

BOARD OF TRUSTEES

Carmen. Hulu Lindsey, Chairperson  
 Mililani Trask, Vice Chairperson  
 Dan Ahuna, Trustee Kaua'i & Ni'ihau  
 Kaleihikina Akaka, Trustee O'ahu  
 Keli'i Akina, Trustee At-Large  
 Luana Alapa, Trustee Moloka'i & Lāna'i  
 Brickwood Galuteria, Trustee At-Large  
 Keoni Souza, Trustee At-Large  
 John Waihe'e IV, Trustee At-Large



**STATE OF HAWAII**  
**OFFICE OF HAWAIIAN AFFAIRS**

**MEETING OF THE BOARD OF TRUSTEES**

**DATE:** Thursday, October 24, 2024

**TIME:** 10:00 A.M.

**PLACE:** Remote Meeting via Interactive Conference Technology and in-person  
 at OHA Maui Ola Boardroom

560 N. Nimitz Hwy.

Honolulu, HI. 96817

Viewable at [www.oha.org/livestream](http://www.oha.org/livestream) Or

Listen by phone: (213) 338-8477, Webinar ID: 840 7463 7718

This virtual meeting can be viewed and observed via livestream on OHA's website at [www.oha.org/livestream](http://www.oha.org/livestream) or listened by phone using the call-in information above. A physical meeting location, open to members of the public who would like to provide oral testimony or view the virtual meeting, will be available at 560 N. Nimitz Hwy., Suite 200, Honolulu, HI 96817.

**AGENDA**

**I. Call to Order**

**II. Approval of Minutes**

A. March 28, 2024

B. April 25, 2024

**III. New Business**

**A.** Workshop to discuss the development of a real estate strategy covering investment and non-investment property holdings of OHA, including Hakuone (Kaka'ako Makai) development execution options.

**B. Committee on Resource Management**

1. **Action Item RM #24-40:** Approval of OHA funding for an Event Sponsorship for the 2024 Papa Ali'i - Royal Order of Kamehameha I Convention\*, October 16, 2024
2. **Action Item RM #24-43:** Honoring Kalakaua Fundraiser/Queen Kapiolani Night Tours - The Friends of Iolani Palace\*, October 16, 2024
3. **Action Item RM #24-44:** Revision to the Office of Hawaiian Affairs Board of Trustees Bylaws - Standing Committees Change – Splitting of the Committee on Resource Management (RM) into the Committee on Budget and Finance (B&F) and the Committee on Investment and Land Management (ILM)\*, October 16, 2024, *1<sup>st</sup> reading*
4. **Action Item RM #24-45:** Approval of OHA funding for an Event Sponsorship for the 2025 Event Ho'owaiwai Ē aka 'Ekolu Mea Nui Event\*, October 23, 2024
5. **Action Item RM #24-46:** Approval of OHA funding for an Event Sponsorship for the 2024 100th Centennial Celebration of 'Aina Ho'opulapula o Keaukaha Event\*, October 23, 2024
6. **Action Item RM #24-47:** Approval of OHA funding for an Event Sponsorship for the 2024 Makalehua o Waimānalo aka The Pride of Waimānalo Community Event\*, October 23, 2024

## BOARD OF TRUSTEES

Carmen. Hulu Lindsey, Chairperson  
 Mililani Trask, Vice Chairperson  
 Dan Ahuna, Trustee Kaua'i & Ni'ihau  
 Kaleihikina Akaka, Trustee O'ahu  
 Keli'i Akina, Trustee At-Large  
 Luana Alapa, Trustee Moloka'i & Lāna'i  
 Brickwood Galuteria, Trustee At-Large  
 Keoni Souza, Trustee At-Large  
 John Waihe'e IV, Trustee At-Large



**STATE OF HAWAII**  
**OFFICE OF HAWAIIAN AFFAIRS**

7. **Action Item RM# 24-48:** Approval of OHA funding for an Event Sponsorship for the 2024 Christmas in Hawaii with Kimie Miner and Friends Broadcast and Concert\*, October 23, 2024
8. **Action Item RM# 24-49:** Approval of OHA funding for an Event Sponsorship for the 2025 18th Annual Waimānalo Kanikapila aka Gabby Pahinui Waimānalo Kanikapila Event\*, October 23, 2024
9. **Action Item RM #24-50:** Approve Additional Funding to Organizations Awarded Partial Grant Funding on June 19, 2024 for: (1) Kumuwaiwai Na'auao--Educational Resources Grants from Solicitation #24-01.0.01 (published February 12, 2024) and (2) Ho'omohala Waiwai 'Ohana--'Ohana Economic Stability Grants from Solicitation #24-07.0.01 (published February 12, 2024)\*, October 23, 2024
10. **Action Item RM #24-51:** Approve Additional Funding to Organizations Awarded Partial Grant Funding on September 12, 2024 for: (1) Ola Ke Kanaka--Physical, Spiritual, Mental & Emotional Health Grants from Solicitation #24-03.0.01 (published February 12, 2024), (2) Ho'omohala Waiwai Kaiaulu--Community Economic Development Grants from Solicitation #24-08.0.01 (published February 12, 2024), (3) 'Āina Ho'opulapula--Hawaiian Homestead Communities Grants from Solicitation #24-14.0.01 (published February 12, 2024), and (4) Ola Ka Lāhui--Vulnerable Populations Grants from Solicitation 24-15-.0.01 (published February 12, 2024)\*, October 23, 2024
11. **Action Item RM #24-52:** Approve the Awarding of Additional Ola Ke Kanaka--Physical, Spiritual, Mental & Emotional Health Grants from Solicitation #24-03.0.01 (published February 12, 2024) and Ho'omohala Waiwai Kaiaulu--Economic Stability Grants from Solicitation #24-08.0.01 (published February 12, 2024)\*, October 23, 2024
12. **Action Item RM #24-53:** Adoption of a new Office of Hawaiian Affairs Native Hawaiian Trust Fund (NHTF) Investment Policy Statement ("IPS")\*, October 23, 2024,  
*1<sup>st</sup> reading*

C. Presentation on Hawaiian Cultural Affairs Team and Structure – Hailama Farden, Sr.  
 Director, Hawaiian Cultural Affairs

**IV. Community Concerns and Celebrations**

**V. Announcements**

**VI. Adjournment**

If you need an auxiliary aid/service or other accommodation due to a disability, please contact Everett Ohta at (808) 594-1988 or by email at [everetto@oha.org](mailto:everetto@oha.org) as soon as possible. Requests made as early as possible have a greater likelihood of being fulfilled. Upon request, this notice is available in alternate/accessible formats.

In the event that the livestream public broadcast is interrupted and cannot be restored, the meeting may continue as audio-only through the phone number and Webinar ID provided at the beginning of this agenda. Meeting recordings will be made available on OHA's website <https://www.oha.org/about/leadership/board-of-trustees/> as soon as practicable after the meeting.

## BOARD OF TRUSTEES

Carmen. Hulu Lindsey, Chairperson  
 Mililani Trask, Vice Chairperson  
 Dan Ahuna, Trustee Kaua'i & Ni'ihau  
 Kaleihikina Akaka, Trustee O'ahu  
 Keli'i Akina, Trustee At-Large  
 Luana Alapa, Trustee Moloka'i & Lāna'i  
 Brickwood Galuteria, Trustee At-Large  
 Keoni Souza, Trustee At-Large  
 John Waihe'e IV, Trustee At-Large



## STATE OF HAWAII OFFICE OF HAWAIIAN AFFAIRS

Public Testimony will be called for each agenda item and must be limited to matters listed on the meeting agenda. Community Concerns and Celebrations is not limited to matters listed on the meeting agenda. Hawai'i Revised Statutes, Chapter 92, prohibits Board members from discussing or taking action on matters not listed on the meeting agenda.

\* Document(s) associated with this agenda item are anticipated to be included in the board packet for this meeting. The board packet will be available for the public to inspect at OHA's main office located at 560 N. Nimitz Hwy., Suite 200, Honolulu, HI 96817, OHA's neighbor

island offices, and on OHA's website <https://www.oha.org/bot> no later than two business days before the meeting. The 72 Hour rule, pursuant to OHA BOT Operations Manual, Section 49, shall be waived for distribution of new committee materials.

Persons wishing to provide *written testimony* on items listed on the agenda should submit testimony via email to [BOTmeetings@oha.org](mailto:BOTmeetings@oha.org) or via postal mail to Office of Hawaiian Affairs, Attn: Meeting Testimony, 560 N. Nimitz Hwy., Suite 200, Honolulu, HI 96817. Testimony is requested to be received at least twenty-four hours prior to the scheduled meeting to allow board members with sufficient time to review the testimony before the meeting.

Persons wishing to provide *oral testimony online* during the remote meeting are requested to sign up at:

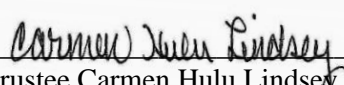
[https://us06web.zoom.us/webinar/register/WN\\_nW1YpkagQ1GgAXcd2OhxLw](https://us06web.zoom.us/webinar/register/WN_nW1YpkagQ1GgAXcd2OhxLw)

Once you have signed up, a confirmation email will be sent to you with a link to join the remote meeting, along with further instructions on how to provide oral testimony during the remote meeting. You do not need to provide your name or other personal information other than a valid email address at which to receive the meeting link.

To provide oral testimony online, you will need:

- (1) a computer or mobile device to connect to the virtual meeting;
- (2) internet access; and
- (3) a microphone to provide oral testimony.

Oral testimony by telephone/landline will not be accepted at this time. Once your oral testimony is completed, you may be asked to disconnect from the meeting. If you willfully disrupt the meeting or do not disconnect on your own, support staff will remove you from the Zoom meeting. You can continue to view the remainder of the meeting on the livestream or by telephone, as provided at the beginning of this agenda.

  
 Trustee Carmen Hulu Lindsey  
 Chairperson, Board of Trustees

10/18/2024  
 Date

**STATE OF HAWAII**  
**OFFICE OF HAWAIIAN AFFAIRS**  
560 N. NIMITZ HIGHWAY, SUITE 200  
(VIRTUAL MEETING - VIA ZOOM WEBINAR)

**DRAFT**

**Due to COVID-19, the OHA Board of Trustees and its standing committees will hold virtual meetings until further notice. The virtual meeting can be viewed and observed via livestream on OHA's website at [www.oha.org/livestream](http://www.oha.org/livestream) or listened by phone: (213) 338-8477.**

**A physical meeting location open to the general public will be available at 560 N. Nimitz Hwy., Suite 200, Honolulu HI 96817. All members of the public that wish to access the physical meeting location must pass a wellness check and provide proof of full vaccination or a negative COVID-19 test taken within 72 hours of entry.**

**Minutes of the Office of Hawaiian Affairs  
Board of Trustees  
MINUTES  
March 28, 2024**

**ATTENDANCE:**

Chairperson Carmen Hulu Lindsey  
Trustee Dan Ahuna  
Trustee Kaleihikina Akaka  
Trustee Keli'i Akina  
Trustee Luana Alapa  
Trustee Brickwood Galuteria  
Trustee Keoni Souza  
Trustee Mililani Trask  
Trustee John Waihe'e IV

**ADMINISTRATION:**

Stacy Ferreira, CEO  
Casey Brown, COO  
Ramona Hinck, CFO  
Everett Ohta, Interim General Counsel  
Hailama Farden, Dir. Hwn Culture Affairs  
Sandra Stancil, EA  
Lauwa'e Clayton, EA  
Daniel Santos, IT Support  
Dave Kozaki, IT Support  
Tiger Li, IT Support

**BOARD STAFF:**

Kanani Iaea, Trustee Aide  
Lehua Itokazu, Board Secretary  
Pohai Ryan, Trustee Aide  
Sommer Soares, Trustee Secretary  
Kauai Robello, Trustee Secretary  
Mark Watanabe, Trustee Aide  
Nathan Takeuchi, Trustee Aide  
Kyla Hee, Trustee Secretary  
Ruben Sierra, Trustee Aide  
Joyce Yang, Trustee Aide  
Kyla Hee, Trustee Secretary  
Anuheia Diamond, Trustee Aide

### **Call to Order**

**Chair Hulu Lindsey** I'd like to call today's Board of Trustees meeting to order. Let the record reflect that it is Thursday, March 28, 2024, and the time is 10:01 a.m.

