STATE OF HAWAI'I

OFFICE OF HAWAIIAN AFFAIRS 560 N. NIMITZ HIGHWAY, SUITE 200 (VIRTUAL MEETING - VIA ZOOM WEBINAR)

COMMITTEE ON RESOURCE MANAGEMENT MINUTES

October 26, 2021 1:30 p.m.

ATTENDANCE:

Chairperson John Waihe'e, IV Vice-Chairperson Luana Alapa Trustee Leina'ala Ahu Isa Trustee Dan Ahuna Trustee Kaleihikina Akaka Trustee Keli'i Akina Trustee Brendon Kalei'āina Lee Trustee C. Hulu Lindsey

BOT STAFF:

Crayn Akina Melissa Wennihan

Trustee Keola Lindsey

ADMINISTRATION STAFF:

Sylvia Hussey, CEO / Ka Pouhana / Administrator Casey Brown, COO / Ka Pou Nui Ardena Saarinen, HLID Brutus La Benz, LL Erin Nakama, IT Grace Chen, FS Kalani Fronda, LL Kalena Blakemore, LL Kevin Chak, IT Lori Walker, LL Raina Gushiken, Corporation Counsel Ramona Hinck, CFO Ryan Lee, INT INV MGR Taylor Asao, LL

GUESTS:

Craig Chaikin, VP, Segal Marco

I. CALL TO ORDER

Chair Waihe'e calls the Committee on Resource Management meeting for Tuesday, October 26, 2021, to order at 1:31 p.m.

Chair Waihe'e notes for the record that PRESENT are:

	MEMBERS	AT CALL TO ORDER (1:31 p.m.)	TIME ARRIVED	
CHAIR	JOHN	WAIHE'E, IV	PRESENT	
VICE CHAIR	LUANA	ALAPA	PRESENT	
TRUSTEE	LEINA'ALA	AHU ISA	PRESENT	
TRUSTEE	DAN	AHUNA	PRESENT	
TRUSTEE	KALEIHIKINA	AKAKA	PRESENT	
TRUSTEE	BRENDON KALEI'ĀINA	LEE	PRESENT	
TRUSTEE	CARMEN HULU	LINDSEY	PRESENT	
TRUSTEE	KEOLA	LINDSEY	PRESENT	
TRUSTEE	KELI'I	AKINA	PRESENT	ARRIVED AT 2:27 P.M.

At the Call to Order, **EIGHT (8) Trustees are PRESENT**, thereby constituting a quorum.

II. PUBLIC TESTIMONY on Items Listed on the Agenda*

None

III. APPROVAL OF MINUTES

A. October 19, 2021

Trustee Ahu Isa moves to approve the minutes of October 19, 2021.

Trustee Akaka seconds the motion.

Chair Waihe'e asks if there is any discussion.

There is no discussion.

Chair Waihe'e calls for a ROLL CALL VOTE.

							1:34 p.m.
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	(ABSTAIN)	EXCUSED
LEINA'ALA	AHU ISA	1		X			
DAN	AHUNA			X			
KALEIHIKINA	AKAKA		2	X			
KELII	AKINA						Arrived at 2:27 p.m.
VICE-CHAIR LUANA	ALAPA			X			
BRENDON KALEI'ĀINA	LEE			X			
CARMEN HULU	LINDSEY			Х			
KEOLA	LINDSEY			Х			
CHAIR JOHN	WAIHE'E			X			
TOTAL VOTE COUNT				8	0	0	1

MOTION: [X] UNANIMOUS [] PASSED [] DEFERRED [] FAILED

Chair Waihe'e notes for the record that Eight (8) members present vote 'AE (YES) and the MOTION CARRIES.

IV. UNFINISHED BUSINESS

None

V. NEW BUSINESS

A. Trustee Training (or Education): Governance: Roles and Responsibilities, Investment Committee, Proposed Updates and Changes, Craig Chaikin, CFA, Vice President, Segal Marco Advisors and OHA Interim Investment Manager Ryan Lee

Chair Waihe'e turns it over to Ka Pou Nui Casey Brown.

Pou Nui Brown: Thank you Chair Waihe'e. Ka Pouhana Sylvia Hussey is having some technical difficulties that IT is working on to fix, but we have Craig on from Segal Marco, as well as our Interim Investment Manager, Ryan Lee to proceed with this topic related to the Governance and investment commitment issues that they have been tasked with.

Interim Investment Manager Lee: Thank you. Aloha Trustees. We will be covering Governance for today's workshop; this is meant to be interactive so feel free to ask questions at any time. I will hand it over to Craig first to review the Fiduciary & Governance responsibilities.





Craig Chaikin: Thank you, Ryan, so as you all might remember from the education session earlier in the year we covered what a fiduciary is. The reason you know this is important, is because a lot of us have our day jobs but, at the end of the day, being a fiduciary means looking out for the best interest of plan and participants. In your instance, it's really following the mission of OHA, to further the Trust Fund.

Who is a fiduciary; it's anybody who exercises its discretion over plan management or disposition of assets. That doesn't necessarily mean you're doing the day-to-day trading. It means making decisions in terms of asset allocation, making decisions in terms of a manager - hiring and firing.

Those types of decisions make you a fiduciary. You can see, the second bullet - it's someone who provides investment advice for fee or other compensation; that's us. You pay us as the investment consultant, we are a fiduciary alongside you.

I know you are not in an ERISA plan, but in ERISA speak, we are what's called a 321 fiduciary. So we work with you and alongside you on asset allocations, manager monitoring, and due diligence.

Ultimately, you all make the decisions on that; in the current state, but we do act as a fiduciary alongside the information that we put in front of you.

Craig Chaikin: So, we could come to you with a recommendation, yet you could choose to do something different from what we recommend in that instance. You can see there as well as somebody that has discretion over plan administration as well.

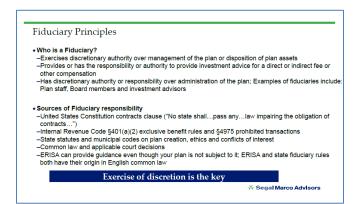
Where does fiduciary responsibility come from; it's written in the law and a lot of different ways, because we covered this earlier this year. I'm not going to spend a lot of time on this, but you see it's in contracts, clauses, IRS code, ERISA common law practice. It's all over the place, and at the end of the day, it's the right thing to do.

