

**STATE OF HAWAI'I  
OFFICE OF HAWAIIAN AFFAIRS  
560 N. Nimitz Highway, Suite 200  
Honolulu, HI 96817**

**Minutes of the Office of Hawaiian Affairs Board of Trustees  
Thursday, September 5, 2019  
10:00 am**

**ATTENDANCE:**

TRUSTEE COLETTE MACHADO  
TRUSTEE BRENDON KALEI'ĀINA LEE  
TRUSTEE DAN AHUNA  
TRUSTEE KALEI AKAKA  
TRUSTEE W. KELI'I AKINA  
TRUSTEE CARMEN HULU LINDSEY  
TRUSTEE ROBERT LINDSEY  
TRUSTEE JOHN WAIHE'E IV

KURT W. KLEIN, ESQ., ACTING BOARD COUNSEL

**EXCUSED:**

TRUSTEE LEINAALA AHU ISA

**ADMINISTRATION STAFF:**

SYLVIA HUSSEY, ICEO  
MILES NISHIJIMA, LPD  
LISA WATKINS-VICTORINO, RES  
JIM PATTERSON, PROG  
RAINA GUSHIKEN, CC  
STERLING WONG, PRO  
DAMON NABER, CP  
GLORIA LI, CTRLLR  
MEHANA HIND, CE  
MOMILANI LAZO, ADM CEO

**BOT STAFF:**

CAROL HO'OMANAWANUI  
LŌPAKA BAPTISTE  
LAURENE KALUAU-KEALOHA  
ZURI AKI  
DAYNA PA  
LEHUA ITOKAZU  
PRISCILLA NAKAMA  
MARIA CALDERON  
MELISSA WENNIHAN  
ALYSSA-MARIE KAU  
NATHAN TAKEUCHI  
KAUIKEAOLANI WAILEHUA  
LEIANN DURANT  
BRANDON MITSUDA  
KAMA HOPKINS

**GUESTS:**

KIRRA DOWNING

**I. CALL TO ORDER**

**Trustee Colette Machado** Calls the Board of Trustees meeting to order at 9:41 am. Roll call is taken; Trustees Ahuna, Akaka, Akina, Lee, Carmen Hulu Lindsey, Robert Lindsey, Waihe'e and Machado are present, constituting a quorum. An excused absence has been received from Trustee Leina'ala Ahu Isa

Thank you members we have quorum we can proceed. Before we move on to the official agenda. I'd like to acknowledge the 72-Hour rule, pursuant to OHA BOT Operations Manual, Section 49, shall be waived for the following items:

**II. Approval of Minutes**

A. July 18, 2019

**VI. New Business**

**B. Committee on Resource Management**

2. Action Item RM #19-13: Approval of and authorization to amend page 1 of the Investment Policy Statement and Sections 4 ("Delegation of Authority"), Section 13 ("Procedure for Selecting and

- Reviewing Investment Advisors”) and Section 16 (“Adding new Asset Classes”). (1<sup>st</sup> Reading)
3. Action Item RM #19-16: Action Regarding a Fiscal Stabilization Policy including Withdrawal Guidelines and the related Elimination of the Fiscal Reserve Withdrawal Guidelines contained within the Native Hawaiian Trust Fund Spending Policy. (1<sup>st</sup> Reading)

Members we are now on the approval of the minutes.

## **II. APPROVAL OF MINUTES**

### **A. July 18, 2019**

**Chair Colette Machado** – This is for July 18, 2019. I would like to entertain a motion.

**Trustee Carmen Hulu Lindsey** moves to approve the Board of Trustees Meeting Minutes of July 18, 2019.

**Trustee Dan Ahuna** seconds the motion.

**Chair Colette Machado** – It has been moved and seconded, Trustee Lee.

**Trustee Brendon Kalei‘āina Lee** – Madame Chair on discussion I would just like on the record, because some things weren’t really clear to the Trustees during some of the testimony here until we recused ourselves. So I would like to bring a few things forward just for the record.