MEMBERS			Present	TIME ARRIVED
TRUSTEE	DAN	AHUNA	X	
TRUSTEE	KALEI	AKAKA	X	
TRUSTEE	KELI'I	AKINA	X	
TRUSTEE	LUANA	ALAPA	X	
TRUSTEE	BRICKWOOD	GALUTERIA	X	
TRUSTEE	J. KEONI	SOUZA	X	
TRUSTEE	MILILANI	TRASK	X	
TRUSTEE	JOHN	WAIHE'E	X	
CHAIRPERSON	CARMEN HULU	LINDSEY	X	
			9	

There are **nine (9)** Trustees PRESENT, thereby constituting a quorum.

**Chair Hulu Lindsey** Aloha kākou and welcome to our Board of Trustees meeting. This meeting can be viewed and observed via livestream on OHA's website at [www.oha.org/livestream](http://www.oha.org/livestream). Before we begin, I would like to note that item: III. A & III. B. 4-7 were received under the 72-hour deadline due to the quick turnaround. Joining us today, we have our CEO, Stacy Ferreira. I would like to ask Stacy to introduce any Administration that is here with us today.

**Stacy Ferreira, CEO** Mahalo and good morning. I would like to introduce our COO-Casey Brown, CFO-Ramona Hinck, Interim General Counsel-Everett Ohta, IT-Dan Santos and Dave Kozuki. I would also like to call up to the table our new Senior Director of Hawaiian Cultural Affairs-Hailama Farden.

**Hailama Farden, Director of Hawaiian Cultural Affairs** Good morning everyone, Trustees, and OHA 'ohana, my name is Hailama Farden. I am still smiling after my first week here. I am excited to be here, and I really like coming to work. To know the critical impact and the role we play for our people, it is so important. I enjoy what I am seeing and what we are rolling out, thank you for having me to be a part of the team. I look forward to working for our people here, mahalo.

**Chair Hulu Lindsey** Welcome aboard Hailama. We are moving on to approval of minutes.

### **Approval of Minutes**

**August 5, 2024 and August 25, 2024**

**Trustee Ahuna** Moves to approve both minutes.

**Trustee Souza** Seconds the motion.

<b>Trustee Ahuna Moves to</b>						
<b>A. August 5, 2023</b>						
<b>B. August 25, 2023</b>						
<b>Trustee Souza Seconds the motion.</b>						
	<b>1</b>	<b>2</b>	<b>‘AE (YES)</b>	<b>‘A‘OLE (NO)</b>	<b>KANALUA (ABSTAIN)</b>	<b>EXCUSED</b>
<b>TRUSTEE DAN AHUNA</b>	<b>X</b>		<b>X</b>			
<b>TRUSTEE KALEI AKAKA</b>			<b>X</b>			
<b>TRUSTEE KELI‘I AKINA</b>			<b>X</b>			
<b>TRUSTEE LUANA ALAPA</b>			<b>X</b>			
<b>TRUSTEE BRICKWOOD GALUTERIA</b>			<b>X</b>			
<b>TRUSTEE J. KEONI SOUZA</b>		<b>X</b>	<b>X</b>			
<b>TRUSTEE MILILANI TRASK</b>			<b>X</b>			
<b>TRUSTEE JOHN WAIHE‘E</b>			<b>X</b>			
<b>CHAIRPERSON HULU LINDSEY</b>			<b>X</b>			
<b>TOTAL VOTE COUNT</b>			<b>9</b>			
<b>MOTION: [ X ] UNANIMOUS [ ] PASSED [ ] DEFERRED [ ] FAILED</b>						
<b>Motion passes with Nine (9) Yes votes, Zero (0) No votes</b>						

**Chair Hulu Lindsey** Our next item is new business A.1. Do we have anyone signed up to speak on any items listed under III.A?

**Board Secretary** No one is signed up to speak

### **New Business**

#### **A. Committee on Resource Management**

- 1. Action Item RM #24-06: Approval of the OHA Financial Statements with Independent Auditor’s Report for the Year ended June 30, 2023; and the OHA Report of Independent Certified Public Accountants in Accordance with Government Auditing Standards and Uniform Guidance, Year Ended June 30, 2023**

**Trustee Waihe‘e** I would like to move to approve the draft Office of Hawaiian Affairs Financial Statements with Independent Auditor’s Report for the Year Ended June 30, 2023 at Attachment A; Approve the draft Office of Hawaiian Affairs Report of Independent Public Accountants in

Accordance with Government Auditing Standards and Uniform Guidance, Year Ended June 30, 2023, at Attachment B; and Authorize the OHA Chief Executive Officer and Administration to take all other reasonable actions necessary and appropriate to complete, issue, file and distribute the reports.

Trustee Souza Seconds the motion.

Trustee Waihe'e Moves to						
Approve the draft Office of Hawaiian Affairs Financial Statements with Independent Auditor's Report for the Year Ended June 30, 2023 at Attachment A; Approve the draft Office of Hawaiian Affairs Report of Independent Public Accountants in Accordance with Government Auditing Standards and Uniform Guidance, Year Ended June 30, 2023, at Attachment B; and Authorize the OHA Chief Executive Officer and Administration to take all other reasonable actions necessary and appropriate to complete, issue, file and distribute the reports.						
Trustee Souza Seconds the motion.						
	1	2	'AE (YES)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI'I AKINA			X			
TRUSTEE LUANA ALAPA			X			
TRUSTEE BRICKWOOD GALUTERIA			X			
TRUSTEE J. KEONI SOUZA		X	X			
TRUSTEE MILILANI TRASK				X		
TRUSTEE JOHN WAIHE'E	X		X			
CHAIRPERSON HULU LINDSEY			X			
TOTAL VOTE COUNT			8	1		
MOTION: [ ] UNANIMOUS [ X ] PASSED [ ] DEFERRED [ ] FAILED						
Motion passes with Eight (8) Yes votes, One (1) No votes						

## 2. Item RM #24-07: Approval of OHA funding for an Event Sponsorship for the Restoration of the Heart of Maui with 98 Degrees and Friends

Trustee Waihe'e Moves to approve and authorize the following fiscal year 2024 event sponsorship disbursement totaling \$10,000

Organization Name	Event	Award Amount Recommendation
1. The Hawai'i Academy of Recording Arts (HARA) and Nā Hōkū Hanohano Awards	Restoration of the Hearth of Maui Fundraising Concert April 5, 2024 The Blue Note, Honolulu, O'ahu April 6, 2024 Blaisdell Arena, Honolulu, O'ahu	\$10,000
<b>Total Recommendations (1)</b>		<b>\$10,000</b>

**Trustee Alapa Seconds the motion.**

Trustee Waihe'e Moves to						
Approve and authorize the following fiscal year 2024 event sponsorship disbursement totaling \$10,000						
Organization Name	Event				Award Amount Recommendation	
1. The Hawai'i Academy of Recording Arts (HARA) and Nā Hōkū Hanohano Awards	Restoration of the Hearth of Maui Fundraising Concert April 5, 2024 The Blue Note, Honolulu, O'ahu April 6, 2024 Blaisdell Arena, Honolulu, O'ahu				\$10,000	
Total Recommendations (1)					\$10,000	
Trustee Alapa Seconds the motion.						
	1	2	'AE (YES)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI'I AKINA			X			
TRUSTEE LUANA ALAPA		X	X			
TRUSTEE BRICKWOOD GALUTERIA					Recused	
TRUSTEE J. KEONI SOUZA					Recused	
TRUSTEE MILILANI TRASK			X			
TRUSTEE JOHN WAIHE'E	X		X			
CHAIRPERSON HULU LINDSEY			X			



<b>TOTAL VOTE COUNT</b>			<b>7</b>		<b>2</b>	
<b>MOTION: [ ] UNANIMOUS [ X ] PASSED [ ] DEFERRED [ ] FAILED</b>						
<b>Motion passes with Seven (7) Yes votes, Zero (0) No votes and Two (2) Recusal</b>						

**3. Action Item RM #24-08: Approval of OHA funding for an Event Sponsorship for the Ho‘olehua Homesteader’s Association Scholarship Luau**

**Trustee Waihe‘e I would like to approve and authorize the following fiscal year 2024 event sponsorship disbursement totaling \$1,000**

<b>Organization Name</b>	<b>Event</b>	<b>Award Amount Recommendation</b>
1. Ho‘olehua Homesteader’s Association	Scholarship Luau Fundraiser May 10, 2024 The Lanikeha Center, Ho‘olehua, Moloka‘i	\$1,000
<b>Total Recommendations (1)</b>		<b>\$1,000</b>

**Trustee Souza Seconds the motion**

Trustee Waihe'e Moves to

Approve and authorize the following fiscal year 2024 event sponsorship disbursement totaling \$1,000

Organization Name	Event	Award Amount Recommendation
1. Ho'olehua Homesteader's Association	Scholarship Luau Fundraiser  May 10, 2024  The Lanikeha Center, Ho'olehua, Moloka'i	\$1,000
Total Recommendations (1)		\$1,000

Trustee Souza Seconds the motion.

	1	2	'AE (YES)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA			X			

TRUSTEE KELI'I AKINA			X			
TRUSTEE LUANA ALAPA			X			
TRUSTEE BRICKWOOD GALUTERIA			X			
TRUSTEE J. KEONI SOUZA		X	X			
TRUSTEE MILILANI TRASK			X			
TRUSTEE JOHN WAIHE'E	X		X			
CHAIRPERSON HULU LINDSEY			X			
TOTAL VOTE COUNT			9			
MOTION: [ X ] UNANIMOUS [ ] PASSED [ ] DEFERRED [ ] FAILED						
Motion passes with Nine (9) Yes votes and Zero (0) No votes						

**4. Action Item RM #24-09: Reappointment of Roberts "Bob" Leinau as a Non-OHA LLC Manager for Hi'ilei Aloha LLC for a 3-Year Term from May 10, 2024 to May 9, 2027**

Trustee Waihe'e I would like to approve the reappointment of Roberts "Bob" Leinau, for a three-year term and service period, beginning May 10, 2024, and ending May 9, 2027, as a non-OHA limited liability community manager for Hi'ilei Aloha LLC.

Trustee Akina Seconds the motion.

