>	<b>\$38,279,515</b>	<b>\$36,681,515</b>	<b>\$37,333,655</b>	<b>\$74,015,169</b>	<b>100%</b>

**Table 17: Core Travel Budget – By Expenditure Type**

TRAVEL	ACTUAL FY20	PROJECTED FY21	PRELIMINARY		FY22/FY23	%
			FY 22	FY 23	2-Year Total	
54110 MILEAGE	1,230	28	1,887	1,887	3,774	0%
54130 PARKING	7,147	834	7,082	7,082	14,163	2%
54260 TRANSPORTATION - IN STATE	96,753	9,147	62,936	62,936	125,872	14%
54310 SUBSISTENCE - IN STATE	130,130	16,607	89,632	89,632	179,264	20%
54460 TRANSPORATION - OUT OF STATE	30,293	20,000	94,440	94,440	188,880	21%
54510 SUBSISTENCE - OUT OF STATE	49,524	20,000	119,774	119,774	239,547	27%
54610 CAR RENTAL - IN STATE	29,876	5,576	36,632	36,632	73,264	8%



**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

TRAVEL	ACTUAL FY20	PROJECTED FY21	PRELIMINARY		FY22/FY23	
			FY 22	FY 23	2-Year Total	
54620 CAR RENTAL - OUT OF STATE	5,097	15,000	18,040	18,040	36,080	4%
54810 OTHER TRAVEL IN STATE	8,897	1,000	6,572	6,572	13,144	1%
54820 OTHER TRAVEL OUT OF STATE	19,572	30,000	10,240	10,240	20,480	2%
<b>TOTAL - TRAVEL</b>	<b>\$378,518</b>	<b>\$118,192</b>	<b>\$447,235</b>	<b>\$447,235</b>	<b>\$894,469</b>	<b>100%</b>

**Table 18: Core Travel Budget – by Classification**

TRAVEL	ACTUAL FY20	PROJECTED FY21	PRELIMINARY		FY22/FY23	
			FY 22	FY 23	2-Year Total	
In-State Employee Travel	265,135	32,192	233,562	233,399	466,961	46%
Out-of-State Employee Travel	84,914	55,000	233,515	266,075	499,590	49%
Other and Non- Employee Travel	28,469	31,000	44,010	12,835	56,845	6%
<b>Total Core Travel Budget:</b>	<b>\$378,518</b>	<b>\$118,192</b>	<b>\$511,087</b>	<b>\$512,309</b>	<b>\$1,023,396</b>	<b>100%</b>

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

## Commercial Property Budget

The Commercial Property Budget consists of Kaka‘ako Makai’s and Nā Lama Kukui operational costs to reflect estimated needs for FY 22 and FY 23. The Commercial Property Budget requests are summarized in **Tables 19 and 20**.

**Table 19: Kaka‘ako Makai Budget – FY 22 & FY 23**

Kaka'ako Makai	ACTUAL FY20	PROJECTED FY21	PRELIMINARY	
			FY 22	FY 23
<b>Beginning Balance*</b>	<b>\$8,344,287</b>	<b>\$7,200,408</b>	<b>\$6,550,082</b>	<b>\$7,567,524</b>
Gross Projected Revenue	4,308,255	4,419,016	4,551,586	4,688,134
Less: Kakaako Makai Gross Revenue (Grants Use)	(861,652)	(883,804)	0	0
Less: True-up of 10% Allocation for FY 2013 - 2018	(72,206)			
Less: True-up 10% for FY2019		(63,519)		
Less: Kakaako Makai Net Revenue (Legacy Use)	(1,554,297)	(1,514,931)	(1,363,861)	(1,363,861)
Less: Cash Transfer	(2,000,000)			
<b>Sub-total Available Funds:</b>	<b>\$8,164,387</b>	<b>\$9,157,170</b>	<b>\$9,737,807</b>	<b>\$10,891,797</b>
<b>Less: Expenses</b>				
Personnel	285,390	280,608	102,819	105,904
Program	81,475	18,575	60,651	62,471
Contracts	810,000	715,000	944,443	944,443
Travel	431	0	0	0
Equipment	439,500	929,200	243,060	250,352
Overhead	644,810	663,705	445,285	458,644
<b>Sub-total Expenditures:</b>	<b>\$2,261,606</b>	<b>\$2,607,088</b>	<b>\$1,796,258</b>	<b>\$1,821,814</b>
<i>Add: Adjustments</i>				
Add: Unspent FY19	635,195			
Add: True-up FY19 Gross Revenue	662,432			
Add: Unspent FY20		640,254		
<b>Sub-total Adjustments</b>	<b>\$1,297,627</b>	<b>\$640,254</b>		
<b>Estimated Net Available Funds:</b>	<b>\$7,200,408</b>	<b>\$6,550,082</b>	<b>\$7,941,549</b>	<b>\$9,444,008</b>

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

**Table 20: Nā Lama Kukui Budget – FY 22 & FY 23**

Na Lama Kukui	ACTUAL FY20	PROJECTED FY21	PRELIMINARY	
			FY 22	FY 23
<b>Beginning Balance</b>	<b>\$2,127,846</b>	<b>\$1,362,766</b>	<b>\$1,060,531</b>	<b>\$621,662</b>
Gross Revenue	5,184,971	5,301,025	5,189,803	5,199,225
<b>Sub-total Available Funds:</b>	<b>\$7,312,817</b>	<b>\$6,663,791</b>	<b>\$6,250,334</b>	<b>\$5,820,887</b>
<b><i>Less: Expenses</i></b>				
Personnel	77,875	96,800	96,800	99,704
Program	368,276	380,057	368,745	370,055
Contracts	560,560	559,502	604,013	612,407
Equipment	1,305,178	1,053,578	1,065,425	1,228,093
Overhead	1,087,183	1,002,371	942,710	958,973
<b>Sub-total:</b>	<b>3,399,072</b>	<b>3,092,308</b>	<b>3,077,693</b>	<b>3,269,232</b>
Less: Debt Service	2,550,979	2,510,952	2,550,979	2,510,952
<b>Sub-total Expenditure:</b>	<b>5,950,051</b>	<b>5,603,260</b>	<b>5,628,672</b>	<b>5,780,184</b>
<b>Estimated Net Available Funds:</b>	<b>\$1,362,766</b>	<b>\$1,060,531</b>	<b>\$621,662</b>	<b>\$40,703</b>

\*Note that Na Lama Kukui's expenditure is composed of debt service of \$2.5 million and the balance is for operating expenditures.

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

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**Legacy Property Budget**

The Legacy Property Budget consists of operational costs associated with the long-term stewardship kuleana of the Palaua Cultural Preserve on the island of Maui as well as Wao Kele O Puna (WKOP) in the Puna district of the island of Hawai‘i.

The Legacy Property Budget requests are summarized in **Tables 21 and 22** below.

**Table 21: Palaua Culture Preserve – FY 22 & FY 23**

Palaua Culture Preserve	ACTUAL FY20	PROJECTED FY21	PRELIMINARY	
			FY 22	FY 23
<b>Beginning Balance</b>	353,769	258,959	264,659	255,489
Gross Projected Revenue	65,570	65,570	65,570	65,570
<b><i>Sub-total Available Funds:</i></b>	<b>\$419,339</b>	<b>\$324,529</b>	<b>\$330,229</b>	<b>\$321,059</b>
<b><i>Less: Expenses</i></b>				
Program	2,700	2,500	1,250	1,250
Contracts	80,000	42,000	33,600	33,600
Grants	25,000	0	0	0
Travel	4,680	4,680	2,340	2,340
Equipment	39,000	31,550	31,550	31,550
Overhead	9,000	9,000	6,000	6,000
<b><i>Sub-total Expenditures:</i></b>	<b>\$160,380</b>	<b>\$89,730</b>	<b>\$74,740</b>	<b>\$74,740</b>
Add: Unspent FY20		29,860		
<b>Estimated Net Available Funds:</b>	<b>\$258,959</b>	<b>\$264,659</b>	<b>\$255,489</b>	<b>\$246,319</b>

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

**Wao Kele O Puna Management Fund**

Included in OHA's Biennium Budget, BOT #15-02 approved on June 25, 2015, was the establishment of the Wao Kele O Puna (WKOP) Management Fund to include previously authorized Board appropriations for current and future programmatic needs.

WKOP will require support in FY22 and FY23 from the Native Hawaiian Trust Fund to meet its operational needs. An assessment of the continuing plans for Wao Kele O Puna, including future funding, will be addressed in OHA's fiscal biennium budget for 2022-2023.

**Table 22: Wao Kele O Puna (WKOP) Management Fund – FY 22 & FY 23**

Wao Kele O Puna	ACTUAL FY20	PROJECTED FY21	PRELIMINARY	
			FY 22	FY 23
<b>Beginning Balance</b>	460,918	214,308	61,244	0
<b><i>Less: Expenses</i></b>				
Program	4,550	9,550	2,275	2,275
Contracts	73,500	80,000	14,850	14,850
Grants	0	0	0	0
Travel	8,160	8,160	4,080	4,080
Equipment	159,600	144,300	186,300	186,300
Overhead	800	9,000	0	0
<b><i>Sub-total Expenditures:</i></b>	<b>\$246,610</b>	<b>\$251,010</b>	<b>\$207,505</b>	<b>\$207,505</b>
Add: Unspent FY20		97,946		
Add: Native Hawaiian Trust Fund			<b>146,261</b>	<b>207,505</b>
<b>Estimated Net Available Funds:</b>	<b>\$214,308</b>	<b>\$61,244</b>	<b>\$0</b>	<b>\$0</b>

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**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

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## Other OHA Programs Budget

OHA's Other OHA Programs Budget reflects budgets for special programs funded through non-trust-fund sources, including federal funds and other fund sources. OHA's Other OHA Budget requests are summarized in **Tables 23**.

**Table 23: Federal-Funded – FY22 & FY23**

Other OHA Programs - Federal	ACTUAL FY20	PROJECTED FY21	PRELIMINARY	
			FY 22	FY 23
<b>HLID Project</b>				
Personnel & Fringe	312,472	242,474	134,560	134,560
Program	8,200	4,500	6,400	1,400
Contracts	3,740,927	3,098,860	220,000	115,000
Grants	0	0	0	0
Travel	0	0	0	0
Equipment	1,250	600	67,300	0
Overhead	36,400	26,509	31,330	15,398
Debt Service	0	0	0	0
<b>Sub-total HLID:</b>	<b>\$4,099,249</b>	<b>\$3,372,943</b>	<b>\$459,490</b>	<b>\$266,458</b>
<b>NHRLF Program</b>				
Personnel & Fringe	571,468	641,347	779,768	803,161
Program	89,675	93,334	113,478	116,882
Contracts	291,626	300,397	365,231	376,188
Grants	0	0	0	0
Travel	31,430	31,310	38,068	39,210
Equipment	2,500	0	0	0
Overhead	43,192	47,096	57,261	58,978
Debt Service	0	0	0	0
<b>Sub-total NHRLF:</b>	<b>\$1,029,891</b>	<b>\$1,113,484</b>	<b>\$1,353,805</b>	<b>\$1,394,419</b>
<b>Total Other OHA Programs - Federal</b>	<b>\$5,129,140</b>	<b>\$4,486,427</b>	<b>\$1,813,396</b>	<b>\$1,660,777</b>

**Action Item RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23)**

**Table 24: Other OHA Programs Budget - Others – FY 22 & FY 23**

Others Program	ACTUAL FY20	PROJECTED FY21	PRELIMINARY	
			FY 22	FY 23
<b>Beginning Balance</b>	<b>\$142,862</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Ka Wai Ola Revenues	\$75,000	\$75,000	\$56,000	\$56,000
Homesteader Loan Repayments	150,000	120,000		
<b><i>Sub-total Available Funds:</i></b>	<b>\$367,862</b>	<b>\$195,000</b>	<b>\$56,000</b>	<b>\$56,000</b>
<b><i>Less: Expenses</i></b>				
Hi‘ilei Aloha & Subsidiaries	\$292,862	\$195,000		\$0
Ho‘okele Pono & Subsidiaries	75,000	0		0
<b><i>Sub-total Other:</i></b>	<b>\$367,862</b>	<b>\$195,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Estimated Net Available Funds:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## **VI. RECOMMENDED ACTIONS**

Administration recommends the Board of Trustees:

- A. Approve the OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23) as outlined in Attachment #1; and
- B. Approve the carryover of \$1,000,000 in unspent, uncommitted, unencumbered funds from FY 2021 for the purpose of addressing projected reorganization related costs; this action authorizes Administration to carryover, spend, commit, accrue, and encumber, \$1,000,000 from FY 2021 authorization to fund reorganization related costs (e.g., accrued vacation, health insurance premiums, separation pay, other) post FY 2021 in order to effect the organizational structure budgeted in Attachment #1, the OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23).

**VII. ALTERNATIVE ACTIONS**

- A. Amend the recommended action.
- B. Do not approve the recommended action; refer to ATTACHMENT 2, if Administration recommendation not approved (ATTACHMENT 1) and the budgetary impacts reflect the AS IS staffing and organizational structure.

**VIII. ATTACHMENTS**

- A. **ATTACHMENT 1 - Reorganization - 2021-2022 (FY22) Core and Non-Core Budgets and 2022-2023 (FY23) Core and Non-Core Budgets – Administration recommended, including budgetary impacts of re-organization.**
- B. **ATTACHMENT 2 – AS IS - 2021-2022 (FY22) Core and Non-Core Budgets and 2022-2023 (FY23) Core and Non-Core Budgets – Alternative Action B, if Administration recommendation not approved and the budgetary reflects the AS IS staffing and organizational structure, including reductions in beneficiary and community investments.**
- C. **ATTACHMENT 3 – FY22-23 Preliminary Biennium Budget for Community Input**
- D. **ATTACHMENT 4 – Synthesized, Verbatim and Letter Transmitted Beneficiary Feedback**
- E. **ATTACHMENT 5 – FY22-23 Preliminary Biennium Budgets by Paia**
- F. **ATTACHMENT 6 – Organization Charts – Trustees received a Reorganization Binder in April 2021 which contained a set of both the AS IS and new organization charts based on reorganization proposal. In Executive Sessions, Trustees have also received additional information including updates to the organization charts. Therefore, based on the Trustee’s final decision on this action item, Administration will provide the appropriate set of organization charts either: 1) New organization charts, reorganized if Attachment 1, Administration’s recommendation is approved; or 2) AS IS organization charts, if Attachment 2 is approved.**



OFFICE OF HAWAIIAN AFFAIRS  
TOTAL OPERATING BUDGET  
BIENNIUM PERIODS 2021-2022 (FY 2022) 2022-2023 (FY 2023)

FY 2022	FTE	Core	Commercial Property Budget		Legacy Property Budget		Other OHA Programs Budget		FY 2022 Total Operating Budget
			Kaka'ako Makai	Nā Lama Kukui	Palauea Culture Preserve	WKOP Mgmt Fund	Federal Funded	Others	
Personnel & Fringe	153	\$12,872,126	\$102,819	\$96,800	\$0	\$0	914,328	\$0	\$13,986,073
Program		590,283	60,651	368,745	1,250	2,275	119,878	-	1,143,082
Contracts		3,457,396	944,443	604,013	33,600	14,850	585,231	-	5,639,533
Grants		15,173,500	0	0	-	-	-	-	15,173,500
Travel		447,234	0	0	2,340	4,080	38,068	-	491,722
Equipment		583,348	243,060	1,065,425	31,550	186,300	67,300	-	2,176,983
Overhead		3,004,448	445,285	942,710	6,000	-	88,591	-	4,487,034
Debt Service		553,178	0	2,550,979	-	-	-	-	3,104,157
<b>Totals:</b>		<b>\$36,681,515</b>	<b>\$1,796,258</b>	<b>\$5,628,672</b>	<b>\$74,740</b>	<b>\$207,505</b>	<b>\$1,813,396</b>	<b>\$0</b>	<b>\$46,202,086</b>

FY 2023	FTE	Core	Commercial Property Budget		Legacy Property Budget		Other OHA Programs Budget		FY 2023 Total Operating Budget
			Kaka'ako Makai	Nā Lama Kukui	Palauea Culture Preserve	WKOP Mgmt Fund	Federal Funded	Others	
Personnel & Fringe	153	\$13,253,145	\$105,904	\$99,704	\$0	\$0	937,721	\$0	\$14,396,474
Program		591,590	62,471	370,055	1,250	2,275	118,282	-	1,145,923
Contracts		3,689,337	944,443	612,407	33,600	14,850	491,188	-	5,785,825
Grants		15,173,500	0	0	-	-	-	-	15,173,500
Travel		447,234	0	0	2,340	4,080	39,210	-	492,864
Equipment		583,348	250,352	1,228,093	31,550	186,300	-	-	2,279,643
Overhead		3,063,757	458,644	958,973	6,000	-	74,376	-	4,561,750
Debt Service		531,742	0	2,510,952	-	-	-	-	3,042,694
<b>Totals:</b>		<b>\$37,333,655</b>	<b>\$1,821,814</b>	<b>\$5,780,184</b>	<b>\$74,740</b>	<b>\$207,505</b>	<b>\$1,660,777</b>	<b>\$0</b>	<b>\$46,878,676</b>

<b>2-Year Totals:</b>		<b>\$74,015,170</b>	<b>\$3,618,072</b>	<b>\$11,408,856</b>	<b>\$149,480</b>	<b>\$415,010</b>	<b>\$3,474,173</b>	<b>\$0</b>	<b>\$93,080,762</b>
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OFFICE OF HAWAIIAN AFFAIRS  
TOTAL OPERATING BUDGET - ALTERNATE  
BIENNIUM PERIODS 2021-2022 (FY 2022) 2022-2023 (FY 2023)

FY 2022	FTE	Core	Commercial Property Budget		Legacy Property Budget		Other OHA Programs Budget		FY 2022 Total Operating Budget
			Kaka'ako Makai	Nā Lama Kukui	Palauea Culture Preserve	WKOP Mgmt Fund	Federal Funded	Others	
Personnel & Fringe	179	14,342,522	102,819	\$96,800	\$0	\$0	914,328	\$0	\$15,456,469
Program		577,883	60,651	368,745	1,250	2,275	119,878	-	1,130,682
Contracts		3,457,396	944,443	604,013	33,600	14,850	585,231	-	5,639,533
Grants		13,724,145	-	-	-	-	-	-	13,724,145
Travel		447,234	-	-	2,340	4,080	38,068	-	491,722
Equipment		583,348	243,060	1,065,425	31,550	186,300	67,300	-	2,176,983
Overhead		2,995,808	445,285	942,710	6,000	-	88,591	-	4,478,394
Debt Service		553,178	-	2,550,979	-	-	-	-	3,104,157
<b>Totals:</b>		<b>36,681,514</b>	<b>1,796,258</b>	<b>\$5,628,672</b>	<b>\$74,740</b>	<b>\$207,505</b>	<b>\$1,813,396</b>	<b>\$0</b>	<b>\$46,202,085</b>

FY 2023	FTE	Core	Commercial Property Budget		Legacy Property Budget		Other OHA Programs Budget		FY 2023 Total Operating Budget
			Kaka'ako Makai	Nā Lama Kukui	Palauea Culture Preserve	WKOP Mgmt Fund	Federal Funded	Others	
Personnel & Fringe	179	14,772,797	\$105,904	\$99,704	\$0	\$0	937,721	\$0	\$15,916,126
Program		579,190	62,471	370,055	1,250	2,275	118,282	-	1,133,523
Contracts		3,689,337	944,443	612,407	33,600	14,850	491,188	-	5,785,825
Grants		13,674,888	-	-	-	-	-	-	13,674,888
Travel		447,234	-	-	2,340	4,080	39,210	-	492,864
Equipment		583,348	250,352	1,228,093	31,550	186,300	-	-	2,279,643
Overhead		3,055,117	458,644	958,973	6,000	-	74,376	-	4,553,110
Debt Service		531,742	-	2,510,952	-	-	-	-	3,042,694
<b>Totals:</b>		<b>37,333,653</b>	<b>\$1,821,814</b>	<b>\$5,780,184</b>	<b>\$74,740</b>	<b>\$207,505</b>	<b>\$1,660,777</b>	<b>\$0</b>	<b>\$46,878,673</b>

<b>2-Year Totals:</b>		<b>74,015,167</b>	<b>3,618,072</b>	<b>11,408,856</b>	<b>149,480</b>	<b>415,010</b>	<b>3,474,173</b>	<b>-</b>	<b>93,080,758</b>
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ATTACHMENT 3

# Mana i Maui Ola

OHA's 15-YEAR STRATEGIC PLAN  
FOR 2020-2035



## Fiscal Year 2022 and 2023 Preliminary Biennium Budget For Community Input





# Executive Summary

ATTACHMENT 3

The year 2020 saw the adoption of the Office of Hawaiian Affairs’ (OHA) new Strategic Plan, entitled Mana i Maui Ola (Strength to Wellbeing). This plan includes three foundations: ‘Ohana (family), Mo‘omeheu (culture), and ‘Āina (land and water). OHA recognizes these foundations have the power to affect the wellbeing of Native Hawaiians. Therefore, they are woven into OHA’s plans to affect change in the areas of education, health, housing, and economics. Over the next 15 years, OHA will be implementing strategies, aligned with our foundations and directions to achieve our envisioned outcomes for a thriving and abundant lāhui.

The Fiscal Years 2022-2023 biennium core budget is the financial expression of OHA’s plans to implement this Strategic Plan and includes aligned spending priorities and contributing funding sources. The spending priorities for this biennium are to **Increase Beneficiary and Community Investments** to support Native Hawaiian ‘ohana and communities; and to **Streamline & Refocus Personnel and Contracts** to provide beneficiary services in communities and affect systemic policy change. Therefore, annual Beneficiary and Community Investments budget (previously referred to as OHA’s “grants” budget) is increased to \$15.1 million, which now represents the largest share of OHA’s core operating budget and is equal to OHA’s current funding from the Public Land Trust Revenues.

OHA’s funding sources dictate the financial resources available to implement Mana i Maui Ola, and annually include: 5% of the Native Hawaiian Trust Fund investment portfolio; a fixed \$15.1 million of Public Land Trust revenues; appropriations of State of Hawai‘i general fund which have decreased to \$2.25 million; and Kaka‘ako Makai’s resource allocation estimated at \$1.4 million. As OHA is able to increase these sources, so to will the services to Native Hawaiian beneficiaries be able to be expanded.



## Table of Contents

01	02	03	04	05	06	05	06
Purpose	Structure	Strategic	Budget	Spending	Key	Funding	Operating
Page 3	Pages 4 - 6	Plan	Process	Priorities	Constraints	Pages 11 - 15	Budget
		Page 7	Page 8	Page 9	Page 10		Pages 16 - 26

# Purpose

## ATTACHMENT 3



The purpose of this document is to explain more about OHA and its proposed budget for the next two years. OHA acknowledges its accountability to beneficiaries and communities, therefore, provides this explanation of the preliminary biennium budget for Fiscal Year (FY) 2022 and 2023. This description is part of OHA’s community input phase and will allow greater accessibility, transparency and detailed level of information to beneficiaries.

Questions and comments are important and OHA welcomes them. This feedback will serve as an assessment of the preliminary budget and may inform revisions prior to Board action.

Please send your questions and comments to [ohabudget@oha.org](mailto:ohabudget@oha.org) or visit [www.oha.org/budget](http://www.oha.org/budget) for more information.

### The Office of Hawaiian Affairs

OHA grew out of organized efforts in the 1970s to right past wrongs suffered by Native Hawaiians for over 100 years. Hawaiians’ newfound activism brought their plight to the consciousness of the general public, leading grassroots leaders to propose that income from land taken from the illegal overthrow of the Hawaiian Kingdom be used to benefit Hawaiians. After voters of all backgrounds agreed, OHA was born in 1978.

### Nu‘ukia (Vision)

Ho‘oulu Lāhui Aloha - To Raise a Beloved Lāhui

He ‘ōlelo mākia ‘o “Ho‘oulu Lāhui” na ke Ali‘i Nui Kalākaua; a he kia ho‘omana‘o ‘o “Aloha” no ko ke Ali‘i Nui Lili‘uokalani ‘ano kū a mau.

“Ho‘oulu Lāhui” was King Kalākaua’s motto. Aloha expresses the high values of Queen Lili‘uokalani.

### Ala Nu‘ukia (Mission)

E ho‘omalua i ko Hawai‘i kanaka me ona mau waiwai honua a pau – pau pū nō me ko ke Ke‘ena mau waiwai lewa me nā waiwai pa‘a iho nō – e ō aku ai ka nohona mo‘omeheu, e ‘oi aku ai ka nohona kū i ka wā, a e malu iho ai ka nohona welo ho‘oilina ma ka mea e ho‘olaupa‘i mau a‘e ai he lāhui lamalama i ‘ike ‘ia kona kanaka mai ‘ō a ‘ō o ka poepoe honua nei he kanaka ehuehu, he kanaka ho‘ohuliāmahi, he kanaka Hawai‘i.

To mālama Hawai‘i’s people and environmental resources, and OHA’s assets, toward ensuring the perpetuation of the culture, the enhancement of lifestyle and the protection of entitlements of Native Hawaiians, while enabling the building of a strong and healthy Hawaiian people and lāhui, recognized nationally and internationally.





# Governance Structure

ATTACHMENT 3



The Office of Hawaiian Affairs is a public agency with a high degree of autonomy, principally responsible for the betterment of conditions of Native Hawaiians. OHA is governed by a Board of Trustees (BOT) made up of nine (9) members who are elected statewide to serve four-year terms, setting policy for the agency. The agency is administered by a Chief Executive Officer (Ka Pouhana) who is appointed by the BOT to oversee operations, including staffing.

## Board of Trustees

Four of the nine positions on the Board are designated as at-large seats representing the state as whole, while the five other trustees represent each of the following districts: Hawai'i Island, Maui, Moloka'i and Lāna'i, O'ahu, and Kaua'i and Ni'ihau. While there are residency requirements for candidates seeking the district seats, all voters statewide are permitted to vote in each of the OHA races.

The BOT is responsible for setting OHA policy and determining the strategies of the agency's trust. Prior to COVID-19 restrictions, the Board met regularly at the agency's headquarters in Honolulu, and at least once annually on each of the major islands. Board meetings are currently held virtually, and proceedings live streamed.

Each of the trustees sits on the Board's two standing committees: Resource Management (RM) and Beneficiary Advocacy and Empowerment (BAE).