State Auditor Kondo states that, he had no issues the last time we were here two years ago we had no issue. In other words, we had access to whatever OHA information OHA had, confidential information including executive minutes. That is in fact not true Madame Chair. We checked with Corp Counsel, and State Auditor Kondo not only did not request any of such items, none were provided to the State Auditor. He also states in here that when I read the Auditor’s statute it tells me we have access to all records with no exception. That may be true, Madame Chair, but without an exception that goes as well with violating our Attorney Client Privilege. We also have the ability to if necessary to subpoena records or subpoena people, while that is true subpoenas also cannot pierce Attorney Client Privilege. He also states that he did not receive executive minutes when they audited HART and that we did not push further than just reporting the fact that we didn’t get it. Partly because we had deadlines, we needed to meet for the legislature. I am thinking we will take a little tougher stance because I think that is important issue not just for us at OHA but us and other State agencies. I find it interesting Chair that an organization who has spent billions upon billions upon billions of dollars is being said you don’t have to give us the executive minutes. Because there is a legislative timeline. We also are on a legislative timeline and our sole purpose it to better the conditions of our beneficiaries. So is the State Auditor saying that he is going to hold us to a different standard than an organization who is in charge of billions upon billions of dollars. That seems very unreasonable.

**Chair Colette Machado** – Can you reference the pages you are referring to?

**Trustee Brendon Kalei‘āina Lee** – Everything that I just quoted came off of page 7 of 19 of the July 18<sup>th</sup> minutes. He also goes on to state; this is specifically in the second to the last paragraph. So by statute the work papers are confidential, so what that means to me is that nobody gets access to the work papers, to those tapes, to those documents, to those executive session minutes unless there is a court order. Now he may be correct if we provide him with that and a court order, orders him to turn that over that he must. But we do not have to. Even under court order, court orders cannot violate attorney client privilege unless there is fraud or illegal doings. He will have to turn them over no matter what. So that is not the same as the attorney client privilege that we currently have with our attorney. He also states on the next page, on page 8, but we will have our own opinion but we are not lawyers. In fact, the State Auditor is a lawyer. When we report things, in a legal nature, but ultimate decisions as to whether or not you are right or I’m right or whatever the issue is that is a decision for the court. He is correct it is a decision for the court not the State Auditor. I just want to have some understanding that I feel like

there are safe guards that are in place that should give you some assurance as to whatever confidential information you do provide to us for purposes of the audit it remains confidential and is not available to people outside of OHA and outside of my office. He just stated in two paragraphs before that, that in fact is not the case. He also goes on to state after a question by Trustee Ahu Isa; I don't work for the legislature. The State Auditor does in fact work for the legislature.

If you go to page 11 under his testimony at the bottom of the page. He is going to tell you I don't want to be playing phone tag. And this is in regards to our Board Attorney. When he needs to tell you and you need to tell me, I want for legal authority, I feel that is something that me and Mr. Klein or me and your attorneys, we can have that discussion. I would suggest that is an issue you folks talk about and perhaps direct your attorney to have that discussion with us instead of having it with you and then you conveying this information. What is veily being suggested here is that we waive our attorney client privilege. If we direct our attorneys to speak to the State Auditor we have just now waived that privilege. He doesn't come right out to tell us that is what his intention is but that in fact is what is his intention is. If he needs to speak to our attorneys, he needs to talk to us first. Madame Chair, I believe those are all the comments that I had on the minutes for July 18<sup>th</sup>. Mahalo.

**Chair Colette Machado** – Thank you for your comments. Are there other comments that anyone would like to make. If not I will call for the roll call for the approval of minutes. These will be noted verbatim in the minutes.

**Trustee Keli'i Akina** – Thank you when we go around the circle I will abstain as I was absent from the meeting.

**Chair Colette Machado** – Roll call vote.

Trustee Carmen Hulu Lindsey moves to approve the Board of Trustees Meeting Minutes of July 18, 2019. Trustee Dan Ahuna seconds the motion.						
TRUSTEE	1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEINA'ALA AHU ISA						Excused
TRUSTEE DAN AHUNA		x	X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI'I AKINA					X abstain	
TRUSTEE BRENDON KALEI'AINA LEE			X			
TRUSTEE CARMEN HULU LINDSEY	x		X			
TRUSTEE ROBERT LINDSEY			X			
TRUSTEE JOHN WAIHE'E			X			
TRUSTEE COLETTE MACHADO			X			
TOTAL VOTE COUNT			7		1 abstention	1
MOTION: [ ] UNANIMOUS [ x ] PASSED [ ] DEFERRED [ ] FAILED Motion passed with seven (7) yes votes, one (1) abstention and one (1) excused.						