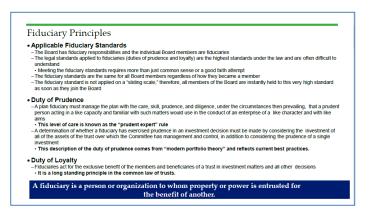
As I noted a second ago you as a Board, have a responsibility to the board. You do act as fiduciaries and each one of you as an individual fiduciary. You know you do have a duty of prudence and loyalty to the plan. The prudence is doing what would be done by a like individual, in a situation.

So, you're not necessarily expected to make decisions like an investment professional, but you're supposed to listen to the information and make decisions on your best judgements. I think it's important to note that, regardless of how long you've been on the Board, how long you stay on the Board, you are a fiduciary from the moment, you are a Trustee.

You see there - it's not a sliding scale. You're instantly held to the exact same standards regardless of your level of knowledge and understanding. I talked a little bit about the duty of prudence. I did mention the duty of loyalty as well - to act in the best interest of beneficiaries of the Trust. So, I'll pause here quickly if there are any questions before I move on.

There are no questions.





Craig Chaikin: Going to the next page, this is a basic governance structure. There is an overarching fiduciary and normally, it is a Board of Trustees, but they do have the ability to delegate some of that responsibility here. You can delegate it to; consultants, investment, actuarial.

Internal operations - Ryan, Sylvia, or Casey - you could delegate certain responsibilities to them. There's also legal compliance and auditing. Then you do see record keepers, custodians and investment managers and they do generally fall under internal management. What it does is it sets up a structure for review and accountability to make sure, everything is moving and operating in the correct manner.

Moving to the next page, what this study shows is the general structure for endowments. You can see it is from the 2020 NACUBO-TIAA study.

Craig Chaikin: The two columns that are highlighted here are for plans about your size; you are about 450 million now - the intent is to grow the program. We have done some math; getting to a billion dollars. It's a great goal, it will take a while.

So, you'll be in this range for quite a while, which you do see is the predominant structure, from a day-to-day management of things. A lot of funds do have internal teams that do a lot of the work. Some of that is done and overseen by the investment committee or boards of trustees and then you see their subsequently assisted by the consultant.

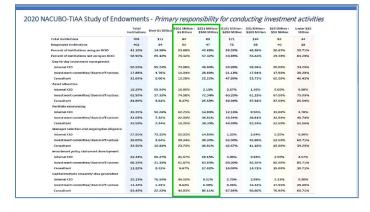
Certainly, as plans get bigger, they have bigger internal staff that does more and more of what I would call the heavy lifting. I think it's important to point out; what you see here in the middle of the page for asset allocation; boards and investment committees predominantly hold the authority for the investment policy statements. They certainly do take guidance and recommendations from both internal staff, as well as consultants, but at the end of the day, the policy statement is what guidelines and everybody else follows. They are the ultimate responsibility of the Board.

Looking down the page, you can see how the different responsibilities flush out. In most instances they're really split between internal staff and the investment consultant working in conjunction. Those groups tend to bring ideas, recommendations, and thoughts to boards for consideration. A lot of what we see is that *Boards* have a lot of people; so oftentimes there's a subgroup or working group.

Sometimes it's an investment committee, sometimes it's called a fiduciary committee, but they oftentimes will take some of the more day-to-day work offline. They might have some of the more indepth asset allocation discussions. The manager - do we hire X, Y or Z manager discussions. Hash those through with staff and the consultant, and then bring those recommendations from that committee to the full board to put forward. I'm going to stop there and am certainly happy to take any questions if you have any.

Roles and responsibilities—a delineation of functions that the various decision makers are assigned to perform. Lines of authority—a description of the latitude that decision makers have to carry out their responsibilities and a specification of their reporting arrangements. Accountability standards—a statement of expectations regarding the effectiveness of the decision makers combined with a set of procedures for reviewing and, if needed, responding to the actions of those decision makers to whom responsibility is delegated. Fiduciary Lage & Congletion Audior Audior

There are no questions.



Interim Investment Manager Lee: I'll be reviewing OHA's current governance structure. The illustration here describes the process. So it starts from the top to execute on its fiduciary responsibilities. OHA has established governance structure; it includes the Board of Trustees who adopts and approves the investment policy and asset allocation and delegates the execution of investment strategies to the CEO.

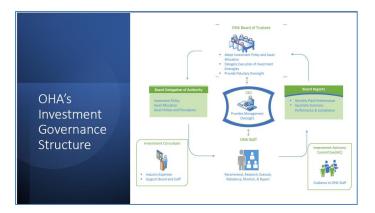
* Segal Marco Advisors

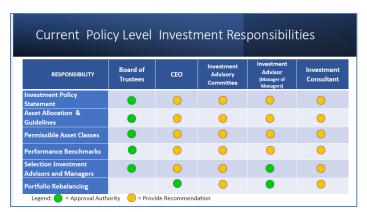
As you see in the middle, the CEO provides that management oversight and works with OHA staff to implement the investment program, with the help of the investment consultant as well as the

investment advisory committee. Staff then provides monthly and quarterly reports on the status and performance of endowment to the Board of Trustees.

Interim Investment Manager Lee: The final table here represents the current policy for delegation. The green circle represents approval authority, whereas the orange circle represents providing recommendation and oversight. As you can see here, Trustees maintain authority for everything except for Portfolio Rebalancing, which is delegated to the CEO. The CEO oversees Portfolio Rebalancing to raise liquidity for operations spent as well as to realign the portfolio back to the asset allocation.

Then you have the Investment Advisory Committee. As can see here the main role here is to provide advice, they have no approval authority. There's a category for Investment Advisors and we've talked about this in the past. The Manager of Managers; they have discretion for manager selection as well as Portfolio Rebalancing. Then Investment Consultant, like Segal Marco; their role is to provide recommendations and oversight alone.