Trustee Waihe'e Moves to						
Approve the reappointment of Roberts "Bob" Leinau, for a three-year term and service period, beginning May 10, 2024, and ending May 9, 2027, as a non-OHA limited liability community manager for Hi'ilei Aloha LLC.						
Trustee Akina Seconds the motion.						
	1	2	'AE (YES)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI'I AKINA		X	X			
TRUSTEE LUANA ALAPA			X			
TRUSTEE BRICKWOOD GALUTERIA			X			
TRUSTEE J. KEONI SOUZA			X			

TRUSTEE MILILANI TRASK			X			
TRUSTEE JOHN WAIHE'E	X		X			
CHAIRPERSON HULU LINDSEY			X			
TOTAL VOTE COUNT			9			
MOTION: [ X ] UNANIMOUS [ ] PASSED [ ] DEFERRED [ ] FAILED						
Motion passes with Nine (9) Yes votes and Zero (0) No votes						

**Chair Hulu Lindsey** Do we have anyone signed up to speak on any of the items listed next on the agenda?

**Board Secretary** There is no one signed up to speak on any of the items.

#### **B. Committee on Beneficiary Advocacy and Empowerment**

##### **1. 2024 OHA State Legislative Bill Package - Matrix 1†, March 20, 2024**

**Trustee Akaka** Your Committee on Beneficiary Advocacy and Empowerment, having met on March 20, 2024, and after full and free discussion, recommends approval of the following motion to the Board of Trustees:

#### **Motion 1:**

Move to approve Administration's recommendations on: NEW MEASURES (items 1 - 8) as listed on Matrix 1 - 2024 OHA State Legislature Bill Package- dated March 20, 2024, along with the following revisions:

Item 7, HR49 from SUPPORT to COMMENT Item 8, HCR66 from SUPPORT to COMMENT

**Trustee Waihe'e** Seconds the motion.

Trustee Akaka Moves to						
<b><u>Motion 1:</u></b>						
Move to approve Administration's recommendations on: NEW MEASURES (items 1 - 8) as listed on Matrix 1 - 2024 OHA State Legislature Bill Package- dated March 20, 2024, along with the following revisions:						
Item 7, HR49 from SUPPORT to COMMENT Item 8, HCR66 from SUPPORT to COMMENT						
Trustee Waihe'e Seconds the motion.						
	1	2	'AE (YES)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA	X		X			
TRUSTEE KELI'I AKINA			X			

TRUSTEE LUANA ALAPA			X			
TRUSTEE BRICKWOOD GALUTERIA			X			
TRUSTEE J. KEONI SOUZA			X			
TRUSTEE MILILANI TRASK			X			
TRUSTEE JOHN WAIHE'E		X	X			
CHAIRPERSON HULU LINDSEY			X			
TOTAL VOTE COUNT			9			
MOTION: [ X ] UNANIMOUS [ ] PASSED [ ] DEFERRED [ ] FAILED						
Motion passes with Nine (9) Yes votes and Zero (0) No votes						

**2. 2024 OHA State Legislature Bill Positions Related to Measures Naming OHA – Matrix 2†, March 20, 2024**

Trustee Akaka moves to

**Motion 2:**

**Approve Administration's recommendations on: NEW MEASURES (items 1 - 2) as listed on Matrix 2 - OHA State Legislature Bill Positions Related to Measures Naming OHA- dated March 20, 2024.**

**Trustee Waihe'e Seconds the motion.**

Trustee Akaka Moves to						
<b><u>Motion 2:</u></b> Approve Administration's recommendations on: NEW MEASURES (items 1 - 2) as listed on Matrix 2 - OHA State Legislature Bill Positions Related to Measures Naming OHA- dated March 20, 2024.						
Trustee Waihe'e Seconds the motion.						
	1	2	'AE (YES)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA	X		X			
TRUSTEE KELI'I AKINA			X			
TRUSTEE LUANA ALAPA			X			
TRUSTEE BRICKWOOD GALUTERIA			X			

TRUSTEE J. KEONI SOUZA			X			
TRUSTEE MILILANI TRASK			X			
TRUSTEE JOHN WAIHE'E		X	X			
CHAIRPERSON HULU LINDSEY			X			
TOTAL VOTE COUNT			9			
MOTION: [ X ] UNANIMOUS [ ] PASSED [ ] DEFERRED [ ] FAILED						
Motion passes with Nine (9) Yes votes and Zero (0) No votes						

**3. 2024 OHA State Legislature Bill Positions Related to Measures Affecting Native Hawaiians – Matrix 3†, March 20, 2024**

Trustee Akaka Moves to

**Motion 3:**

Approve Administration's recommendations on: NEW MEASURES (items 1 - 34; 69 - 70; and 122) as listed on Matrix 3 - 2024 OHA State Legislature Bill Positions Related to Measures Affecting Native Hawaiians- dated March 20, 2024, along with the following revisions:

Item 119, HB2690 HD2 from HIGH MONITOR to SUPPORT WITH AMENDMENTS

Trustee Waihe'e Seconds the motion.

Trustee Akaka Moves to						
<b><u>Motion 3:</u></b>						
Approve Administration's recommendations on: NEW MEASURES (items 1 - 34; 69 - 70; and 122) as listed on Matrix 3 - 2024 OHA State Legislature Bill Positions Related to Measures Affecting Native Hawaiians- dated March 20, 2024, along with the following revisions:						
Item 119, HB2690 HD2 from HIGH MONITOR to SUPPORT WITH AMENDMENTS						
Trustee Waihe'e Seconds the motion.						
	1	2	'AE (YES)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA	X		X			
TRUSTEE KELI'I AKINA			X			
TRUSTEE LUANA ALAPA			X			
TRUSTEE BRICKWOOD GALUTERIA			X			

TRUSTEE J. KEONI SOUZA			X			
TRUSTEE MILILANI TRASK			X			
TRUSTEE JOHN WAIHE'E		X	X			
CHAIRPERSON HULU LINDSEY			X			
TOTAL VOTE COUNT			9			
MOTION: [ X ] UNANIMOUS [ ] PASSED [ ] DEFERRED [ ] FAILED						
Motion passes with Nine (9) Yes votes and Zero (0) No votes						

4. Action Item BAE #24-02: Changes to OHA-3 (related to intellectual and developmental disabilities) and OHA-4 (related to rural resiliency) Resolutions in OHA's 2024 Legislative Package

5. 2024 OHA State Legislative Bill Package - Matrix 1†, March 27, 2024

Trustee Akaka Your Committee on Beneficiary Advocacy and Empowerment, having met on March 27, 2024, and after full and free discussion, recommends approval of the following motion to the Board of Trustees:

**Motion 1: (first motion for Action Item BAE #24-02)**

Approve the removal of OHA-3 Resolution related to Native Hawaiian individuals and families experiencing intellectual and developmental disabilities from OHA's 2024 legislative package and move to Matrix 3.

Trustee Waihe'e Seconds the motion.

Trustee Akaka Moves to						
Approve the removal of OHA-3 Resolution related to Native Hawaiian individuals and families experiencing intellectual and developmental disabilities from OHA's 2024 legislative package and move to Matrix 3.						
Trustee Waihe'e Seconds the motion.						
	1	2	'AE (YES)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA	X		X			
TRUSTEE KELI'I AKINA			X			
TRUSTEE LUANA ALAPA			X			

<b>TRUSTEE BRICKWOOD GALUTERIA</b>			<b>X</b>			
<b>TRUSTEE J. KEONI SOUZA</b>			<b>X</b>			
<b>TRUSTEE MILILANI TRASK</b>			<b>X</b>			
<b>TRUSTEE JOHN WAIHE'E</b>		<b>X</b>	<b>X</b>			
<b>CHAIRPERSON HULU LINDSEY</b>			<b>X</b>			
<b>TOTAL VOTE COUNT</b>			<b>9</b>			
<b>MOTION: [ X ] UNANIMOUS [ ] PASSED [ ] DEFERRED [ ] FAILED</b>						
<b>Motion passes with Nine (9) Yes votes and Zero (0) No votes</b>						

Trustee Akaka Moves to

**Motion 2: (2<sup>nd</sup> motion for Action Item BAE #24-02)**

Approve the removal of OHA-4 Resolution related to rural resiliency strategies from OHA's 2024 legislative package and move to Matrix 2.

Trustee Waihe'e Seconds the motion.

Trustee Akaka Moves to						
Approve the removal of OHA-4 Resolution related to rural resiliency strategies from OHA's 2024 legislative package and move to Matrix 2.						
Trustee Waihe'e Seconds the motion.						
	<b>1</b>	<b>2</b>	<b>'AE (YES)</b>	<b>'A'OLE (NO)</b>	<b>KANALUA (ABSTAIN)</b>	<b>EXCUSED</b>
<b>TRUSTEE DAN AHUNA</b>			<b>X</b>			
<b>TRUSTEE KALEI AKAKA</b>	<b>X</b>		<b>X</b>			
<b>TRUSTEE KELI'I AKINA</b>			<b>X</b>			
<b>TRUSTEE LUANA ALAPA</b>			<b>X</b>			
<b>TRUSTEE BRICKWOOD GALUTERIA</b>			<b>X</b>			
<b>TRUSTEE J. KEONI SOUZA</b>			<b>X</b>			
<b>TRUSTEE MILILANI TRASK</b>			<b>X</b>			
<b>TRUSTEE JOHN WAIHE'E</b>		<b>X</b>	<b>X</b>			

<b>CHAIRPERSON HULU LINDSEY</b>			<b>X</b>			
<b>TOTAL VOTE COUNT</b>			<b>9</b>			
<b>MOTION: [ X ] UNANIMOUS [ ] PASSED [ ] DEFERRED [ ] FAILED</b>						
<b>Motion passes with Nine (9) Yes votes and Zero (0) No votes</b>						

**7. 2024 OHA State Legislature Bill Positions Related to Measures Affecting  
Native Hawaiians – Matrix 3†, March 27, 2024**

**Trustee Akaka Moves**

**Motion 3:**

**Move to approve Administration’s revisions on Matrix 3 – 2024 OHA State Legislature Bill  
Positions Related to Measures Affecting Native Hawaiians– dated March 27, 2024:  
Item 115, HB2183 HD1 SD1 from HIGH MONITOR to SUPPORT**

**Trustee Waihee Seconds the motion.**

<b>Trustee Akaka Moves to</b>  <b>Move to approve Administration’s revisions on Matrix 3 – 2024 OHA State Legislature Bill Positions Related to Measures Affecting Native Hawaiians– dated March 27, 2024: Item 115, HB2183 HD1 SD1 from HIGH MONITOR to SUPPORT</b>  <b>Trustee Waihe’e Seconds the motion.</b>							
		<b>1</b>	<b>2</b>	<b>‘AE (YES)</b>	<b>‘A‘OLE (NO)</b>	<b>KANALUA (ABSTAIN)</b>	<b>EXCUSED</b>
<b>TRUSTEE DAN</b>	<b>AHUNA</b>			<b>X</b>			
<b>TRUSTEE KALEI</b>	<b>AKAKA</b>	<b>X</b>		<b>X</b>			
<b>TRUSTEE KELI‘I</b>	<b>AKINA</b>			<b>X</b>			
<b>TRUSTEE LUANA</b>	<b>ALAPA</b>			<b>X</b>			
<b>TRUSTEE BRICKWOOD GALUTERIA</b>				<b>X</b>			
<b>TRUSTEE J. KEONI</b>	<b>SOUZA</b>			<b>X</b>			
<b>TRUSTEE MILILANI</b>	<b>TRASK</b>			<b>X</b>			
<b>TRUSTEE JOHN</b>	<b>WAIHE‘E</b>		<b>X</b>	<b>X</b>			
<b>CHAIRPERSON HULU</b>	<b>LINDSEY</b>			<b>X</b>			
<b>TOTAL VOTE COUNT</b>				<b>9</b>			
<b>MOTION: [ X ] UNANIMOUS [ ] PASSED [ ] DEFERRED [ ] FAILED</b>							