**Chair Colette Machado** - We are now are item III. Public Testimony.

### III. PUBLIC TESTIMONY

**Chair Colette Machado** – Do we have anyone signed up for public testimony? Seeing none, let's move on to IV. under unfinished business.

#### **IV. UNFINISHED BUSINESS**

##### **A. Interim CEO's 15-Minute Update on Ho'oulu Lāhui Aloha and OHA Activities**

**Chair Colette Machado** – The Chair would like to call upon the Interim CEO, Sylvia Hussey, for any updates.

**Sylvia Hussey** – Morning Trustees. Just a couple. One is that following up from the solicitation on the emergency assistance the grants department is preparing to resolicit that entire package and so we wanted to let you know that was happening. In the re-solicitation many of the points, so we are decreasing the administration portion to 25%, so that is 75% of the total amount is going directly for beneficiary assistance. We are asking that others step up to match 50% so that there is 40% of administrative support to process things assistance pieces. There is also a response time; they are to ensure that the service provider promptly responds to the situation of our families. Third there is an initially allocation so that whatever the funds, initially go to by County, Hawaii, Oahu, Maui and Kauai County and have a certain amount that is specified to be provided. In the event, that total amount does exceed that then they are to come back for us to consider reallocation. So those four pieces that were raised at the table have been addressed in the re-solicitation. Then we will go back out. In addition, all solicitations will have external reviewers in addition to our internal staff participating in that as well. We just wanted to bring that to your attention. When we are ready to send that out and announce it, we will have our usual public announcement when that goes out.

**Trustee Carmen Hulu Lindsey** – I think one of the point brought up by us is the presence of this entity whoever will be distributing the money to be present on the islands. So you didn't mention that that was part of the new solicitation.

**Sylvia Hussey** – Part of it is that they demonstrate through their response how they would physically cover the service coverage in each of the communities. That would be part of what they need to respond to and demonstrate that they have physical presence and the service hours as well as the response time.

**Trustee Carmen Hulu Lindsey** – Thank you.

**Chair Colette Machado**- Members any further questions for Sylvia. Hearing none let's proceed.

**Sylvia Hussey** – One more thing I just wanted to, for those in the education community, Dr. Verle Ann Malina-Wright passed away yesterday. So she was a giant as it relates to Native Hawaiian education and just the community. We wanted to share that with the Trustees and acknowledge her contributions and give our aloha to her family.

**Trustee Carmen Hulu Lindsey** – Sorry to hear that but I also wanted to let the Board know that Kumu Lee passed away as well. The limu, iwi kupuna, pueo man. Mike Lee, he passed away on Saturday.

**Chair Colette Machado** – Is there any kind of acknowledgement from anyone else. Hearing none, we will now move to V. which is executive session.

#### **V. EXECUTIVE SESSION**

**Chair Colette Machado** – Members the Chair would like to entertain a motion for recuse ourselves into Executive Session pursuant to HRS 92-5 (a)(4).

**Trustee Brendon Kalei'aina Lee** moves to recuse into executive session pursuant to HRS §92-5(a)(4).

**Trustee Robert Lindsey** seconds the motion.

**Chair Colette Machado** – It has been moved and seconded. Roll call vote please.

Trustee Brendon Kalei‘āina Lee moves to recuse into executive session pursuant to HRS §92-5(a)(4). Trustee Robert Lindsey seconds the motion.						
TRUSTEE	1	2	‘AE (YES)	A‘OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEINA‘ALA AHU ISA						Excused
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI‘I AKINA			X			
TRUSTEE BRENDON KALEI‘ĀINA LEE	x		X			
TRUSTEE CARMEN HULU LINDSEY			X			
TRUSTEE ROBERT LINDSEY		x	X			
TRUSTEE JOHN WAIHE‘E			X			
TRUSTEE COLETTE MACHADO			X			
TOTAL VOTE COUNT			8			1
MOTION: [ ] UNANIMOUS [ x ] PASSED [ ] DEFERRED [ ] FAILED						
Motion passed with eight (8) yes votes, and one (1) excused.						