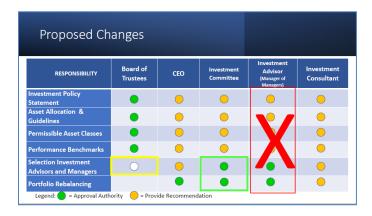


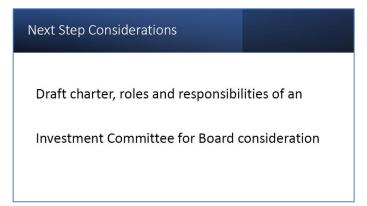
Interim Investment Manager Lee: The next slide represents the proposed changes; they're highlighted in the red, green, and yellow box outline. The main change here is the green highlighted box, here we want to leverage the use of the Investment Committee to assist staff and Trustees with the selection of Investment Managers and Portfolio Balancing, mainly for tactical positioning.

So, you would still have the day-to-day Portfolio Rebalancing performed by the CEO. Basically, we would delegate the Investment Manager selection from the Trustees to the Investment Committee as well as remove the Investment Advisor delegation here, the "X" that you see here. I'll pause here for questions or comments.

Craig Chaikin: If I could make a quick comment about the removal of the Investment Advisor; the Manager of Managers. I know we've gotten a lot of questions about some of the positioning, the portfolios, the JP Morgan implementation. That is where they have had, per the guidelines that are in place right now, discretion to make changes and implement and how they see fit. What this change really does is it gives the Board and Investment Committee back more control of how the overall portfolio is implemented. So, it allows you to pull levers more easily. If you are unhappy with performance, if you're unhappy with an Investment Manager - that allows you to pull levers a little bit more freely, as part of that.

Interim Investment Manager Lee: Thanks, Craig. The next step is consideration for Administration to draft a Charter, outlining the roles and responsibilities for consideration. We'd love to hear feedback, comments, or questions from the Trustees.





Trustee Lee: Ryan, are you saying that we don't have this now? I mean we already have an Investment Committee.

Interim Investment Manager Lee: You have an Advisory Committee; all they do is provide guidance to the staff.

Trustee Lee: Thank you. Thank you for clarifying.

Trustee Hulu Lindsey: I thought there was an Investment Committee under the RM Chair? When I was RM Chair, I had an Investment Committee of people outside of OHA.

Interim Investment Manager Lee: Yes, it would be the same committee that I have listed here, the Investment Advisory Committee.

Trustee Hulu Lindsey: Where would that committee sit if you eliminate Investment Advisor? Under the RM Chair?

Interim Investment Manager Lee: It would still fall under the RM Chair. It's just that you would change their role from an Advisory capacity to one that has authority to help with investment selection.

Trustee Hulu Lindsey: So is that a fact, is that is that what you're proposing or is that what's in place.

Interim Investment Manager Lee: That is what's being proposed, and the Administration will come back after defining the roles and responsibilities - how it will be structured.

Trustee Hulu Lindsey: I think the RM Chair should be in charge of that, mainly because it's our fiduciary and the RM Chair is to oversee it on behalf of the rest of the Trustees. Thank you.

Trustee Ahuna: I believe we're both right. I think the Manager of Managers, like Goldman Sachs, they have a Manager of Managers, or I believe they hire their own Manager of Manager, right?

Interim Investment Manager Lee: That is correct, similar to JP Morgan.

Trustee Ahuna: Yeah, so what we're seeing right now is dots and a lot of them are overlapping. So what you're saying is we should just take out the investment because it's overlapping. *I mean it's just this doesn't make sense in there, right?*

Craig Chaikin: I'd say most governance structures do have overlap; it's kind of like wearing a belt and suspenders to make sure, everything is being done.

I think what the suggestion here is right now on the two CIO managers: Commonfund and JP Morgan, have a lot of discretion inside of their mandates. So we're going to effect change across overall investment allocation. If you don't like the performance of one of the funds that they're picking - there's really no way to specifically correct that in the current structure.

So, what the suggestion is, is to take that Investment Advisory Committee, which now just serves as a sounding board to say yes, this makes sense, no this doesn't make sense but doesn't have any authority and turning it into an Investment Committee that can assist in the selection of Managers.

Then disaggregating the Manager of Manager approaches. So, that you can have more targeted investments with specialist managers that do a good job in specific areas and asset classes versus kind of the more generalist approach.

Does that help? I'm sorry did I answer your question.

Trustee Ahuna: Yes, Thank you.

Trustee Keola Lindsey: What would be some examples of who would be on the Investment Committeee? I thought the current advisory one - has non-OHA people on it, if I heard correctly.

Also, Ryan you mentioned that it would be a similar composition on the new decision-making committee. *So, who are those members?*

Interim Investment Manager Lee: Investment committee members can range from 5 to 10, but I think ideal size would be five to seven. You do want a combination of external members that have investment experience in the asset classes, that OHA would be investing in. It would be a combination of some internal people, as well as the external folks; investment professionals that would make up that committee.

Trustee Keola Lindsey: Just for example, who would be an external Member?

Interim Investment Manager Lee: It can be someone that has experience with; Asset Allocation, managers, due diligence, and understands the diligence in these managers and can add value to OHA.

You could also have other fiduciaries from other boards. You'd be part of that. So, the composition goal is that you want to have complementary folks. You don't want to have a lot of overlapping folks within a community.

Craig Chaikin: I would imagine it would be some type of subset of the full Board - as well as, potentially some outside individuals that have specific expertise related to investments. I guess I'd say that's the next step in terms of if the Board likes this idea, they think it makes sense coming back with more definitive explanations of what that means, and how it works.

Trustee Hulu Lindsey: I just want to be able to answer Trustee Keola's question. In that, when I was RM Chair, we had an outside Investment Committee, including the Chair and Vice Chair of RM, the internal Investment Manager and then we had a person from the Kamehameha Schools that is in the investment department, an extensive long-time attorney that dwelled in investments.

I don't remember all of them, but there were like four outsiders from entities that had heavy investments, and when I went to Connecticut for the Commonfund educational week; I noticed that the same people that were on our exterior Board were also at that workshop in Connecticut. They were all in investment in their own entities and they sat on a committee that we exchanged ideas on what was working and what was not working, and if we're doing something right or that's not good. So, it was very helpful to have the experience of these managers from different entities giving us their advice.