**Motion passes with Nine (9) Yes votes and Zero (0) No votes**

**Chair Hulu Lindsey** Thank you Chairs Waihee and Akaka, and Trustees for your ratification.

**Community Concerns and Celebrations**

*No one is signed up to speak on this item.*

**Announcements**

**Chair Hulu Lindsey** Our next Board meeting is set for April 11<sup>th</sup> at 10:00 am

**Adjournment**

**Trustee Akaka** Moves to adjourn the meeting.

**Trustee Ahuna** Seconds the motion.

Adjournment							
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
DAN	AHUNA		X	X			
KALEI	AKAKA	X		X			
KELI'I	AKINA			X			
LUANA	ALAPA			X			
BRICKWOOD	GALUTERIA			X			
J. KEONI	SOUZA			X			
MILILANI	TRASK			X			
JOHN	WAIHE'E			X			
CHAIR CARMEN HULU	LINDSEY			X			
TOTAL VOTE COUNT				9			

**Chair Hulu Lindsey** Adjourns the Board of Trustees meeting at 10:19 a.m.

**Respectfully submitted,**

\_\_\_\_\_  
Lehua Itokazu  
Board Secretary

As approved by the Board of Trustees on \*\*\*\*\*

\_\_\_\_\_  
Carmen Hulu Lindsey  
Chairperson, Board of Trustees

**Attachments** *(all attachments will be added to the final approved minutes)*

**STATE OF HAWAII**  
**OFFICE OF HAWAIIAN AFFAIRS**  
560 N. NIMITZ HIGHWAY, SUITE 200  
(VIRTUAL MEETING - VIA ZOOM WEBINAR)

**DRAFT**

**Due to COVID-19, the OHA Board of Trustees and its standing committees will hold virtual meetings until further notice. The virtual meeting can be viewed and observed via livestream on OHA's website at [www.oha.org/livestream](http://www.oha.org/livestream) or listened by phone: (213) 338-8477.**

**A physical meeting location open to the general public will be available at 560 N. Nimitz Hwy., Suite 200, Honolulu HI 96817. All members of the public that wish to access the physical meeting location must pass a wellness check and provide proof of full vaccination or a negative COVID-19 test taken within 72 hours of entry.**

**Minutes of the Office of Hawaiian Affairs  
Board of Trustees  
MINUTES  
April 25, 2024**

**ATTENDANCE:**

Chairperson Carmen Hulu Lindsey  
Trustee Dan Ahuna  
Trustee Kaleihikina Akaka  
Trustee Keli'i Akina  
Trustee Luana Alapa  
Trustee Brickwood Galuteria  
Trustee Keoni Souza  
Trustee Mililani Trask  
Trustee John Waihe'e IV

**ADMINISTRATION:**

Stacy Ferreira, CEO  
Ramona Hinck, CFO  
Everett Ohta, Interim General Counsel  
Nietzsche Ozawa, Interim Sr. Legal Counsel  
Hailama Farden, Dir. Hwn Culture Affairs  
Tim Wong, Land Dir.  
Ku'ike Kamakea-Ohelo, Dir of Well-Being and 'Āina Momona  
Lori Walker, Land Assets Mngr.  
Sandra Stancil, EA  
Lauwa'e Clayton, EA  
Tiger Li, IT Support  
Kevin Chak, IT Support  
Arlene Aguinaldo, IT Support

**BOARD STAFF:**

Lehua Itokazu, Board Secretary  
Kanani Iaea, Trustee Aide  
Amber Kalua, Trustee Aide  
Kauai Wailehua, Trustee Aide  
Pohai Ryan, Trustee Aide  
Sommer Soares, Trustee Secretary  
Richelle Kim, Trustee Aide  
Kauai Robello, Trustee Secretary  
Mark Watanabe, Trustee Aide  
Nathan Takeuchi, Trustee Aide  
Kyla Hee, Trustee Secretary  
Ruben Sierra, Trustee Aide  
Joyce Yang, Trustee Aide  
Crayn Akina, Trustee Aide  
Melissa Wennihan, Trustee Aide  
Anuheia Diamond, Trustee Aide

**GUEST:**

Paul Quintiliani	Tyler Gomes
Linda Schatz	Visa Castillo
Kuhio Lewis	Skye Razon Olds
Max Mukai	Kamuella Bar
Hina Wong	Alana Song
Mehana Hind	Jade Carrel
Richard Medeiros	Nicholas Carroll
Kahelelani Perelas	
Keith Fernandez	
Madelyn McKeague	
Daniel Ito	
Kainalu Severson	

### Call to Order

**Chair Hulu Lindsey** I'd like to call today's Board of Trustees meeting to order that the record reflect it is Thursday, April 25, 2024, and the time is 9:04 a.m.

MEMBERS			Present	TIME ARRIVED
TRUSTEE	DAN	AHUNA	X	
TRUSTEE	KALEI	AKAKA	X	
TRUSTEE	KELI'I	AKINA	X	
TRUSTEE	LUANA	ALAPA	X	
TRUSTEE	BRICKWOOD	GALUTERIA	X	
TRUSTEE	J. KEONI	SOUZA	X	
TRUSTEE	MILILANI	TRASK	X	
TRUSTEE	JOHN	WAIHE'E		Joins meeting at 9:06 am
CHAIRPERSON	CARMEN HULU	LINDSEY	X	
			8	

There are **eight (8)** Trustees PRESENT, thereby constituting a quorum.

**Chair Hulu Lindsey** Aloha kākou, welcome to our Board of Trustees meeting. This meeting can be viewed and observed via livestream on OHA's website at [www.oha.org/livestream](http://www.oha.org/livestream)

Before we get started, let me announce that Item III.A.1 was received after the 72-hour deadline. I will also be taking the agenda out our order. Items III B. C. and F will be taken first.

We will also go into executive session for those three items. Since we filed our agenda on Friday, we have received a lot more information that is proprietary information. I have discussed it with Judge Klein, and we felt we needed to go into executive session. The Trustees will be allowed to ask questions, and we will be able to have a discussion.

Joining us today, we have our Board Counsel-Robert Klein, and our Ka Pouhana-CEO, Stacy Ferreira. I would like to ask Stacy to introduce any administrative staff joining us today.

**Stacy Ferreira, CEO** Mahalo, aloha kakahiaka. Joining us today, we have CFO-Ramona Hinck, Interim General Counsel-Everett Ohta, Interim Sr. Legal Counsel-Nietzsche Ozawa, Sr. Director of Hawaiian Cultural Affairs-Hailama Farden, Director of 'Ōiwi Well-being and 'Āina Momona – Ku'ike Kamakea-Ohelo, IT – Tiger Li, Arlene Aguinaldo, and Kevin Chak, and Director of Land Assets – Tim Wong.

**Chair Hulu Lindsey** First on the agenda is the approval of minutes. Lehua, do we have anyone signed up to speak on this item?

**Board Secretary** No one is signed up to speak on these items.

### Approval of Minutes

**A. August 29, 2023 Site Visit Summary 1**

**C. August 29, 2023 Community Meeting**

**B. August 29, 2023 Site Visit Summary 2**

**D. August 31, 2023**

**Trustee Souza Moves to approve minutes.**

**Trustee Alapa Seconds the motion.**

<b>Trustee Souza Moves to</b> A. August 29, 2023 Site Visit Summary 1 B. August 29, 2023 Site Visit Summary 2 C. August 29, 2023 Community Meeting D. August 31, 2023						
<b>Trustee Alapa Seconds the motion.</b>						
	1	2	'AE (YES)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
<b>TRUSTEE DAN AHUNA</b>			X			
<b>TRUSTEE KALEI AKAKA</b>			X			
<b>TRUSTEE KELI'I AKINA</b>			X			
<b>TRUSTEE LUANA ALAPA</b>		X	X			
<b>TRUSTEE BRICKWOOD GALUTERIA</b>			X			
<b>TRUSTEE J. KEONI SOUZA</b>	X		X			
<b>TRUSTEE MILILANI TRASK</b>			X			
<b>TRUSTEE JOHN WAIHE'E</b>						Joins meeting at 9:06 am
<b>CHAIRPERSON HULU LINDSEY</b>			X			
<b>TOTAL VOTE COUNT</b>			<b>8</b>			
<b>MOTION: [ ] UNANIMOUS [ X ] PASSED [ ] DEFERRED [ ] FAILED</b>						
<b>Motion passes with Eight ( 8 ) Yes votes, Zero (0) No votes</b>						

**Chair Hulu Lindsey** Makes an announcement that the Board needs to move into Executive Session due to proprietary information. She also inquires if there are any testimonies regarding the items that will be discussed in executive session.

**Germaine Meyers** Aloha, my name is Germaine Meyers, and I am an OHA beneficiary of Advocacy and empowerment. I am also a Nānākuli Hawaiian Homestead lessee. Mahalo to the Administration for acknowledging the State Auditor Report 23-04 which was released last year in March 2023. I feel that before we entertain a new strategy or a new consultant, we need to take into consideration what the State Auditor highlighted. The State Auditor Report shared concerns that OHA Trustees, all nine of you, are not fulfilling your fiduciary duties regarding Kaka'ako and all the lands owned by OHA. According to findings one, without a real estate strategy or land acquisition policies, OHA's approach to identifying and acquiring commercial properties is AdHoc, raising questions about the prudence of Trustee action. Who's

kuleana is it to create these policies? According to OHA's website, it explains the duties of each Committee. It says the Committee on Resource Management (RM) recommends policies for the management of the agencies investment portfolio and other fiscal and budgetary matters. It also develops policies and guidelines for OHA's land acquisitions, dispositions, development and management. I was very surprised to see in the audit report that it said it was outdated as far as, no policies are present regarding land acquisition, development and management of OHA's lands. It says in 2014, OHA acknowledged that it needed these guidelines and policies. So, who was in charge of the RM Committee since 2014? We know that in the last four years it was Chair Waihe'e and Vice Chair Luana Alapa. Prior to that it was Dan Ahuna and Bob Lindsey. If I go back to 2014 when it was acknowledged, it was RM Chair Colette Machado and Vice Chair Haunani Apoliona. This is where the ball has been dropped as far as policies. The Trustees are not recognizing the kuleana when they are Chair and Vice Chair of committees. That is one concern that I have. When is the RM Committee going to agendize for these policies to be developed? Since the report has come out in March, I am looking for the minutes after the audit report was posted in March. Has the RM been working on the policies in the Committee? The audit report also highlighted the *in audible* in the acquisition, the land next to Nā Lama Kukui. It states that the CEO and the manager at the time, who is now at DHHL, submitted a bid, \$45 million or \$47 million. Trustee Lee, who was Vice Chair at the time, stated when he was running in 2022 that he had something to do with that purchase but that was done outside of knowledge of the Board as far as putting in the bid. I think there should be an audit. We just had all these audits. What happened to Trustee Akina and Grassroots Institute checking on watchdog agencies and OHA? How can you let one Trustee from OHA and these managers of OHA put in these bids without knowledge of the Board? I also want to bring up the tent, I was concerned about that and all the wasted money because of non-due diligence and because of non-policies that would have guided the due diligence. I see my time is up but what I am trying to say is that the RM Committee needs to get on it with the policies before you take any transfers of land and before you continue with Kaka'ako. Ke akua pū.