The RM Committee handles all fiscal and budgetary matters and ensures proper management, planning, evaluation, investment and use of OHA's trust funds, including policies, related to land use, native rights and natural and cultural resources.

The BAE Committee focuses on the agency's legislative and advocacy efforts, that encourage Hawaiians to participate in governance; as well as programs that address issues relating to beneficiary health, human services, economic stability, education, housing, environment and natural resources.

The RM and BAE Committees convene regularly and approve actions and recommendations that are forwarded to the full Board for consideration and action.

In April 2019, the BOT approved a new Board Governance Framework to better align the establishment of policies and related decision making. The new Board Governance Framework articulates OHA's dual identity as an organization serving the lāhui, balanced with its legal mandates as a state agency, its fiduciary duties as a trust, and its operating values, policies and practices.



# Operating Structure



Pending the Board of Trustee’s approval, OHA is currently undergoing a process of proposing a reduction and realignment of the number of full-time organization wide positions (from 179 to 153) to better align the organization to the implementation of its new Mana i Maui Ola Strategic Plan. The reorganization considers several design elements including increasing beneficiary and community centric operations, and operationalizing public policy orientations and advocacy.

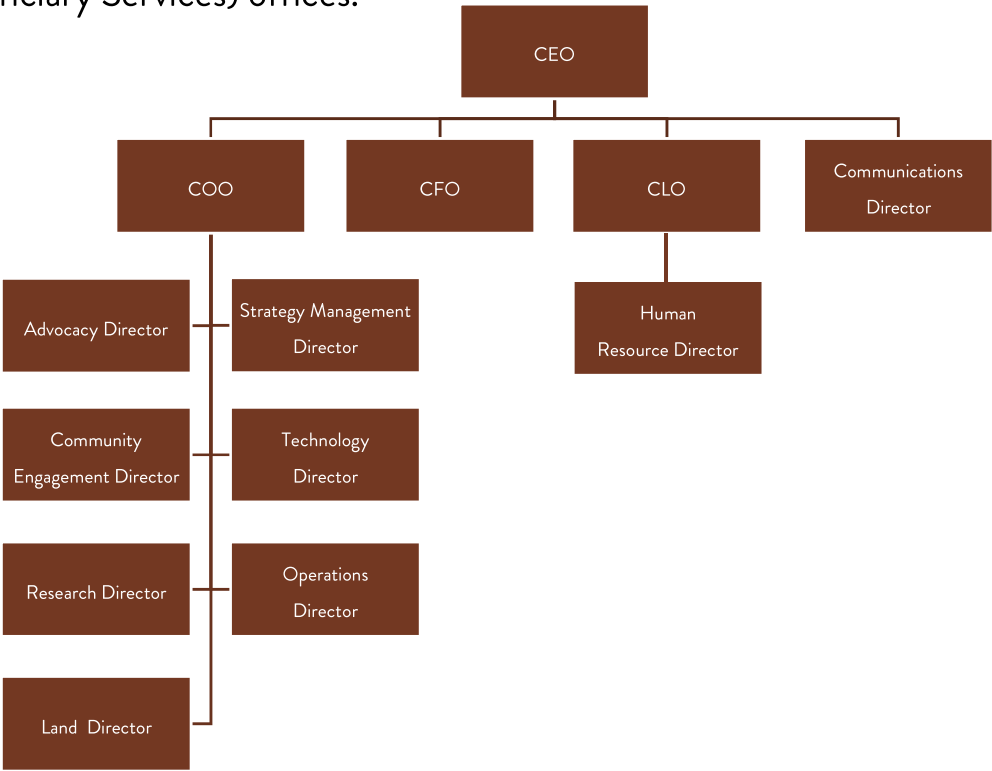
## Executive Leadership Team

Five executives currently make up the administrative leadership at the Office of Hawaiian Affairs. OHA’s Executive Leadership Team provides the authority needed to guide the implementation of the strategic direction of the organization. This team is led by a Chief Executive Officer (CEO), who is appointed by the Board of Trustees. The CEO selects the other members of the executive team, which include the Chief Operating Officer (COO), the Chief Financial Officer (CFO), Chief Legal Officer (CLO) and the Human Resources Director.

## Ka 'Aha

The Executive Leadership Team will be supported by the proposed restructured Ka ’Aha Team, which will be comprised of eight directors, seven of whom will report to the COO and the Communications Director, who will report to the CEO. Together, OHA leadership works as a team to bring the right combination of staff skills, experiences and leadership to implement policies, perform various operational functions, and help OHA achieve its goals.

Under the responsibilities of the COO, four divisions or paia, including Advocacy, Community Engagement, Research, and Land Assets, engage most directly with beneficiaries and communities. Strategy Management, Technology, and the newly proposed Operations and Communications offices, provide internal infrastructure and maximize beneficiary services and strategically affect systemic policy change. The following chart represents the current leadership structure, plus the proposed creation and addition of the Operations and Communications (including Beneficiary Services) offices.

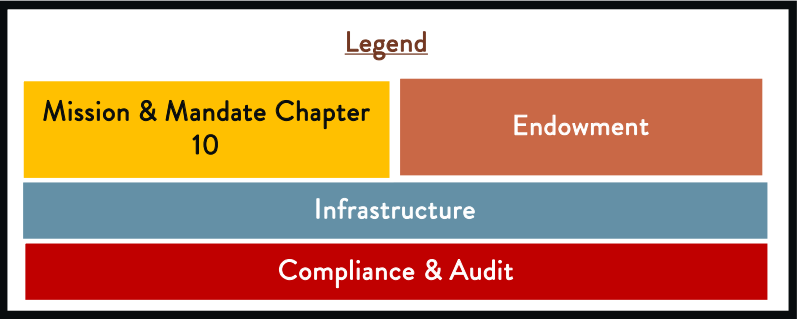
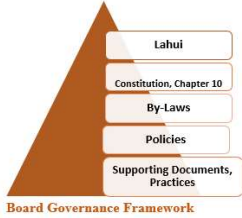
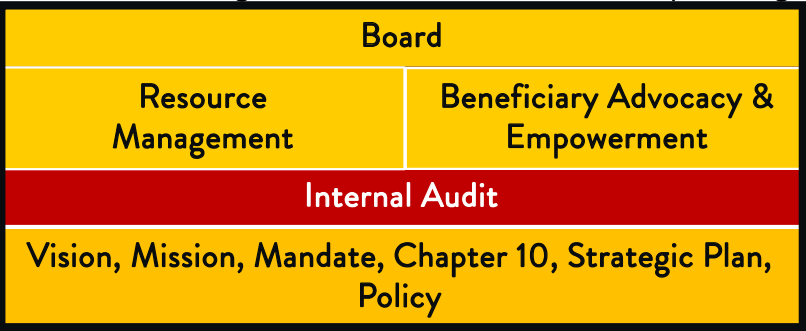


# Functional Structure

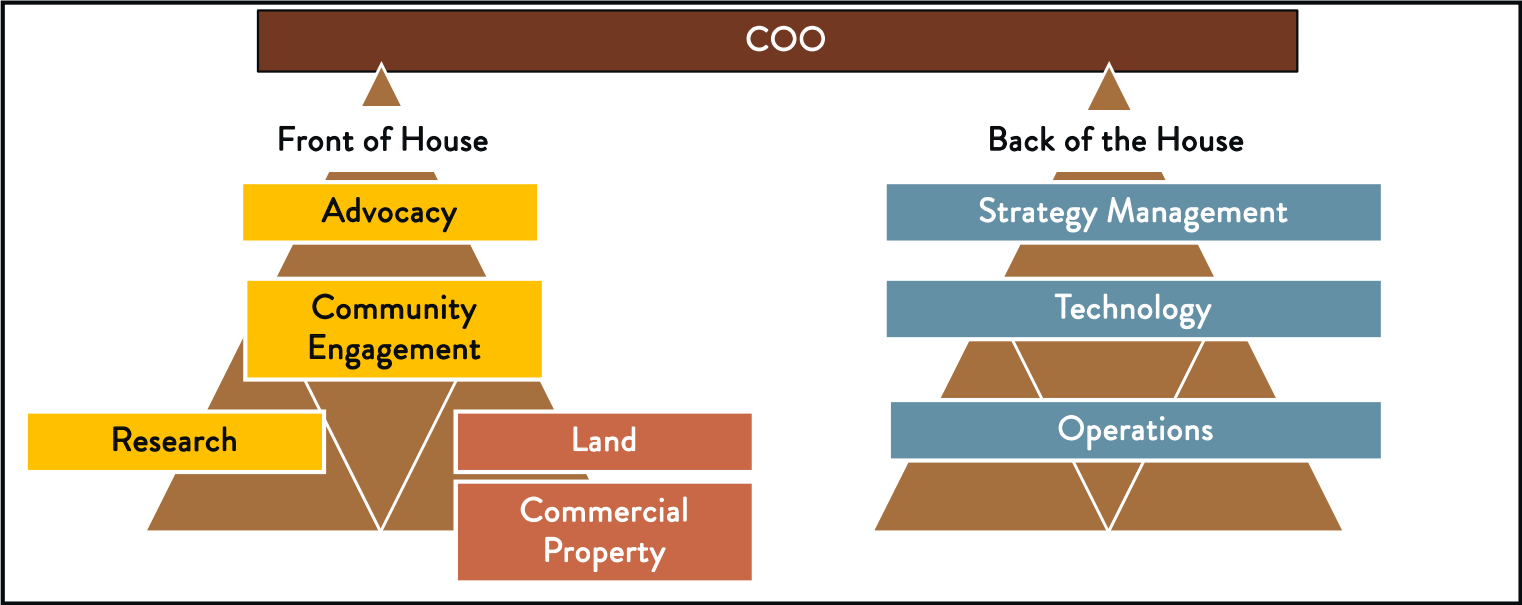


## Functional Org Chart

The following functional organization chart represents the current placement and structure of OHA's functions, plus the addition of internal audit; beneficiary services; communications; and policy, compliance & contract management functions, which are pending approval of OHA's Board of Trustees.



Note. For the purposes of OHA's structure, the terms "function" and "functional" are used both as a noun and a verb to describe purposes, operations, parts that contribute to whole.





# MANA I MAULI OLA ATTACHMENT 1 OHA's 15-Year Strategic Plan For 2020-2035



OHA's Strategic Plan "Mana i Maui Ola" (Strength to Wellbeing) includes three foundations: 'Ohana (family), Mo'omeheu (culture), and 'Āina (land and water). OHA recognizes these foundations have the power to affect the wellbeing of Native Hawaiians. Therefore, they are woven into OHA's plans to affect change in the areas of education, health, housing, and economics. These four directions will be used to guide OHA's work to better the conditions of Native Hawaiians.

Over the next 15 years, OHA will be implementing eight (8) external strategies (at right), aligned with our foundations and directions to achieve our envisioned outcomes for a thriving and abundant lāhui.



## Direction: Educational Pathways

STRATEGY 1: Support development and use of educational resources for all Hawaiian lifelong learners in schools, communities and 'ohana.  
STRATEGY 2: Support education through Hawaiian language medium and focused Charter Schools.



## Direction: Health Outcomes

STRATEGY 3: Advance policies, programs, and practices that strengthen Hawaiian wellbeing, including physical, spiritual, mental and emotional health.  
STRATEGY 4: Advance policies, programs and practices that strengthen the health of the 'āina and mo'omeheu.



## Direction: Quality Housing

STRATEGY 5: Advance policies, programs and practices that strengthen Hawaiian resource management knowledge and skills to meet the housing needs of their 'ohana.  
STRATEGY 6: Support implementation of the Hawaiian Homes Commission Act and other efforts to meet the housing needs of 'ohana.



## Direction: Economic Stability

STRATEGY 7: Advance policies, programs and practices that strengthen 'ohana's ability to pursue multiple pathways toward economic stability.  
STRATEGY 8: Cultivate economic development in and for Hawaiian communities.



'Ohana



Mo'omeheu



'Āina

# Biennium Budget Construction Process



The development of OHA's biennium budget begins with the Strategic Plan. The budget is a financial expression of plans and activities that OHA intends to undertake in the next two fiscal years. These activities are guided by the Strategic Plan and reflect tactical and operational implementation plans and activities. The budget construction starts with all the funding sources available, i.e., a percentage of OHA's Investment Portfolio, Public Land Trust amount, General Funds appropriations, and Commercial Property revenue. These funding sources create the ceiling for budget expenditures. Personnel and non-personnel related budgets are constructed with related assumptions. For non-personnel budgets, recurring expenses, which account for normal on-going operations, are accounted for first. Any remaining identified funds at this stage are to be considered, managed and deployed by the Office of Strategy Management aligned to OHA's Strategic Plan, and related tactical and operational plans and activities (including the operational program unit).

In alignment with Board approved strategies, Administration determines where resources are optimally deployed to achieve strategic and tactical outcomes. Biennial 2022 and 2023 will be the first fiscal period to lay the foundation to implement the Strategic Plan. We are seeking community input on the development of the biennium budget. This step will help to inform Administration of observations and mana'o prior to the submission of the final biennium budget to the Board of Trustees for action in June 2021.

Please send questions and comments to [ohabudget@oha.org](mailto:ohabudget@oha.org) or visit [www.oha.org/budget](http://www.oha.org/budget) for more information.



# Spending Priorities

ATTACHMENT 3



As part of the budget construction process, the Executive Leadership Team balances the budget based upon the following priorities and constraints.

For this biennium period, OHA identified two primary spending priorities needed to implement the new Strategic Plan, Mana i Maui Ola. These priorities include:

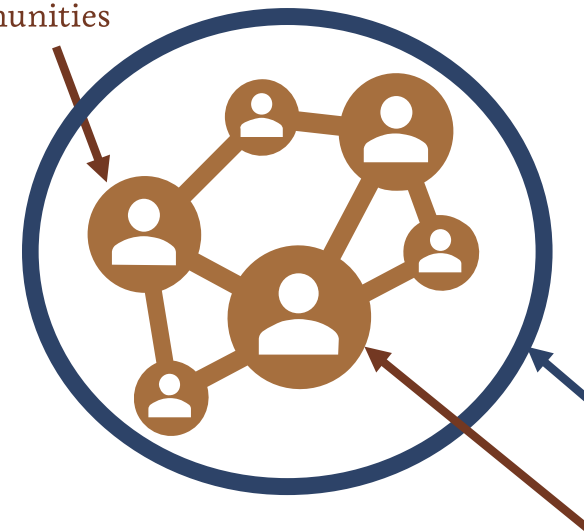
1. **Increasing OHA Beneficiary and Community Investments** to support Native Hawaiian ‘ohana and communities.
2. **Streamlining & Refocusing Personnel and Contracts** to provide beneficiary services in communities and affect systemic policy change.

Each direction within Mana i Maui Ola contains two distinct Strategies. The first Strategy in each direction outlines OHA’s work to improve Native Hawaiian conditions through supporting individual and ‘ohana level change.

The second Strategy within each direction outlines OHA’s work to change the systems that create or contribute to inequitable or unjust conditions for Native Hawaiians. Therefore, this budget proposes a **balance between individual support and system change**. To create this balance, the annual Beneficiary and Community Investments budget is increased to \$15.1 million, representing a 57% increase from the FB20-21 preliminary budget annual amounts and equal to 100% of the Public Land Trust Fund revenue amount. Beneficiary and Community Investments funds are allocated to traditional grant programs and other funding mechanism to support the Department of Hawaiian Home Lands. This funding increase moves the Beneficiary and Community Investments allocations to become the **largest share of OHA’s core operating budget**. Additionally, personnel and contract costs are streamlined and refocused to increase services OHA directly provides to beneficiaries.

Correspondingly, personnel and contract costs are streamlined and refocused to strategically affect systemic policy change. This work includes research to identify systemic disparities and barriers to Native Hawaiian equality and justice; advocacy to implement policy change and protect Native Hawaiian rights and land; and convening community groups to amplify Native Hawaiian voice in all public spheres.

↑ **Community \$**  
To support beneficiaries and communities



🎯 **Personnel & Contracts**  
To provide beneficiary services in communities and affect systemic policy change





# Key Constraints

ATTACHMENT 3



Once spending priorities are identified, constraints on funding sources and spending decisions are considered. Constraints include both restrictions on the funds that OHA receives, as well as previous commitments the agency has made to further the mandate and mission. Therefore, constraints need not be viewed as negative, but rather a part of the process to determine the additional budgetary decisions that must be made.



**First**, in 2006, the state set the native Hawaiians' pro rata share of Public Land Trust revenues at \$15.1m annually. This amount is outdated and represents about half of what Native Hawaiians should be receiving, thereby significantly restricting OHA's budget.

**Second**, OHA adheres to a Spending Policy, that is calculated at 5% of a rolling 20 quarter average of the Native Hawaiian Trust Fund.



**Third**, the budget accounts for the actual calculated fringe benefit rate of 52%. This adds a significant amount to Payroll. Every \$1 of salary requires \$0.52 of fringe benefits. The approved rate from the state was 63.28% which was lowered to 50.98% then increased to 52.83% due to COVID for budgeting purposes; and the actual rate must be recognized when paid.

**Fourth**, OHA honors large standing commitments, including provisos from the state general fund appropriations with matching funds from OHA; DHHL debt servicing agreement, and pledging an amount equal to the \$15.1 million from the PLT revenues to beneficiary and community investments.



HAWAIIAN HOME LANDS  
HAWAIIAN HOMES COMMISSION - DEPARTMENT OF HAWAIIAN HOME LANDS

# Funding

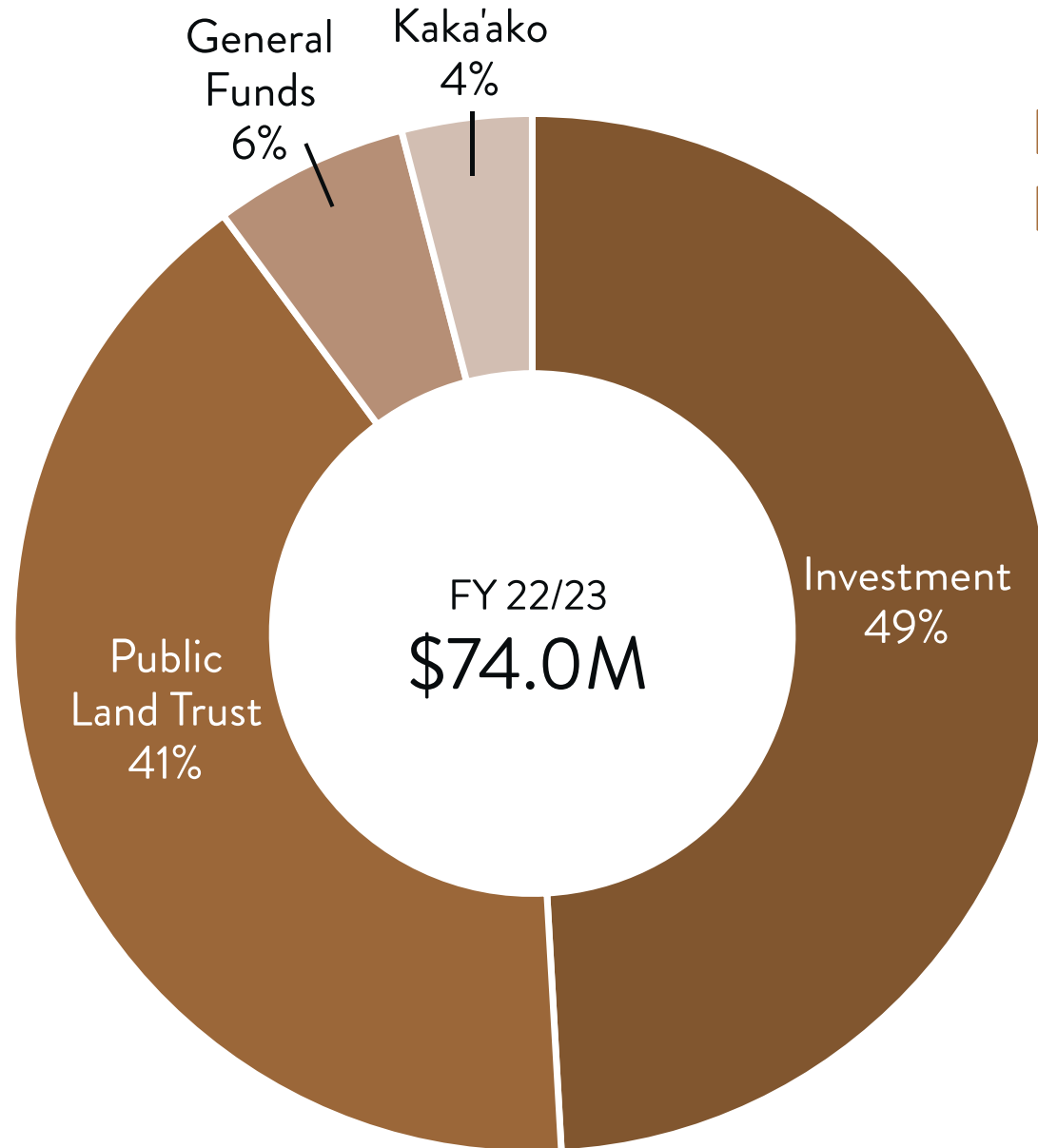
ATTACHMENT 3



OHA operation consists of “core” and “non-core” budgets. Items in the non-core operating budget have their own designated funding sources, these include revenues from commercial leasing activities and federal grants received. OHA’s core operating budget is dependent upon four sources of funding including:

1. A percentage of the investment portfolio (Native Hawaiian Trust Fund) (\$36.6m);
2. Public Land Trust (PLT) allotments (\$30.2m);
3. Appropriations of State of Hawai‘i general fund (\$4.5m); and
4. Kaka‘ako Makai allocated resources (\$2.7m).

These sources are projected to generate approximately \$74.0 million in FY22 and FY23.



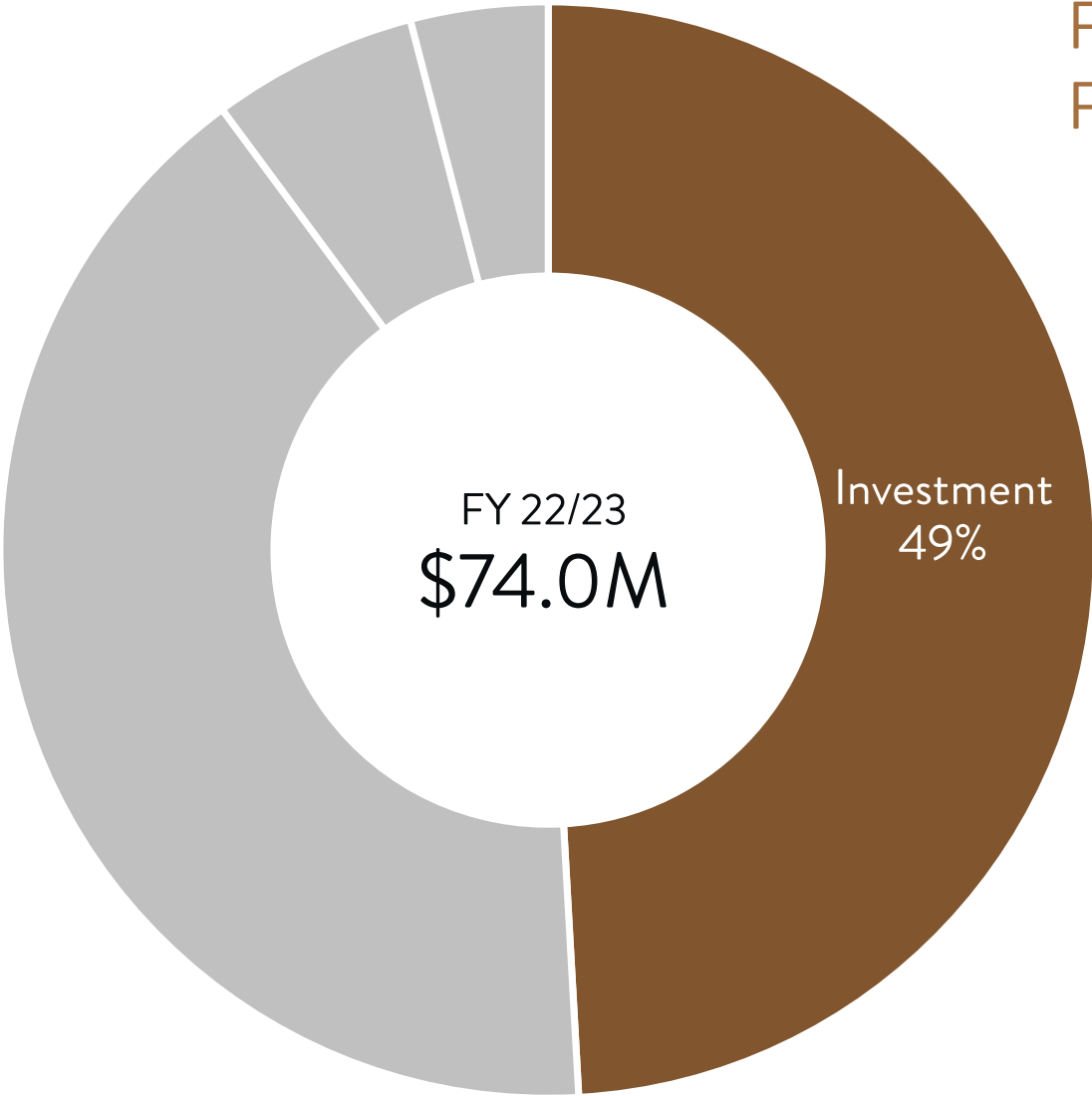
FY22: \$36.7M  
FY23: \$37.3M



1. Investment Portfolio

The largest source of funding is OHA’s ability to spend 5% of its investment portfolio, pursuant to its Spending Policy, which allows for a maximum 5% allocation of funding based upon a 20-quarter rolling average market value.

For FY22, the 5% spending amounts to approximately \$18.0 million. For FY23, the computed 5% spending increased slightly to \$18.6 million for a total of \$36.6 million over the two-year period or 49% of OHA’s total core operating budget.