Craig Chaikin: Can I add really quickly? I would say, it's also possible for that Investment Committee to be made up of individuals that have decision making authority and those that help advise them as well. So, if you wanted to limit the actual authority to do a subset of OHA Trustees, but include people on this committee, I think something like that is feasible as well.

Trustee Ahuna: I just wanted to reaffirm what Trustee Hulu Lindsey was saying/ I too was Chair of the RM committee and, yes, there are people: general managers from like American Savings and Central Pacific Bank - they're all on these committees. We actually met all these people. Yes, we do, and they make the decisions, through the RM - you're absolutely right.

Interim Investment Manager Lee: That's the end of this. So we will take all of the discussion and suggestions into consideration and come back to the Committee with a recommendation.

Chair Waihe'e: Ok. Thank you, Craig, and Ryan.

V. NEW BUSINESS

B. Presentation: Legacy Land Program & Portfolio, Except Wahiawā Lands – Kalani Fronda, Land Director

Chair Waihe'e turns it over to Ka Pouhana Sylvia Hussey.

Pouhana Hussey: Thank you Chair Waihe'e, and shout to our IT folks who did their emergency room surgery on my camera while the presentation was going. Trustees, Chair Waihee has asked Administration to present the Legacy Land Portfolio. Because it is a substantial portfolio, he has asked that we present this over a period of three meetings so that you have the chance to absorb all the information. The deck that you received in the binder is the full deck and Kalani Fronda will introduce the staff who will go over it all. I will turn it over to Kalani at this time to introduce our Legacy Land staff.

Land Director Fronda: Aloha 'Auinalā RM Chair Waihe'e, RM Vice-Chair Alapa, BOT Chair Lindsey and the Board of Trustees. I have the privilege the work with and serve and support this dynamic team in the Land paia. I will introduce this passionate, efficient, and innovative team who represents the Commercial Properties, Facilities and Legacy Lands program, but before that I just want to give you a quick outline of where we're going to go today.

Land Director Fronda: After we meet the team I'm going to turn it over to Lori who's going to share with you and highlight the FY22 priorities, then we'll take you on a huaka'i to visit some of these different areas that we have in the Legacy Lands program and then we'll have some time for Q&A, if you have any.

With that, I will introduce you to the team, and they're in alphabetical order by first names.

To my right we have Ardena, she's our interim HLID Project Coordinator. Brutus is our Legacy Lands Specialist. Damon is our Facilities Coordinator. Farah is our Commercial Property Specialist. Kalena is our Legacy Land Specialist. Lee is our Commercial Property Specialist. Lori is our interim Legacy Land Manager. Rodney Lakalaka is an 89-day hire as an Administrative Assistant, and Taylor is our Legacy Land Specialist.





Land Director Fronda: So, this afternoon, once again, we'll go through and showcase and update all of our portfolio and the Legacy Lands Program. This team is passionate by managing and protecting our kinship connection with the 'āina. They're efficient by planning and analyzing, pivoting when and where they need to, and they're quite the innovators by prioritizing and shifting the priorities and initiatives based on the resources that they are given to work with.

So, as we plan for the future, it is in our best interest that we pursue additional resources in order for us to be more progressive in completing our projects. With that, I would like to pass it on to our Interim Legacy Land Manager, Lori Walker.

Interim Legacy Land Manager Walker: Mahalo Kalani. Aloha nui kākou. Aloha nui Trustees. We appreciate the opportunity to share briefly with you this afternoon about our Legacy Land program and portfolio. From Hawai'i Island to Kaua'i, this program is responsible for just under 27,000 acres of legacy and programmatic lands.

The properties, we own and/or manage fall under one or both of these designations.

- 1. Legacy includes Conservation, Preservation and/or Cultural Lands; and
- 2. Programmatic includes either Agricultural, Educational, Health/Human Services and/or Community Lands.

Also included in our portfolio, are HDOT-owned lands in Hālawa and Luluku. OHA manages the Hālawa-Luluku Interpretive Development Project at these properties. I just want to say before we continue, I was really fortunate to step into this role at the beginning of the pandemic and witness firsthand - this team's flexibility and commitment, both individually and as a unit to continue serving our lāhui through our screen.

On the next slide is a really short list of some of the focus projects we have identified for fiscal year 2022 and the team will share a little more about the properties specifically. We do have a lot of other work slated for FY2,2 but these are some of the high-level, major focuses. At this time, I will hand it over to Kalena.





Legacy Land Specialist Blakemore: Aloha mai kākou, Trustees. Wao Kele o Puna (WKOP), is a 25,856-acre lowland rainforest located in the District of Puna on Moku o Keawe. We acquired the property in 2006 for \$300,000 with the Federal Forest Legacy Program who contributed 3.65 million dollars.

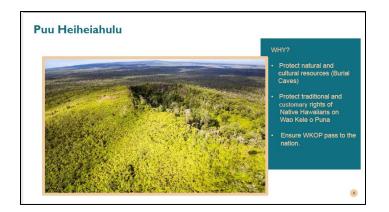
For ten years, from 2006-2016, the Department of Land and Natural Resources managed WKOP through a Memorandum of Agreement. After the expiration of the MOA in 2016, our Paia Āina has assumed the full-time management of the reserve. Due to zoning as a Conservation District, Protective Subzone and our grant funding - we are restricted to certain activities on the property.

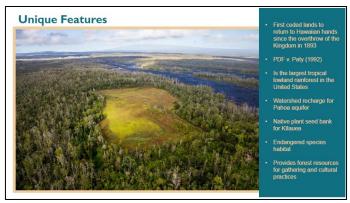


Legacy Land Specialist Blakemore: Culturally important at Wao Kele o Puna are extensive burial caves and access to our beneficiaries who practice gathering resources. The rainforest is also home to endangered species that are near extinction. The ope'ape'a (hoary bat), the Newell's Shearwater, a'o, sea bird, and various plants.

The next slide depicts the former geothermal drill site we maintain to use for community engagement activities with school groups and restoration projects. Wao Kele is the first Ceded lands to be returned to a Hawaiian agency.