**Faith Chase** Aloha Kakahiaka, I am Faith Chase, I am the Director of Fundraising and Strategic cCommunications for Re-use Hawai'i. I just wanted to remind this body and others that Re-use Hawai'i is non-profit and Hawai'i's only licensed deconstruction service provider. We have several programs such as a tree milling program and redistribution program. We have had a budding growth with the work force development program during COVID. We are now up to 41 employees and 30% of our staffers are from that workforce program. We were just awarded from the Congressional Representative Schatz for \$500,000. We also submitted a Letter of Intent for an EPA grant. We are moving forward and identified Chaminade as our *in audible* and we have eight community-based organizations. We are excited about that and it is a \$20 million dollar grant. This will help promote green jobs. I just wanted to remind this body that we are doing good work.

**Quinn** Aloha, I just want to express gratitude for hosting us at lot L. We have 4,000 people who visit us every month. We are an incredible source for low-cost building material and we also do work force development. It is our eighth year as an organization, we have forty-seven employees. We've had amazing support from the State, County, and local foundations. Trustee Galuteria helped us with our very first GIA back in 2017. I just want to list our impact; last year we diverted about 500 tons of material from the landfill. As you know, there is a waste crisis and landfill issues for all of Hawai'i. The landfills are closing in 2028, and the City and County are charged with finding a new landfill. Our programs are proactive and a staple to address that issue. We save people a ton of money by what we offer. We track our greenhouse gas emission, last year we prevented 300,000 tons of house gas from entering the atmosphere. 1/3 of our staff who work for us come from various partnerships. Thank you for helping us make an impact. The last piece I want to talk about is the lease renewal process. We started a couple years ago with

CBRE, and I know you switched to Colliers. In November, we got an offer for a five-year lease. We were waiting to hear back with some details regarding yard space and followed up a bunch of times and we never heard back. We didn't hear back from Colliers until last month. We were shocked that they mentioned that they want us to vacate. It really caught us off guard. We are here to ask for your help. We feel like we could be partners with OHA and help fulfill some of your objectives and continue to be a community resource. As the next steps, we would love to work out a way to continue to be in Hakuone. Thank you for your time.

**Germaine Meyers** Aloha, I am Germaine Meyers. As I stated earlier, I understand that it is a wonderful opportunity to get lands transferred, but I do want to highlight that we need these land policies. I am assuming if these policies existed, then they would be in the packet. If they do exist, I would like to get a copy of it. What has become a common theme on the Board with some new Trustees, and sometimes the incumbent Trustees, are "pet projects". We have a fifteen-year strategic plan. Before we start taking land, we need to understand that we have a foundation of policies, bylaws, and procedures that are also being followed. What I am trying to express is that I am concerned that Trustees come in with the "pet project" mentality; I want to have casinos, or I want to acquire the land around Nā Lama Kukui. The RM Committee needs to come and do their kuleana and do these policies. Why aren't these things getting done? You need to be here for the lāhui and not your personal projects. I want to acknowledge that I went to broken promises, Gene Ward, on Prince Kūhiō day, March 26<sup>th</sup> at the State Capitol, when the discussion came about on why we are not unified. Governor Waihe'e stated that we need to unify. We need the leadership to unify. I think you as our leaders, you need to be pono before you expect the lāhui to be pono.

**Trustee Ahuna Moves to move the Board into executive session pursuant to HRS Section 92-5.**

**Trustee Alapa Seconds the motion.**

**The Board recuses into Executive Session at 9:34 a.m.**

<b>Motion to recuse into executive session pursuant to HRS Section§92-5</b>							
		<b>1</b>	<b>2</b>	<b>'AE (YES)</b>	<b>'A'OLE (NO)</b>	<b>KANALUA (ABSTAIN)</b>	<b>EXCUSED</b>
<b>TRUSTEE DAN</b>	<b>AHUNA</b>	<b>X</b>		<b>X</b>			
<b>TRUSTEE KALEI</b>	<b>AKAKA</b>			<b>X</b>			
<b>TRUSTEE KELI'I</b>	<b>AKINA</b>			<b>X</b>			
<b>TRUSTEE LUANA</b>	<b>ALAPA</b>		<b>X</b>	<b>X</b>			
<b>TRUSTEE BRICKWOOD</b>	<b>GALUTERIA</b>			<b>X</b>			
<b>TRUSTEE KEONI</b>	<b>SOUZA</b>			<b>X</b>			
<b>TRUSTEE MILILANI</b>	<b>TRASK</b>			<b>X</b>			
<b>TRUSTEE JOHN</b>	<b>WAIHE'E</b>			<b>X</b>			
<b>CHAIRPERSON HULU</b>	<b>LINDSEY</b>			<b>X</b>			
<b>TOTAL VOTE COUNT</b>				<b>9</b>			
<b>MOTION: [ ] UNANIMOUS [ X ] PASSED [ ] DEFERRED [ ] FAILED</b>							

**Motion passes with a Nine (9) YES votes, and Zero (0) NO vote.**

**Board returns to open session at 11:46 a.m.**

**Chair Hulu Lindsey** Reports to the public that a presentation was given by CNHA, an update on Commercial Real Property Assets, and an update regarding Exploration of potential State of Hawai'i Land Transfers to OHA Stewardship. NO actions were taken in our Executive Session.

**New Business**

**Chair Hulu Lindsey** Moving on to the next item on the agenda with Hailama Farden

**G. FESTPAC and Kamehameha Day Lei Draping Updates – Hailama Farden, Sr. Director of Hawaiian Cultural Affairs**

**Hailama Farden, Sr. Director of Hawaiian Cultural Affairs** Mahalo for allowing me some time to share about these upcoming events. Most of these events are published on the website. The official dates for FESTPAC will be June 6-16<sup>th</sup>. June 6<sup>th</sup> will be the opening ceremonies with the festival village opening on the 7<sup>th</sup>. I am aware that they are planning a trip to Mauna 'Ala to pay respects to our ali'i. My recommendation for these events at this moment is the Trustees to be participating fully or partially in the ceremony. That is part of the contract that was scheduled with OHA for the \$1.5 million, there will be seats available for our Trustees. You will see a conflict with King Kamehameha celebrations within the period.

The lole and attire, it is my recommendation to this Board that the lei hulu that you received in your installation as Trustees will be the unifying regalia for the Trustees of the Office of Hawaiian Affairs. Some of you have more than one so you can determine which one is appropriate for you to wear. We are recommending a cultural protocol workshop, regarding when we wear a lei, the respect given and protocol that comes with it. Example: you wouldn't put a floral lei on top of your lei hulu. Also, I think it may be important to have some training on what is FESTPAC and who are the twenty-eight countries affiliated.

Finally, ho'okupu. I have been able to pull ideas from friends to put together some recommendations. Mahalo to Trustee Ahuna because Anuheia was able to guide us to a place where we could get these bowls, 'umeke. This gift will be from the Office of Hawaiian Affairs to the delegation. The items in this 'umeke are very significant. Pa'akai, 'uo, alaea, kapa, all contexts will be given to share about the contents.

**Trustee Ahuna** Do we have everything we need for these 'umeke? Would water be something?

**Hailama Farden, Sr. Director of Hawaiian Cultural Affairs** Yes, you do. Not only is it sustainable, but lā'au in many ways too. We could think of a way to capture the wai within the vessel itself. We also talked about offering a basket with mea'ai in it too.

I will move on to the lei draping. Honolulu lei draping is on June 7, 2024, 1-5 pm. I have received a commitment from Trustee Galuteria. Other Trustees may want to be there also. Kohala has a lei draping ceremony on June 11, 2024 at 8 am. Washington DC is on June 16, 2024, at 2:00 pm in the Emancipation Hall. If you would kindly, for protocol's sake, please let me know if you will be attending. I recommend your attire be your lei hulu as discussed earlier. I do not mind being the conduit for these ceremonies.

**Trustee Akaka** Can I mention regarding our lei hulu, it is always important to know that floral and maile lei can compromise that lei hulu due to the fragility. I believe in your workshop you will probably go over the proper care and instructions on how to care for the lei hulu.

**Hailama Farden, Sr. Director of Hawaiian Cultural Affairs** Mahalo. Yes, Trustee, we will discuss the sensitivity. How do you receive a lei without putting it on your lei hulu from others for example.

**Trustee Akaka** Mahalo Hailama for joining us on the Ad Hoc Committee on social protocols and practices that Keoni Chairs and I Vice Chair. I also wanted to share that it is integral that we receive an updated calendar from the Festival of the Pacific so that we can plan accordingly in-terms of committing our attendance and participation in FESTPAC to lei draping in DC as well as what our participation will look like.

*There are no testifiers signed up for the next agenda item.*

**A. Committee on Beneficiary Advocacy and Empowerment**

**1. 2024 OHA State Legislature Bill Positions Related to Measures Affecting Native Hawaiians – Matrix 3†, April 17, 2024**

**Trustee Akaka** Your Committee on Beneficiary Advocacy and Empowerment, having met on April 17, 2024, and after full and free discussion, recommends approval of the following motion to the Board of Trustees:

**Motion 1:**

**Move to approve Administration's revisions on Matrix 3 - 2024 OHA State Legislature Bill Positions Related to Measures Affecting Native Hawaiians- dated April 17, 2024:**

**Item 61, SB3202 SD2 HD1 from HIGH MONITOR to COMMENT**

**Trustee Waihe'e Seconds the motion.**

<b>Trustee Akaka Moves to</b>  <b>Move to approve Administration's revisions on Matrix 3 - 2024 OHA State Legislature Bill Positions Related to Measures Affecting Native Hawaiians- dated April 17, 2024:</b> <b>Item 61, SB3202 SD2 HD1 from HIGH MONITOR to COMMENT</b>						
<b>Trustee Waihe'e Seconds the motion.</b>						
	1	2	'AE (YES)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
<b>TRUSTEE DAN AHUNA</b>			X			
<b>TRUSTEE KALEI AKAKA</b>	X		X			
<b>TRUSTEE KELI'I AKINA</b>			X			
<b>TRUSTEE LUANA ALAPA</b>			X			
<b>TRUSTEE BRICKWOOD GALUTERIA</b>			X			



<b>TRUSTEE J. KEONI SOUZA</b>			<b>X</b>			
<b>TRUSTEE MILILANI TRASK</b>						Logs off at 11:20 am
<b>TRUSTEE JOHN WAIHE'E</b>		<b>X</b>	<b>X</b>			
<b>CHAIRPERSON HULU LINDSEY</b>			<b>X</b>			
<b>TOTAL VOTE COUNT</b>			<b>8</b>			
<b>MOTION: [ ] UNANIMOUS [ X ] PASSED [ ] DEFERRED [ ] FAILED</b>						
<b>Motion passes with Eight (8) Yes votes, Zero (0) No votes</b>						

### Announcements

**Chair Hulu Lindsey** Announces that she will be deferring the following items D and E. The next Board meeting is set for May 9<sup>th</sup> at 10:00 am. Today at 1:00 pm, we have a site visit in Waimānalo.