FY22: \$36.7M  
FY23: \$37.3M

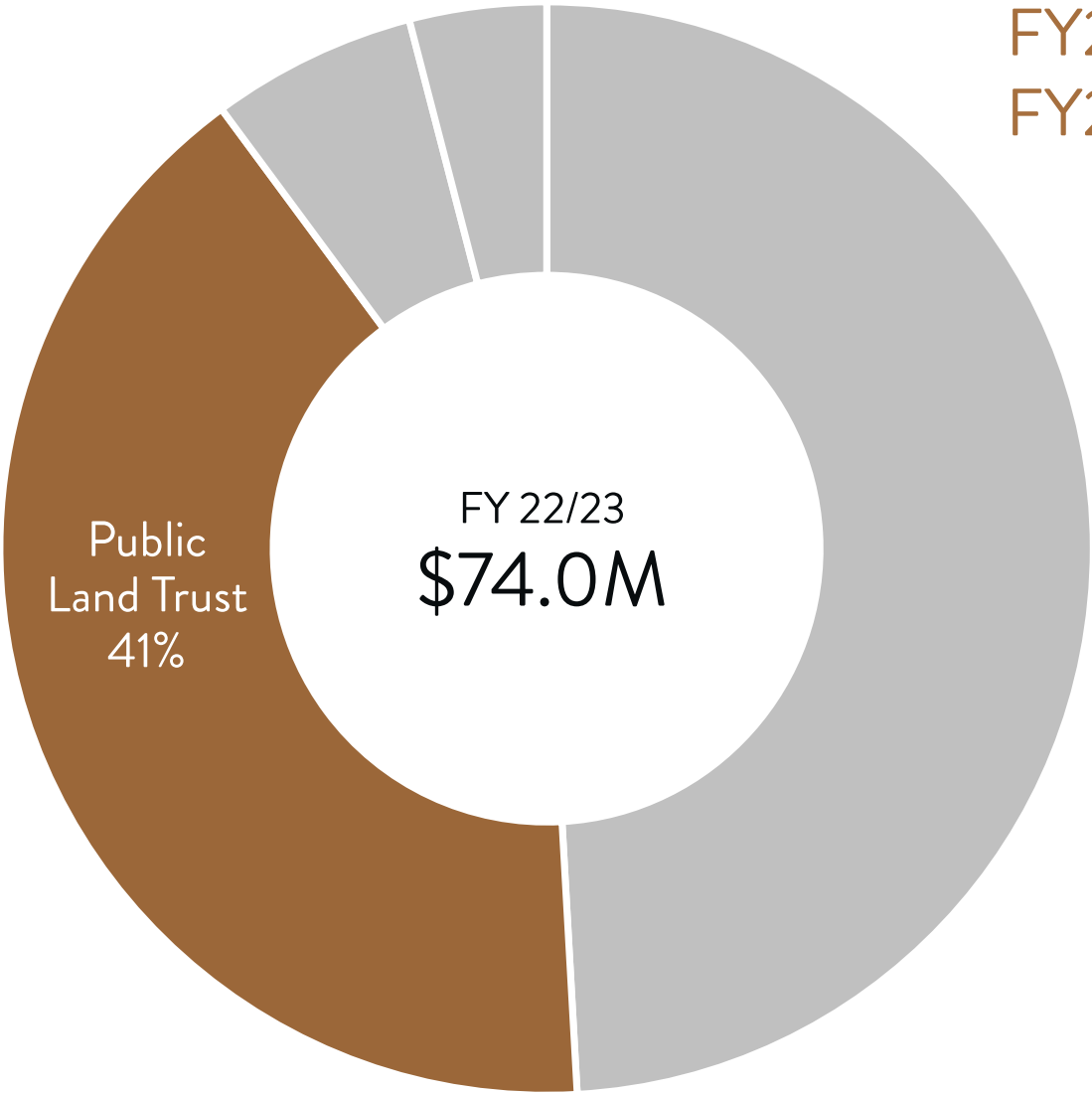




2. Public Land Trust Revenues

The Public Land Trust (PLT) is a subset of state lands which is held in trust for the betterment of the conditions of Native Hawaiians, and the general public. PLT lands are comprised of former Crown and Government lands of the Hawaiian Kingdom. Hawai'i's constitution establishes OHA in part to receive and administer Native Hawaiians' pro rata share of revenues derived from the PLT. The pro rata share is generally understood to be 20% of the revenues from PLT lands. How this 20% should be calculated is a matter of longstanding debate between OHA and the State.

In 2006, the State of Hawai'i agreed to pay OHA a fixed \$15.1 million per year as a temporary approximation of the PLT share. At 41% of OHA core operating budget, this is the second largest source of funding.



FY22: \$36.7M  
FY23: \$37.3M

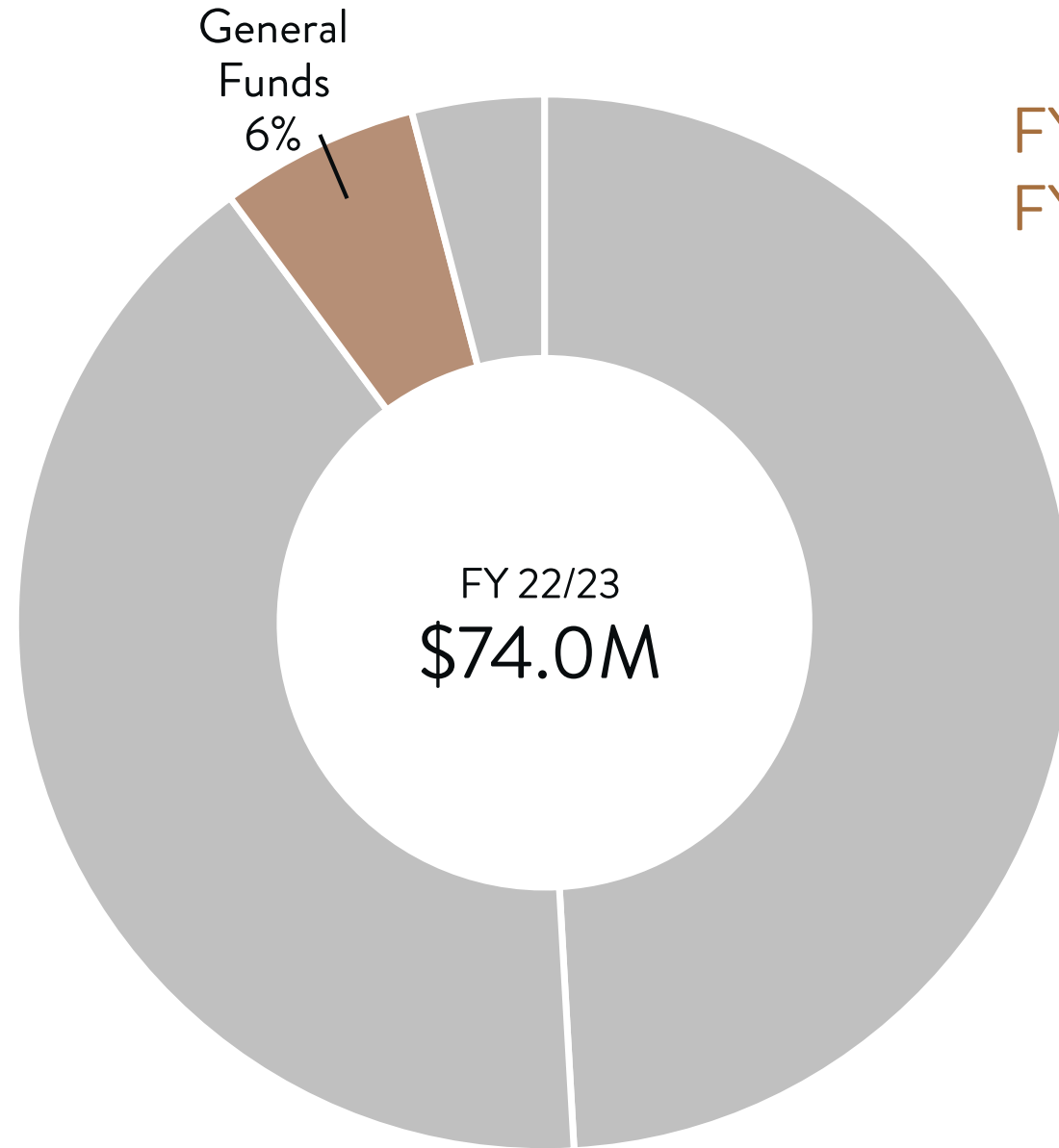


### 3. State of Hawai'i General Funds

The third source of funding is provided through the State of Hawai'i General Funds. OHA fulfills its fiduciary responsibilities to beneficiaries by advocating at the state legislature each year for general fund appropriations.

In the past OHA has received \$3 million in general fund appropriations annually. During the 2021 legislative session, and in light of COVID-19's impact on the economy, OHA restrained from requesting any increases, but continued advocacy efforts to maintain the previous \$3 million.

For FY22 and FY23, OHA received an annual funding of approximately \$2.25 million; for a total of \$4.5 million over the two years, constituting 6% of OHA's core operating budget.



FY22: \$36.7M  
FY23: \$37.3M

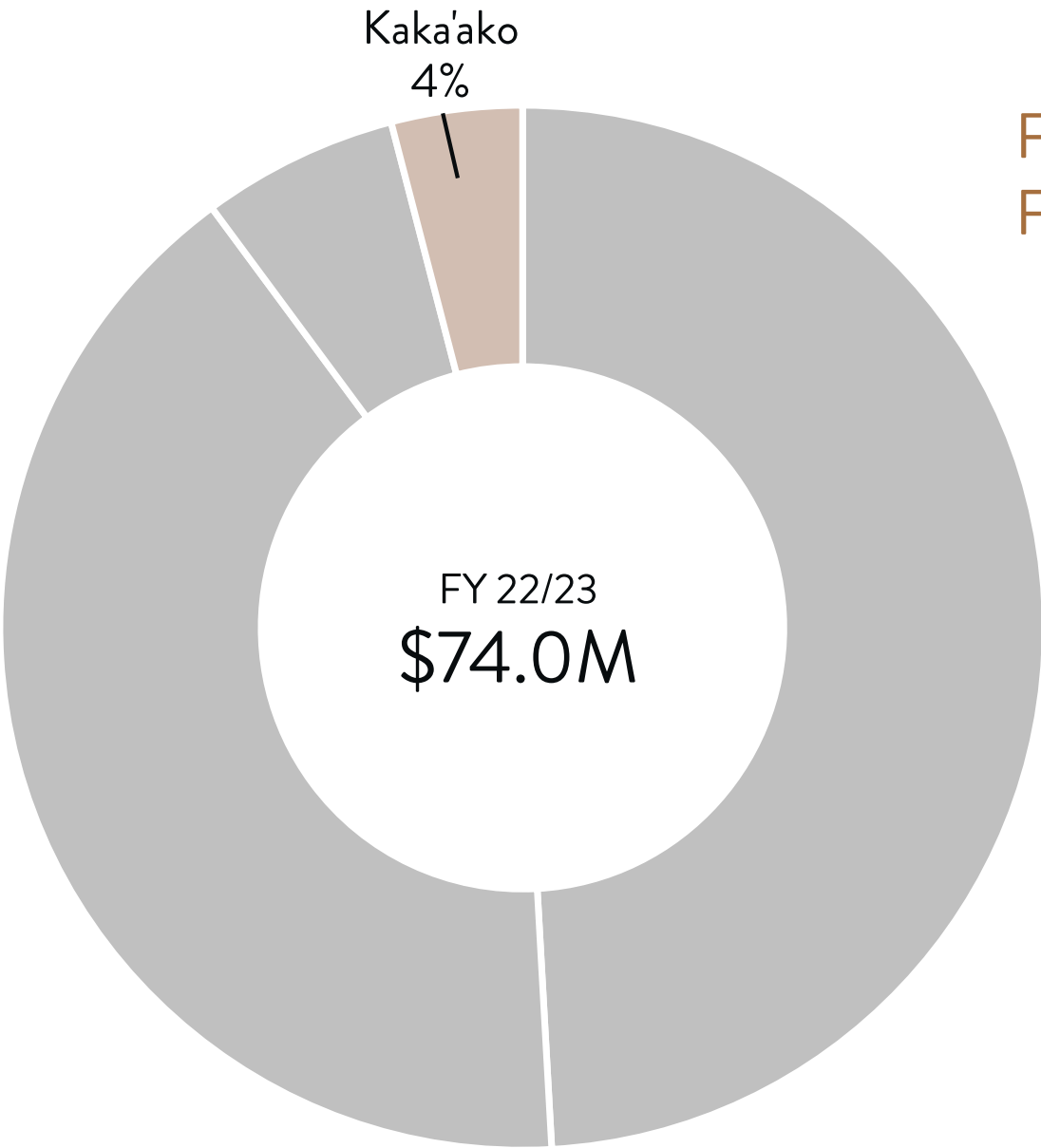




4. Kaka‘ako Makai Revenues

The final source of funding, albeit a small percentage of OHA’s total core operating budget, reflects a commitment by OHA’s Board of Trustees to ensure maximum funding for stewardship of legacy lands.

In 2012, OHA officially took title of 30 acres of prime real estate in Kaka‘ako Makai as a settlement amount from the State of Hawaii. Prior to any substantive development activity, the estimated net income amount is approximately \$1.4 milllion in FY22 and \$1.4 million in FY23, for a total of \$2.8 million.



FY22: \$36.7M  
FY23: \$37.3M

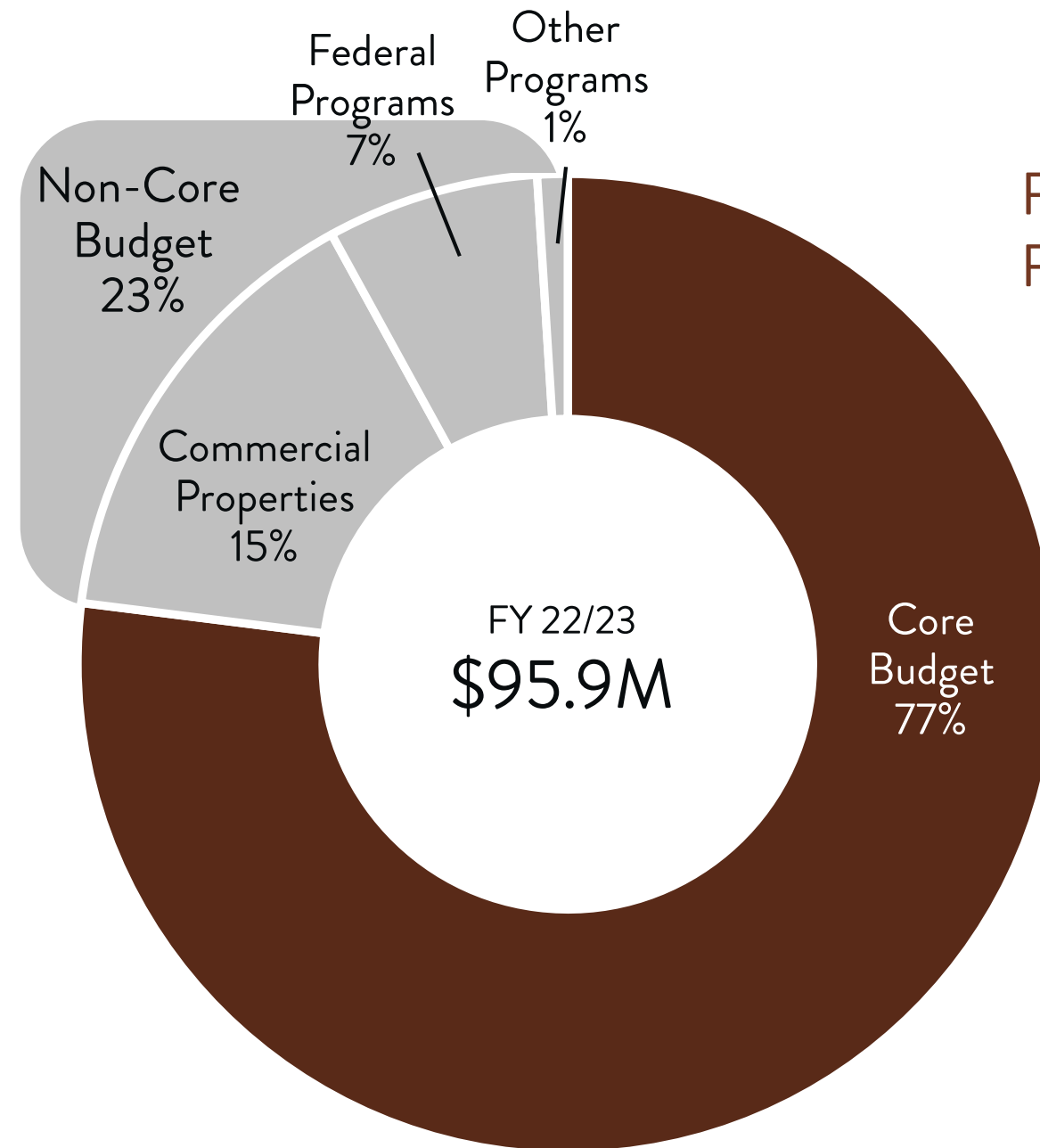
# Total Operating Budget



OHA's total operating budget consists of core and non-core budget items. The core operating budget (\$74.1m) is the focus of this document, as the non-core operating budget items are those that have their own designated funding and operations.

This designated funding includes separate revenue sources, such as commercial properties (\$14.7m), federal programs (\$6.5m), and other programs (\$574k).

OHA's legacy land program expenses are not reflected in the core operating budget, as they are covered by a portion of commercial property net income.



FY22: \$49.1M  
FY23: \$46.9M

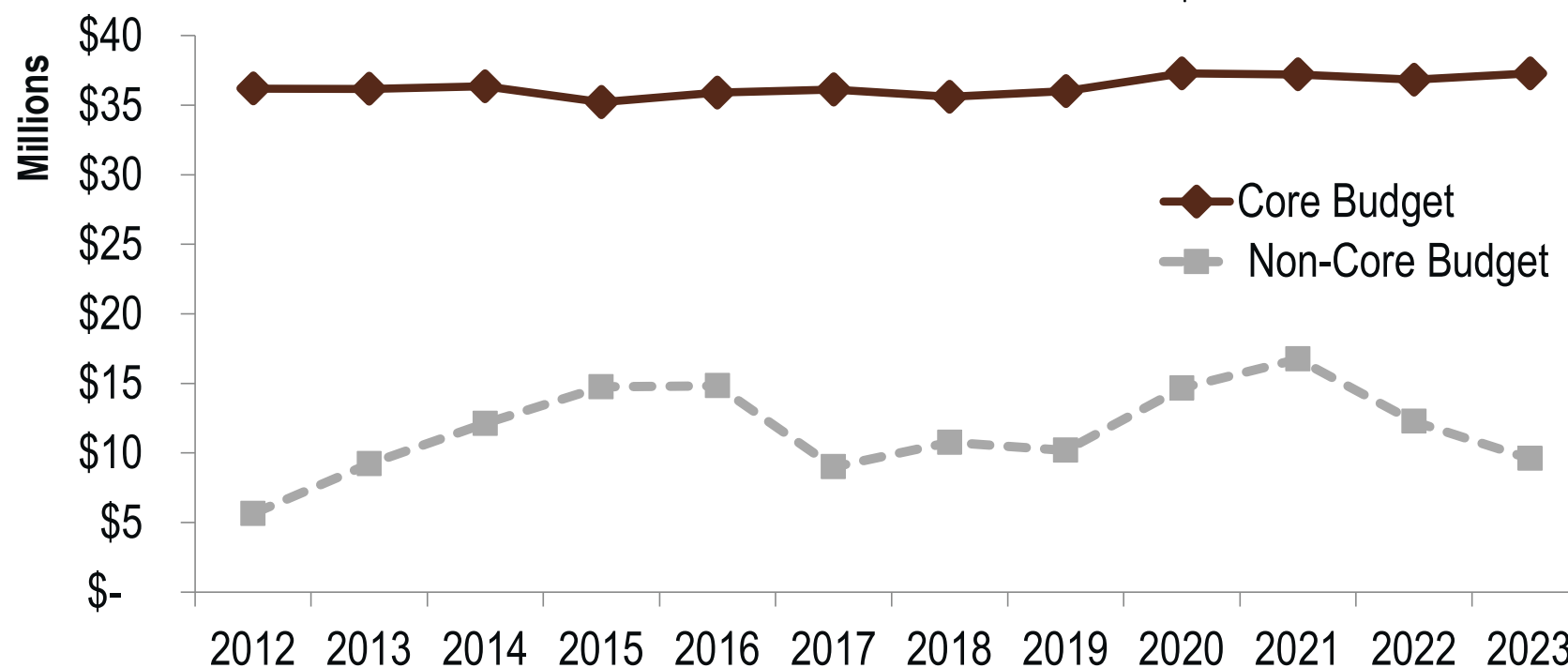
# Historical Operating Budget



As shown in the figure below, the core operating budget has remained fairly consistent, ranging between \$35-37 million. With the increase in inflation from 2012 to 2021, the operating budgets have absorbed the increasing costs without a corresponding increase in an overall amount.

The non-core budget has fluctuated over time, increasing from \$5.6 million in 2012, to \$14.8 million in 2016, primarily due to increased revenues and expenses in our commercial properties and federal funds. Since 2016, these amounts dropped in 2017 and then steadily increased until they reached \$16.7 million in 2021.

Moving forward, OHA projects another decrease in the non-core budget to approximately \$12.3 million in 2022 and \$9.6 million in 2023. Again, commercial properties and other program budgets are based on their own revenues and thus self-sustaining and does not reflect any commercial development activities .



Budget data presented are preliminary and subject to change

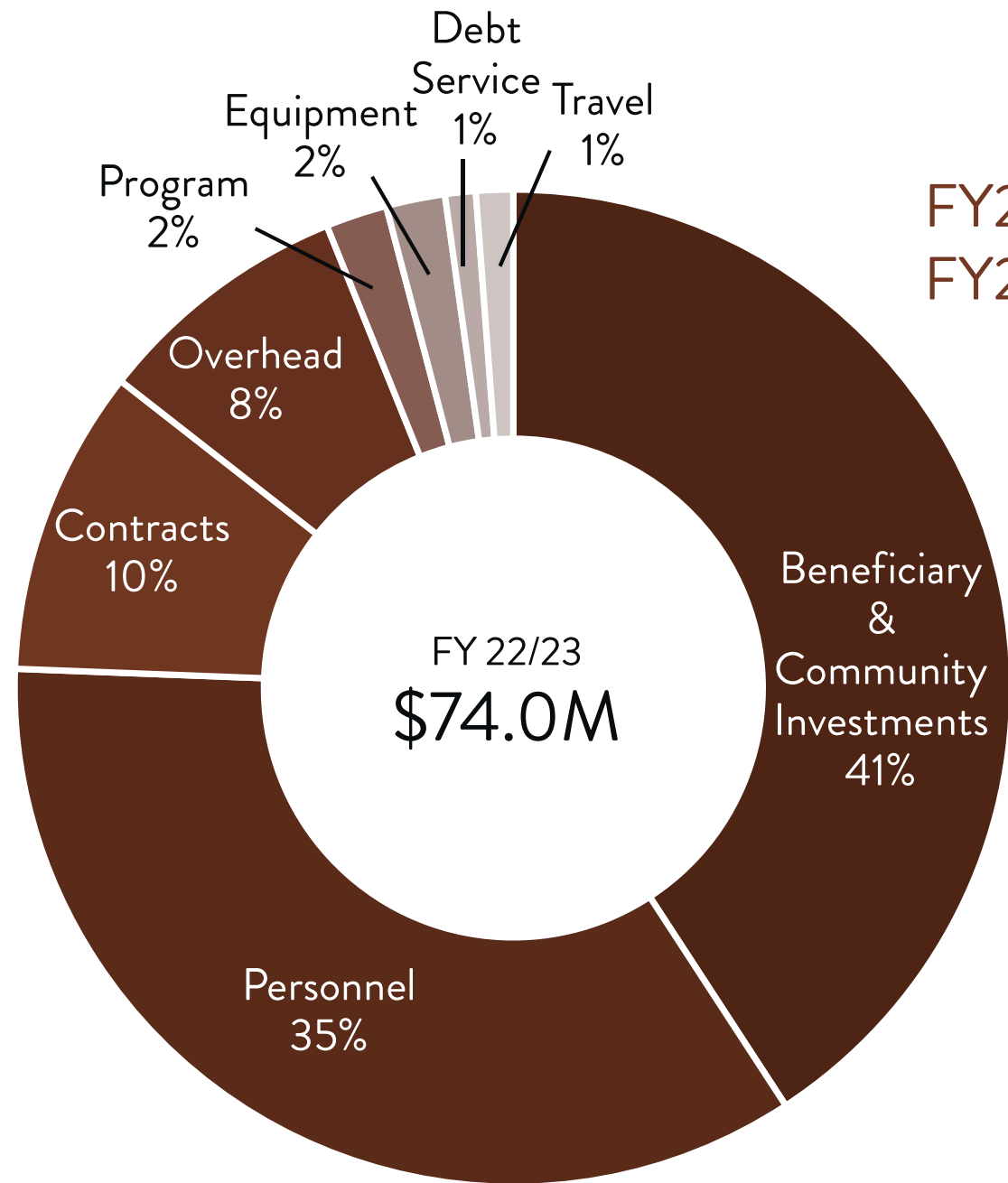


# Core Operating Budget



Over the next two fiscal years, OHA allocates 41% of its core operating budget to its beneficiary and community investments (\$30.3m), 35% to personnel (\$26.1m), 10% to contracts (\$7.1m), and 8% to overhead costs (\$6.1m). The smaller categories include 2% for programs (\$1.2m), 2% for equipment (\$1.2m), 1% for debt service (\$1.1m), and 1% for travel costs (\$894k).

The next few slides will provide a more detailed breakdown of each category, with the exception of travel and debt service. Debt service represents principal and interest payment on a mortgage loan and lines of credit. Payments of \$553 thousand for FY22, and \$532 thousand for FY23, for a combined total of approximately \$1.1 million over the two-year period. Although, travel was dramatically curtailed in 2020, OHA estimates some need to resume travel in FY22 and FY23 in order to conduct regular business operations. Travel cost are estimated to total \$447 thousand annually in FY22 and FY23.