The *Pele Defense Fund v William Paty, et al.* set a new precedent for Native Hawaiians to access and exercise their rights to traditional customary practices. One of Wao Kele's greatest resources is the wai – the forest reserve lies over 20% of the largest aquifers in the state, that would be the Pahoa Aquifer.





Legacy Land Specialist Blakemore: There are numerous mo'olelo based in this forest reserve from Pele & Hi'iaka, 'Ailā'au, the forest eater and Lā'ieikawai.

The next slide shows a few of our partners and collaborators. This year we partnered with DOFAW's Plant Extinction Prevention Program who have located a large number of plants thought to be extinct in Pu'u Heiheiahulu. We are working with US Forest Service on grant funding to fence, survey and protect the area for future ecological preservation.



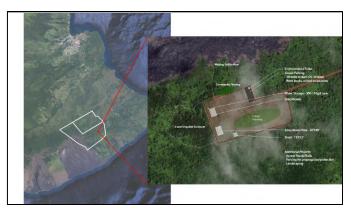


Minutes for 10/26/2021

Legacy Land Specialist Blakemore: In March 2020, we completed the installation of a 3-acre ungulate enclosure for restoration and out-planting of rare, endangered plants found within our reserve.

Currently, we're working with our House Representative, Greggor Ilagan, District 4, who would like to support Wao Kele in a CIP request this year for funding, to install an environmental toilet at the 5-acre clearing, a gravel parking area, and a traditional hale for our future community engagement activities. Mahalo nui.



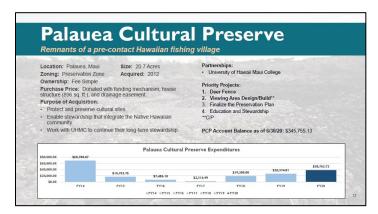


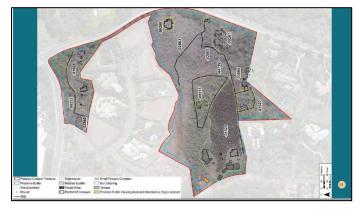
Legacy Land Specialist Asao: Thanks, Kalena. Now we're going to move our way to Maui, to Palauea Cultural Preserve, which was donated to OHA by the developers of the Palauea subdivision which is made out of 17 residential lots that are adjacent to the preserve. The property was acquired in 2012 with a funding mechanism; so that's 0.5% of the revenue generated from sales of any of these lots are set aside in a fund for the management of Palauea.

At this time no other OHA funds are... (sound cuts out)

We believe Palauea and the surrounding areas... (sound cuts out)

This is the last of cultural sites and during the most recent assessment of archaeological sites... (sound cuts out)





Trustee Hulu Lindsey: Your microphone is going in and out.

Legacy Land Specialist Asao: Sorry, I'll try to speak directly into it. Some of the site features include rock walls, small enclosures, terraces, platforms, trails, and heiau. We also have 14 native plant species.





Legacy Land Specialist Asao: Since OHA's acquisition, the right of entry agreement with the University of Hawai'i – Maui College has been in place. One of the projects we are working on is getting Preservation Plan for Palauea finalized. It has been approved by all the approving agencies and we are now working with our contractors to finalize the plan.





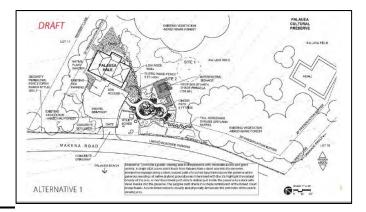
Legacy Land Specialist Asao: We have a lot of axis deer on the preserve. So we are working on a deer fence, and for this project we were awarded \$35,000 from Maui County. Other activities on the property are more operational and doing repairs on the hale that's on the property.



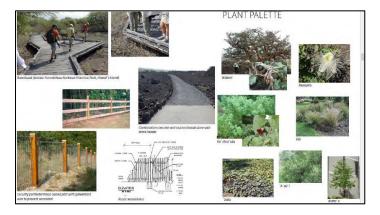


Legacy Land Specialist Asao: Also maintaining the firebreak, here are before and after pictures. One of the bigger projects we have are for the design of our viewing area, this is one of the conceptual design drafts that we're considering.





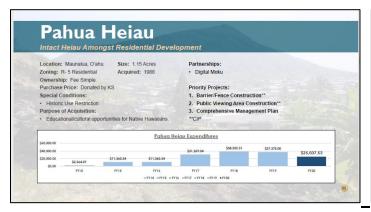
Legacy Land Specialist Asao: This slide shows examples of materials and plants that we would include. Now I'll hand it off to Brutus, and he will take you to O'ahu.



Legacy Land Specialist La Benz: Aloha wale, Trustees. Pahua Heiau in Maunalua on Oʻahu, is just a little bit bigger than 1 acre, it's in a residential cul-de-sac.

We acquired it back in 1988 - fee simple from Kamehameha Schools. It's the first property that OHA owned. We are partnered with Digital Moku for stewardship.

The next slide is a historical picture of what is now the Koko Marina area, but it used to be the largest fishpond, and home to Moʻokua o Kāneʻāpua and there is some belief that the heiau had purpose for honoring the fishpond and something to do with agricultural uses.

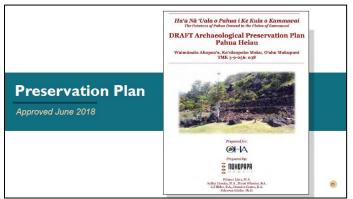




Legacy Land Specialist La Benz: We were able to finish our first preservation plan for this property. Most times preservation plans are done for development and in this case OHA took the approach of doing preservation plans in order to best-protect these places, and if possible, enhance them.

One of the things that we're dealing with here on this property is illegal access for hiking. Because no one is there daily or hourly to manage access, there are some folks who come to sites like this, unguided and maybe they're not ill-willed or evildoers, but some of their intentions aren't exactly appropriate or in line with how we want to mālama these sacred spaces.

In our preservation plan, a suggestion was made to create what we're calling a public viewing area. That would include fencing off the front portion so that access is now mitigated and also incorporating certain things to ensure that it doesn't mess with the feel of the neighborhood and to really try to beautify the place with native plants and you see a small ahu there, that the stewards could bring folks to for offering.