### Community Concerns and Celebrations

*There is no one to speak on this item.*

### Adjournment

**Trustee Souza Moves to adjourn the meeting.**

**Trustee Ahuna Seconds the motion.**

Adjournment						
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)
DAN	AHUNA		X	X		
KALEI	AKAKA			X		
KELI'I	AKINA			X		
LUANA	ALAPA			X		
BRICKWOOD	GALUTERIA			X		
J. KEONI	SOUZA	X		X		
MILILANI	TRASK					
JOHN	WAIHE'E			X		
CHAIR CARMEN HULU	LINDSEY			X		
<b>TOTAL VOTE COUNT</b>				<b>8</b>		

**Chair Hulu Lindsey Adjourns the Board of Trustees meeting at 12:09 p.m.**

**Respectfully submitted,**

---

Lehua Itokazu  
Board Secretary

As approved by the Board of Trustees on \*\*\*\*\*

---

Carmen Hulu Lindsey  
Chairperson, Board of Trustees

**Attachments** *(all attachments will be added to the final approved minutes)*

BOARD OF TRUSTEES

Carmen. Hulu Lindsey, Chairperson  
Mililani Trask, Vice Chairperson  
Dan Ahuna, Trustee Kaua'i & Ni'ihau  
Kaleihikina Akaka, Trustee O'ahu  
Keli'i Akina, Trustee At-Large  
Luana Alapa, Trustee Moloka'i & Lāna'i  
Brickwood Galuteria, Trustee At-Large  
Keoni Souza, Trustee At-Large  
John Waihe'e IV, Trustee At-Large



**STATE OF HAWAII**  
**OFFICE OF HAWAIIAN AFFAIRS**

**MEETING OF THE BOARD OF TRUSTEES**

**DATE:** Thursday, October 24, 2024

**TIME:** 10:00 A.M.

**PLACE:** Remote Meeting via Interactive Conference Technology and in-person  
at OHA Maui Ola Boardroom

560 N. Nimitz Hwy.

Honolulu, HI. 96817

Viewable at [www.oha.org/livestream](http://www.oha.org/livestream) Or

Listen by phone: (213) 338-8477, Webinar ID: 840 7463 7718

This virtual meeting can be viewed and observed via livestream on OHA's website at [www.oha.org/livestream](http://www.oha.org/livestream) or listened by phone using the call-in information above. A physical meeting location, open to members of the public who would like to provide oral testimony or view the virtual meeting, will be available at 560 N. Nimitz Hwy., Suite 200, Honolulu, HI 96817.

**AGENDA**

**I. Call to Order**

**II. Approval of Minutes**

A. March 28, 2024

B. April 25, 2024

**III. New Business**

**A. Workshop to discuss the development of a real estate strategy covering investment and non-investment property holdings of OHA, including Hakuone (Kaka'ako Makai) development execution options.**

**B. Committee on Resource Management**

- Action Item RM #24-40:** Approval of OHA funding for an Event Sponsorship for the 2024 Papa Ali'i - Royal Order of Kamehameha I Convention\*, October 16, 2024
- Action Item RM #24-43:** Honoring Kalakaua Fundraiser/Queen Kapiolani Night Tours - The Friends of Iolani Palace\*, October 16, 2024
- Action Item RM #24-44:** Revision to the Office of Hawaiian Affairs Board of Trustees Bylaws - Standing Committees Change – Splitting of the Committee on Resource Management (RM) into the Committee on Budget and Finance (B&F) and the Committee on Investment and Land Management (ILM)\*, October 16, 2024, *1<sup>st</sup> reading*
- Action Item RM #24-45:** Approval of OHA funding for an Event Sponsorship for the 2025 Event Ho'owaiwai Ē aka 'Ekolu Mea Nui Event\*, October 23, 2024
- Action Item RM #24-46:** Approval of OHA funding for an Event Sponsorship for the 2024 100th Centennial Celebration of 'Aina Ho'opulapula o Keaukaha Event\*, October 23, 2024
- Action Item RM #24-47:** Approval of OHA funding for an Event Sponsorship for the 2024 Makalehua o Waimānalo aka The Pride of Waimānalo Community Event\*, October 23, 2024

## BOARD OF TRUSTEES

Carmen. Hulu Lindsey, Chairperson  
 Mililani Trask, Vice Chairperson  
 Dan Ahuna, Trustee Kaua'i & Ni'ihau  
 Kaleihikina Akaka, Trustee O'ahu  
 Keli'i Akina, Trustee At-Large  
 Luana Alapa, Trustee Moloka'i & Lāna'i  
 Brickwood Galuteria, Trustee At-Large  
 Keoni Souza, Trustee At-Large  
 John Waihe'e IV, Trustee At-Large



**STATE OF HAWAII**  
**OFFICE OF HAWAIIAN AFFAIRS**

7. **Action Item RM# 24-48:** Approval of OHA funding for an Event Sponsorship for the 2024 Christmas in Hawaii with Kimie Miner and Friends Broadcast and Concert\*, October 23, 2024
8. **Action Item RM# 24-49:** Approval of OHA funding for an Event Sponsorship for the 2025 18th Annual Waimānalo Kanikapila aka Gabby Pahinui Waimānalo Kanikapila Event\*, October 23, 2024
9. **Action Item RM #24-50:** Approve Additional Funding to Organizations Awarded Partial Grant Funding on June 19, 2024 for: (1) Kumuwaiwai Na'auao--Educational Resources Grants from Solicitation #24-01.0.01 (published February 12, 2024) and (2) Ho'omohala Waiwai 'Ohana--'Ohana Economic Stability Grants from Solicitation #24-07.0.01 (published February 12, 2024)\*, October 23, 2024
10. **Action Item RM #24-51:** Approve Additional Funding to Organizations Awarded Partial Grant Funding on September 12, 2024 for: (1) Ola Ke Kanaka--Physical, Spiritual, Mental & Emotional Health Grants from Solicitation #24-03.0.01 (published February 12, 2024), (2) Ho'omohala Waiwai Kaiaulu--Community Economic Development Grants from Solicitation #24-08.0.01 (published February 12, 2024), (3) 'Āina Ho'opulapula--Hawaiian Homestead Communities Grants from Solicitation #24-14.0.01 (published February 12, 2024), and (4) Ola Ka Lāhui--Vulnerable Populations Grants from Solicitation 24-15-.0.01 (published February 12, 2024)\*, October 23, 2024
11. **Action Item RM #24-52:** Approve the Awarding of Additional Ola Ke Kanaka--Physical, Spiritual, Mental & Emotional Health Grants from Solicitation #24-03.0.01 (published February 12, 2024) and Ho'omohala Waiwai Kaiaulu--Economic Stability Grants from Solicitation #24-08.0.01 (published February 12, 2024)\*, October 23, 2024
12. **Action Item RM #24-53:** Adoption of a new Office of Hawaiian Affairs Native Hawaiian Trust Fund (NHTF) Investment Policy Statement ("IPS")\*, October 23, 2024,  
*1<sup>st</sup> reading*

**C. Presentation on Hawaiian Cultural Affairs Team and Structure – Hailama Farden, Sr.**  
 Director, Hawaiian Cultural Affairs

**IV. Community Concerns and Celebrations**

**V. Announcements**

**VI. Adjournment**

If you need an auxiliary aid/service or other accommodation due to a disability, please contact Everett Ohta at (808) 594-1988 or by email at [everetto@oha.org](mailto:everetto@oha.org) as soon as possible. Requests made as early as possible have a greater likelihood of being fulfilled. Upon request, this notice is available in alternate/accessible formats.

In the event that the livestream public broadcast is interrupted and cannot be restored, the meeting may continue as audio-only through the phone number and Webinar ID provided at the beginning of this agenda. Meeting recordings will be made available on OHA's website <https://www.oha.org/about/leadership/board-of-trustees/> as soon as practicable after the meeting.

## BOARD OF TRUSTEES

Carmen. Hulu Lindsey, Chairperson  
 Mililani Trask, Vice Chairperson  
 Dan Ahuna, Trustee Kaua'i & Ni'ihau  
 Kaleihikina Akaka, Trustee O'ahu  
 Keli'i Akina, Trustee At-Large  
 Luana Alapa, Trustee Moloka'i & Lāna'i  
 Brickwood Galuteria, Trustee At-Large  
 Keoni Souza, Trustee At-Large  
 John Waihe'e IV, Trustee At-Large



## STATE OF HAWAII

### OFFICE OF HAWAIIAN AFFAIRS

Public Testimony will be called for each agenda item and must be limited to matters listed on the meeting agenda. Community Concerns and Celebrations is not limited to matters listed on the meeting agenda. Hawai'i Revised Statutes, Chapter 92, prohibits Board members from discussing or taking action on matters not listed on the meeting agenda.

\* Document(s) associated with this agenda item are anticipated to be included in the board packet for this meeting. The board packet will be available for the public to inspect at OHA's main office located at 560 N. Nimitz Hwy., Suite 200, Honolulu, HI 96817, OHA's neighbor

island offices, and on OHA's website <https://www.oha.org/bot> no later than two business days before the meeting. The 72 Hour rule, pursuant to OHA BOT Operations Manual, Section 49, shall be waived for distribution of new committee materials.

Persons wishing to provide *written testimony* on items listed on the agenda should submit testimony via email to [BOTmeetings@oha.org](mailto:BOTmeetings@oha.org) or via postal mail to Office of Hawaiian Affairs, Attn: Meeting Testimony, 560 N. Nimitz Hwy., Suite 200, Honolulu, HI 96817. Testimony is requested to be received at least twenty-four hours prior to the scheduled meeting to allow board members with sufficient time to review the testimony before the meeting.

Persons wishing to provide *oral testimony online* during the remote meeting are requested to sign up at:

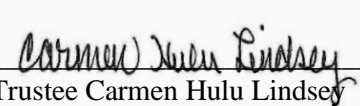
[https://us06web.zoom.us/webinar/register/WN\\_nW1YpkagQ1GgAXcd2OhxLw](https://us06web.zoom.us/webinar/register/WN_nW1YpkagQ1GgAXcd2OhxLw)

Once you have signed up, a confirmation email will be sent to you with a link to join the remote meeting, along with further instructions on how to provide oral testimony during the remote meeting. You do not need to provide your name or other personal information other than a valid email address at which to receive the meeting link.

To provide oral testimony online, you will need:

- (1) a computer or mobile device to connect to the virtual meeting;
- (2) internet access; and
- (3) a microphone to provide oral testimony.

Oral testimony by telephone/landline will not be accepted at this time. Once your oral testimony is completed, you may be asked to disconnect from the meeting. If you willfully disrupt the meeting or do not disconnect on your own, support staff will remove you from the Zoom meeting. You can continue to view the remainder of the meeting on the livestream or by telephone, as provided at the beginning of this agenda.

  
 Trustee Carmen Hulu Lindsey  
 Chairperson, Board of Trustees

10/18/2024  
 Date



# Hakuone

Development Execution Options  
October 24, 2024

# Agenda

- Investment Purpose
- OHA's ownership history
- Why is advancing Hakuone so difficult for OHA
- What is an LLC and how could it be used for Hakuone
- Execution Options
  - ✓ Land planning and limited horizontal improvements within OHA structure
  - ✓ Bulk sale to one buyer (less portion carved off for program/cultural uses)
  - ✓ Master joint venture ("JV")
  - ✓ Master ground lease
  - ✓ Land planning and limited horizontal improvements within a single purpose LLC structure



# Investment Purpose

- Hakuone is part of the Investment Lands portion of OHA's portfolio.
- The primary purpose for owning Investment Lands is to earn a minimum 5% real rate of return (e.g., 5% plus inflation) and meet or exceeds industry benchmark returns.
- A secondary objective is creating a piko in urban Honolulu that will be a gathering place for Native Hawaiians, including dedicating a portion of the site for a significant programmatic element such as a cultural center.



# OHA's Ownership History

A Settlement Agreement executed by the State and OHA in February 2012 resolved past claims to ceded land revenues from November 7, 1978 to June 30, 2012. Key settlement terms are summarized below.