FY22: \$36.7M  
FY23: \$37.3M

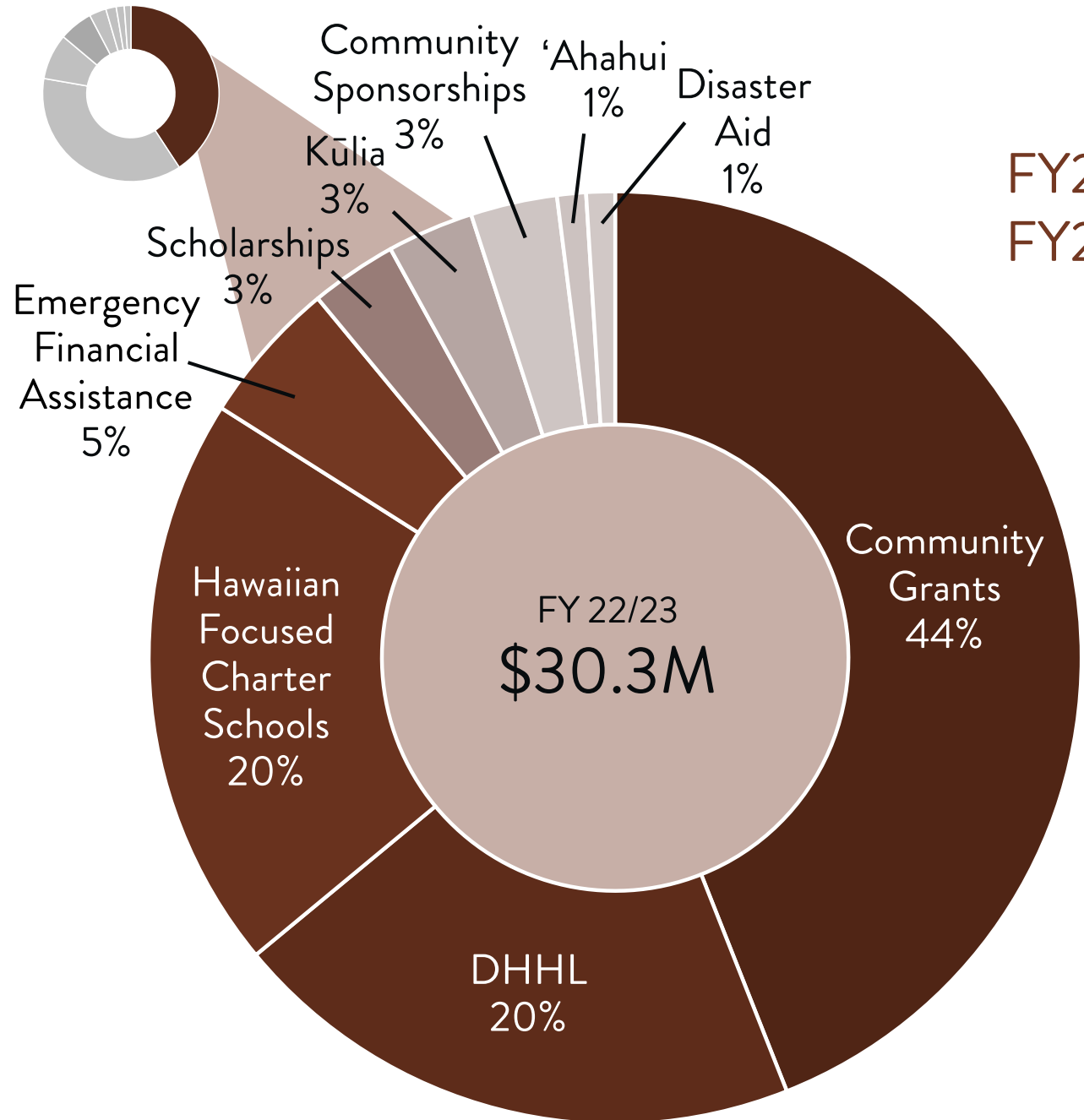


# Beneficiary & Community Investments



As noted above, OHA's first spending priority for FY22–FY23 is to **increase OHA Beneficiary and Community Investments** to support Native Hawaiian 'ohana and communities. In the FY21-FY22 biennium budget, OHA allocates \$30.3 million over the biennium budget to various beneficiary and community investments, which constitutes 41% of the core operating budget. Of this budget: \$6.0 million is allocated to OHA's long-term commitments to DHHL revenue bond debt service for housing infrastructure (20%).

\$13.2 million is allocated to grants aligned with implementing the new *Mana i Maui Ola* Strategic Plan Framework (45%); \$6.0 million to Hawaiian Focused Charter Schools (HFCS) (20%); \$1.7 million is to an Emergency Financial Assistance (EFA) Program (5%); \$1.0 million to Higher Education Scholarships (3%); \$1 million to the Kūlia grants (3%); \$822 thousand to Community Sponsorships (1%); \$400 thousand to 'Ahahui Events (1%); and \$265 thousand to Disaster Aid (1%).



FY22: \$15.2M  
FY23: \$15.2M



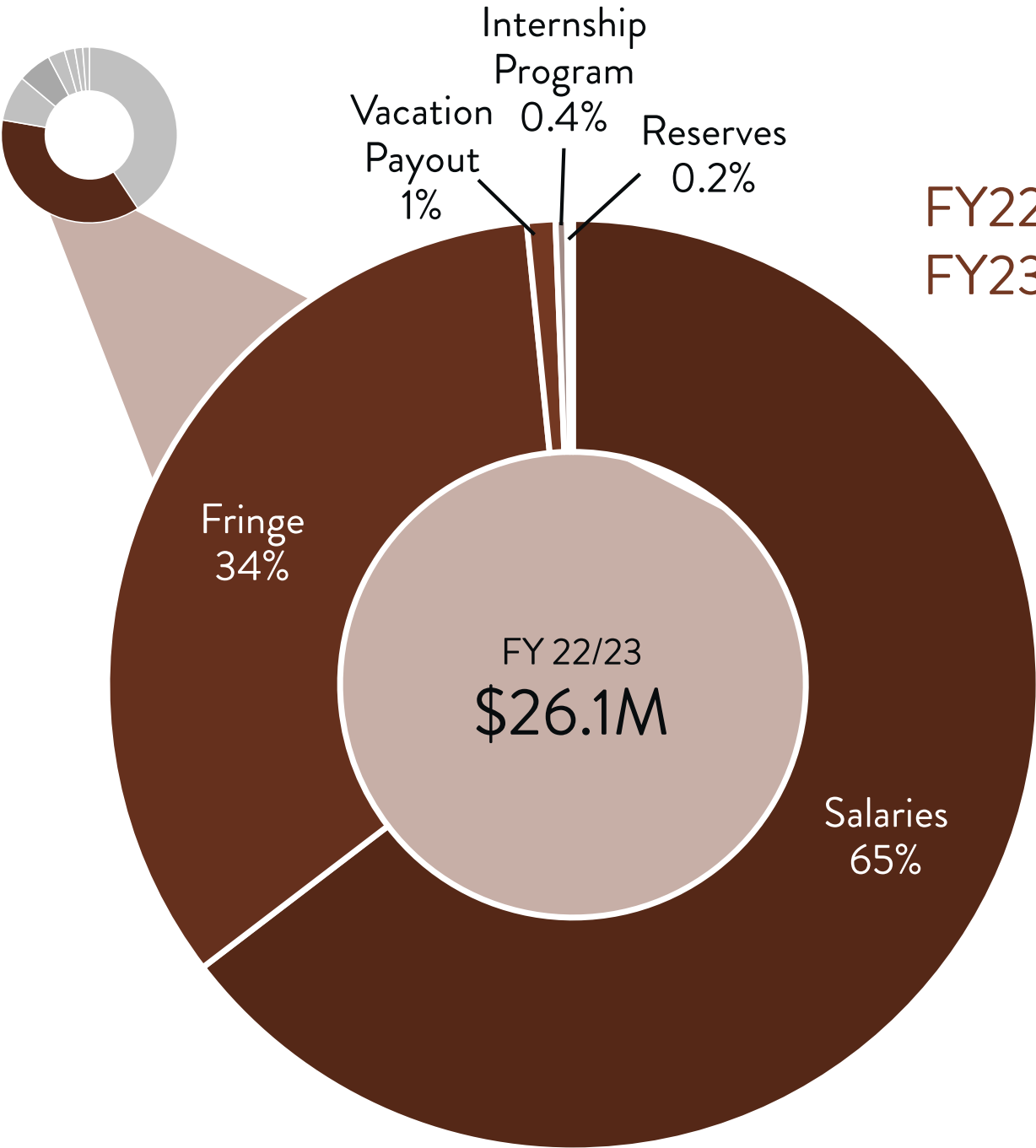
# Personnel

ATTACHMENT 3



As noted above, OHA’s second spending priority for FY22–FY23 is to **Streamline & Refocus Personnel and Contracts** to provide beneficiary services in communities and affect systemic policy change. Through a proposed restructuring, some positions will be created to provide increased direct beneficiary services, while other positions will be refocused on systemic policy change to improve Native Hawaiian conditions. Pending BOT approval, OHA proposes allocating approximately \$13 million a year of the biennium budget, including the 52% fringe benefit rate, in support of 144 (out of 153 total) employees under the core budget; constituting 35% of the core operating budget. This core budget does not include nine (9) non-core employees whose positions are either funded by commercial properties or federal grants.

\$16.9 million of the personnel cost is employee salaries (65%), and \$8.8 million goes to fringe benefits (34%), based on the actual benefit load rate of FY21. Small portions are allotted to fund vacation payouts (\$300k), the Student Internship Program (\$108k), and reserves for overtime and other costs (\$43k).



FY22: \$12.9M  
FY23: \$13.3M



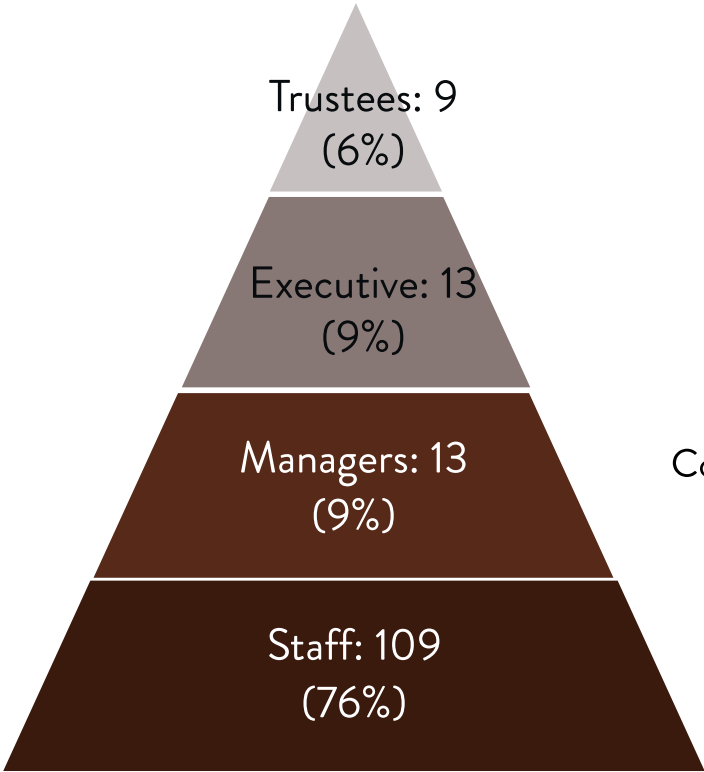
Budget data presented are preliminary and subject to change

# Personnel

ATTACHMENT 3

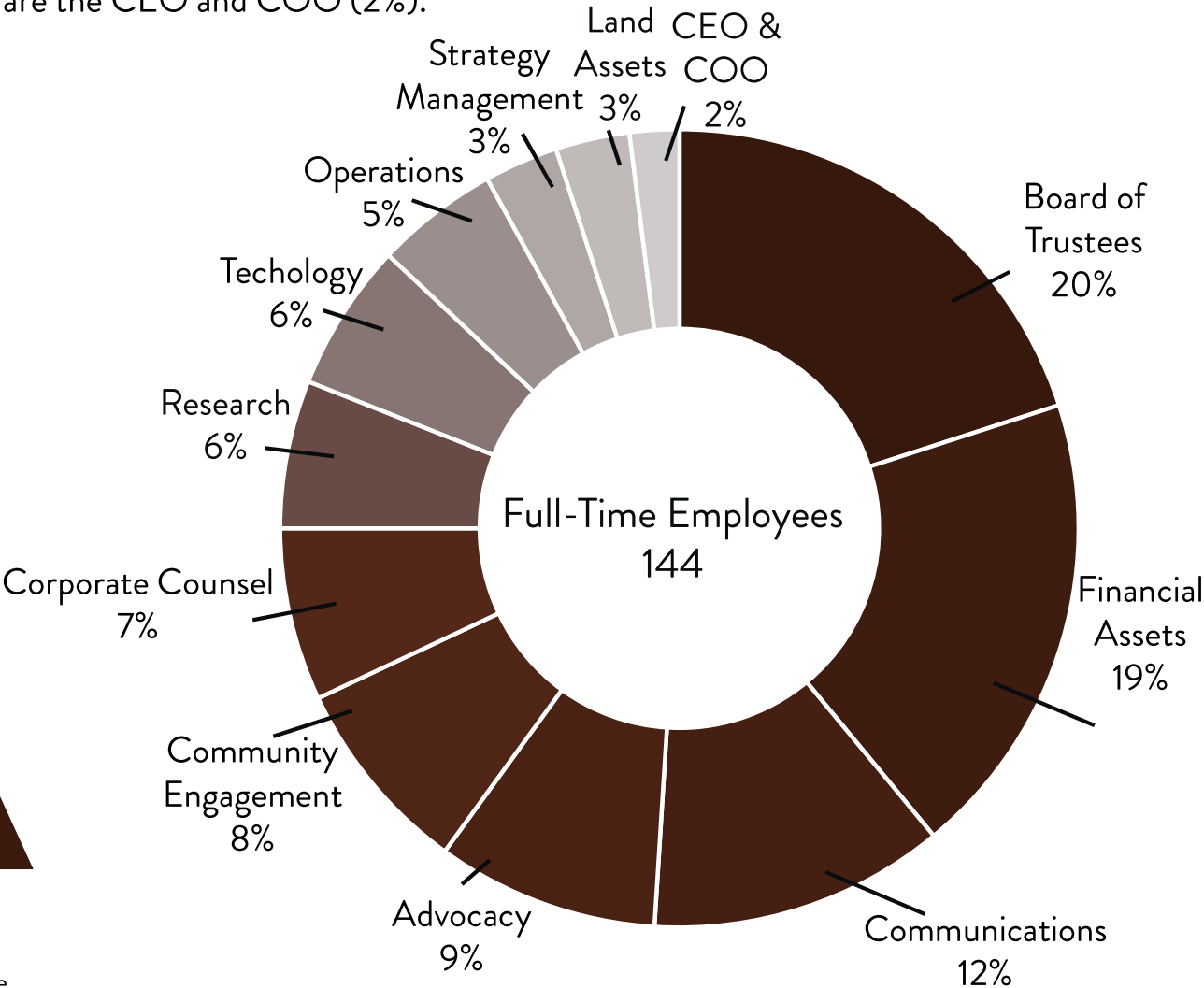


Of OHA’s proposed 144 employees under the core budget, 109 are staff members, including Board support staff (76% of employees); 13 are managers (9%); 13 are executives (9%); and 9 are Trustees (6%). The figure below represent an average ratio of approximately 1 manager for every 8 staff.



Budget data presented are preliminary and subject to change

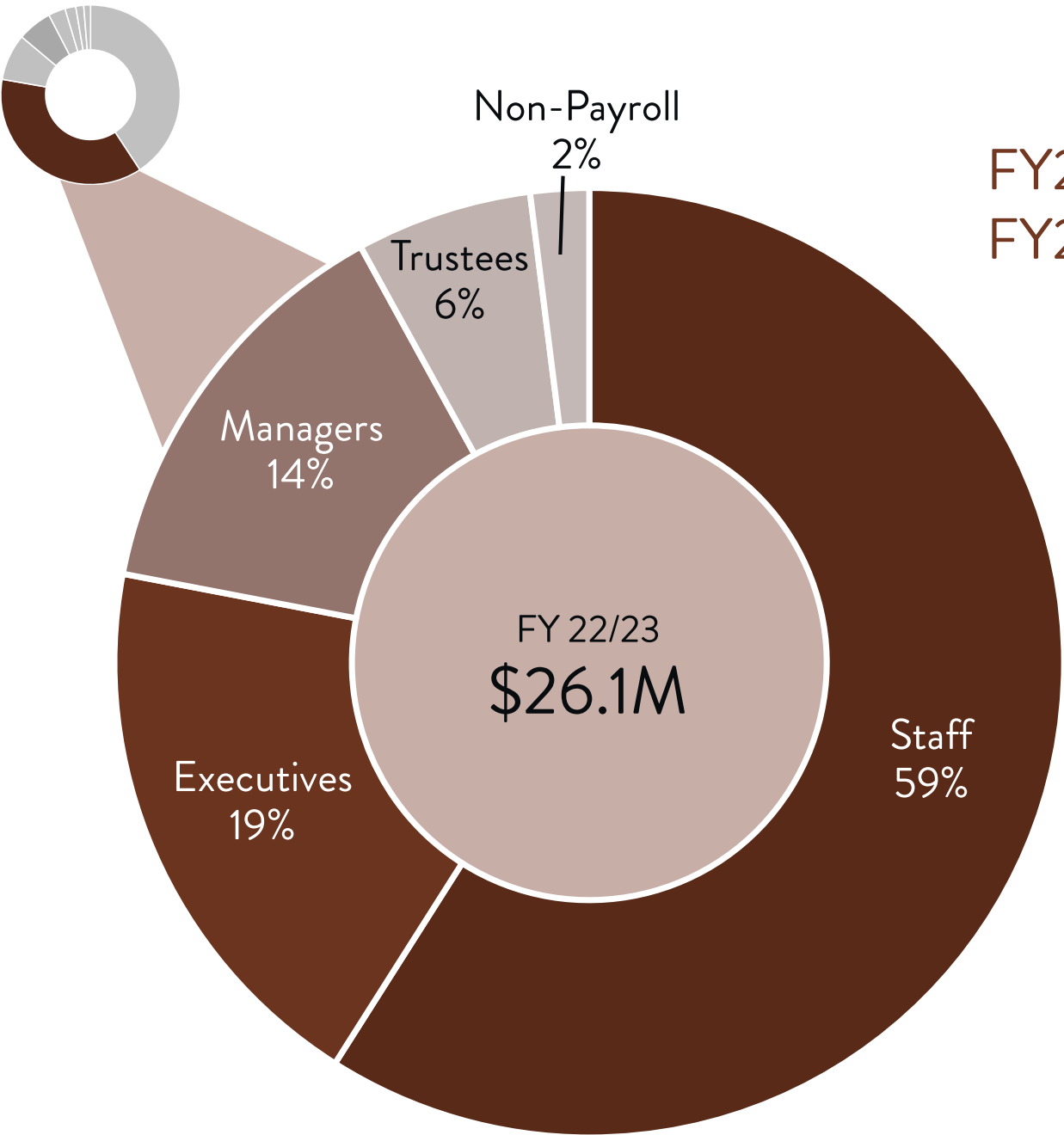
Of OHA’s proposed 144 employees: 29 are Trustees and related Board support staff, which will not be impacted by reorganization activities; 27 are within Financial Assets (19%) which includes 11 Grants staff; 17 are within Communications (12%) which includes 9 Beneficiary Service Staff; 13 are within Advocacy (9%); 12 are within Community Engagement (8%); 10 within Corporate Counsel, including Human Resources; 9 are within Research (6%); 8 are within Technology (6%); 7 are within Operations (7%); 5 are within Strategy Management (3%); 5 are within Land Assets (3%); and the remaining 2 positions are the CEO and COO (2%).



# Personnel Cost



Of the proposed \$26.1 million allotment for personnel costs; \$15.5 million is allocated to staff member personnel costs (59%); \$4.9 million to executive personnel costs (19%); \$3.6 million to manager personnel costs (14%); \$1.7 million to Trustee personnel costs (6%); and the remaining \$451 thousand is allocated to non-payroll expenses, including vacation payouts, the Student Internship Program, and reserves for overtime and other personnel related costs.



FY22: \$12.9M  
FY23: \$13.3M





Contracts ATTACHMENT 3

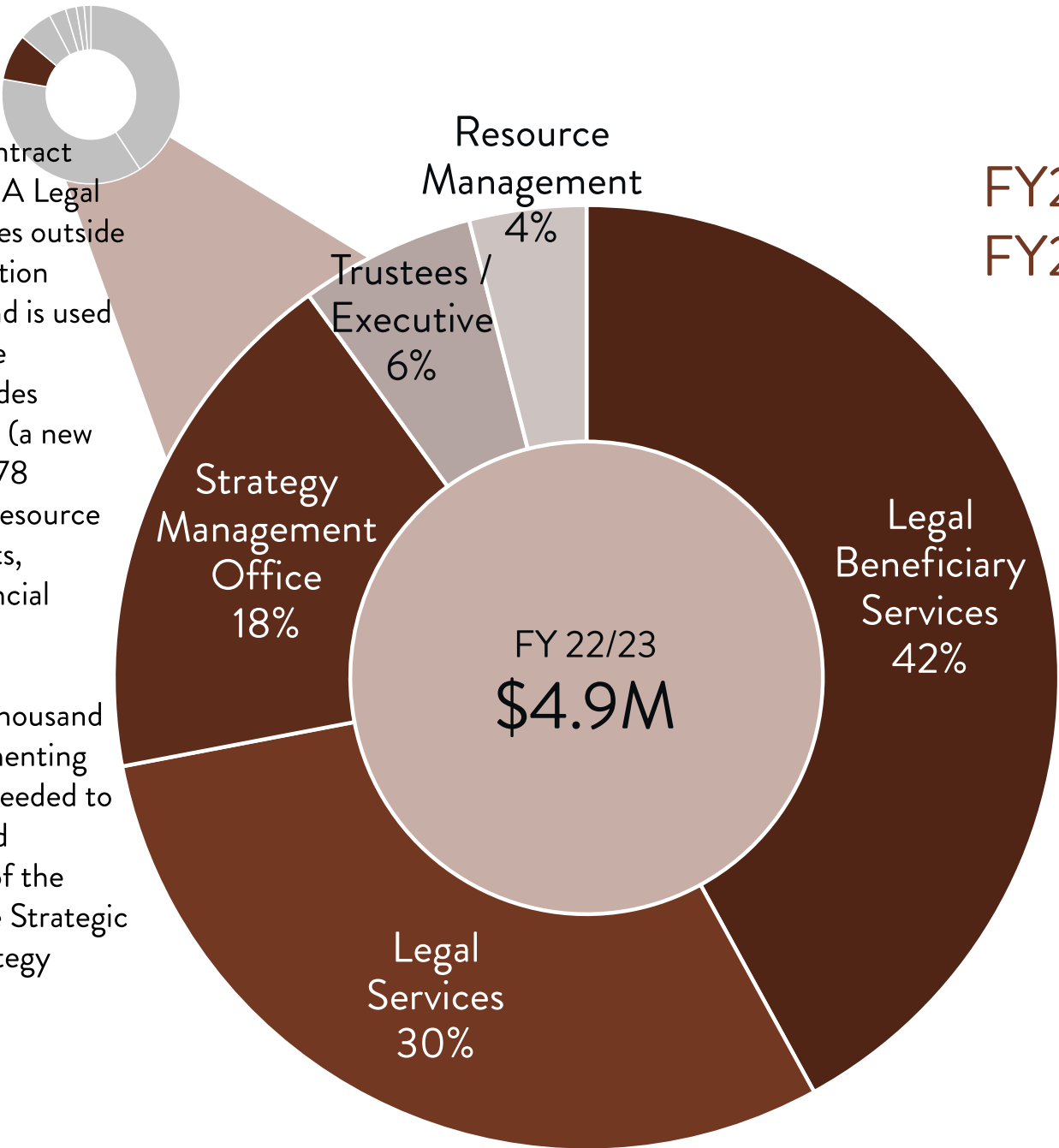


As noted above, OHA’s second spending priority for FY22–FY23 is to **Streamlining & Refocusing Personnel and Contracts** to provide beneficiary services in communities and affect systemic policy change. Therefore, budget allocations providing direct legal service to beneficiaries will remain intact, while OHA legal and auditing budgets will be reduced. Additionally, funds to support systemic policy change work will be housed in the Strategy Management Office to ensure strategic alignment.

Contracts constitute 10% of OHA’s core operating budget. Approximately, \$2.1 million of the Contracts budget is allocated to the legal services proviso contract (42%) to provide direct legal services to beneficiaries on issues considering quiet title action, ahupua’a and kuleana tenant rights, land title assistance, traditional and customary practices, culturally significant places, and native land trust entitlement.

\$1.5 million of the Contract budget is used for OHA Legal Services, which includes outside attorneys for consultation (30%); \$300 thousand is used for Trustee / Executive contracts, which includes internal audit function (a new function) (6%) and \$178 thousand is used for Resource Management contracts, including audited financial statements (4%).

The remaining \$865 thousand is dedicated to implementing professional services needed to implement tactical and operational activities of the implementation of the Strategic Plan through the Strategy Management Office.