Legacy Land Specialist La Benz: This next slide shows some of the native plants that I talked about. In Maunalua, that area is dry so these are more of the hardy natives that can survive the heat and less water.

You can see some signage examples those are for different areas. They are examples. We've worked with Community members there and our site stewards to create the language specific for Pahua Heiau. We were very fortunate. COVID was rough for everyone I'm sure. We were pretty fortunate to kind of put together a small hui and do a training workshop to help rehabilitate portions of the Pahua Heiau that have fallen into disrepair since it's reconstruction. Billy Fields was the master masonry guy that we worked with in August 2020 when we were able to start.





Legacy Land Specialist La Benz: The next slide shows some before and after aerial footage. You can see where certain corners especially in certain lines are falling down and stuff - and then in the after photo it's fixed up. If you're ever out there, be sure to check it out. We are really, proud of that work; we put our hands in the 'āina.

As mentioned before, we're working with Ann Marie Kirk. She's a bit of a historian, a videographer, a Kamehameha Schools graduate and a native of Maunalua. She does so much for her community there, documents the history and places. If you go to maunalua.net - Ann has links that you can click on and see all the different historical facts and mo'olelo of the places. We really love our relationship with her as a steward for Pahua.



Legacy Land Specialist La Benz: This is a beautiful shot of the moon above Kohelepelepe, Koko Crater Trail. We were there one evening doing protocol and saw this.



HLID Project Coordinator Saarinen: Aloha everyone, welcome to the Hālawa-Luluku Interpretive Development (HLID) Project, this is Ardena.

At this stage of the HLID project we're focused on two project areas within the H3 corridor:

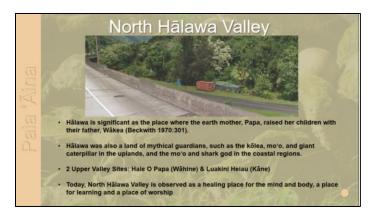
- 1. North Hālawa Valley; and
- 2. Luluku, which is an 'ili 'aina of Kāne'ohe.

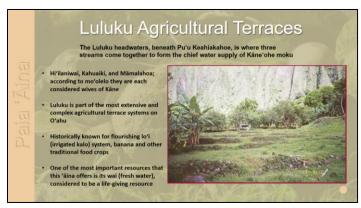




HLID Project Coordinator Saarinen: North Hālawa Valley contains numerous sites identified by cultural practitioners to be of both cultural and religious significance. The two sites identified by the State Historic Preservation Division for preservation that is covered under HLID include site 2137 interpreted by the Community as the Hale o Papa for Wāhine and that is located on one side of the valley. Then site 2010 which is on the other side of the valley, separated by the Hālawa stream; and that one was thought to have function as a Luakini Heiau. Today, North Hālawa Valley is observed as a healing place for the mind and body as well as a place for learning and worship.

Luluku is part of the most extensive and complex wetland agricultural systems known on Oʻahu. These loʻi kalo terraces have been recommended for preservation in certain areas to be restored. The vision is to reestablish reproduction by planting Hawaiian kalo and other traditional food crops using ancient and contemporary techniques. Many of the cultural significances in this area are directly connected to the abundance of fresh water, and that has made Luluku one of the most productive farming areas in Kāneʻohe throughout history.



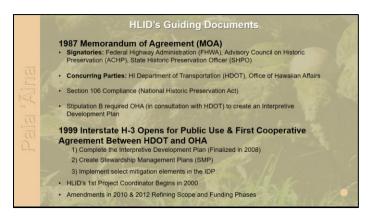


HLID Project Coordinator Saarinen: The H-3 mitigation is actually guided by two main documents:

- 1. The 1987 MOA which provides a framework for Section 106 compliance, and that is the National Historic Preservation Act requiring any Federal undertakings to do reporting to help preserve important cultural resources; and
- 2. Then in 1999 after the H-3 opened, the first cooperative agreement between HDOT and OHA was established.

This resulted in the creation of HLID to facilitate community collaboration on the interpretive development plan, to create a stewardship management plan for each project area, and to implement

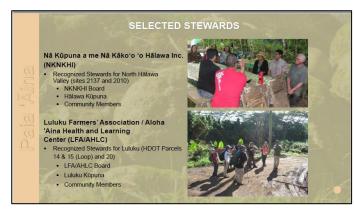
mitigation elements that were prioritized by the selected steward groups with any of the remaining funds.



HLID Project Coordinator Saarinen: The H-3 was financed by the Federal Highway Fund, which requires that 90% of the project to be paid from Federal funding and requires 10% from the State of Hawaii. As the project manager, OHA has required that \$300,000 remain on deposit for operating costs and then HLID sends a monthly bill to HDOT for actual expenses. \$11 million dollars was budgeted for this project and approximately \$5 million dollars remain, \$3 million has actually been allocated for the construction phase, and those are for support facilities to assist with stewardship activities taking place in both Hālawa Valley and Luluku. HLID's remaining kuleana is to operate as Project Manager through the completion of the construction phase and finalize the remaining major deliverables outlined in the cooperative agreement. The project is anticipated to be completed by April or May of 2023.

Even though HLID is expected to eventually end; the ultimate outcome is to enable stewardship in perpetuity for both the Hālawa and Luluku project areas. These two nonprofit organizations were selected as the recognized stewards for each area through OHA's request for qualifications process that began in 2015. They both contain community members who've been part of the process since the initial working group began its efforts two decades ago, as well as continue input from kupuna in each area. This month Ka Wai Ola will feature a story with our Luluku stewards, and we look forward to publishing something about our Hālawa stewards, in the near future. Mahalo nui kākou.

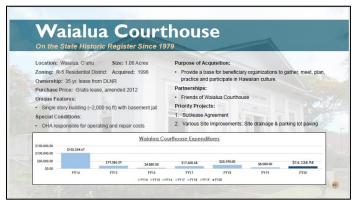




Legacy Land Specialist La Benz: Alright, I'm back – Aloha! The Waialua Courthouse in Haleiwa on O'ahu is about an acre in size, residential district. We acquired it through the DLNR; The Department of Land and Natural Resources actually owns this property, and we have a general lease with them.