1. The Hakuone lands (approximately 30.7 acres) were transferred to OHA as-is.
2. OHA assumed ownership subject to all existing leases and other encumbrances.
3. The parties mutually agreed that the lands were worth \$200 million at the time of the settlement.
4. These values were validated by independent appraisals for the State and OHA.
5. When transferred in 2012, residential uses were prohibited on the makai side of Ala Moana Boulevard.

# OHA's Ownership History

- OHA has undertaken several efforts to jump start development on its land holdings, including the following planning initiatives.
  - ✓ The November 2013 effort led by Group 70, Rider Levett Bucknal (“RBL”) and Sanford Murata Inc.
  - ✓ The Kuhikuhi Pu’uone Collaborative (WCIT et al) planning effort undertaken in 2014-15.
  - ✓ Kuilei effort undertaken in 2022 to 2023.
- To date, over \$10.0MM has been spent on various planning efforts.
- A lot of good work has been performed over the years, including extensive community outreach, feasibility analysis, issue identification, infrastructure planning, etc. However, OHA has not been able to sustain any of these beyond basic planning and report generation, and most of these reports are now dated.



# OHA's Ownership History

- An appraisal in December 2022 estimated the market value for the 30.7 acres to \$43.6MM assuming a bulk sale to one buyer. This value reflects the revetment repair costs but excludes any cost for environmental remediation.
- For the 12-month period ending June 30, 2024, the Net Income for Hakuone was \$2.485MM. Similar figures for 2023 and 2022 are \$1.493MM and \$1.429MM respectively.
- OHA's investment has not achieved intended objectives.
  - ✓ The FY2023-24 cash on cash return was only 1.2% when using the original property value of \$200MM ( $\$2.485\text{MM} \div \$200.0\text{MM}$ )
  - ✓ Assuming the December 2022 appraisal is accurate, the investment value has declined by 78%.
  - ✓ Over the 12 year period of ownership, Hakuone has not achieved a 5% real rate of return.
  - ✓ Had OHA invested \$200MM in the NHTF and earned an 8% rate of return, the invested assets would be worth over \$500MM today.



# OHA's Challenges with Hakuone

Why is it so difficult for OHA to advance the Hakuone development program?

- No consensus vision
- No consensus on how to proceed (e.g., sale, joint venture, ground lease, other)
- Limited staff and lack of internal skills to put together an executable plan
- No full-time focus because of other organizational priorities
- Failure to maintain consultant continuity to advance the project
- Governance pushes too many decisions to the BOT
- OHA's focus has been getting the zoning OHA wants rather than working with the zoning in place
- \$15 to \$20 million needed for studies and predevelopment activity to optimize parcel pricing, not including G&A.
- OHA is a political body, not a development/investment entity
- Development community is skeptical of OHA's ability to execute on a vision



# What is an LLC

- An LLC is a limited liability company.
- It is a common business structure used by almost all real estate investors and operating companies.
- The LLC structure limits the amount of financial risk for an owner.
- The owner of an LLC can be a person or another legal entity (e.g., a corporation or partnership).
- An LLC can be single-member or multi-member.
- Owners exercise control over the LLC through an Operating Agreement.
- There is frequently a managing member who makes day-to-day decisions.
- Major decisions, however, are typically reserved for all the Members through the Operating Agreement.

# Hakuone Execution Options

1. **Status Quo** – Conduct land planning and make limited horizontal improvements (e.g., infrastructure) without modifying the current OHA decision making structure.
2. **Bulk Sale** – Exit the investment by selling the lands to a development entity other than those portions OHA wishes to retain for cultural/programming purposes.
3. **Master Joint Venture** – Select a development partner who will master plan the property and make limited horizontal improvements to optimize land pricing from future sales, joint ventures or ground leases.
4. **Master Ground Lease** – Ground lease all 30.7 acres to a development entity who will master plan the property and execute on a development program.
5. **LLC** - Conduct land planning and make limited horizontal improvements (e.g., infrastructure) within a separate LLC with separate staff and governance.



# Execution Option – Status Quo

## High Risk/Low Return

### Pros

- Does not require a separate legal structure.
- Fewer stakeholder concerns.
- Greater stakeholder transparency.

### Cons

- Nothing is being modified to improve future outcomes.
- Sunshine laws make sensitive development discussions difficult to impossible
- Lack of expertise.
- OHA pay structure will not attract real estate expertise needed to execute Hakuone.
- Use of external consultants to drive development is inefficient and often not aligned with organization goals.
- Election cycles do not correspond to development cycles.
- OHA assumes development risk without LLC protections to limit financial liability.
- OHA will fund all project costs.

# Execution Option – Bulk Sale

## Low Risk/Low Return

Pros	Cons
<ul style="list-style-type: none"><li>• Can be executed within the current OHA structure</li><li>• Current staff has the skills to run the process with the assistance of an outside advisor(s).</li><li>• Redirects significant organizational resources (time and money) to mission related outcomes.</li><li>• Sale proceeds can be reinvested in higher yielding investments more compatible with OHA staff's skill sets.</li><li>• Eliminates sea-level rise risks to OHA's portfolio.</li><li>• Eliminates development risks to OHA.</li></ul>	<ul style="list-style-type: none"><li>• Certain beneficiaries will be upset with OHA's decision to sell land.</li><li>• A bulk sale to one party may be priced at a heavy discount to \$200MM due to environmental and bulkhead issues.</li><li>• Transaction complexity could require phased takedowns, option payments, etc. to secure optimal pricing.</li><li>• Negative PR if counterparty can lift residential restrictions or has substantial financial success.</li><li>• Legislative approval is needed to sell certain OHA-owned parcels in Kaka'ako.</li></ul>



# Execution Option – Master Joint Venture

## Medium to High Risk/Medium to High Return

Pros	Cons
<ul style="list-style-type: none"><li>• Current staff has market the property and select a JV partner with the assistance of an outside advisor(s).</li><li>• JV Partner will bring development skills as part of the partnership.</li><li>• JV Partner will provide capital to fund pre-development activities and horizontal infrastructure.</li><li>• OHA does not need to internally staff for development.</li><li>• Higher probability for a financially successful outcome.</li></ul>	<ul style="list-style-type: none"><li>• Profits will be shared with the JV Partner, who will likely make more than OHA.</li><li>• The JV Partner's vision may differ from OHA's vision.</li><li>• The JV will use an LLC structure.</li><li>• There will be limited BOT control over activities of JV except on major decisions. OHA has to be willing to give up most control.</li><li>• OHA will indirectly pay for their prorated share of staffing and predevelopment costs as these are expenses to the development.</li><li>• There may be tax consequences for the JV.</li><li>• Selecting the wrong JV Partner can lead to many adverse outcomes.</li><li>• Legislative approval is needed to sell certain OHA-owned parcels in Kaka'ako.</li></ul>

# Execution Option – Master Ground Lease

## Low Risk/Low Return

### Pros

- Limited development risk to OHA under a ground lease structure.
- OHA will limit its capital outlays as master ground lessee will be responsible for most planning and development costs.
- OHA does not need to internally staff for development.
- Secure and stable income stream once the master ground lease converts to individual ground leases for each development parcel.

### Cons

- Master ground leases are incredibly complicated to negotiate. Staff will require assistance of sophisticated external advisors throughout the process.
- Many developers will not build under a ground lease structure, which could affect quality of the Lessee.
- Ground leasing will generate the lowest returns to OHA but also has the lowest risk.
- There will be limited BOT control over activities of development except those that can be reasonably negotiated as part of a ground lease.
- Counterparty risk if the wrong Master Ground Lessee is selected.

# Execution Option – Single Purpose LLC

Medium to High Risk/Medium to High Return

## Pros

- Provides indirect OHA control while ceding day-to-day decision making to properly experienced professionals, which mitigates risks to OHA.
- Staffing limitations are resolved by aligning staff compensation with the market.
- A Board with real estate expertise can bring needed oversight to the development program.
- OHA can select the Board members for the new entity whom OHA's BOT trusts.
- Liability can be contained within the LLC.
- Redirects significant organizational resources (time and money) to more mission related outcomes and lets the separate entity harvest value from Hakuone.
- Overcomes the challenges of developing within OHA structure.
- Policies and procedures specific to development are not needed at the OHA level.

## Cons

- No obvious capital funding plan outside of a sale of one parcel or capital infusion by OHA.
- Cash flow of \$2.0MM per year will likely be reinvested in site-specific planning near term rather than made available for mission-related spending.
- Higher overhead costs will reduce near term cash flow.
- Does not eliminate development risk to OHA.
- Income may be subject to taxation.
- Legislative approval may be required for the LLC transfer.
- New entity is separate from OHA control and may periodically make decisions that are at odds with BOT changing priorities.
- Stakeholder concerns with LLC structure.

# Ranking of Recommendations

1. Single Purpose LLC
2. Master Joint Venture
3. Bulk Sale
4. Master Ground Lease
5. Status Quo



The background of the slide features a close-up, vertical view of several green leaves, likely from a plant like a banana or a similar broad-leafed species. The leaves are vibrant green and show prominent veins. They are arranged in a way that creates a sense of depth and texture, with some leaves in the foreground being sharper than others in the background. The lighting is soft, highlighting the natural patterns of the leaves.

# Thank you

Peregrine Realty Partners  
Paul Quintiliani

BOARD OF TRUSTEES

Carmen. Hulu Lindsey, Chairperson  
 Mililani Trask, Vice Chairperson  
 Dan Ahuna, Trustee Kaua'i & Ni'ihau  
 Kaleihikina Akaka, Trustee O'ahu  
 Keli'i Akina, Trustee At-Large  
 Luana Alapa, Trustee Moloka'i & Lāna'i  
 Brickwood Galuteria, Trustee At-Large  
 Keoni Souza, Trustee At-Large  
 John Waihe'e IV, Trustee At-Large



**STATE OF HAWAII**  
**OFFICE OF HAWAIIAN AFFAIRS**

**MEETING OF THE BOARD OF TRUSTEES**

**DATE:** Thursday, October 24, 2024

**TIME:** 10:00 A.M.

**PLACE:** Remote Meeting via Interactive Conference Technology and in-person  
 at OHA Maui Ola Boardroom

560 N. Nimitz Hwy.

Honolulu, HI. 96817

Viewable at [www.oha.org/livestream](http://www.oha.org/livestream) Or

Listen by phone: (213) 338-8477, Webinar ID: 840 7463 7718

This virtual meeting can be viewed and observed via livestream on OHA's website at [www.oha.org/livestream](http://www.oha.org/livestream) or listened by phone using the call-in information above. A physical meeting location, open to members of the public who would like to provide oral testimony or view the virtual meeting, will be available at 560 N. Nimitz Hwy., Suite 200, Honolulu, HI 96817.

**AGENDA**

**I. Call to Order**

**II. Approval of Minutes**

A. March 28, 2024

B. April 25, 2024

**III. New Business**

**A.** Workshop to discuss the development of a real estate strategy covering investment and non-investment property holdings of OHA, including Hakuone (Kaka'ako Makai) development execution options.