FY22: \$2.5M  
FY23: \$2.4M



# Overhead

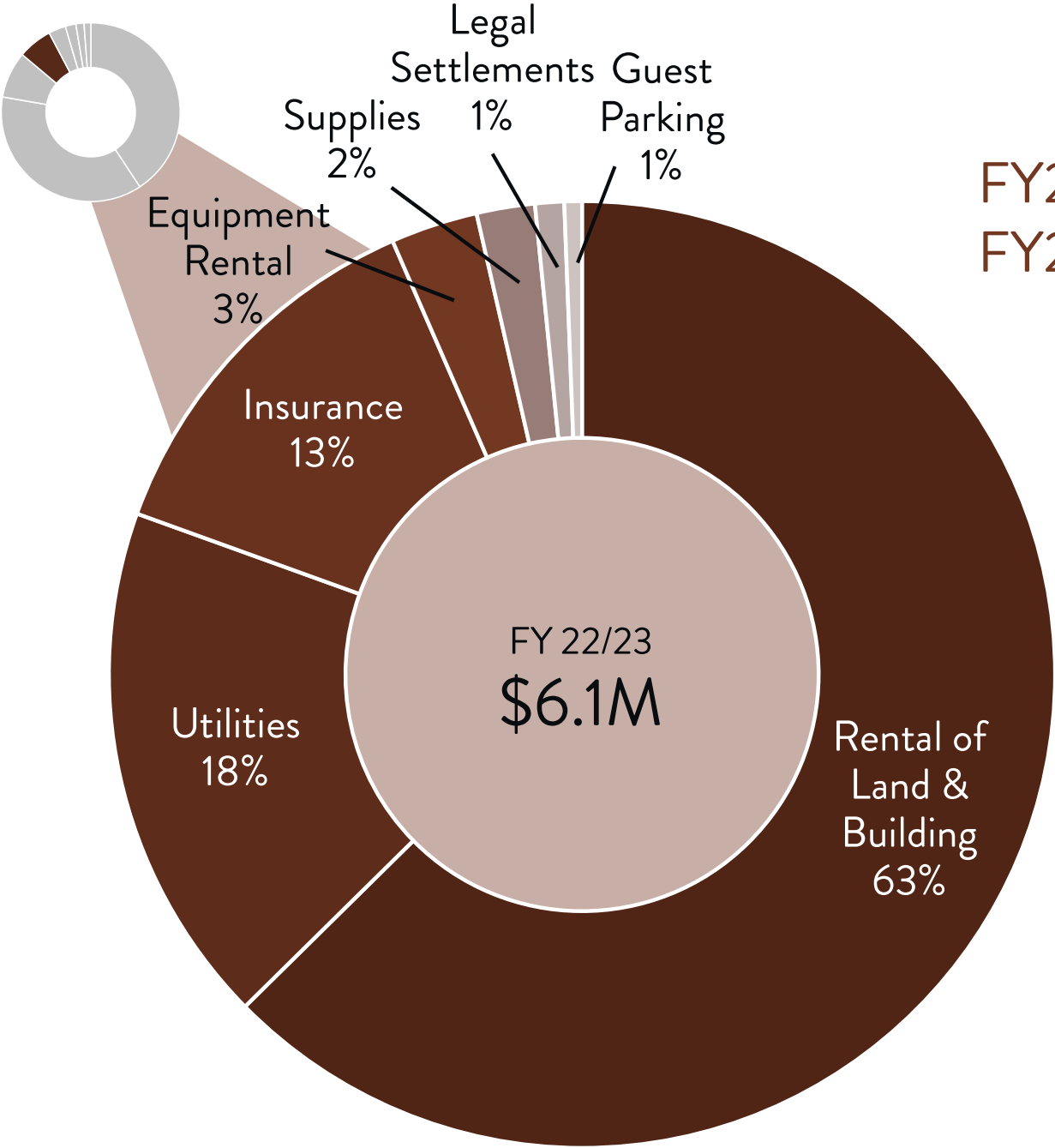
ATTACHMENT 3



OHA allocates approximately \$3 million annually to Overhead or 8% of the core biennium budget. Of these amounts, office leases account for \$3.8 million (63%) which support six (6) offices across the State of Hawai'i, and 1 office in Washington, D.C. Utilities for these offices make up another \$1.1 million (18%) and include electricity, telephone / internet services, and water.

\$790 thousand is insurance premiums for liability insurance, workers compensation, board and officer insurance, and other related coverages (13%).

Additionally, \$177 thousand is allocated to rental equipment for offices (3%), \$97 thousand to office and other supplies (2%), \$60 thousand legal settlements (1%), and \$59 thousand to parking validations for stakeholders and beneficiaries (1%).



FY22: \$3.0M  
FY23: \$3.1M

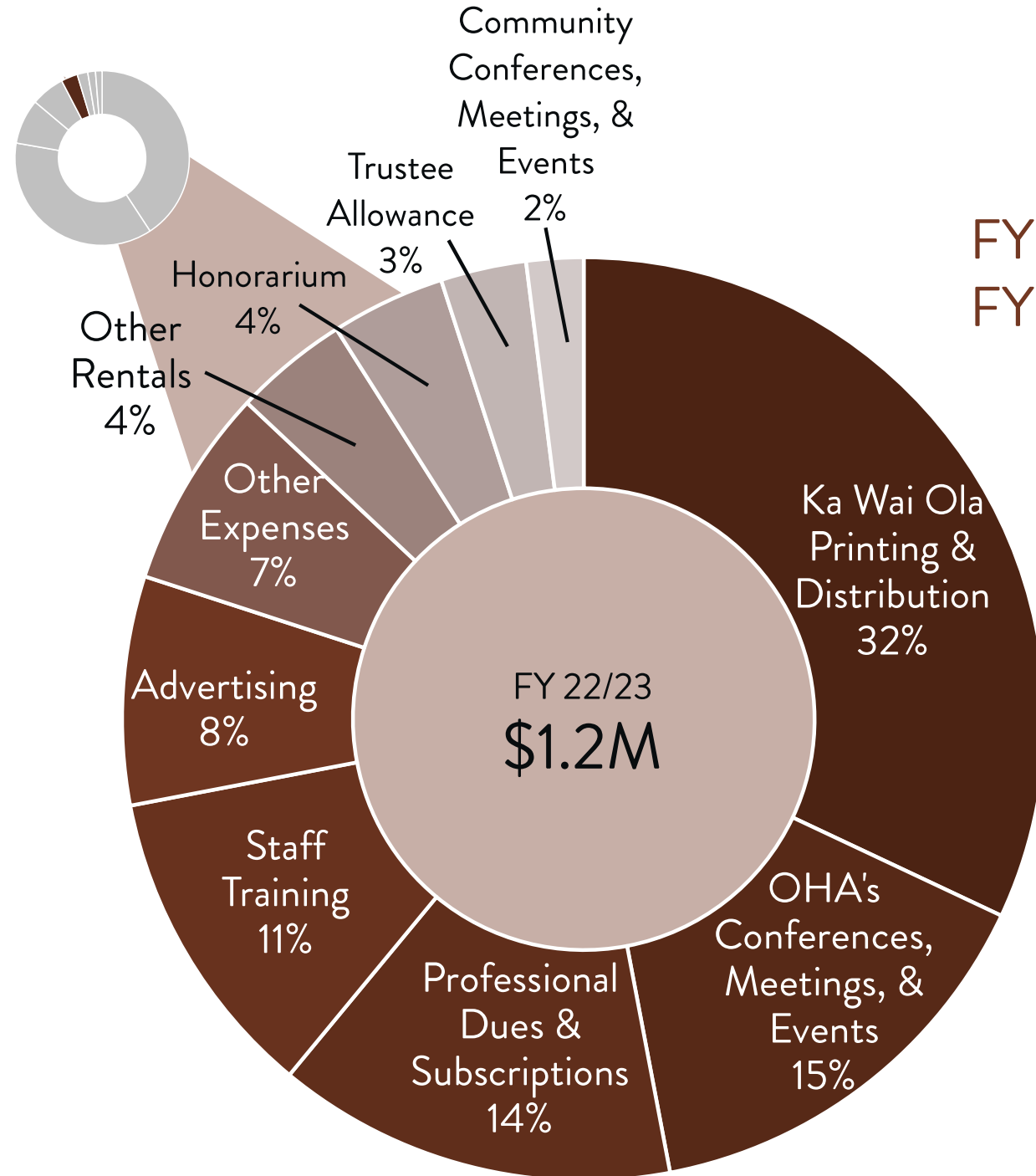
## Program



The next budget category is Program, to which OHA allocates approximately \$590 thousand to \$592 thousand annually or 2% of the core biennium budget. These are costs directly related to programs such as printing and distributing of Ka Wai Ola publications (\$380k), hosting cultural workshops/events (\$183k), professional dues and subscriptions (\$166k), staff training (\$129k), advertising for OHA initiatives (\$98k), other rentals needed to conduct business (\$42k), honorarium for OHA event participants (\$50k), trustee protocol allowance (\$32k), and partnering with community organizations to host events (\$23k). Other expenses (\$78k) include promotional items, books and reference materials, freight and delivery, and automobile allowance.

The quarterly utilization (or non-utilization) of the Trustee Protocol Allowance is reported on the organization's website under the Financial Transparency link:

<https://www.oha.org/financials>



FY22: \$590K  
FY23: \$592K

# Equipment

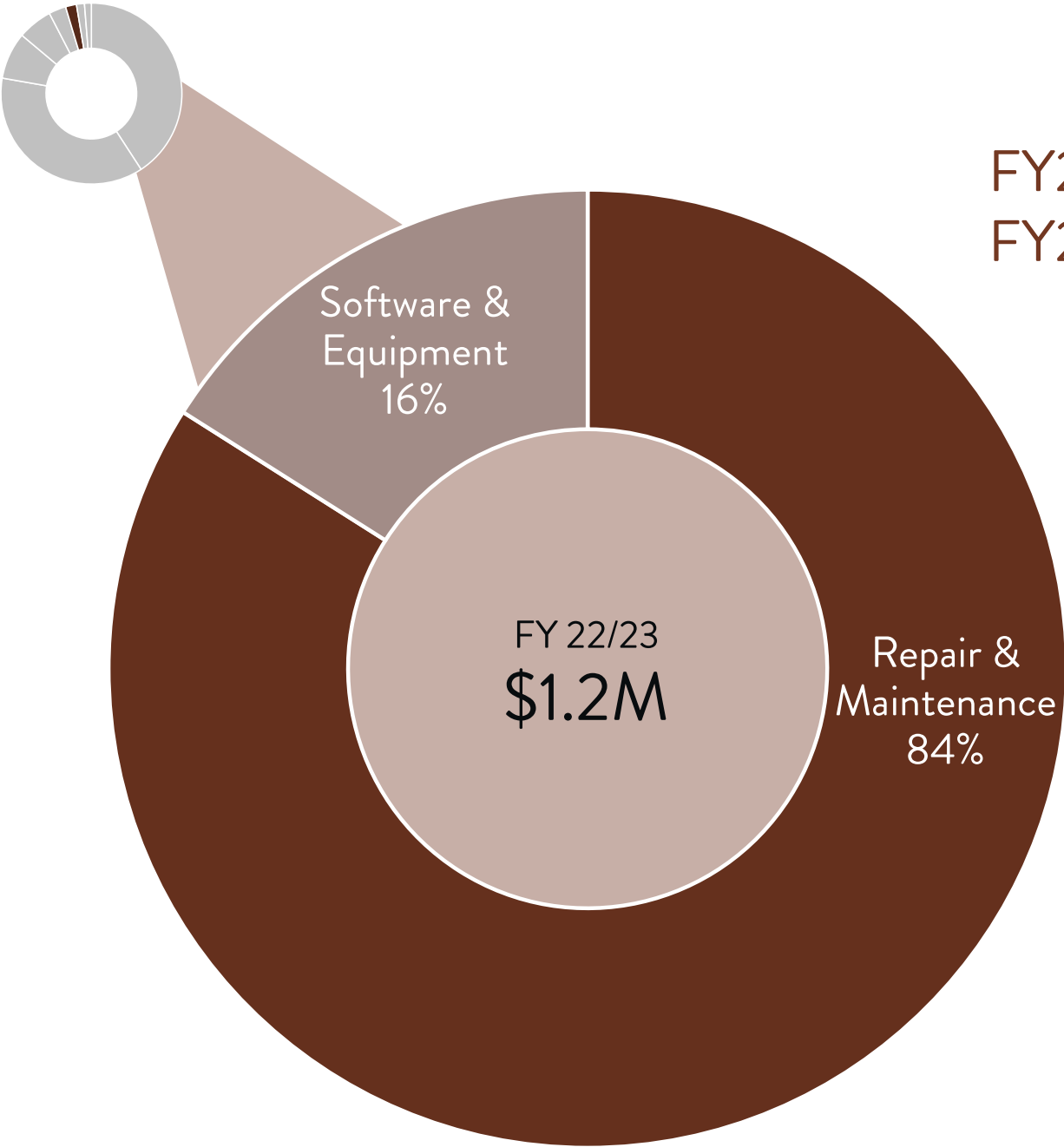
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OHA allocates \$1.2 million or 2% of the core biennium budget to equipment; including repair & maintenance, and software & equipment.

Repair & maintenance includes various upkeep work for OHA’s facilities (\$980k).

Software and equipment includes IT software, hardware and other purchases required for on-going operations (\$187k).



FY22: \$583K  
FY23: \$583K



ATTACHMENT 3

Please send your questions and comments to [ohabudget@oha.org](mailto:ohabudget@oha.org) or visit [www.oha.org/budget](http://www.oha.org/budget) for more information.

OHA is hosting three Zoom meetings to provide the public with an overview of the proposed biennium budget on:

- Thursday, June 10 at 6 p.m.
- Saturday, June 12 at 9 a.m.
- Monday, June 14 at 4 p.m.

The public is encouraged to register in advance and tune in to the live meetings at <http://www.oha.org/meeting>.



FB22-23 Biennium Budget Beneficiary Comments  
Updated as of 6/16/2021

No	Date	Community	Verbatim Comments
1.	6/16/2021	Maui	<p>Subject: OHA FY22-23-Preliminary-Biennium Budget for Community Input – Maui Ohana Input</p> <p>To Whom It May Concern:</p> <p>First off I wanted to kindly share a few statements of how appreciative my Ohana has been to receive the help and support from OHA staff.</p> <p>My ohana owns a 11 acre fish pond in Hana, Maui named Hoku Ula located on Haneoo road near koki beach and Hamoa. Our ohana inherited this land which was originally owned by Julia Alapai Kauwaa who was a high chiefess and granted royal patent and LCA 8525-B during Kamehameha III's reign. Julia's mother was the youngest daughter of chief Alapai Nui, and her father was Nahili, a sailing master for Kamehameha I. It is also noted in historic text that Kamehameha the first helped rebuild our pond wall. Alapai street in Honolulu is named after her. Our pond has endured so much, but has proven to manifest itself as a beacon of the strength of our culture, spirit and the ability to provide a reliable resource of food to the district and the keiki of Hana.</p> <p>We have been faced with complex land issues resulting from a developer who wishes to build a septic waste system and leaching field adjacent to our pond. Without going into too much details of the project, the complexity of the laws and rules became so difficult to decipher for our ohana. We reached out to OHA and we received an overwhelming response to help us understand and dive deeper into areas of compliance. We have had to pleasure to work with Kamakana Ferreira who serves as a land compliance position.</p> <p>All we want to say is that if it wasn't for OHA and the expertise of Mr. Ferreira, we would have had little to no chance of navigating the difficulties of land issues in the context of cultural preservation among other things and our battle is still ongoing.</p> <p>I took the time to broadly review the OHA plan and I was so compelled to encourage OHA to find a way to maintain the talented people like Mr. Ferreira in your staff as part of its strategic reformation, but furthermore, I believe this is an opportunity to expand the expertise rather than downsize. Our</p>

FB22-23 Biennium Budget Beneficiary Comments  
Updated as of 6/16/2021

No	Date	Community	Verbatim Comments
			<p>community is so talented and we must and can find a way to invest more into staff so that beneficiaries such as my ohana are facing while new challenges continue to emerge across the islands.</p> <p>I continue to be impressed by the support we have received and I just wanted again to recognize the intellectual capacity and mana that Mr. Ferreira exudes as a representative of OHA and I hope you keep his expertise for retention consideration.</p> <p>I was glad I took the time to review the OHA budget plan.</p> <p>But furthermore, on behalf of my ohana, we are so grateful for the time that OHA has given us and we will never forget it and we ask that you find a way to further invest in talented staff that you have and help them continue the mission.</p>
2.	6/16/2021	Maui	<p>Aloha,</p> <p>Mahalo for all the work that OHA does, my ohana has been a recipient of some outstanding support from your staff at OHA with land related issues we are facing here in Maui.</p> <p>I had an opportunity to read the 15 year strategic plan.</p> <p>My main question focusses on page 5.</p> <p>There appears to be a restructuring of the operating structure.</p> <p>I am just curious to find out where I can read more on why or the reasons why OHA is compelled to reorganize the structure and why it selected this kind of structure. The plan essentially just states that this is a "better" alignment, but does not expand on why it is better on page 5. Any insight to help me better understand would be very helpful.</p> <p>Thats all I have , and will provide testimony for your meeting.</p> <p>Again I mahalo you on all that OHA is working to do.</p>
3.	6/15/2021		<p>My question is there is so homesteaders whose homes are deteriorating and falling apart. That they are abandoning or still living in the poor condition. I know you have been advocating and educating the public. What can done about that. This my first time familiarized with OHA. So please pardon my ignorance. Who should we see or ask to inform the community.? Mahalo for your time.</p>

FB22-23 Biennium Budget Beneficiary Comments  
Updated as of 6/16/2021

No	Date	Community	Verbatim Comments
4.	6/15/2021		<p>Will kanaka maoli be able to access services if needed? Due to allegiance to, The Hawaiian Kingdom in continuity. And if not, Why?</p> <p>E kala mai, mahalo.</p>
5.	6/12/2021	Moloka'i	<p>Aloha,</p> <p>Everyone needs help from rent, homelessness, jobless, the list is long.</p> <p>We are Hawaiians that has yet to receive any help from OHA! I guess we fall between the cracks of making enough money, to barely making it.</p> <p>I believe ALL Hawaiians should have access to Education. Does not matter if it's pre-school or college. We should be given a chance to pursue education, without putting us further in the great abyss of "Just making it". Recently, my son wanted to pursue another educational career in Mechanical Engineering. He has already completed community college (which I paid out of pocket w/zero grants from any program) but when I inquired about any financial aid, I was told there was limited resources and my son would have to find other ways to financially pay for college. He is Hawaiian and should be encouraged to pursue a higher education promoting all Hawaiians. It's so bias!!! I hope you all consider offering grants or any help for Hawaiians to pursue education.</p> <p>The other thing that needs attention is care for Kupuna. My Mom lives and is born and raised on Molokai. There are NO care homes on the island. She would have to go to Maui, and even with that, the care homes makes it so hard for entry. She is Hawaiian!! We are piecing together sub-par care. OHA should put it in their budget to take care of Kupuna. Shame only the rich can have good care, and all the Hawaiians again has sub-par care. Molokai especially needs help. Because there are NO airplanes that can transport Kupuna (my Mom) we would have to hire the Air ambulance at a cost of \$6500 to fly her to Maui. That's if she qualifies to enter a care home. Right now, it's been 1 red tape after another.</p> <p>You don't have to look that far to see how the Hawaiian people always take the back seat to anything that could really help and benefit them.</p>
6.	6/10/2021	O'ahu	<p>I like the presentation. How will OHA keep continuity? Elections may change new trustees. Watching BOT meetings</p>



FB22-23 Biennium Budget Beneficiary Comments  
Updated as of 6/16/2021

No	Date	Community	Verbatim Comments
			shows a slight disagreements or alignments. Are trustees in harmony and unity with what they have to vote to make necessary changes. Cutting a lot of the excessive personnel cost is awesome for us beneficiaries to get more services. Thank you Aloha
7.	6/9/2021	O'ahu	Ka'ena point must be saved. Regular beer batches occur at this sacred land. Security at this site would prevent such disrespect of this holy place. I don't know how you would budget this but somebody must fight for this spiritual pathway. Equally important are the many hawaii only Botanica and birds. I'm writing to as many entities as possible to preserve this for Hawaiians only. RADICAL, NO waianuhea
8.	6/8/2021		<p>I absolutely love what OHA is doing for the Hawaiian people.</p> <p>My concern is there is no budget in your budget to help Hawaiians with mental health issues . A lot of us can't work but we want to own homes a lot of us can't work and we want to own something to secure our futures but there are no programs to help push us in any direction .</p> <p>What can OHA do to help the Hawaiian community that suffers from mental health how can we look forward to futures especially in the land we come from .</p> <p>How can we own property and rent it out for income how can we also be helped and added to the list of those who benefit from OHA and it's programs now or in the future with any kind of program how can some of our needs be met</p> <p>I humbly ask you to consider all the above and I humbly thank you for your time</p> <p>Sincerely</p>
9.	6/8/2021		These monies should help dhhl get Hawaiians into self help or habitats homes. I moved into my home on kumuniu waimanalo and oha helped us move in faster. I think hawaiian shouldn't be stuck with loans they can't afford. More affordable homes like habilitate and self help where we only get charged for mayor oak would make it more affordable. A house in Hawaii is \$1,000,000. We can't Afro the cost of food let alone the cost of rent. Please work with dhhl to bring this to the table. We need to get on dhhl ASAP. A cost foe one piece of plywood is \$90 on Oahu and 130 on the big island.

FB22-23 Biennium Budget Summarized Beneficiary Feedback  
Updated as of 6/16/2021

Day/Date	Time	Beneficiary Network	Summarized Feedback and Other Actions
MO, 6/7/2021	12:00 noon	All OHA	Questions re: Impact of Act 29 (OHA Budget Bill) and the FY2021 appropriation; beneficiary and community investments (aka Grants); administration of emergency financial assistance; communications a new division?; legal provisos; Legal Beneficiary Services are the general funds provided by the general fund and OHA's matching; There are homestead associations that don't belong to SCHHA, Will they be contacted; presented budget includes impacts of reorganization (e.g., positions, placement), subject to approval by the Trustees;
TU, 6/8/2021	6:00 p.m.	Association of Hawaiian Civic Clubs leadership	Approximately 20 participants; expressed appreciation for sharing and transparency of the information; appreciated the focus on beneficiary and community investments; no specific questions.
TH, 6/10/2021	6:00 p.m.	Open, Anyone	A handful of beneficiaries with questions about reorganization; access to services regarding individual related land issues; encouragement to continue operational work, not be discouraged, move forward; appreciated the focus on beneficiary and community investments.
SA, 6/12/2021	9:00 a.m.	Open, Anyone	N/A – cancelled, no beneficiaries on initially and e-message posted to redirect to Monday's meeting.
MO, 6/14/2021	4:00 p.m.	Open, Anyone	About 20 participants; recognized the courage to implement reorganization work; expressed appreciation for sharing and transparency of the information; very interesting presentation, more honest than I've seen before. very informative; Mahalo nui for the information! And mahalo for all of your folks hard work; What three major changes would you say is different from this strategic plan compared to the last strategic plan?; Are there specific targets for each of the strategic outcomes?; appreciated the focus on beneficiary and community investments.
MO, 6/14/2021	6:00 p.m.	Sovereign Council of Hawaiian Homestead Associations	About 30 participants, pilot a beneficiary policy partnership with a modest level of funding; \$10,000 to Association of Hawaiians for Homestead Lands (AHHL) for symposium similar to SCHHA summit; ombudsman program; appreciates the initial \$250K in grants and the increase to \$300K in FY22, 23, recommend to increase Homestead grant to \$1,000,000; appreciated the focus on beneficiary

FB22-23 Biennium Budget Summarized Beneficiary Feedback  
Updated as of 6/16/2021

Day/Date	Time	Beneficiary Network	Summarized Feedback and Other Actions
			and community investments; noted the reduction in personnel and related costs.
TU, 6/15/2021	1:00 p.m.	Leg Hui	About 30 participants, appreciation for sharing the information, consider meeting to discuss needed legal services and how all can collaborate to support such needs in our communities; OHA expressed thanks for the work of the Leg Hui and would continue to support and advocate together.
TU, 6/15/2021	2:00 p.m.	Liliuokalani Trust	A handful of beneficiaries; appreciated the continuing collaboration with research hui; Kukulu Kumuhana framework and program evaluation work; appreciated the focus on beneficiary and community investments.
TU, 6/15/2021	7:00 p.m., Kapolei Hale	Nanakuli-Maili Neighborhood Board Chair	Expressed appreciation for sharing and transparency of the information; Board took action to support the OHA fiscal biennium budget; and committed to work on a resolution to increase the \$15.1MM public land trust revenue.



1481 South King St #448  
Honolulu, HI 96814  
151 North Carolina Ave SE  
Washington DC 20020  
info@hawaiianhomesteads.org

## ATTACHMENT 4



Date: June 17, 2021

To: Office of Hawaiian Affairs, Chairwoman Lindsey & Board of Trustees

Fr: Robin Puanani Danner, SCHHA Chairwoman  
Sybil Lopez, SCHHA Vice Chairwoman  
Mike Kahikina, AHHL Waitlist Chairman  
Kipuaki Kualii, Homestead Policy Committee Chairman

Re: Review of OHA Budget Proposal by the Administration to the Board for FY22 and FY23

Mahalo to Trustee Akaka and CEO Sylvia Hussey for conducting a consultation with the SCHHA policy committee and our homestead constituency on June 14, 2021 to review the OHA Budget Proposal.

First, it must be said that in the decades of engagement by SCHHA members, the transparency by which OHA operates in and the responsiveness of its administration, has never been experienced to the level we have witnessed in the last 2 years. We applaud the leadership of OHA - the course corrections are visible to us here on homesteads.

This memo is to comment on and present simple recommendations regarding the next biennium budget of expenditures from our Beneficiary Funds. We find this OHA budget to reflect:

➤ Decrease to Personnel and salary costs by \$2.6M over the last biennium.	\$26,125,271
➤ Increase to Grants by \$5.8M over the last biennium.	\$30,347,000
➤ Decrease to Contracts by \$2.7M over the last biennium.	\$7,146,733
➤ Increase to Overhead by \$284K over the last biennium.	\$6,068,206
➤ Decrease to Programs by \$605K over the last biennium.	\$1,181,874
➤ Decrease to Equipment by \$908K over the last biennium.	\$1,166,696
➤ Decrease to Debt Service by \$25K over the last biennium.	\$1,084,920
➤ Increase to Travel by \$398K over the last biennium.	\$894,469

### Total FY22/FY23 Proposed Core Budget

**\$74,015,169**

This budget proposal produces a net reduction over the last biennium of \$394K. Essentially, the reductions in *Personnel, Contracts, Programs, Equipment* and *Debt Service* have been reallocated to increase *Grants, Overhead* and *Travel*. Our comments are as follows:

- 1. Staff.** We applaud the reductions to staff, and hope the administration will further reduce staffing at OHA, to avoid the 52% fringe rate each staff member costs our Beneficiary funds. We repeat our recommendation in prior biennium, for OHA to conduct an analysis of the staff positions and functions it that are duplicated by Beneficiary Organizations. We further note, the current breakdown of management level positions is at a 1:3.20 ratio, meaning there is a manager level individual for every 3.20 FTE at OHA. In previous biennium, SCHHA has identified a top heavy organization, that appears to continue.

\$108K is included for student interns in the personnel budget – we recommend that 100% of any interns funded by OHA be assigned to Beneficiary Organizations.