Legacy Land Specialist La Benz: We acquired this property back in 1998 due to our beneficiaries asking for and explaining that there wasn't a base for them to gather and to meet. Waialua Courthouse served as one of the few places on the North Shore where the community and our beneficiaries could gather. Over the years we've had anything from Civic Club meetings, U.H. hosting archaeological school events, and other types of local organizations on the North Shore to be able to utilize the space for their meetings.

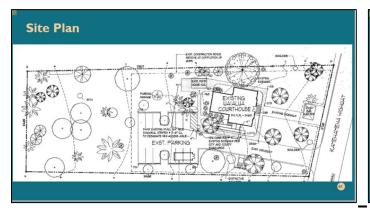
We have a 35-year lease through the DLNR and it is at *gratis*. However, we do take on the maintenance and repair of everything physical about the place.





Legacy Land Specialist LaBenz: This slide shows the overview site plan.

The next slide shows one of the projects we completed last year during COVID - refinishing the floor. You can see, the conditions there on the bottom and now it's really, shiny, like you can see your face. We hope to get some good years out of this last refinishing.





Legacy Land Specialist La Benz: Rain and runoff is probably one of the biggest issues. We're just coming upon the wet season now and just the way the area is situated, and you can see Kamehameha Highway; everything is just a little bit higher than the Courthouse.

When it does rain heavy, everything kind of comes through the Courthouse there. You can see the bottom picture how mud gets trapped in there and builds up.

Traditionally, behind the Courthouse – like where Kokua Foundation is now, there's a traditional wetland back there. So, the poor planning and building of things back in the day without really studying the land is lending to the wear and tear of the parking lot and the driveway. We have been working with designers to repave and this is what the overview layout is showing.

Some of the upcoming issues and things that we have our eye on - as you can see in the top pictures there's some cracking and corroding in what were the jail cells of the Courthouse. Of course, because this is a State Historic Property, we have to work with SHPD in order to do these types of repairs. The pump house is what you see on the bottom right photo, the roof is pretty old, and we want to fix that up so the space can be usable again. Trespassing is another issue over here, and houselessness has increased, especially with COVID.





Legacy Land Specialist La Benz: We're doing a number of things to mitigate the houselessness issues. We're looking to install security cameras and we're working on a new sublease with the Friends of the Waialua Courthouse, a 501(c)(3).

Some of the issues in these photos show an old, decommissioned cesspool that needs to be fixed up. We do have some leaks, so we'll be checking out the roof structure. Because it is a historic property, everything needs to be treated with extra love.

The next slide are examples of the vagrant activities that occur, whether it's graffiti or desecration. Folks will find a hiding space and we are currently looking at ways to mitigate this.





Legacy Land Specialist La Benz: One of those ways is just by having a physical presence, and I mentioned the Friends of Waialua Courthouse, a 501(c)(3) made up of members of the community throughout Waialua and Hale'iwa. They have expressed a deep interest in being able to utilize this space and to mālama and take care of it, so we're working with them and our Corporation Counsel on an agreement.



Trustee Lee: Hey Brutus - I know we have a 35-year lease for the Waialua Courthouse, and this might seem facetious, but I really don't mean it to be. With the passing of that bill this past year we were all against; so, is DLNR prepared to considered giving OHA a 99-year lease on that place?

Legacy Land Specialist La Benz: I'm not sure what the answer is to that question, but...

Trustee Lee: I mean if they're going to take away our land for 99 years in other places, then as much as we are against this, we should be able to take advantage of it right?

If we're going to invest all this money in to up keeping Waialua Courthouse - which I believe is important and we should be doing it - then we shouldn't be dealing with this 35-year lease deal.

Given that they're going to take our land away for 99 years, then they should give some of it back for 99 years. Thank you, Mr. Chair.

Chair Waihe'e: Thank you.

Legacy Land Specialist La Benz: Mahalo, Trustee. We'll look into it and discuss more.

Legacy Land Specialist La Benz: Hele'ing on to Kaua'i, over in Wailua – Ho'omana is currently a Thrift Shop that is used for educational purposes. Like the Waialua Courthouse, Ho'omana is also being leased from DLNR, so this is another good opportunity to explore that. They're pretty self-sufficient and awesome workers for the community. It's tough to see in the photo, but also like the Waialua Courthouse the angle and the grade of the soil is unfavorable and so where those coconut trees are towards the back of the picture is the Wailua River. When it rains hard, it actually floods and since our time started in 2016 working with Ho'omana we've had to deal with several times of pretty, bad flooding. They are very resilient and we do appreciate their hard work, but that is something that we continue to be worried about and mindful of as we move forward, the condition of the physical structure itself and ensuring the safety of our sub-lessees; Ho'omana Inc.





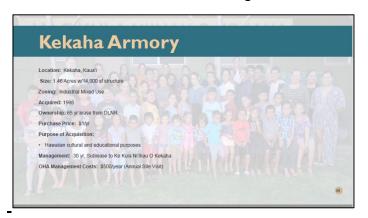
Legacy Land Specialist La Benz: The next slides just show damages from the floods, and because of how they help the community, the community rallies for them too. Rolloffs are donated, and manpower and hours come flooding in and they're able to turn things around and get the old out and bring in the new.





Legacy Land Specialist La Benz: Also on Kaua'i, on the West end is the Kekaha Armory. This serves as a facility for Ke Kula Ni'ihau o Kekaha. They are very self-sufficient and do some amazing things.

You can see some solar on the roof. This is a big project they worked on a couple years ago and brought it to fruition to help with costs. Kekaha, Kaua'i – it's hot over there. So, keeping the keiki awake and comfortable, especially after lunch so they can learn is a must. With the solar panels, they've been able to install air conditioning for their haumana.





Legacy Land Specialist La Benz: They have their own state of the art audio/visual facility;, it's a great resource. The kids are really able to learn and share the very special leo ni'ihau. This is a

resource that keeps giving back and they often help other community members to produce recordings. They're really good with grant writing. So, stuff like the solar panels for AC, and the recording studio, and these kinds of resources like creating books are because they work hard to get the money and create these resources for their haumana and community. We really appreciate them, they're amazing people to work with. MAHALO!