**Chair Colette Machado** – Please help in clearing the room please. Thank you so much.

**The Board resolved into Executive Session at 10:25 am**

- A. Consultation with Legal Counsel Shanlyn Park, Esq., Corporation Counsel Raina Gushiken, Esq., and Acting Board Counsel Kurt W. Klein, Esq. re: questions and issues pertaining to the Board’s powers, duties, privileges, immunities, and liabilities with respect to requests by the State Attorney General’s office for documents related to OHA’s support and concern, per its statutory and constitutional obligations, for the physical well-being, fair treatment, safety, and welfare of the OHA Beneficiaries on Maunakea. *Pursuant to HRS § 92-5(a)(4).*
- B. Consultation with Acting Board Counsel Kurt W. Klein, Esq. re: questions and issues pertaining to the Board’s powers, duties, privileges, immunities, and liabilities regarding Civil No. 17-1-1823-11 JPC, OHA v. State, et. al. *Pursuant to HRS §92-5(a)(4).*
- C. Consultation with Acting Board Counsel Kurt W. Klein, Esq. re: questions and issues pertaining to the Board’s powers, duties, privileges, immunities, and liabilities relating to CHING et. al. v. SUZANNE CASE, in her official capacity as Chairperson of the Board of Land and Natural Resources, et. al. SCAP-18-0000432. *Pursuant to HRS §92-5(a)(4).*
- D. Approval of Minutes  
1. July 18, 2019

**The Board reconvenes in open session at 11:02 am.**

## **VI. NEW BUSINESS**

- A. Committee on Resource Management
  1. Action Item RM #19-10: Approval of a second amendment to BOT #12-05 – Kaka‘ako Makai Policy relating to the allocation of revenue from OHA’s Kaka‘ako Makai properties to the Land Legacy Program. (2<sup>nd</sup> Reading)

**Chair Colette Machado** – I would like to call on Trustee Dan Ahuna. This is the second reading on Kaka‘ako Makai.

**Trustee Dan Ahuna moves to approve of a Board of Trustees (BOT) Policy Second Amendment to the Kaka‘ako Makai Policy, Section 3.A.2, originally adopted on September 20, 2012, and amended on August 1, 2017, to state:**

**Allocate 20% of gross revenue for grants and 50% of net revenue for OHA Legacy Land Program (net revenue equals gross revenue minus direct operating expenses, excluding Kaka‘ako Makai planning and development-related costs) (\*The 50% allocation of net revenues to LLP shall terminate at the end of FY 2021)**

**Trustee John Waihe‘e IV seconds the motion.**

**Chair Colette Machado** – Any discussion, if not roll call vote please.

Trustee Dan Ahuna moves to approve of a Board of Trustees (BOT) Policy Second Amendment to the Kaka‘ako Makai Policy, Section 3.A.2, originally adopted on September 20, 2012, and amended on August 1, 2017, to state: Allocate 20% of gross revenue for grants and 50% of net revenue for OHA Legacy Land Program (net revenue equals gross revenue minus direct operating expenses, excluding Kaka‘ako Makai planning and development-related costs) (*The 50% allocation of net revenues to LLP shall terminate at the end of FY 2021)						
Trustee John Waihe‘e IV seconds the motion.						
TRUSTEE	1	2	‘AE (YES)	A‘OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEINA‘ALA AHU ISA						Excused
TRUSTEE DAN AHUNA	x		X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI‘I AKINA						Not present at vote
TRUSTEE BRENDON KALEI‘ĀINA LEE			X			
TRUSTEE CARMEN HULU LINDSEY			X			
TRUSTEE ROBERT LINDSEY			X			
TRUSTEE JOHN WAIHE‘E		x	X			
TRUSTEE COLETTE MACHADO			X			
TOTAL VOTE COUNT			7			2
MOTION: [ ] UNANIMOUS [ x ] PASSED [ ] DEFERRED [ ] FAILED						
Motion passed with seven (7) yes votes, and two (2) excused.						