*Founded in 1987, the Sovereign Council of Hawaiian Homestead Associations (SCHHA) is the oldest and largest governing homestead association registered with the Department of Interior, exercising sovereignty on the trust lands established under the Hawaiian Homes Commission Act of 1920.*

2. **Travel.** The travel budget is exorbitant at \$894K. Given technology today, the lessons learned in COVID 19, beneficiary owned resources should not be spent at this level for agency staff travel. We recommend including travel costs that directly support and benefit Beneficiary Organizations with longevity and staff in the delivery of services in community.
3. **Grants.** The proposed budget is a tremendous improvement over all prior biennium, increasing grants by \$5.8M. Every dollar pushed out to Beneficiary Organizations is a leveraging opportunity to bring non-OHA funds to our issues.

- a. We request once again, that the OHA board set good policy by adopting the requirement for grant application eligibility to be Beneficiary serving, controlled and governed organizations with a primary mission of serving Beneficiaries.

OHA is behind the times and the country by continuing to fund non-Beneficiary organizations with Beneficiary funds. Even foundations and the Federal Government have long established Native-Only grant requirements, its time for OHA to deliver Beneficiary resources to Beneficiary Organizations. To fail to adopt this policy, is to say OHA lacks confidence in the brilliance and capability of its own Beneficiaries.

- b. SCHHA applauds the inclusion of the Homestead Community Grants program, and requests it be increased to \$1M annually from its current level of \$600K. Our OHA corpus is built upon the beneficiary class defined under the Hawaiian Homes Commission Act (HHCA) as clearly stated in the Admissions Act where the Public Land Trust is established. Homestead investments in this funding category to homestead associations, deliver programming located on our trust lands that serve all Hawaiians. It connects the land trust limited to beneficiaries of 50% blood quantum, to all Hawaiians through the federally-defined Homestead Associations. We recommend stronger inclusion of the federal definition of homestead associations in 43 CFR in grant eligibility.
- c. SCHHA further recommends a review of the agreement between two State agencies, OHA and DHHL, wherein \$3M is expended for the debt service of revenue bonds issued by DHHL. As you know, SCHHA called for and pushed for the refinancing of those bonds, to capture lower rates and cost savings to OHA. It is untenable that the cost savings is not being captured by OHA for further distribution to both beneficiary classes.
4. **Sponsorships.** The OHA budget includes several line item approved “events” outside of the Ahahui Grant program along with important Beneficiary Organization led conventions. Noticeably missing is the annual symposium of the AHHL Waitlist association, with a mission of ending the Hawaiian Homes Waitlist. As you know, there are 28,000 on the waitlist, and thousands more that have since died waiting. We recommend a like allocation in this budget section for the AHHL Waitlist convening at \$10,000.
5. **Contracts and Programs.** The SCHHA has watched for decades, the inclusion of line item contracts and programs to institutionalize the good works of various organizations. We call to the attention of our trustees, the excellent public policy work over 34 years of SCHHA members from across the state, as well as the SCHHA Ombudsman program to protect lease cancellations via the overreach of State government. SCHHA requests in support of the excellent inclusion of our trust lands as a priority at OHA, to fund a modest pilot to institutionalize the policy advocacy and ombudsman programs of the SCHHA at a level of \$50,000 annually.
6. **Overhead.** Primarily consisting of back-office functions and staff training, SCHHA recommends OHA pilot the inclusion in this cost function of Beneficiary Organizations with more than 5 staff and less than 10, to access their own trust funds to maintain the capacity and skill level of staff working in community on the ground.

Overall, SCHHA and AHHL members are pleased with the growth and improvement of our OHA trust the last 2 Years. Grants Management System and Processes are more credible and reliable, the CEO and executive team are far more accessible and responsive than in previous years, and the issues of homesteads are slowly being included in the OHA trust responsibility in visible ways.

Mahalo for all that you do in your kuleana as elected trustees!

Please do not hesitate to call upon our homestead leadership, should you require additional information.



4348 Waiʻālae Ave #254 • Honolulu Hawaii 96816 • T: (808) 392-1617 • F: (888) 392-4941 • E-Mail: [admin@honuaconsulting.com](mailto:admin@honuaconsulting.com)

May 9, 2021

John Waiheʻe, IV, Chair  
Committee on Resource Management  
560 N. Nimitz Highway, Suite 200  
Honolulu, HI 96817

Aloha Trustee Waiheʻe,

I am pleased to send in testimony in strong support of the Office of Hawaiian Affairs' (OHA) reorganization efforts. As someone who is a beneficiary, a Native Hawaiian business owner, and supporter of OHA, I felt it important for me to weigh in based on my experiences with OHA.

First, I feel it important to emphasize that in my experience, the overwhelming majority of OHA employees are extraordinary and talented individuals with tremendous love for OHA's beneficiaries. The work is hard and often thankless, and OHA employees should be celebrated for their important contributions to the lāhui.

While I have worked with many different parts of OHA, I'd like to focus my comments on compliance. I have enjoyed working with Sterling Wong, Kamakana Ferreira, and Lauren Morawski very much. They are talented and passionate advocates whose contributions to cultural and natural resource management throughout the Hawaiian Islands have led to important improvements to the protection of resources. I strongly support moving their positions and retaining, if not even elevating, these dedicated employees. I believe that if moved into a structure that sets them up for success, they will become even more influential than they already are. Moving these positions into "Policy, Monitoring, and Compliance" positions and giving them the resources they need to succeed will make OHA an even stronger organization.

I would also like to add my unwavering support for Dr. Sylvia Hussey. Her job is exceptionally difficult, and I think she has done a wonderful job stepping into her role. She has the vision, the talent, and the heart to make OHA the extraordinary organization we all know it can be. I urge you and all the Trustees to continue to support her and her efforts.

I kindly thank you for your time and consideration. Please do not hesitate to contact me with questions. You may reach me at (808) 392-1617 or [watson@honuaconsulting.com](mailto:watson@honuaconsulting.com).

Me ka pono,

A handwritten signature in black ink, appearing to read "Trisha", with a stylized flourish at the end.

Trisha Kehaulani Watson-Sproat, JD, PhD  
Owner  
Honua Consulting

## CORE OPERATING BUDGET SUMMARY

CORE OPERATING by COST CATEGORY by PROGRAM	PRELIMINARY		Combined	%
	FY 22	FY 23		
<b>Contracts</b>	\$ 3,457,396	\$ 3,689,337	\$ 7,146,733	10%
Board of Trustees	150,000	150,000	300,000	
COO - Strategy, IT, Operations	365,000	300,000	665,000	
CFO - Resource Management w/o Beneficiary & Community Investment	187,550	190,177	377,727	
Legal	1,799,800	1,799,800	3,599,600	
Land Legacy	955,046	1,249,361	2,204,407	
<b>Debt Service</b>	553,178	531,742	1,084,920	1%
CFO - Resource Management	553,178	531,742	1,084,920	
<b>Equipment</b>	583,348	583,348	1,166,696	2%
COO - Advocacy, Community Engagement and Research	5,850	5,850	11,700	
COO - Strategy, IT, Operations	562,938	562,938	1,125,876	
CFO - Resource Management w/o Beneficiary & Community Investment	1,760	1,760	3,520	
Beneficiary & Community Investments	8,750	8,750	17,500	
Legal	4,050	4,050	8,100	
<b>Grants &amp; Programmatic Sponsorships</b>	15,173,500	15,173,500	30,347,000	41%
COO - Advocacy, Community Engagement and Research	73,500	73,500	147,000	
Beneficiary & Community Investments	15,100,000	15,100,000	30,200,000	
<b>Overhead</b>	3,004,448	3,063,757	6,068,206	8%
Beneficiary & Community Investments	1,200	1,200	2,400	
COO - Advocacy, Community Engagement and Research	76,420	76,420	152,840	
COO - Strategy, IT, Operations	2,478,667	2,493,467	4,972,133	
CFO - Resource Management w/o Beneficiary & Community Investment	45,620	45,620	91,240	
Legal	402,542	447,051	849,593	
<b>Personnel</b>	12,872,126	13,253,145	26,125,271	35%
<b>Program</b>	590,283	591,590	1,181,874	2%
Board of Trustees	23,350	23,350	46,700	
Executive Office	12,092	12,092	24,184	
Beneficiary & Community Investments	328,127	328,127	656,253	
COO - Advocacy, Community Engagement and Research	66,452	66,452	132,904	
COO - Strategy, IT, Operations	23,809	23,809	47,618	
CFO - Resource Management w/o Beneficiary & Community Investment	14,950	16,257	31,207	
Beneficiary & Community Investments	3,700	3,700	7,400	
Legal	117,804	117,804	235,608	
<b>Travel</b>	447,234	447,234	894,469	1%
CFO - Resource Management w/o Beneficiary & Community Investment	447,234	447,234	894,469	
<b>Total Core Operating Budget</b>	\$ 36,681,515	\$ 37,333,655	\$ 74,015,169	100%

## CORE OPERATING BUDGET SUMMARY

CORE OPERATING BUDGET by PROGRAM	PRELIMINARY		Combined	%
	FY 22	FY 23		
Board of Trustees	\$ 173,350	\$ 173,350	\$ 346,700	0%
Executive Office	565,270	543,834	1,109,104	1%
Beneficiary & Community Investments	329,327	329,327	658,653	1%
COO - Advocacy, Community Engagement and Research	222,222	222,222	444,444	1%
COO - Strategy, IT, Operations	3,430,414	3,380,214	6,810,627	9%
CFO - Resource Management w/o Beneficiary and Community Investment	697,114	701,048	1,398,162	2%
Beneficiary & Community Investments	15,112,450	15,112,450	30,224,900	41%
Legal	2,324,196	2,368,705	4,692,900	6%
Legacy Land	955,046	1,249,361	2,204,407	3%
Human Resources	12,872,126	13,253,145	26,125,271	35%
<b>Total Core Operating Budget</b>	\$ 36,681,515	\$ 37,333,655	\$ 74,015,169	100%

**Board of Trustee**

<u>FUND</u>	<u>PROG</u>	<u>PROGRAM</u>	<u>ACCT GRP</u>	<u>ACCT</u>	<u>DESCRIPTION</u>	<u>FY20-Actual</u>	<u>FY21-Actual</u>	<u>FY22</u>	<u>FY23</u>	
930	1100	BOARD OF TRUSTEE	CONTRACTS	57110	SERVICES ON A FEE BASIS		920.00	150,000.00	150,000.00	(1)
						-	920.00	150,000.00	150,000.00	
930	1100	BOARD OF TRUSTEE	PROGRAM	53520	SUBSCRIPTION	156.00		-	-	
930	1100	BOARD OF TRUSTEE	PROGRAM	57120	HONORARIUM	225.81	230.16	1,250.00	1,250.00	
930	1100	BOARD OF TRUSTEE	PROGRAM	57240	OTHER EXPENSES		390.99	500.00	500.00	
930	1100	BOARD OF TRUSTEE	PROGRAM	57255	CONFERENCES, MEETINGS, EVENTS-ORG B'	2,320.82		5,400.00	5,400.00	
930	1100	BOARD OF TRUSTEE	PROGRAM	57280	TRUSTEE ALLOWANCE REPORTS	1,222.60	795.99	16,200.00	16,200.00	
						3,925.23	1,417.14	23,350.00	23,350.00	
Note:										
(1) For contracted Internal Audit function						\$ 3,925.23	\$ 2,337.14	\$ 173,350.00	\$ 173,350.00	
(2) Travel is aggregated in Travel Services for										

## CEO: Executive Office

FUND	PROG	PROGRAM	ACCT GRP	ACCT	DESCRIPTION	FY20-Actual	FY21-Actual	FY22	FY23
930	2100	CHIEF EXECUTIVE OFFICER	CONTRACTS	57110	SERVICES ON A FEE BASIS	260,000.00		-	-
930	2200	CHIEF OPERATING OFFICER	CONTRACTS	57110	SERVICES ON A FEE BASIS	75,000.00	-	-	-
						335,000.00	-	-	-
930	2200	CHIEF OPERATING OFFICER	DEBT SERVICE	59020	INTEREST EXPENSE			46,428.69	24,992.71
930	2200	CHIEF OPERATING OFFICER	DEBT SERVICE	59030	PRINCIPAL EXPENSE			506,749.20	506,749.20
						-	-	553,177.89	531,741.91
									(1)
930	2100	CHIEF EXECUTIVE OFFICER	OVERHEAD	59015	BANK FEES	5,511.13	3,373.79	-	-
						5,511.13	3,373.79	-	-
									(2)
930	2100	CHIEF EXECUTIVE OFFICER	PROGRAM	53400	BOOKS & REFERENCE MATLS	148.57	602.88	1,000.00	1,000.00
930	2100	CHIEF EXECUTIVE OFFICER	PROGRAM	53510	DUES	359.00	1,315.00	1,500.00	1,500.00
930	2100	CHIEF EXECUTIVE OFFICER	PROGRAM	54190	AUTO ALLOWANCE	3,912.00	3,260.00	3,912.00	3,912.00
930	2100	CHIEF EXECUTIVE OFFICER	PROGRAM	57120	HONORARIUM	1,656.14		2,280.00	2,280.00
930	2100	CHIEF EXECUTIVE OFFICER	PROGRAM	57220	VOLUNTEER STIPEND	57.80		-	-
930	2100	CHIEF EXECUTIVE OFFICER	PROGRAM	57240	OTHER EXPENSES	100.73	280.62	500.00	500.00
930	2100	CHIEF EXECUTIVE OFFICER	PROGRAM	57250	SEMINAR & CONFERENCE FEES	1,035.00		-	-
930	2100	CHIEF EXECUTIVE OFFICER	PROGRAM	57255	CONFERENCES, MEETINGS, EVENTS-ORG BY OHA			400.00	400.00
930	2200	CHIEF OPERATING OFFICER	PROGRAM	53510	DUES			1,000.00	1,000.00
930	2200	CHIEF OPERATING OFFICER	PROGRAM	53910	PRINTING	36.46	-	-	-
930	2200	CHIEF OPERATING OFFICER	PROGRAM	57240	OTHER EXPENSES			500.00	500.00
930	2200	CHIEF OPERATING OFFICER	PROGRAM	57250	SEMINAR & CONFERENCE FEES			1,000.00	1,000.00
						7,305.70	5,458.50	12,092.00	12,092.00
						\$ 347,816.83	\$ 8,832.29	\$ 565,269.89	\$ 543,833.91

## Notes:

(1) Debt service moved from Investments to COO office. Debt incurred for self-governance lines of credit.

(2) Bank fees moved to CFO office, more appropriate and trackable.

## CEO: Communications &amp; Beneficiary Services

FUND	PROG	PROGRAM	ACCT GRP	ACCT	DESCRIPTION	FY20-Actual	FY21-Actual	FY22	FY23
930	4500	COMMUNITY OUTREACH	CONTRACT	57110	SERVICES ON A FEE BASIS	646,501.49	152.27	-	-
930	4200	DIGITAL AND PRINT MEDIA	CONTRACT	57110	SERVICES ON A FEE BASIS	87,954.86	6,890.36	-	-
						734,456.35	7,042.63	-	-
930	4500	COMMUNITY OUTREACH	GRANTS	56560	GRANTS IN AID - SPONSORSHIPS	26,700.00	30,000.00	-	-
						26,700.00	30,000.00	-	-
930	4100	COMMUNITY ENGAGEMENT DIRECTOR	OVERHEAD	53200	OTHER SUPPLIES	996.41	996.41	500.00	500.00
930	4200	DIGITAL AND PRINT MEDIA	OVERHEAD	53200	OTHER SUPPLIES	997.88	570.00	700.00	700.00
						1,994.29	1,566.41	1,200.00	1,200.00
930	4100	COMMUNITY ENGAGEMENT DIRECTOR	PROGRAM	53400	BOOKS & REFERENCE MATLS	162.04	162.04	300.00	300.00
930	4100	COMMUNITY ENGAGEMENT DIRECTOR	PROGRAM	57120	HONORARIUM	167.10	167.10	-	-
930	4100	COMMUNITY ENGAGEMENT DIRECTOR	PROGRAM	57240	OTHER EXPENSES	-	-	500.00	500.00
930	4100	COMMUNITY ENGAGEMENT DIRECTOR	PROGRAM	57255	CONFERENCES, MEETINGS, EVENTS-ORG B	32.30	32.30	-	-
930	4200	DIGITAL AND PRINT MEDIA	PROGRAM	53300	PROMOTIONAL ITEMS	8,669.05	-	-	-
930	4200	DIGITAL AND PRINT MEDIA	PROGRAM	53400	BOOKS & REFERENCE MATLS	160.00	-	-	-
930	4200	DIGITAL AND PRINT MEDIA	PROGRAM	53510	DUES	-	660.00	800.00	800.00
930	4200	DIGITAL AND PRINT MEDIA	PROGRAM	53520	SUBSCRIPTION	10,432.37	3,627.65	13,331.25	13,331.25
930	4200	DIGITAL AND PRINT MEDIA	PROGRAM	53610	FREIGHT & DELIVERY	15,800.00	19,362.12	-	-
930	4200	DIGITAL AND PRINT MEDIA	PROGRAM	53710	BULK MAIL	154,137.00	181,232.00	181,232.00	181,232.00
930	4200	DIGITAL AND PRINT MEDIA	PROGRAM	53910	PRINTING	117,223.55	112,091.69	-	-
930	4200	DIGITAL AND PRINT MEDIA	PROGRAM	54010	ADVERTISING	166,232.24	96,303.02	48,988.41	48,988.41
930	4200	DIGITAL AND PRINT MEDIA	PROGRAM	57120	HONORARIUM	425.00	1,800.00	1,800.00	1,800.00
930	4200	DIGITAL AND PRINT MEDIA	PROGRAM	57240	OTHER EXPENSES	601.06	89.00	1,200.00	1,200.00
930	4200	DIGITAL AND PRINT MEDIA	PROGRAM	57256	CONFERENCES, MEETINGS, EVENTS-NOT O	135.00	-	-	-
930	4500	COMMUNITY OUTREACH	PROGRAM	53300	PROMOTIONAL ITEMS	1,500.00	1,997.00	7,000.00	7,000.00
930	4500	COMMUNITY OUTREACH	PROGRAM	53510	DUES	500.00	-	1,500.00	1,500.00
930	4500	COMMUNITY OUTREACH	PROGRAM	53520	SUBSCRIPTION	3,289.66	396.24	3,475.00	3,475.00
930	4500	COMMUNITY OUTREACH	PROGRAM	53610	FREIGHT & DELIVERY	108.42	-	1,000.00	1,000.00
930	4500	COMMUNITY OUTREACH	PROGRAM	55750	OTHER RENTALS	103,466.66	-	1,500.00	1,500.00
930	4500	COMMUNITY OUTREACH	PROGRAM	57120	HONORARIUM	4,113.19	3,250.00	8,000.00	8,000.00
930	4500	COMMUNITY OUTREACH	PROGRAM	57255	CONFERENCES, MEETINGS, EVENTS-ORG B	33,587.90	5,830.03	51,000.00	51,000.00
930	4500	COMMUNITY OUTREACH	PROGRAM	57256	CONFERENCES, MEETINGS, EVENTS-NOT O	42,564.21	2,314.74	6,500.00	6,500.00
						663,306.75	429,314.93	328,126.66	328,126.66
Notes:									
(1) Mainly Ka Wai Ola expenses.						\$1,426,457.39	\$467,923.97	\$329,326.66	\$329,326.66

## COO: Front of the House

FUND	PROG	PROGRAM	ACCT GRP	ACCT	DESCRIPTION	FY20-Actual	FY21-Actual	FY22	FY23
930	5200	LAND, CULTURE & HISTOI	CONTRACT	57110	SERVICES ON A FEE BASIS	146,538.00		-	-
930	6200	WDC BUREAU OFFICE	CONTRACT	57110	SERVICES ON A FEE BASIS	78,155.00	7,931.52	-	-
930	6400	COMPLIANCE ENFORCEMEN	CONTRACT	57110	SERVICES ON A FEE BASIS	30,028.32		-	-
930	6500	PUBLIC POLICY	CONTRACT	57110	SERVICES ON A FEE BASIS	73,462.80		-	-
						328,184.12	7,931.52	-	-
930	6200	WDC BUREAU OFFICE	EQUIPMEN	55810	REPAIR & MAINTENANCE	2,320.24	2,448.56	5,850.00	5,850.00
						2,320.24	2,448.56	5,850.00	5,850.00
930	6200	WDC BUREAU OFFICE	GRANTS	56560	GRANTS IN AID - SPONSORSHIPS	53,681.21		73,500.00	73,500.00
						53,681.21	-	73,500.00	73,500.00
930	6200	WDC BUREAU OFFICE	OVERHEAT	53100	OFFICE SUPPLIES	52.12		640.00	640.00
930	6200	WDC BUREAU OFFICE	OVERHEAT	53200	OTHER SUPPLIES	200.67	40.00	600.00	600.00
930	6200	WDC BUREAU OFFICE	OVERHEAT	53750	POSTAGE			80.00	80.00
930	6200	WDC BUREAU OFFICE	OVERHEAT	53810	TELEPHONE & RELATED SVCS	4,400.00	3,025.19	6,000.00	6,000.00
930	6200	WDC BUREAU OFFICE	OVERHEAT	55010	ELECTRICITY	1,039.90	429.36	2,200.00	2,200.00
930	6200	WDC BUREAU OFFICE	OVERHEAT	55200	WATER	549.94	303.83	800.00	800.00
930	6200	WDC BUREAU OFFICE	OVERHEAT	55510	RENTAL OF LAND & BUILDING	62,027.00	48,135.00	64,600.00	64,600.00
930	6200	WDC BUREAU OFFICE	OVERHEAT	55515	RENTAL OF LAND & BUILDING - CAM & MISC	1,231.56	923.67	1,500.00	1,500.00
930	6400	COMPLIANCE ENFORCEMEN	OVERHEAT	53200	OTHER SUPPLIES	192.31		-	-
						69,693.50	52,857.05	76,420.00	76,420.00
930	5100	RESEARCH DIRECTOR	PROGRAM	53400	BOOKS & REFERENCE MATLS			480.00	480.00
930	5100	RESEARCH DIRECTOR	PROGRAM	53520	SUBSCRIPTION	312.46	144.00	2,520.00	2,520.00
930	5100	RESEARCH DIRECTOR	PROGRAM	53910	PRINTING			160.00	160.00
930	5100	RESEARCH DIRECTOR	PROGRAM	57120	HONORARIUM	15.71		-	-
930	5100	RESEARCH DIRECTOR	PROGRAM	57255	CONFERENCES, MEETINGS, EVENTS-ORG BY OI	803.98		9,000.00	9,000.00
930	5200	LAND, CULTURE & HISTOI	PROGRAM	53510	DUES			695.00	695.00
930	5200	LAND, CULTURE & HISTOI	PROGRAM	57120	HONORARIUM	450.00		3,500.00	3,500.00
930	5200	LAND, CULTURE & HISTOI	PROGRAM	57255	CONFERENCES, MEETINGS, EVENTS-ORG BY OHA			2,000.00	2,000.00
930	6100	CHIEF ADVOCATE	PROGRAM	53510	DUES	459.00		-	-
930	6100	CHIEF ADVOCATE	PROGRAM	53520	SUBSCRIPTION		5,131.00	7,217.00	7,217.00
930	6100	CHIEF ADVOCATE	PROGRAM	57255	CONFERENCES, MEETINGS, EVENTS-ORG BY OI	85.08		-	-
930	6200	WDC BUREAU OFFICE	PROGRAM	53300	PROMOTIONAL ITEMS			1,000.00	1,000.00
930	6200	WDC BUREAU OFFICE	PROGRAM	53400	BOOKS & REFERENCE MATLS		52.41	100.00	100.00
930	6200	WDC BUREAU OFFICE	PROGRAM	53520	SUBSCRIPTION	7,700.00	8,470.00	8,470.00	8,470.00
930	6200	WDC BUREAU OFFICE	PROGRAM	53610	FREIGHT & DELIVERY	43.07		160.00	160.00



## COO: Front of the House

FUND	PROG	PROGRAM	ACCT GRP	ACCT	DESCRIPTION	FY20-Actual	FY21-Actual	FY22	FY23
930	6200	WDC BUREAU OFFICE	PROGRAM	53910	PRINTING			2,100.00	2,100.00
930	6200	WDC BUREAU OFFICE	PROGRAM	57120	HONORARIUM	113.60		640.00	640.00
930	6200	WDC BUREAU OFFICE	PROGRAM	57220	VOLUNTEER STIPEND			160.00	160.00
930	6200	WDC BUREAU OFFICE	PROGRAM	57240	OTHER EXPENSES	75.00		-	-
930	6200	WDC BUREAU OFFICE	PROGRAM	57255	CONFERENCES, MEETINGS, EVENTS-ORG BY OI	69.49		15,000.00	15,000.00
930	6400	COMPLIANCE ENFORCEMENT	PROGRAM	53520	SUBSCRIPTION		535.44	700.00	700.00
930	6400	COMPLIANCE ENFORCEMENT	PROGRAM	57120	HONORARIUM	2,000.00		1,000.00	1,000.00
930	6400	COMPLIANCE ENFORCEMENT	PROGRAM	57240	OTHER EXPENSES		500.00	500.00	500.00
930	6400	COMPLIANCE ENFORCEMENT	PROGRAM	57255	CONFERENCES, MEETINGS, EVENTS-ORG BY OI	108.33		-	-
930	6400	COMPLIANCE ENFORCEMENT	PROGRAM	57256	CONFERENCES, MEETINGS, EVENTS-NOT ORG I	2,041.88		-	-
930	6500	PUBLIC POLICY	PROGRAM	53510	DUES			250.00	250.00
930	6500	PUBLIC POLICY	PROGRAM	53520	SUBSCRIPTION			100.00	100.00
930	6500	PUBLIC POLICY	PROGRAM	53610	FREIGHT & DELIVERY		150.00	150.00	150.00
930	6500	PUBLIC POLICY	PROGRAM	53910	PRINTING	1,499.48		2,000.00	2,000.00
930	6500	PUBLIC POLICY	PROGRAM	57120	HONORARIUM	1,158.70		2,200.00	2,200.00
930	6500	PUBLIC POLICY	PROGRAM	57255	CONFERENCES, MEETINGS, EVENTS-ORG BY OI	196.42		600.00	600.00
930	6500	PUBLIC POLICY	PROGRAM	57256	CONFERENCES, MEETINGS, EVENTS-NOT ORG I	104.71		1,650.00	1,650.00
930	8100	LAND ASSETS DIRECTOR	PROGRAM	53510	DUES	2,815.11	595.83	2,400.00	2,400.00
930	8100	LAND ASSETS DIRECTOR	PROGRAM	57120	HONORARIUM			200.00	200.00
930	8100	LAND ASSETS DIRECTOR	PROGRAM	57250	SEMINAR & CONFERENCE FEES		-	-	-
930	8100	LAND ASSETS DIRECTOR	PROGRAM	57255	CONFERENCES, MEETINGS, EVENTS-ORG BY OI	687.70		1,500.00	1,500.00
						20,739.72	15,578.68	66,452.00	66,452.00
						\$474,618.79	\$78,815.81	\$222,222.00	\$222,222.00