Interim Legacy Land Manager Walker: Mahalo to our team, I just wanted to wrap up real quick and then open it up for any nīnau or mana'o. In my personal observation of our team, we treat 'aina as our first beneficiary and each member of this team has deeply personal kuleana to Hawai'i and to the 'aina we are professionally responsible for. While at times this makes navigating the evolving mo'olelo of each place we manage difficult, this is also uniquely our strength.

We intentionally work through all the variables to create and facilitate opportunities for our human beneficiaries to reconnect to 'aina and ultimately heal our lāhui.

Mahalo for your time and Mahalo to the team for being flexible with this presentation. Are there any questions or comments?





Trustee Ahuna: I just wanted to say Thanks for that presentation. I'm very familiar with the work that has been going on. In the past years they've taken a lot of cuts, and with those cuts they've still accomplished their goals and still met their mission. Thanks to all of you who continue to work hard and continue to serve the Office of Hawaiian Affairs. Thank you so much.

Chair Waihe'e asks if there is are any further questions or comments.

There are no further questions nor comments.

Chair Waihe'e: Thank you for much, Kalani, Lori, and Team.

V. NEW BUSINESS

C. ACTION ITEM RM #21-16: Iwilei Commercial Properties Non-Core Operating Budget for the Fiscal Biennium Periods 2021-2022 (FY 22) and 2022-2021 (FY 23)

Chair Waihe'e turns it over to Ka Pouhana Sylvia Hussey.

Pouhana Hussey: Thank you Chair. Trustees as was shared in last week's workshop- the first Action Item is to operationalize and approve the Commercial budgets for the recent purchase of the Iwilei properties.

The second Action Item is the non-core budget adjustments that are needed to align the non-core budgets.

So, if there are any questions on either of the Action Items, please feel free to ask. We have Grace Chen, our Financial Analyst as well as our CFO on. Also, Kalani, as the Land Director and all of Commercial Property has been working to Operationalize all of the commercial properties, major repairs, etc. So that information is available if you would like an update on that as well.

Chair Waihe'e: Ok, with that- members are there any questions?

There are no further questions.

Trustee Hulu Lindsey moves to approve the lwilei commercial properties non-core operating budget for the fiscal biennium periods 2021-2022 (FY 22) and 2022-2023 (FY 23) as outline in Attachment #1

Trustee Akina seconds the motion.

Chair Waihe'e asks if there is any discussion.

There is no discussion.

Chair Waihe'e calls for a ROLL CALL VOTE.

							2:41 p.m.
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
LEINA'ALA	AHU ISA			X			
DAN	AHUNA			Χ			
KALEIHIKINA	AKAKA			X			
KELI'I	AKINA		2	X			
VICE-CHAIR LUANA	ALAPA			Χ			
BRENDON KALEI'ĀINA	LEE			X			
CARMEN HULU	LINDSEY	1		Χ			
KEOLA	LINDSEY	•		Χ			
CHAIR JOHN	WAIHE'E			X			
TOTAL VOTE COUNT				9	0	0	0

VOTE: [X] UNANIMOUS [] PASSED [] DEFERRED [] FAILED

Chair Waihe'e notes for the record that Nine (9) members present vote 'AE (YES) and the MOTION CARRIES.

V. NEW BUSINESS

D. ACTION ITEM RM #21-17: FB 22-23 Non-Core Budget Realignment #1

Chair Waihe'e turns it over to Ka Pouhana Sylvia Hussey.

Pouhana Hussey: Thank you, Chair. Similarly, Trustees - Attachment 1 takes the budget from what was approved back in June and now updates it with additional changes; adjustments are made for operating as well as additional planning and major repairs in addition.

Consistent with current practice - if we find that there are additional resources that are needed beyond what is approved in the budget, then Administration will come back to the Board with those budget realignments.

Overall, we don't anticipate coming back for overall budget realignment until January, until we've had a chance to take a look at the first six months of operations and see what kinds of core, as well as non-core adjustments are needed.

Any questions?

There are no questions.

Minutes for 10/26/2021

Trustee Hulu Lindsey moves to approve the FB 22-23 non-core budget realignment #1 as summarized in Attachment #1.

Trustee Akaka seconds the motion.

Chair Waihe'e asks if there is any discussion.

There is no discussion.

Chair Waihe'e calls for a ROLL CALL VOTE.

							2:43 p.m.
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
LEINA'ALA	AHU ISA			X			
DAN	AHUNA			X			
KALEIHIKINA	AKAKA		2	X			
KELI'I	AKINA			X			
VICE-CHAIR LUANA	ALAPA			X			
BRENDON KALEI'ĀINA	LEE			Х			
CARMEN HULU	LINDSEY	1		Х			
KEOLA	LINDSEY			Х			
CHAIR JOHN	WAIHE'E			Х			
TOTAL VOTE COUNT				9	0	0	0

VOTE: [X] UNANIMOUS [] PASSED [] DEFERRED [] FAILED

Chair Waihe'e notes for the record that NINE (9) members present vote 'AE (YES) and the MOTION CARRIES.

VI. ANNOUNCEMENTS

None

VII. ADJOURNMENT

Trustee Ahuna moves to adjourn the RM meeting.

Trustee Akaka seconds the motion.

Chair Waihe'e asks if there is any discussion.

There is no discussion.

Chair Waihe'e calls for a ROLL CALL VOTE.

							2:44 p.m.
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
LEINA'ALA AHU ISA				X			
DAN	AHUNA	1		Χ			
KALEIHIKINA	AKAKA		2	Χ			
KELIʻI	AKINA			X			
VICE-CHAIR LUANA	ALAPA			Х			
BRENDON KALEI'ĀINA	LEE			Х			
CARMEN HULU	LINDSEY			Х			
KEOLA	LINDSEY			X			
CHAIR JOHN WAIHE'E				X			
TOTAL VOTE COUNT				9	0	0	0

VOTE: [X] UNANIMOUS [] PASSED [] DEFERRED [] FAILED

Chair Waihe'e adjourns the RM meeting at 2:44 p.m.

Respectfully submitted,

Melissa Wennihan

Trustee Aide

Committee on Resource Management

As approved by the Committee on Resource Management (RM) on November 16, 2021.

Trustee John Waihe'e, IV

Chair

Committee on Resource Management