2. **Action Item RM #19-13: Approval of and authorization to amend page 1 of the Investment Policy Statement and Sections 4 (“Delegation of Authority”), Section 13 (“Procedure for Selecting and Reviewing Investment Advisors”) and Section 16 (“Adding new Asset Classes”, (1<sup>st</sup> Reading)**

**Chair Colette Machado** – Trustee Dan Ahuna item VI. A. 2.

**Trustee Dan Ahuna moves to approve the amendments to the Native Hawaiian Trust Fund Investment Policy Statement as described in Exhibit A.**

**Trustee John Waihe'e IV seconds the motion.**

**Chair Colette Machado** – It has been moved and seconded. Members this is the first reading. Any further discussion or questions. If not roll call vote.

Trustee Dan Ahuna moves to approve the amendments to the Native Hawaiian Trust Fund Investment Policy Statement as described in Exhibit A. Trustee John Waihe'e IV seconds the motion.						
TRUSTEE	1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEINA'ALA AHU ISA						Excused
TRUSTEE DAN AHUNA	x		X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI'I AKINA						Not present at vote
TRUSTEE BRENDON KALEI'ĀINA LEE			X			
TRUSTEE CARMEN HULU LINDSEY			X			
TRUSTEE ROBERT LINDSEY			X			
TRUSTEE JOHN WAIHE'E		x	X			
TRUSTEE COLETTE MACHADO			X			
TOTAL VOTE COUNT			7			1
MOTION: [ ] UNANIMOUS [ x ] PASSED [ ] DEFERRED [ ] FAILED Motion passed with eight (8) yes votes, and one (1) excused.						

**3. Action Item RM #19-16: Action Regarding a Fiscal Stabilization Policy including Withdrawal Guidelines and the related Elimination of the Fiscal Reserve Withdrawal Guidelines contained within the Native Hawaiian Trust Fund Spending Policy. (1<sup>st</sup> Reading)**

**Chair Colette Machado** – I will call on Trustee Dan Ahuna for item VI. A. 3. Action item RM #19-16.

*11:07 am Trustee Keli'i Akina returns to the meeting.*

**Trustee Dan Ahuna moves to approve Administrations recommendations to the Board of Trustees (BOT):**  
**1) Approve the new Fiscal Stabilization Policy, including Withdrawal Guidelines as detailed in Attachment A; and 2) Eliminate the Fiscal Reserve Withdrawal Guidelines contained within the Native Hawaiian Trust Fund Spending Policy as detailed in Attachment B.**

**Trustee John Waihe'e IV seconds the motion.**

**Chair Colette Machado** – It has been moved and seconded for first reading. Any further discussions?

**Trustee Kalei Akaka** – Again, I would like to mahalo Sylvia and all the staff who work so hard on this. The Executive Team on that Gloria Li as well as Grace Chin and the Directors and Senior Corp Counsel.

**Chair Colette Machado** – Thank you for that acknowledgement. Any further discussions. Hearing none, roll call vote.

Trustee Dan Ahuna moves to approve Administrations recommendations to the Board of Trustees (BOT):  
 1) Approve the new Fiscal Stabilization Policy, including Withdrawal Guidelines as detailed in Attachment A;  
 and 2) Eliminate the Fiscal Reserve Withdrawal Guidelines contained within the Native Hawaiian Trust Fund  
 Spending Policy as detailed in Attachment B.  
 Trustee John Waihe'e IV seconds the motion.

TRUSTEE	1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEINA'ALA AHU ISA						Excused
TRUSTEE DAN AHUNA	x		X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI'I AKINA			X			
TRUSTEE BRENDON KALEI'ĀINA LEE			X			
TRUSTEE CARMEN HULU LINDSEY			X			
TRUSTEE ROBERT LINDSEY			X			
TRUSTEE JOHN WAIHE'E		x	X			
TRUSTEE COLETTE MACHADO			X			
TOTAL VOTE COUNT			8			1
MOTION: [ ] UNANIMOUS [ x ] PASSED [ ] DEFERRED [ ] FAILED						
Motion passed with eight (8) yes votes, and one (1) excused.						

## **VII. COMMUNITY CONCERNS**

**Chair Colette Machado** – Do we have any community concerns, hearing none we will move on to VII. BOT Workshop.

## **VIII. BOT WORKSHOP**

- A. OHA Strategic Planning 2020+ Phase III, Workshop Three, BOT review of the recommended strategies and timeline.**

**Chair Colette Machado** – I will call on Sylvia with our OHA Strategic Plan 2020+ Phase III, Workshop Three BOT review of the recommended strategies and timeline.