## COO: Back of the House

FUND	PROG	PROGRAM	ACCT GRP	ACCT	DESCRIPTION	FY20-Actual	FY21-Actual	FY22	FY23	
930	2700	SYSTEMS OFFICE	CONTRACTS	57110	SERVICES ON A FEE BASIS			300,000.00	300,000.00	(1)
930	2700	SYSTEMS OFFICE	CONTRACTS	57110	SERVICES ON A FEE BASIS			65,000.00	-	(1)
930	3600	INFORMATION SYSTEMS	CONTRACTS	57110	SERVICES ON A FEE BASIS	201,101.23	27,249.32		-	
930	8400	LAND ASSETS FACILITIE	CONTRACTS	57110	SERVICES ON A FEE BASIS	43,263.11	8,130.57	-	-	
						244,364.34	35,379.89	365,000.00	300,000.00	
930	3600	INFORMATION SYSTEMS	EQUIPMENT	55810	REPAIR & MAINTENANCE	245,433.31	128,321.16	262,795.00	262,795.00	
930	3600	INFORMATION SYSTEMS	EQUIPMENT	58400	SOFTWARE & EQUIPMENT	204,045.82	165,836.30	93,511.11	93,511.11	
930	8400	LAND ASSETS FACILITIE	EQUIPMENT	55810	REPAIR & MAINTENANCE	91,628.97	11,199.38	206,632.00	206,632.00	
930	8400	LAND ASSETS FACILITIE	EQUIPMENT	58300	FURNITURE & FIXTURES	1,943.01	13,553.14	-	-	
						543,051.11	318,909.98	562,938.11	562,938.11	
930	2200	OPERATIONS OFFICE	OVERHEAD	53100	OFFICE SUPPLIES			1,800.00	1,800.00	
930	2200	OPERATIONS OFFICE	OVERHEAD	53200	OTHER SUPPLIES			1,800.00	1,800.00	
930	2200	OPERATIONS OFFICE	OVERHEAD	53750	POSTAGE			1,440.00	1,440.00	
930	2200	OPERATIONS OFFICE	OVERHEAD	53810	TELEPHONE & RELATED SVCS			3,600.00	3,600.00	
930	3600	INFORMATION SYSTEMS	OVERHEAD	53200	OTHER SUPPLIES	11,146.46	246.72	1,350.00	1,350.00	
930	3600	INFORMATION SYSTEMS	OVERHEAD	53810	TELEPHONE & RELATED SVCS	101,963.84	53,493.94	166,905.60	166,905.60	
930	3600	INFORMATION SYSTEMS	OVERHEAD	53850	CELLULAR PHONE	25,901.03	14,094.05	30,000.00	30,000.00	
930	8400	LAND ASSETS FACILITIE	OVERHEAD	53200	OTHER SUPPLIES	1,079.35	67.68	4,025.00	4,025.00	
930	8400	LAND ASSETS FACILITIE	OVERHEAD	53810	TELEPHONE & RELATED SVCS	468.75		-	-	
930	8400	LAND ASSETS FACILITIE	OVERHEAD	54150	PARKING VALIDATIONS	30,900.00	25,600.00	15,200.00	30,000.00	
930	8400	LAND ASSETS FACILITIE	OVERHEAD	55010	ELECTRICITY	188,553.35	50,059.35	328,590.00	328,590.00	
930	8400	LAND ASSETS FACILITIE	OVERHEAD	55200	WATER	236.02	28.73	966.00	966.00	
930	8400	LAND ASSETS FACILITIE	OVERHEAD	55510	RENTAL OF LAND & BUILDING	1,006,041.97	692,973.60	1,116,471.00	1,116,471.00	
930	8400	LAND ASSETS FACILITIE	OVERHEAD	55515	RENTAL OF LAND & BUILDING - CAM & MISC	638,866.91	391,843.06	720,877.00	720,877.00	
930	8400	LAND ASSETS FACILITIE	OVERHEAD	55640	RENTAL OF EQUIPMENT	77,749.53	7,749.58	85,642.00	85,642.00	
930	8400	LAND ASSETS FACILITIE	OVERHEAD	58200	LEASEHOLD IMPROVEMENTS	3,781.33		-	-	
						2,086,688.54	1,236,156.71	2,478,666.60	2,493,466.60	
930	2200	OPERATIONS OFFICE	PROGRAM	53400	BOOKS & REFERENCE MATLS			1,000.00	1,000.00	(2)
930	2200	OPERATIONS OFFICE	PROGRAM	53520	SUBSCRIPTION			1,000.00	1,000.00	(2)
930	2200	OPERATIONS OFFICE	PROGRAM	53610	FREIGHT & DELIVERY			1,800.00	1,800.00	(2)
930	2200	OPERATIONS OFFICE	PROGRAM	53910	PRINTING			1,800.00	1,800.00	(2)
930	2200	OPERATIONS OFFICE	PROGRAM	57240	OTHER EXPENSES			1,800.00	1,800.00	(2)
930	2200	OPERATIONS OFFICE	PROGRAM	57255	CONFERENCES, MEETINGS, EVENTS-ORG BY OHA			5,000.00	5,000.00	(2)
930	2700	SYSTEMS OFFICE	PROGRAM	53400	BOOKS & REFERENCE MATLS			350.00	350.00	
930	2700	SYSTEMS OFFICE	PROGRAM	53510	DUES			500.00	500.00	
930	2700	SYSTEMS OFFICE	PROGRAM	53910	PRINTING			1,000.00	1,000.00	
930	2700	SYSTEMS OFFICE	PROGRAM	57240	OTHER EXPENSES			1,000.00	1,000.00	
930	2700	SYSTEMS OFFICE	PROGRAM	57256	CONFERENCES, MEETINGS, EVENTS-NOT ORG BY OHA			300.00	300.00	
930	3600	INFORMATION SYSTEMS	PROGRAM	53400	BOOKS & REFERENCE MATLS	404.76		-	-	
930	3600	INFORMATION SYSTEMS	PROGRAM	53520	SUBSCRIPTION	11,381.07	256.99	315.00	315.00	
930	3600	INFORMATION SYSTEMS	PROGRAM	57240	OTHER EXPENSES	249.21		-	-	
930	3600	INFORMATION SYSTEMS	PROGRAM	57255	CONFERENCES, MEETINGS, EVENTS-ORG BY OF	815.39		-	-	
930	8400	LAND ASSETS FACILITIE	PROGRAM	53510	DUES	1,200.00		-	-	
930	8400	LAND ASSETS FACILITIE	PROGRAM	55750	OTHER RENTALS	5,654.40	1,379.95	7,944.00	7,944.00	
						19,704.83	1,636.94	23,809.00	23,809.00	

## Notes:

(1) Excess funds allocated to Contract are managed by the Strategy Management Office in order to align with OHA's Strategic \$ 2,893,808.82 \$ 1,592,083.52 \$ 3,430,413.71 \$ 3,380,213.71

(2) Start-up costs for new Operations Office paia. - - - -

## CFO: Resources Management excludes Beneficiary &amp; Community Invest

FUND	PROG	PROGRAM	ACCT GRP	ACCT	DESCRIPTION	FY20-Actual	FY21-Actual	FY22	FY23
930	3200	FINANCIAL SERVICES	CONTRACTS	57110	SERVICES ON A FEE BASIS	86,900.00	75,000.00	87,550.00	90,176.50
930	3400	INVESTMENTS	CONTRACTS	57110	SERVICES ON A FEE BASIS	73,500.00		100,000.00	100,000.00
930	3400	INVESTMENTS	CONTRACTS	57110	SERVICES ON A FEE BASIS	160,400.00	75,000.00	187,550.00	190,176.50
930	3400	INVESTMENTS	DEBT SERVICE	59020	INTEREST EXPENSE	54,815.38	29,193.82	-	-
930	3400	INVESTMENTS	DEBT SERVICE	59030	PRINCIPAL EXPENSE	506,857.20	380,142.90	-	-
						561,672.58	409,336.72	-	- (1)
930	3900	PROCUREMENT	EQUIPMENT	55810	REPAIR & MAINTENANCE	100.00	376.32	1,760.00	1,760.00
						100.00	376.32	1,760.00	1,760.00
930	3100	CHIEF FINANCIAL OFFIC	OVERHEAD	59015	BANK FEES	5,511.13	3,373.79		
930	3200	FINANCIAL SERVICES	OVERHEAD	53100	OFFICE SUPPLIES		251.12	500.00	500.00
930	3200	FINANCIAL SERVICES	OVERHEAD	54150	PARKING VALIDATIONS	2,845.91	540.00	7,000.00	7,000.00
930	3900	PROCUREMENT	OVERHEAD	53100	OFFICE SUPPLIES	14,200.40	2,783.25	13,120.00	13,120.00
910	3900	PROCUREMENT	OVERHEAD	53200	OTHER SUPPLIES	13,746.84	4,735.31	10,000.00	10,000.00
910	3900	PROCUREMENT	OVERHEAD	53750	POSTAGE	625.00	154.15	12,000.00	12,000.00
930	3900	PROCUREMENT	OVERHEAD	55640	RENTAL OF EQUIPMENT	3,020.88	1,510.44	3,000.00	3,000.00
						39,950.16	13,348.06	45,620.00	45,620.00
930	3100	CHIEF FINANCIAL OFFIC	PROGRAM	53510	DUES			530.00	530.00
930	3100	CHIEF FINANCIAL OFFIC	PROGRAM	57240	OTHER EXPENSES			1,000.00	1,307.00
930	3100	CHIEF FINANCIAL OFFIC	PROGRAM	57250	SEMINAR & CONFERENCE FEES			1,500.00	1,500.00
930	3200	FINANCIAL SERVICES	PROGRAM	53400	BOOKS & REFERENCE MATLS			240.00	240.00
930	3200	FINANCIAL SERVICES	PROGRAM	53510	DUES	570.00	570.00	800.00	800.00
930	3200	FINANCIAL SERVICES	PROGRAM	53610	FREIGHT & DELIVERY		89.16	400.00	400.00
930	3200	FINANCIAL SERVICES	PROGRAM	57240	OTHER EXPENSES	3,142.50	521.04	3,000.00	3,000.00
930	3400	INVESTMENTS	PROGRAM	53510	DUES	395.00		-	-
930	3400	INVESTMENTS	PROGRAM	53520	SUBSCRIPTION	488.93	488.93	1,000.00	1,000.00
930	3400	INVESTMENTS	PROGRAM	55750	OTHER RENTALS			1,000.00	2,000.00
930	3400	INVESTMENTS	PROGRAM	57255	CONFERENCES, MEETINGS, EVENTS-ORG BY OF	77.08		-	-
930	3400	INVESTMENTS	PROGRAM	57256	CONFERENCES, MEETINGS, EVENTS-NOT ORG B	570.00		3,000.00	3,000.00
930	3900	PROCUREMENT	PROGRAM	53610	FREIGHT & DELIVERY	719.67	1,752.40	2,480.00	2,480.00
930	3900	PROCUREMENT	PROGRAM	57240	OTHER EXPENSES	124.80		-	-
930	3900	PROCUREMENT	PROGRAM	57280	TRUSTEE ALLOWANCE REPORTS		125.00	-	-
						6,087.98	3,546.53	14,950.00	16,257.00
930	3200	FINANCIAL SERVICES	TRAVEL	54110	MILEAGE	1,229.53	28.42	1,887.16	1,887.16
930	3900	PROCUREMENT	TRAVEL	54130	PARKING	7,047.62	33.50	7,081.60	7,081.60
930	3900	PROCUREMENT	TRAVEL	54260	TRANSPORTATION - IN STATE	82,284.25	1,147.21	62,936.14	62,936.14
930	3900	PROCUREMENT	TRAVEL	54310	SUBSISTENCE - IN STATE	117,656.33	6,092.24	89,632.00	89,632.00
930	3900	PROCUREMENT	TRAVEL	54460	TRANSPORTATION - OUT OF STATE	30,292.64		94,440.00	94,440.00
930	3900	PROCUREMENT	TRAVEL	54510	SUBSISTENCE - OUT OF STATE	49,464.25		119,773.60	119,773.60
930	3900	PROCUREMENT	TRAVEL	54610	CAR RENTAL - IN STATE	29,302.86	392.00	36,632.00	36,632.00
930	3900	PROCUREMENT	TRAVEL	54620	CAR RENTAL - OUT OF STATE	5,074.44		18,040.00	18,040.00
930	3900	PROCUREMENT	TRAVEL	54810	OTHER TRAVEL - IN STATE	8,706.69		6,572.00	6,572.00
930	3900	PROCUREMENT	TRAVEL	54820	OTHER TRAVEL - OUT OF STATE	19,571.86		10,240.00	10,240.00
						350,630.47	7,693.37	447,234.50	447,234.50 (2)

Notes:

(1) Debt service moved from Investments to COO office. Debt incurred for self-governance lines of credit.

(2) Resource Management budgets for travel for All OHA.

#####	\$ 509,301.00	\$ 697,114.50	\$ 701,048.00
-	-	-	-

## CFO Paia: Beneficiary &amp; Community Investor

FUND	PROG	PROGRAM	ACCT GRP	ACCT	DESCRIPTION	FY20-Actual	FY21-Actual	FY22	FY23
930	3800	GRANTS	EQUIPMENT	55810	REPAIR & MAINTENANCE	8,360.00	8,621.25	8,750.00	8,750.00
930	3800	GRANTS	EQUIPMENT	58700	INVESTMENT (CAPITALIZATION)	304,998.00	179,511.80	-	-
						313,358.00	188,133.05	8,750.00	8,750.00 (1)
910	3800	GRANTS	GRANTS	56510	GRANTS IN AID PROGRAM & PROVISIO GRANTS			\$415,000.00	415,000.00
930	3800	GRANTS	GRANTS	56510	GRANTS IN AID PROGRAM & PROVISIO GRANTS			1,245,000.00	1,245,000.00
910	3800	GRANTS	GRANTS	56530	GRANTS IN AID - COMMUNITY GRANTS			\$250,000.00	250,000.00
930	3800	GRANTS	GRANTS	56530	GRANTS IN AID - COMMUNITY GRANTS	3,626,072.77	463,310.82	6,950,000.00	6,950,000.00
910	3800	GRANTS	GRANTS	56540	GRANTS IN AID LEVEL II GRANTS			365,000.00	365,000.00
930	3800	GRANTS	GRANTS	56540	GRANTS IN AID LEVEL II GRANTS	4,483,527.50	1,159,414.00	5,875,000	5,875,000.00
930	3800	GRANTS	GRANTS	56560	GRANTS IN AID - SPONSORSHIPS		10,000.00	-	-
						8,109,600.27	1,632,724.82	15,100,000.00	15,100,000.00
930	3800	GRANTS	OVERHEAD	59010	COLLECTION FEES - CMLP	185.00		-	-
						185.00	-	-	-
930	3800	GRANTS	PROGRAM	57120	HONORARIUM	1,100.00	300.00	3,700.00	3,700.00
						1,100.00	300.00	3,700.00	3,700.00
Notes:									
(1) LLC funding, no longer applicable.									
						\$8,424,243.27	\$1,821,157.87	\$15,112,450.00	\$15,112,450.00
						-	-	-	-

## General Counsel

FUND	PROG	PROGRAM	ACCT GRP	ACCT	DESCRIPTION	FY20-Actual	FY21-Actual	FY22	FY23
910	2300	CORPORATE COUNSEL	CONTRACTS	57110	SERVICES ON A FEE BASIS	524,400.00	1,048,800.00	1,048,800.00	1,048,800.00
930	2500	HUMAN RESOURCES	CONTRACTS	57110	SERVICES ON A FEE BASIS	13,887.03	4,335.00		-
930	2300	CORPORATE COUNSEL	CONTRACTS	57115	LEGAL SERVICES	590,624.16	90,386.76	735,000.00	735,000.00
930	2500	HUMAN RESOURCES	CONTRACTS	57115	LEGAL SERVICES			16,000.00	16,000.00
						<u>1,128,911.19</u>	<u>1,143,521.76</u>	<u>1,799,800.00</u>	<u>1,799,800.00</u>
930	2500	HUMAN RESOURCES	EQUIPMENT	55810	REPAIR & MAINTENANCE	926.70		4,050.00	4,050.00
						<u>926.70</u>	<u>-</u>	<u>4,050.00</u>	<u>4,050.00</u>
930	2500	HUMAN RESOURCES	OVERHEAD	53200	OTHER SUPPLIES	(25.00)		-	-
930	2300	CORPORATE COUNSEL	OVERHEAD	55910	INSURANCE	338,639.19	379,097.65	372,541.89	417,050.83
930	2300	CORPORATE COUNSEL	OVERHEAD	56810	SETTLEMENT - LAWSUITS	-		30,000.00	30,000.00
						<u>338,614.19</u>	<u>379,097.65</u>	<u>402,541.89</u>	<u>447,050.83</u>
930	2300	CORPORATE COUNSEL	PROGRAM	53400	BOOKS & REFERENCE MATLS			400.00	400.00
930	2500	HUMAN RESOURCES	PROGRAM	53400	BOOKS & REFERENCE MATLS	120.00		240.00	240.00
930	2300	CORPORATE COUNSEL	PROGRAM	53510	DUES	1,547.00	1,527.00	1,800.00	1,800.00
930	2500	HUMAN RESOURCES	PROGRAM	53510	DUES	19,649.92	15,489.00	21,065.00	21,065.00
930	2300	CORPORATE COUNSEL	PROGRAM	53520	SUBSCRIPTION	13,068.97	7,555.84	11,952.00	11,952.00
930	2500	HUMAN RESOURCES	PROGRAM	53910	PRINTING	432.19		1,800.00	1,800.00
930	2300	CORPORATE COUNSEL	PROGRAM	55750	OTHER RENTALS	16,250.15		10,000.00	10,000.00
930	2500	HUMAN RESOURCES	PROGRAM	57120	HONORARIUM	100.00		640.00	640.00
930	2500	HUMAN RESOURCES	PROGRAM	57220	VOLUNTEER STIPEND	1,691.66		1,600.00	1,600.00
930	2500	HUMAN RESOURCES	PROGRAM	57240	OTHER EXPENSES	13,705.08		4,500.00	4,500.00
930	2500	HUMAN RESOURCES	PROGRAM	57250	SEMINAR & CONFERENCE FEES	43,907.97	5,327.00	62,206.76	62,206.76
930	2500	HUMAN RESOURCES	PROGRAM	57255	CONFERENCES, MEETINGS, EVENTS-ORG BY OHA	10,708.33		1,600.00	1,600.00
						<u>121,181.27</u>	<u>29,898.84</u>	<u>117,803.76</u>	<u>117,803.76</u>
						<u>\$ 1,589,633.35</u>	<u>\$ 1,552,518.25</u>	<u>\$ 2,324,195.65</u>	<u>\$ 2,368,704.59</u>

PHONE (808) 594-1888  
Committee on Resource Management  
Trustee John Waihe'e IV, *At-Large* - Chair  
Trustee Luana Alapa, *Moloka'i / Lāna'i* - Vice Chair  
Members

Trustee Leina'ala Ahu Isa, *At-Large*  
Trustee Dan Ahuna, *Kaua'i / Ni'ihau*  
Trustee Kaleihikina Akaka, *O'ahu*  
Trustee Keli'i Akina, *At-Large*  
Trustee Brendon Kalei'aina Lee, *At-Large*  
Trustee Carmen Hulu Lindsey, *Maui*  
Trustee Keola Lindsey, *Hawai'i Island*



FAX (808) 594-1865

**STATE OF HAWAII  
OFFICE OF HAWAIIAN AFFAIRS**

**MEETING OF THE  
COMMITTEE ON RESOURCE MANAGEMENT (RM)**

**DATE:** Wednesday, June 30, 2021

**TIME:** 10:00 a.m.

**PLACE:** Virtual Meeting

Viewable at [www.oha.org/livestream](http://www.oha.org/livestream) OR

Listen by phone: (213) 338-8477,

Webinar ID: 912 3217 4814

**Due to the threat of COVID-19, Governor Ige issued the most recent Emergency Twenty-First Supplementary Proclamation dated June 7, 2021 that suspends parts of Hawai'i Revised Statutes Chapter 92, Public Agency Meetings and Records to, among other things, enable boards to conduct business without any board members or members of the public physically present at the same location.**

**The OHA Board of Trustees and its Standing Committees will hold virtual meetings until further notice. The virtual meetings can be viewed and observed via livestream on OHA's website at [www.oha.org/livestream](http://www.oha.org/livestream) or listen by phone: (213) 338-8477, Webinar ID: 912 3217 4814**

**AGENDA**

**I. Call to Order**

**II. Public Testimony on Items Listed on the Agenda\***

(Please see page 2 on how to submit written testimony or provide oral testimony online.  
Oral testimony by telephone/landline **will not** be accepted)

**III. Approval of Minutes**

None

**IV. Executive Session†**

- A. Consultation with Board Counsel Robert G. Klein, OHA Sr. Legal Counsel Raina Gushiken, and Anna Elento-Sneed, Esq. re: questions and issues pertaining to the Board's powers, duties, privileges, immunities, and liabilities with respect to reorganization activities and related costs, pursuant to HRS§92-5(4)

**V. Unfinished Business**

None

**VI. New Business**

- A. ACTION ITEM RM #21-08A: OHA Biennium Budget for the Fiscal Biennium Periods 2021-2022 (FY22) and 2022-2023 (FY23)

- B. ACTION ITEM RM #21-08B: OHA Biennium Budget for the Fiscal Biennium Periods 2021-2022 (FY22) and 2022-2023 (FY23),  
Fiscal Stabilization Policy

**VII. Announcements**

**VIII. Adjournment**





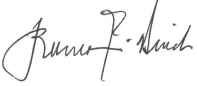
## ACTION ITEM

### COMMITTEE ON RESOURCE MANAGEMENT


June 30, 2021


RM #21-08B

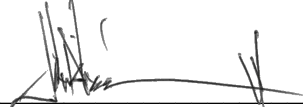
**Action Item Issue:** OHA Biennium Budget for the Fiscal Biennium Periods 2021-2022 (FY 22) and 2022-2023 (FY 23), Fiscal Stabilization Policy

Co-Prepared by:  Jun 25, 2021  
\_\_\_\_\_  
Date  
Ramona G. Hinck  
Pou Kāko‘o Ho‘opono Kūikawā, Interim Controller &  
Ka Pou Kihi Kanaloa Wai, Chief Financial Officer

Reviewed by:  Jun 25, 2021  
\_\_\_\_\_  
Date  
Casey K. Brown  
Ka Pou Nui, Chief Operating Officer

Reviewed by:  Jun 25, 2021  
\_\_\_\_\_  
Date  
Raina Gushiken  
Ka Paepae Puka, Senior Legal Counsel

Co-Prepared &  
Reviewed by:  Jun 25, 2021  
\_\_\_\_\_  
Date  
Sylvia M. Hussey, Ed.D.  
Ka Pouhana, Chief Executive Officer

Reviewed by:  Jun 25, 2021  
\_\_\_\_\_  
Date  
Kē Kua, Trustee John D. Waihee, IV  
Luna Ho‘omalū o ke Kōmike Resource Management  
Chair of the Committee on Resource Management

**Action Item RM #21-08B: OHA Biennium Budget for the Fiscal Biennium Periods 2021-2022 (FY 22) and 2022-2023 (FY 23), Fiscal Stabilization Policy**

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**I. PROPOSED ACTION**

Administration recommends that the Board of Trustees: Authorize the carryover of the projected balance of \$321,000, as of June 30, 2021, of the previously authorized FY2021 Fiscal Stabilization Fund amount of \$500,000 (established by the Fiscal Stabilization Policy), to address continuing operational changes needed, due to the impacts of COVID-19.

**II. ISSUE**

Whether or not the Board of Trustees (BOT) should authorize the carryover of the projected balance of \$321,000, as of June 30, 2021, of the previously authorized FY2021 Fiscal Stabilization Fund amount of \$500,000 (established by the Fiscal Stabilization Policy), to address continuing operational changes needed, due to the impacts of COVID-19.

**III. BACKGROUND and FISCAL STABILIZATION POLICY BASIS**

Table 1 below summarizes actions impacting the Fiscal Stabilization Policy and Fiscal Stabilization Fund with the related fiscal year of action and action item references.

**Table 1. Summary of Actions Impacting the Fiscal Stabilization Policy and Fiscal Stabilization Fund**

<b>Fiscal Year Action and Action Item</b>	<b>Action</b>	<b>Impact to Fiscal Stabilization Policy &amp; Fund</b>
<b>FY 2020 Actions</b>		
<b>FY 2020</b> <b>Action Item RM #19-16</b> Action Regarding a Fiscal Stabilization Policy including Withdrawal Guidelines and the related Elimination of the Fiscal Reserve Withdrawal Guidelines contained within the Native Hawaiian Trust Fund Spending Policy <b>September 4, 2019</b>	Approve the new Fiscal Stabilization Policy, including Withdrawal Guidelines; and Eliminate the Fiscal Reserve Withdrawal Guidelines contained within the Native Hawaiian Trust Fund Spending Policy.	<b>Action Classification: Establishment, Inception &amp; Funding</b>  The Fiscal Stabilization Fund (FSF) is established by an initial, one-time appropriation of \$1,500,000 <sup>1</sup> into a separate fund account <sup>2</sup> outside the Native Hawaiian Trust Fund (NHTF) upon adoption of this policy. This appropriation shall be counted toward maximum

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<sup>1</sup> The amount of the initial deposit will be dependent on the current size of the fiscal reserve fund.

<sup>2</sup> Such fund should be a part of the OHA's overall cash management policy

**Action Item RM #21-08B: OHA Biennium Budget for the Fiscal Biennium Periods 2021-2022 (FY 22) and 2022-2023 (FY 23), Fiscal Stabilization Policy**

<b>Fiscal Year Action and Action Item</b>	<b>Action</b>	<b>Impact to Fiscal Stabilization Policy &amp; Fund</b>
<b>September 5, 2019 (1st reading BOT); September 19, 2019 (2nd reading BOT)</b>		withdrawal limitation in the BOT Spending Policy.  FY2020 - \$1,500,000
<b>FY 2020</b> <b>Action Item RM #19-17</b> Realignment #1 of the OHA Biennium Budget for the Fiscal Biennium Periods 2019-2020 (FY 20) and 2020-2021 (FY 21) <b>September 25, 2019</b>	<b>Designate<sup>3</sup> \$1,445,000</b> in unspent, unencumbered funds (fka Fiscal Reserve) from FY 2018, for the purposes noted below: <b>\$500,000</b> to support Disaster Recovery; <b>\$500,000</b> in support of funding the audit by the State Auditor as required by State of Hawaii's Act 37/HB172; <b>\$100,000</b> for the purposes of repatriation (e.g., iwi kupuna, moe pu, funerary items), beyond current fiscal biennium project; <b>\$120,000</b> for litigation contingencies; and <b>\$225,000</b> for possible fringe rate increases beyond current FY 2020 budgeted 63% fringe rate.	<b>Action Classification: Designation</b>  Designation of uses for the initial established fund amount  FY2020 - \$1,500,000
<b>FY 2020</b> <b>Action Item BOT #20-04</b> OHA Biennium Budget for the Fiscal Biennium Periods 2019-2020 (FY 20) and 2020-2021 (FY 21) – Realignment #2 <b>June 18, 2020</b>	Based on the above policy analysis, Administration recommends the following actions as it relates to the Fiscal Stabilization Policy and Fiscal Stabilization Fund:  <b>Undesignate<sup>4</sup> \$1,445,000</b> in unspent, unencumbered funds (fka Fiscal Reserve) from FY 2018, for the purposes noted below:  1. <b>\$500,000 to support Disaster Recovery;</b>	<b>Action Classification: Funding &amp; (Un)Designation</b>  FY2020 - \$1,500,000 + \$1,500,000 = \$3,000,000 designated for the loss of FY2021 General Funds Appropriation

<sup>3</sup> Designate=specifically identify, plan for, reserve; Trustee authorization and approval still needed to activate the designated or specified funds.

<sup>4</sup> Designate=specifically identify, plan for, reserve; Trustee authorization and approval still needed to activate the designated or specified funds.

**Action Item RM #21-08B: OHA Biennium Budget for the Fiscal Biennium Periods 2021-2022 (FY 22) and 2022-2023 (FY 23), Fiscal Stabilization Policy**

<b>Fiscal Year Action and Action Item</b>	<b>Action</b>	<b>Impact to Fiscal Stabilization Policy &amp; Fund</b>
	<p>2. <b>\$500,000</b> to support the audit by the State Auditor as required by State of Hawaii’s Act 37/HB172;</p> <p>3. <b>\$100,000</b> for the purposes of repatriation (e.g., iwi kupuna, moe pu, funerary items), beyond current fiscal biennium project;</p> <p>4. <b>\$120,000</b> for litigation contingencies; and</p> <p>5. <b>\$225,000</b> for possible fringe rate increases beyond current FY 2020 budgeted 63% fringe rate, to enable the BOT to re-designate funds.</p> <p><b>Authorize the additional funding</b> of the Fiscal Stabilization Fund in the amount of \$1,500,000, noting the balance will be \$3,000,000<sup>5</sup>.</p> <p><b>Approve the use</b> of the Fiscal Stabilization Fund in the amount of \$3,000,000 in FY20, to be drawn in quarterly increments of \$750,000 in FY21, to replace the General Funds appropriation for FY21.</p>	
<p><b>Action Item BOT #20-04</b> OHA Biennium Budget for the Fiscal Biennium Periods 2019-2020 (FY 20) and 2020-2021 (FY 21) – Realignment #2 <b>June 18, 2020</b></p>	<p><b>Authorize</b> the additional funding of the Fiscal Stabilization Fund in the amount of \$1,000,000.</p> <p><b>Approve the use</b> of the Fiscal Stabilization Fund in the amount of \$1,000,000 for COVID-19 related purposes in FY21.</p>	<p><b>Action Classification: Funding &amp; Designation</b></p> <p>FY2020 - \$1,500,000 + \$1,500,000 = \$3,000,000 designated for the loss of FY2021 General Funds Appropriation</p>

<sup>5</sup> As approved via Action Item RM #19-17 – Realignment #1 of the OHA Biennium Budget for the Fiscal Biennium Periods 2019-2020 (FY20) and 2020-2021 (FY21) in September 2019, the Fiscal Stabilization Fund (FSF) is established by an initial, one-time appropriation of \$1,500,000 into a separate fund account outside the Native Hawaiian Trust Fund (NHTF), upon adoption of the policy, understanding the appropriation shall be counted toward maximum withdrawal limitation in the BOT Spending Policy. The monies in the FSF may be carried over from year to year, provided that the total amount in the FSF shall not exceed \$10,000,000. Funds above and beyond the \$10,000,000 cap shall be redeposited into the NHTF.

**Action Item RM #21-08B: OHA Biennium Budget for the Fiscal Biennium Periods 2021-2022 (FY 22) and 2022-2023 (FY 23), Fiscal Stabilization Policy**

<b>Fiscal Year Action and Action Item</b>	<b>Action</b>	<b>Impact to Fiscal Stabilization Policy &amp; Fund</b>
	Refer to Attachment of the OHA Budget Bill and its related implications to the previous \$3,000,000 Fiscal Stabilization Fund 2020 reservation.	FY2021 - \$1,000,000 = COVID-19 related purposes <sup>6</sup>
<b>FY 2021 Actions</b>		
<b>2021</b> <b>Action Item RM #21-05</b> Amendment to Executive Policy Manual Section, Budget Management Policy <b>April 20, 2021</b>	To expand the Executive Policy Manual (EPM) section described in Attachment A: (1) New section 3045 Budget Management; (2) New section 3046 Fiscal Stabilization Policy; (3) Relocate and renumber two sections currently located in <i>section 3050 Fiscal</i> to section <i>3040 Planning, Programming, Budget</i> ; and (4) Relocate and renumber five sections currently located in section <i>3040 Planning, Programming, Budget</i> to new section <i>3045 Budget Management</i> .	<b>Action Classification: Policy Related</b>  N/A – aggregation and incorporation of budget management policies, including the Fiscal Stabilization Policy

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<sup>6</sup> Board approved \$500,000 for COVID-19 grants and \$500,000 for operations to address work site and operational needs (e.g., Maui Ola configuration, equipment, sound, video capabilities, personal protective equipment, social distancing, increase frequency and intensity of cleaning, telework enhancements, laptops, mifis, masks), projected balance as of June 30, 2021 is approximately \$321,000.

**Action Item RM #21-08B: OHA Biennium Budget for the Fiscal Biennium Periods 2021-2022 (FY 22) and 2022-2023 (FY 23), Fiscal Stabilization Policy**

**IV. FISCAL STABILIZATION FUND RELATED ACTIVITIES**

- A. **Projected Balance as of June 30, 2021.** Based on the Table 1 policy actions, the balance of the Fiscal Stabilization Fund as of June 30, 2021 is summarized (Table 2) and detailed (Table 3) below.

**Table 2. Summary of Projected Balances as of 6/30/2021**

Authorization Purposes	Amount	Projected Balances at 6/30/2021
<b>FY20 Designation</b> for the FY21 loss of General Funds Appropriation	\$1,500,000 + \$1,500,000	\$3,000,000
<b>FY21 Designation</b> for the FY21 use of COVID-19 related	\$500,000 COVID-19 Grants (awarding completed at the Joint BAE-RM Committees meeting on June 23, 2021 and ratified by the Board on June 24, 2021)	\$500,000
	\$500,000 COVID-19 Operations Approximately \$179,000 in costs have either been spent, committed (PR) or encumbered (PO) for additional laptops and other equipment to sustain teleworkforce since March 2020 as well as complete Boardroom configurations to return to in person Board meetings. <sup>7</sup>	\$321,000

**Table 3. Details of FY2020 and FY2021 Actions re: Fiscal Stabilization Fund**

Action Item	Description	Amount
<b>FY 2020 Actions</b>		
<b>FY 2020</b>	Based on the above policy analysis, Administration recommends the following actions as it relates to the	<b>Action Classification: Funding &amp; Designation</b> FY2020 - \$1,500,000 +

<sup>7</sup> Board approved \$500,000 for COVID-19 grants and \$500,000 for operations to address work site and operational needs (e.g., Maui Ola configuration, equipment, sound, video capabilities, personal protective equipment, beneficiary services, social distancing, increase frequency and intensity of cleaning, telework enhancements, laptops, mifis, masks)



**Action Item RM #21-08B: OHA Biennium Budget for the Fiscal Biennium Periods 2021-2022 (FY 22) and 2022-2023 (FY 23), Fiscal Stabilization Policy**

Action Item	Description	Amount
<b>Action Item BOT #20-04</b>  OHA Biennium Budget for the Fiscal Biennium Periods 2019-2020 (FY 20) and 2020-2021 (FY 21) – Realignment #2  <b>June 18, 2020</b>	Fiscal Stabilization Policy and Fiscal Stabilization Fund: funds.  <b>Approve the use</b> of the Fiscal Stabilization Fund in the amount of \$3,000,000 in FY20, to be drawn in quarterly increments of \$750,000 in FY21, to replace the General Funds appropriation for FY21.	\$1,500,000 = \$3,000,000 designated for the loss of FY2021 General Funds Appropriation
<b>FY 2021 Actions</b>		
	<b>Authorize</b> the additional funding of the Fiscal Stabilization Fund in the amount of \$1,000,000.  <b>Approve the use</b> of the Fiscal Stabilization Fund in the amount of \$1,000,000 for COVID-19 related purposes in FY21.	<b>Action Classification: Funding &amp; Designation</b>  FY2021 General Funds Appropriation  FY2021 - \$1,000,000 = COVID-19 related purposes <sup>8</sup>  As of 6/30/2021, approximately \$321K (of \$500K) is unspent and available to address operational changes needed to address impacts of COVID-19.
<b>2021</b> <b>Action Item RM #21-08B</b>	Authorize the carryover of the projected balance of \$321,000, as of June 30, 2021, of the previously authorized FY2021 Fiscal Stabilization Fund amount of \$500,000 (established by the Fiscal Stabilization Policy), to address continuing operational changes needed, due to the impacts of COVID-19.  <i>[proposed action contained herein]</i>	<b>Action Classification: Carryforward Authorization to FY2022</b>

<sup>8</sup> Board approved \$500,000 for COVID-19 grants and \$500,000 for operations to address work site and operational needs (e.g., Maui Ola configuration, equipment, sound, video capabilities, personal protective equipment, beneficiary services, social distancing, increase frequency and intensity of cleaning, telework enhancements, laptops, mifis, masks)

**Action Item RM #21-08B: OHA Biennium Budget for the Fiscal Biennium Periods 2021-2022 (FY 22) and 2022-2023 (FY 23), Fiscal Stabilization Policy**

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- B. **State of Hawaii General Fund.** Appropriations are determined by the legislature during each Biennium. The State Legislature passed as Act 37(2019) an appropriation of \$3,037,879 annually for FY 20 and FY 21<sup>9</sup>. To date the State of Hawaii has not released the FY2021 appropriation as it was conditioned by the completion of an Act 37 financial and management audit; and was subsequently suspended by the State Auditor in December 2019. As a result of the suspended audit, the Board authorized the use of the Fiscal Stabilization Fund in the amount of \$3,000,000 (via Budget Realignment #2 action) to mitigate the impact of the conditioned FY21 appropriation.

HB204 SD2 CD1, OHA's Budget Bill for the FY22 and FY23 period, from the 2021 Legislative session, contained \$2,054,400 in education, social services, legal and housing provisos plus an additional \$200,000, for fiscal year 2021-2022 to conduct or contract for a follow-up contract and disbursement review of the CLA – OHA & LLCs Contract and Disbursement Review – Report, dated December 4, 2019 ("CLA Report"); and includes the substitution of the CLA Report for the Act 37 financial and management audit allowing the release of the FY2021 appropriation extended to June 30, 2022. On April 21, 2021, prior to the end of the 2021 Legislative session, the State Auditor terminated the Act 37 audit. On May 28, 2021, the Governor signed HB204 SD2 CD1 as Act 29 (2021), see Attachment. The organization will address and implement the requirements of Act 29 (2021), including addressing the previously designated \$3,000,000 and the related operational activities in the restoration of the FY2021 general funds appropriation, in a future action item.

## **VII. RECOMMENDED ACTION**

Administration recommends that the Board of Trustees: Authorize the carryover of the projected balance of \$321,000, as of June 30, 2021, of the previously authorized FY2021 Fiscal Stabilization Fund amount of \$500,000 (established by the Fiscal Stabilization Policy), to address continuing operational changes needed, due to the impacts of COVID-19.

## **VIII. ALTERNATIVE ACTIONS**

- A. Amend the recommended action.
- B. Do not approve the recommended action, which would result in the inability to utilize \$321,000 in FY2022 to address continuing operational changes needed, due to the impacts of COVID-19.

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<sup>9</sup> The FY21 General Fund appropriation is conditioned by an Act 37 audit that was suspended by the State Auditor in December 2019. On April 21, 2021, prior to the end of the 2021 Legislative session, the State Auditor terminated the Act 37 audit.

**Action Item RM #21-08B: OHA Biennium Budget for the Fiscal Biennium Periods 2021-2022 (FY 22) and 2022-2023 (FY 23), Fiscal Stabilization Policy**

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**IX. REFERENCE DOCUMENTS**

- A. **Action Item RM #21-08A:** OHA Biennium Budget for the Fiscal Biennium Period 2021-2022 (FY 22) and 2022-2023 (FY 23), June 30, 2021
- B. **Action Item RM #21-06:** Approval of FY21 Budget Realignment #3 – Core (Personnel and Non-Personnel) and Non-Core Budgets, May 25, 2021
- C. **Action Item RM #21-05:** Amendment to Executive Policy Manual Section, Budget Management Policy, April 20, 2021
- D. **Action Item BOT #20-04:** OHA Biennium Budget for the Fiscal Biennium Periods 2019-2020 (FY 20) and 2020-2021 (FY 21) – Realignment #2, June 18, 2020
- E. **Action Item RM #19-17:** Realignment #1 of the OHA Biennium Budget for the Fiscal Biennium Periods 2019-2020 (FY 20) and 2020-2021 (FY 21), September 25, 2019
- F. **Action Item RM #19-16:** Action Regarding a Fiscal Stabilization Policy including Withdrawal Guidelines and the related Elimination of the Fiscal Reserve Withdrawal Guidelines contained within the Native Hawaiian Trust Fund Spending Policy, September 4, 2019, September 5, 2019 (1st reading BOT); September 19, 2019 (2nd reading BOT)

**X. ATTACHMENT – GM1129 – HB204 SD2 CD1 RELATING TO THE BUDGET OF THE OFFICE of HAWAIIAN AFFAIRS, ACT 29 (2021)**



GOV. MSG. NO. 1129

EXECUTIVE CHAMBERS  
HONOLULU

DAVID Y. IGE  
GOVERNOR

May 28, 2021

The Honorable Ronald D. Kouchi,  
President  
and Members of the Senate  
Thirty First State Legislature  
State Capitol, Room 409  
Honolulu, Hawai'i 96813

The Honorable Scott K. Saiki,  
Speaker and Members of the  
House of Representatives  
Thirty First State Legislature  
State Capitol, Room 431  
Honolulu, Hawai'i 96813

Dear President Kouchi, Speaker Saiki, and Members of the Legislature:

This is to inform you that on May 28, 2021, the following bill was signed into law:

HB204 SD2 CD1

RELATING TO THE BUDGET OF THE OFFICE  
OF HAWAIIAN AFFAIRS  
**ACT 29(21)**

Sincerely,

DAVID Y. IGE  
Governor, State of Hawai'i

Approved by the Governor

MAY 28 2021

on

HOUSE OF REPRESENTATIVES  
THIRTY-FIRST LEGISLATURE, 2021  
STATE OF HAWAII

ORIGINAL

ACT 29

H.B. NO. 204  
S.D. 2  
C.D. 1

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# A BILL FOR AN ACT

RELATING TO THE BUDGET OF THE OFFICE OF HAWAIIAN AFFAIRS.

BE IT ENACTED BY THE LEGISLATURE OF THE STATE OF HAWAII:

1                                   **PART I. GENERAL PROVISIONS**

2           SECTION 1. SHORT TITLE. This Act shall be known and may  
3 be cited as the Office of Hawaiian Affairs Appropriations Act of  
4 2021.

5           SECTION 2. DEFINITIONS. As used in this Act, unless the  
6 context otherwise requires:

7           "Means of financing" or "MOF" means the source from which  
8 funds are appropriated or authorized to be expended for the  
9 programs and projects specified in this Act. All appropriations  
10 are followed by letter symbols. These letter symbols, where  
11 used, shall mean the following:

12           A     General funds

13           T     Trust funds

14           "Position ceiling" means the maximum number of permanent  
15 and temporary full-time equivalent positions authorized for a  
16 particular program during a specified period or periods, as  
17 denoted by an asterisk (\*) for permanent full-time equivalent



1 positions and a pound sign (#) for temporary full-time  
2 equivalent positions.

3 "Program ID" means the unique identifier for the specific  
4 program and consists of OHA, the abbreviation for the office of  
5 Hawaiian affairs, followed by the organization number for the  
6 program.

7 **PART II. PROGRAM APPROPRIATIONS**

8 SECTION 3. APPROPRIATIONS. The following sums, or so much  
9 thereof as may be sufficient to accomplish the purposes and  
10 programs designated herein, are appropriated or authorized from  
11 the means of financing specified to the office of Hawaiian  
12 affairs for the fiscal biennium beginning July 1, 2021, and  
13 ending June 30, 2023. The total expenditures and the number of  
14 positions in each fiscal year of the biennium shall not exceed  
15 the sums and the numbers indicated for each fiscal year, except  
16 as provided elsewhere in this Act, or as provided by general  
17 law.





## PROGRAM APPROPRIATIONS

				APPROPRIATIONS			
ITEM NO.	PROG. ID.	PROGRAM	EXPENDING AGENCY	FISCAL YEAR 2021-2022	M O F	FISCAL YEAR 2022-2023	M O F
1	Hawaiian Affairs						
2	1.	OHA150 - OFFICE OF THE TRUSTEES					
3				0.47*		0.47*	
4		OPERATING	OHA	0A		0A	
5				4.53*		4.53*	
6			OHA	275,687T		275,687T	
7							
8	2.	OHA160 - ADMINISTRATION					
9				5.03*		5.03*	
10		OPERATING	OHA	0A		0A	
11				31.97*		31.97*	
12			OHA	2,861,727T		2,861,727T	
13							
14	3.	OHA175 - BENEFICIARY ADVOCACY					
15				1.47*		1.47*	
16		OPERATING	OHA	2,254,400A		2,254,400A	
17				18.53*		18.53*	
18			OHA	3,292,290T		3,292,290T	
19							



1                                   **PART III.    PROGRAM PROVISIONS**

2            SECTION 4.    Provided that the general fund appropriations  
3    in part II of this Act shall be expended by the Office of  
4    Hawaiian Affairs.

5            SECTION 5.    Provided that of the funds appropriated for  
6    beneficiary advocacy (OHA175), the sum of \$500,000 in general  
7    funds and \$500,000 in trust funds for fiscal year 2021-2022 and  
8    the same sums for fiscal year 2022-2023 shall be expended for  
9    office of Hawaiian affairs beneficiaries for occupancy ready  
10   housing needs.

11           SECTION 6.    Provided that of the funds appropriated for  
12   beneficiary advocacy (OHA175), the sum of \$415,000 in general  
13   funds and \$415,000 in trust funds for fiscal year 2021-2022 and  
14   the same sums for fiscal year 2022-2023 shall be expended to  
15   provide for social services, including referral services and  
16   case management, to at-risk Office of Hawaiian Affairs  
17   beneficiaries to immediately address unexpected crises; provided  
18   further that program activities shall be designed with an  
19   overall objective to provide financial assistance to improve  
20   stability during emergency situations; and provided further that  
21   notwithstanding section 10-17(e), Hawaii Revised Statutes, any



1 funds expended for the purposes of this section shall be in  
2 accordance with chapter 103D or 103F, Hawaii Revised Statutes,  
3 or a competitive grants process, as appropriate.

4 SECTION 7. Provided that of the funds appropriated for  
5 beneficiary advocacy (OHA175), the sum of \$615,000 in general  
6 funds and \$615,000 in trust funds for fiscal year 2021-2022 and  
7 the same sums for fiscal year 2022-2023 shall be expended to  
8 provide for educational improvement programs for native Hawaiian  
9 students; provided further that program activities shall be  
10 designed to help native Hawaiian students succeed academically;  
11 and provided further that notwithstanding section 10-17(e),  
12 Hawaii Revised Statutes, any expenditures for the purposes of  
13 this section shall be in accordance with chapter 103D or 103F,  
14 Hawaii Revised Statutes, or a competitive grants process, as  
15 appropriate.

16 SECTION 8. Provided that of the funds appropriated for  
17 beneficiary advocacy (OHA175), the sum of \$524,400 in general  
18 funds and \$524,400 in trust funds for fiscal year 2021-2022 and  
19 the same sums for fiscal year 2022-2023 shall be expended to  
20 provide for legal services and legal representation to Office of  
21 Hawaiian Affairs beneficiaries for:



1           (1) The assertion and defense of quiet title actions;  
2           (2) Assistance with ahupuaa and kuleana tenant rights,  
3                 including rights of access and rights to water;  
4           (3) Land title assistance, including review of title  
5                 and genealogy;  
6           (4) Preservation of traditional and customary  
7                 practices;  
8           (5) Protection of culturally significant places;  
9           (6) Preservation of native Hawaiian land trust  
10                 entitlements; and  
11 provided further that notwithstanding section 10-17(e), Hawaii  
12 Revised Statutes, any funds expended for the purposes of this  
13 section shall be made in accordance with chapter 103D or 103F,  
14 Hawaii Revised Statutes, as appropriate.

15                         **PART IV. RELEASE OF PRIOR FUNDS**

16           SECTION 9. Act 37, Session Laws of Hawaii 2019, is amended  
17 by amending section 8 to read as follows:

18           "SECTION 8. ~~[(a) Provided that of the trust funds~~  
19 ~~appropriated in part II of this Act, the sum of \$500,000 for~~  
20 ~~fiscal year 2019-2020 shall be expended for the costs for the~~



~~auditor to conduct or contract for a financial and management  
audit of the Office of Hawaiian Affairs.~~

~~The auditor shall submit a report of the findings and  
recommendations of the audit to the legislature, governor, and  
the chairperson of the board of trustees of the office of  
Hawaiian affairs no later than twenty days prior to the  
convening of the regular session of 2020.~~

~~(b)]~~ Provided that the general funds appropriated for  
fiscal year 2020-2021 pursuant to part II of this Act shall not  
be released to the Office of Hawaiian Affairs until after the  
[~~audit report required by subsection (a)]~~ CLA - OHA & LLCs  
Contract and Disbursement Review - Report, dated December 4,  
2019, is received by the legislature."

SECTION 10. The general funds appropriated for fiscal year  
2020-2021 pursuant to part II of Act 37, Session Laws of Hawaii  
2019, shall not lapse at the end of the fiscal year for which  
the appropriation is made; provided that all moneys from the  
appropriation that are unencumbered as of June 30, 2022, shall  
lapse as of that date.

SECTION 11. Provided that of the general funds  
appropriated for beneficiary advocacy (OHA175), the sum of



1 \$200,000 for fiscal year 2021-2022 shall be expended to conduct  
2 or contract for a follow-up contract and disbursement review of  
3 the CLA - OHA & LLCs Contract and Disbursement Review - Report,  
4 dated December 4, 2019.

5 **PART V. MISCELLANEOUS PROVISIONS AND EFFECTIVE DATE**

6 SECTION 12. Provided that whenever necessary, the board of  
7 trustees of the Office of Hawaiian Affairs or the board's  
8 designee may transfer sufficient funds and positions between  
9 programs for operating purposes; provided further that these  
10 transfers shall be consistent with legislative intent; and  
11 provided further that the Office of Hawaiian Affairs shall  
12 submit a report to the legislature of all uses of this authority  
13 for the previous twelve month period from December 1 to November  
14 30, no later than twenty days prior to the convening of the  
15 regular sessions of 2022 and 2023.

16 SECTION 13. If any provision of this Act, or the  
17 application thereto to any person or circumstance, is held  
18 invalid, the invalidity does not affect other provisions or  
19 applications of the Act that can be given effect without the  
20 invalid provision or application, and to this end the provisions  
21 of this Act are severable. If any portion of a specific





1 appropriation is held to be invalid for any reason, the  
2 remaining portion shall be expended to fulfill the objective of  
3 that appropriation to the extent possible.

4 SECTION 14. If manifest clerical, typographical, or other  
5 mechanical errors are found in this Act, the board of trustees  
6 of the Office of Hawaiian Affairs may correct these errors. All  
7 changes made pursuant to this section shall be reported to the  
8 legislature at its next session.

9 SECTION 15. Statutory material to be repealed is bracketed  
10 and stricken. New statutory material is underscored.

11 SECTION 16. This Act shall take effect on July 1, 2021;  
12 provided that sections 9 and 10 of this Act shall take effect  
13 retroactive to June 30, 2021.

APPROVED this 28 day of MAY, 2021



GOVERNOR OF THE STATE OF HAWAII



HB No. 204, SD 2, CD 1

THE HOUSE OF REPRESENTATIVES OF THE STATE OF HAWAII

Date: April 27, 2021  
Honolulu, Hawaii

We hereby certify that the above-referenced Bill on this day passed Final Reading in the House of Representatives of the Thirty-First Legislature of the State of Hawaii, Regular Session of 2021.



Scott K. Saiki  
Speaker  
House of Representatives

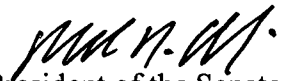


Brian L. Takeshita  
Chief Clerk  
House of Representatives

**THE SENATE OF THE STATE OF HAWAI‘I**

Date: April 27, 2021  
Honolulu, Hawaii 96813

We hereby certify that the foregoing Bill this day passed Final Reading in the Senate of the Thirty-First Legislature of the State of Hawai‘i, Regular Session of 2021.

  
President of the Senate

  
Clerk of the Senate