**Sylvia Hussey** – We have DTL folks here and I will switch seats with Lisa and they will take us through the workshop.

**11:10 am Trustee Brendon Kalei'āina Lee leaves the table.**

**Kirra Downing** – At the last Board meeting we were at in August we wanted to take the time today to recap some of the strategies that we have identified and suggest some possible wording changes and recommendations based on the 9 strategies that you folks identified at the last Board meeting and then talk about the time frame. I know that we had quite a lengthy discussion about the length and what the check in would look like.

**(Kirra begins PowerPoint presentation. Please see attached PowerPoint presentation. OHA Strategic Planning 2020+ Phase III, Workshop Three dated September 5, 2019)**

**11:12 pm Trustee Brendon Kalei'āina Lee returns to the table.**



**Lisa Watkins-Victorino** – The top, the community progress that is where we were talking about possibly having a report for the community. We have it here and you will see it even in the four year option as every 5 years. We have our annual progress report to the report to the Board. You wouldn't have something as extensive as the close our report but we would have something that could at least every 5 years inform the public and our beneficiaries about our progress and it would follow whether or not there is a course correct. We talked about having that flexibility. The course correct options are at the bottom.

**Kirra Downing** – Any questions? Otherwise we are going to compare it to a 4-year check in.

*(Kirra continues her PowerPoint presentation)*

**Lisa Watkins-Victorino** – I think what we are looking for today is just to determine what the timeline might be is we need more time to discuss another timeline option that is fine. And then to see if the recommended wording changes to those strategies are fine then we can move forward with presenting the action item at the next meeting.

**Trustee Dan Ahuna** – Trustee Brendon Kalei'āina Lee this is the one you talked about.

**Trustee Brendon Kalei'āina Lee** – it said just what I said.

**Kirra Downing** – Trustees recommendation was 15 years and check in. The first slide. There was some discussion shorter timeframe.

**Trustee Dan Ahuna** – No that is good.

**Kirra Downing** – I think the course correct make it a mini plan.

**Trustee Brendon Kalei'āina Lee** – It is important because we don't want to be locked into this 15-year plan and 2 years in, we are like this really isn't working.

**Kirra Downing** – And to your point Trustee Carmen Hulu Lindsey you had mentioned being stuck to that and couldn't make a change until the next check in point. So with regular check-ins that affords you the opportunity to revise.

**Trustee Brendon Kalei'āina Lee** – I did have one comment with regards to the matrix. The strategy matrix and implementation, I know we don't have it listed because what if we don't make a course correction change and we may not need it. The course correction change may not just necessarily mean a course correction with a strategy. It could also be a course correction on the matrix. If we were using this particular tool as a measuring model and we see the results in the field but our matrix isn't really showing maybe we need to change the way we are measuring it so maybe we can just add the purple in as well. Because we don't know.

**Chair Colette Machado** – My question to you is what is the next step after this workshop. I getting tire of adding you folks on the agenda.

**Lisa Watkins-Victorino** – So the next steps would be, we are going to bring the action item forward at the next meeting. After that administration will go back and we will do the research and to say what are some of the indicators and what are some of the metrics to measuring the success of these strategies and then we would bring that forward and say these are what we would recommend for measures.

**Chair Colette Machado** – Are you thinking of whining it down, or closing it out by November.

**Lisa Watkins-Victorino** – Yes, that would be a point where we would say these are the metrics that we are going to decide upon and then we will time that with any changes with our work plans. That is when we have that roll out in terms of, yesterday when we were looking at the Biennium Budget realignment and that one slide that had

the implementation of the Strat plan. We have to do that planning piece as well. But we would come back again at the end of that and say this is how we are going to implement all of this.

**Chair Colette Machado** – Are we all good with this so that we can move forward? We have given you some guidelines to move forward.

**Lisa Watkins-Victorino** – Thank you.

**Trustee Brendon Kalei‘āina Lee** – No thank you for taking all of our chaos, all of those sheets of papers, those loops, circles and coming back with something comprehensive and easy to understand.

## **IX. ANNOUNCEMENTS**

NONE

## **X. ADJOURNMENT**

**Chair Colette Machado** – I would like to adjourn the meeting.

**Trustee Brendon Kalei‘āina Lee** moves to adjourn the meeting.

**Trustee John Waihe‘e IV** seconds the motion.

**Chair Colette Machado** – It has been moved and seconded. Roll call vote please.

Trustee Brendon Kalei‘āina Lee moves to adjourn the meeting. Trustee John Waihe‘e IV seconds the motion.						
TRUSTEE	1	2	‘AE (YES)	A‘OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEINA‘ALA AHU ISA						Excused
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI‘I AKINA			X			
TRUSTEE BRENDON KALEI‘ĀINA LEE	x		X			
TRUSTEE CARMEN HULU LINDSEY			X			
TRUSTEE ROBERT LINDSEY			X			
TRUSTEE JOHN WAIHE‘E		x				
TRUSTEE COLETTE MACHADO			x			
TOTAL VOTE COUNT			8			1
MOTION: [ ] UNANIMOUS [ x ] PASSED [ ] DEFERRED [ ] FAILED Motion passed with eight (8) yes votes and one (1) excused.						

The meeting was adjourned at 11:23 am.

Respectfully submitted,



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Dayna Pa, Board Secretary

As approved by the Board of Trustees on October 17, 2019.



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Colette Y. Machado, Chairperson  
Board of Trustees

Attachment:

1. Excuse memo from Trustee Leina'ala Ahu Isa
2. PowerPoint OHA Strategic Planning 2020+, Phase III, Workshop Three dated September 5, 2019



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**OFFICE OF HAWAIIAN AFFAIRS MEMORANDUM**

*Mea ho'omana'o a ke Ke'ena Kuleana Hawai'i*

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To: Chairperson Colette Y. Machado  
From: Trustee Leina'ala Ahu Isa, Ph.D.  
Date: August 30, 2019  
Re: Excused Absence

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Please be advised that I am unable to attend the Board of Trustees meeting on Thursday, September 5, 2019 at 10:00 A.M. due to my doctor's recommendation that I refrain from all activities because of a medical condition.

If you have any questions, please contact my staff.

Mahalo!

# **OHA STRATEGIC PLANNING 2020 +**

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Phase III, Workshop Three

September 5, 2019

# **ALOHA**

### 3 Year Check-in, Course Correct

[illegible]

## 4 Year Check-in, Course Correct

[illegible]



## Educational Pathways

	ORIGINAL	RECOMMENDATION
1	Support the network of Hawaiian-focused Charter Schools	Support Hawaiian-focused Charter Schools
2	Sharing existing resources, tools, and lessons (including traditional and place-based knowledge, science, and technical expertise)	Support opportunities to share and develop resources, including traditional and place-based knowledge, science, and technical expertise, with schools, communities, and 'ohana



## Health Outcomes

	ORIGINAL	RECOMMENDATION
1	Increase opportunities for Native Hawaiian to improve health outcomes through 'āina-based activities, culture-based activities, and/or 'ohana-based activities	No change/recommendation
2	Identify and support 'ohana-based programming that promotes prevention and intervention to address mental, physical and substance abuse issues	Support 'ohana-based programming that promotes prevention and intervention to address mental, physical and substance abuse issues



## Quality Housing

	ORIGINAL	RECOMMENDATION
1	Increase the number of Native Hawaiians who own or rent a home in Hawai'i	Increase the number of Native Hawaiians who own or rent an affordable home in Hawai'i which meets the needs of their 'ohana
2	Collaborate with the Department of Hawaiian Homelands (DHHL) to increase housing supply	Collaborate with the Department of Hawaiian Homelands (DHHL) and other partners to increase housing supply



## Economic Stability

	ORIGINAL	RECOMMENDATION
1	Promote Native Hawaiian business ownership	Promote Native Hawaiian business and other economic opportunities
2	Increase and fund On the Job (OTJ) internships, externships, fellowships, etc. for Native Hawaiians	Increase job training opportunities for Native Hawaiians
3	Develop financial lending institutions/banks controlled by Native Hawaiian communities	Not to move forward as a strategy until vetted through a PIG to explore the concept and strategies needed to support



**MAHALO!**