**B. Committee on Resource Management**

1. **Action Item RM #24-40:** Approval of OHA funding for an Event Sponsorship for the 2024 Papa Ali'i - Royal Order of Kamehameha I Convention\*, October 16, 2024
2. **Action Item RM #24-43:** Honoring Kalakaua Fundraiser/Queen Kapiolani Night Tours - The Friends of Iolani Palace\*, October 16, 2024
3. **Action Item RM #24-44:** Revision to the Office of Hawaiian Affairs Board of Trustees Bylaws - Standing Committees Change – Splitting of the Committee on Resource Management (RM) into the Committee on Budget and Finance (B&F) and the Committee on Investment and Land Management (ILM)\*, October 16, 2024, *1<sup>st</sup> reading*
4. **Action Item RM #24-45:** Approval of OHA funding for an Event Sponsorship for the 2025 Event Ho'owaiwai Ē aka 'Ekolu Mea Nui Event\*, October 23, 2024
5. **Action Item RM #24-46:** Approval of OHA funding for an Event Sponsorship for the 2024 100th Centennial Celebration of 'Aina Ho'opulapula o Keaukaha Event\*, October 23, 2024
6. **Action Item RM #24-47:** Approval of OHA funding for an Event Sponsorship for the 2024 Makalehua o Waimānalo aka The Pride of Waimānalo Community Event\*, October 23, 2024

## BOARD OF TRUSTEES

Carmen. Hulu Lindsey, Chairperson  
 Mililani Trask, Vice Chairperson  
 Dan Ahuna, Trustee Kaua'i & Ni'ihau  
 Kaleihikina Akaka, Trustee O'ahu  
 Keli'i Akina, Trustee At-Large  
 Luana Alapa, Trustee Moloka'i & Lāna'i  
 Brickwood Galuteria, Trustee At-Large  
 Keoni Souza, Trustee At-Large  
 John Waihe'e IV, Trustee At-Large



**STATE OF HAWAII**  
**OFFICE OF HAWAIIAN AFFAIRS**

7. **Action Item RM# 24-48:** Approval of OHA funding for an Event Sponsorship for the 2024 Christmas in Hawaii with Kimie Miner and Friends Broadcast and Concert\*, October 23, 2024
8. **Action Item RM# 24-49:** Approval of OHA funding for an Event Sponsorship for the 2025 18th Annual Waimānalo Kanikapila aka Gabby Pahinui Waimānalo Kanikapila Event\*, October 23, 2024
9. **Action Item RM #24-50:** Approve Additional Funding to Organizations Awarded Partial Grant Funding on June 19, 2024 for: (1) Kumuwaiwai Na'auao--Educational Resources Grants from Solicitation #24-01.0.01 (published February 12, 2024) and (2) Ho'omohala Waiwai 'Ohana--'Ohana Economic Stability Grants from Solicitation #24-07.0.01 (published February 12, 2024)\*, October 23, 2024
10. **Action Item RM #24-51:** Approve Additional Funding to Organizations Awarded Partial Grant Funding on September 12, 2024 for: (1) Ola Ke Kanaka--Physical, Spiritual, Mental & Emotional Health Grants from Solicitation #24-03.0.01 (published February 12, 2024), (2) Ho'omohala Waiwai Kaiaulu--Community Economic Development Grants from Solicitation #24-08.0.01 (published February 12, 2024), (3) 'Āina Ho'opulapula--Hawaiian Homestead Communities Grants from Solicitation #24-14.0.01 (published February 12, 2024), and (4) Ola Ka Lāhui--Vulnerable Populations Grants from Solicitation 24-15-.0.01 (published February 12, 2024)\*, October 23, 2024
11. **Action Item RM #24-52:** Approve the Awarding of Additional Ola Ke Kanaka--Physical, Spiritual, Mental & Emotional Health Grants from Solicitation #24-03.0.01 (published February 12, 2024) and Ho'omohala Waiwai Kaiaulu--Economic Stability Grants from Solicitation #24-08.0.01 (published February 12, 2024)\*, October 23, 2024
12. **Action Item RM #24-53:** Adoption of a new Office of Hawaiian Affairs Native Hawaiian Trust Fund (NHTF) Investment Policy Statement ("IPS")\*, October 23, 2024,  
*1<sup>st</sup> reading*

C. Presentation on Hawaiian Cultural Affairs Team and Structure – Hailama Farden, Sr.  
 Director, Hawaiian Cultural Affairs

**IV. Community Concerns and Celebrations**

**V. Announcements**

**VI. Adjournment**

If you need an auxiliary aid/service or other accommodation due to a disability, please contact Everett Ohta at (808) 594-1988 or by email at [everetto@oha.org](mailto:everetto@oha.org) as soon as possible. Requests made as early as possible have a greater likelihood of being fulfilled. Upon request, this notice is available in alternate/accessible formats.

In the event that the livestream public broadcast is interrupted and cannot be restored, the meeting may continue as audio-only through the phone number and Webinar ID provided at the beginning of this agenda. Meeting recordings will be made available on OHA's website <https://www.oha.org/about/leadership/board-of-trustees/> as soon as practicable after the meeting.

## BOARD OF TRUSTEES

Carmen. Hulu Lindsey, Chairperson  
 Mililani Trask, Vice Chairperson  
 Dan Ahuna, Trustee Kaua'i & Ni'ihau  
 Kaleihikina Akaka, Trustee O'ahu  
 Keli'i Akina, Trustee At-Large  
 Luana Alapa, Trustee Moloka'i & Lāna'i  
 Brickwood Galuteria, Trustee At-Large  
 Keoni Souza, Trustee At-Large  
 John Waihe'e IV, Trustee At-Large



## STATE OF HAWAII OFFICE OF HAWAIIAN AFFAIRS

Public Testimony will be called for each agenda item and must be limited to matters listed on the meeting agenda. Community Concerns and Celebrations is not limited to matters listed on the meeting agenda. Hawai'i Revised Statutes, Chapter 92, prohibits Board members from discussing or taking action on matters not listed on the meeting agenda.

\* Document(s) associated with this agenda item are anticipated to be included in the board packet for this meeting. The board packet will be available for the public to inspect at OHA's main office located at 560 N. Nimitz Hwy., Suite 200, Honolulu, HI 96817, OHA's neighbor

island offices, and on OHA's website <https://www.oha.org/bot> no later than two business days before the meeting. The 72 Hour rule, pursuant to OHA BOT Operations Manual, Section 49, shall be waived for distribution of new committee materials.

Persons wishing to provide *written testimony* on items listed on the agenda should submit testimony via email to [BOTmeetings@oha.org](mailto:BOTmeetings@oha.org) or via postal mail to Office of Hawaiian Affairs, Attn: Meeting Testimony, 560 N. Nimitz Hwy., Suite 200, Honolulu, HI 96817. Testimony is requested to be received at least twenty-four hours prior to the scheduled meeting to allow board members with sufficient time to review the testimony before the meeting.

Persons wishing to provide *oral testimony online* during the remote meeting are requested to sign up at:

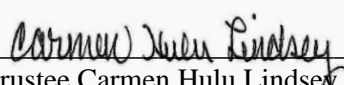
[https://us06web.zoom.us/webinar/register/WN\\_nW1YpkagQ1GgAXcd2OhxLw](https://us06web.zoom.us/webinar/register/WN_nW1YpkagQ1GgAXcd2OhxLw)

Once you have signed up, a confirmation email will be sent to you with a link to join the remote meeting, along with further instructions on how to provide oral testimony during the remote meeting. You do not need to provide your name or other personal information other than a valid email address at which to receive the meeting link.

To provide oral testimony online, you will need:

- (1) a computer or mobile device to connect to the virtual meeting;
- (2) internet access; and
- (3) a microphone to provide oral testimony.

Oral testimony by telephone/landline will not be accepted at this time. Once your oral testimony is completed, you may be asked to disconnect from the meeting. If you willfully disrupt the meeting or do not disconnect on your own, support staff will remove you from the Zoom meeting. You can continue to view the remainder of the meeting on the livestream or by telephone, as provided at the beginning of this agenda.

  
 Trustee Carmen Hulu Lindsey  
 Chairperson, Board of Trustees

10/18/2024  
 Date



**OFFICE OF HAWAIIAN AFFAIRS**  
**Committee on Resource Management (RM)**  
**COMMITTEE REPORT**

October 16, 2024

The Honorable Carmen Hulu Lindsey, Chair  
Board of Trustees  
Office of Hawaiian Affairs

Chair Lindsey,

Your **Committee on Resource Management**, having met on October 16, 2024, and after full and free discussion, recommends approval of the following **three (3) actions** to the Board of Trustees:

regarding: Action Item RM #24-40

Approval of OHA funding for an Event Sponsorship for the 2024 Papa Ali'i - Royal Order of Kamehameha I Convention\*

**Action 1**

**Approve and authorize the following fiscal year 2025 event sponsorship disbursement totaling \$5,000.**

Organization Name	Event	Award Amount Recommendation
1. Pohai 'o Kamehameha	2024 Papa Ali'i - Royal Order of Kamehameha I Convention October 25th – 26th, 2024	\$5,000
<b>Total Recommendations (1)</b>		<b>\$5,000</b>

## **Action 2**

**Approve and authorize the following fiscal year 2025 event sponsorship disbursement totaling \$15,000.**

Organization Name	Event	Award Amount Recommendation
1. The Friends of Iolani Palace	2024 Honoring Kalākaua Fundraiser  November 17th, 2024 5:00 PM - 8:30PM  Honoring Queen Kapi'olani Night Tours  December 28 & 29th, 2024 5:00 – 9:00 PM  'Iolani Palace	\$15,000
<b>Total Recommendations (1)</b>		<b>\$15,000</b>

Revision to the Office of Hawaiian Affairs  
Board of Trustees Bylaws - Standing Committees Change –  
Splitting of the Committee on Resource Management (RM) into the Committee on Budget and Finance (BF) and the  
Committee on Investment and Land Management (ILM)\*

### **Action 3**

**Approve a revision to the Office of Hawaiian Affairs (OHA) Board of Trustees (BOT) Bylaws to split the Committee on Resource Management (RM) into the Committee on Budget and Finance (BF) and the Committee on Investment and Land Management (ILM), as set forth in Attachment A.**

**Where Page 2 - III. BACKGROUND & DISCUSSION Section 1. and 2. now reads as:**

- 1. Proposed move of the RM Committee responsibility to “develop policies on land use, native rights, and natural and cultural resources, including: the inventory, identification, analysis and treatment of land, native rights and natural and cultural resources;” to be added to the responsibilities of the ILM Committee;**
- 2. Proposed move of the RM Committee responsibility to “develop training and orientation programs for Trustees roles, fiduciary responsibilities, and ethical obligations, as provided by HRS Chapter 84, as amended” in consultation with the BF or BAE Chairperson and “other resources (e.g., Corporation Counsel, Ethics Commission)” to be added to the responsibilities of the ILM Committee; and**

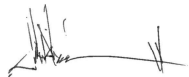
**Attachment(s):**

**No Action Items were attached in this Committee Report for reference –  
due to transfer limitations with the State Adobe eSign application.**

Please refer to the 10/16/2024 RM Electronic Meeting Folder/Packet at <https://www.oha.org/rm/>

- 1) RM ROLL CALL VOTE SHEET  
Action Item RM #24-40: Approval of OHA funding  
for an Event Sponsorship for the 2024 Papa Ali'i –  
Royal Order of Kamehameha I Convention\*
- 2) RM ROLL CALL VOTE SHEET  
Action Item RM #24-41: Approval of OHA funding  
for an Event Sponsorship for the 2024 'Aha Lomilomi Event\*
- 3) RM ROLL CALL VOTE SHEET  
Action Item RM #24-42: Approval of OHA funding  
for an Event Sponsorship for the 2024 Aloha Shirt Festival and  
Fashion Week Hawai'i\*
- 4) RM ROLL CALL VOTE SHEET  
Action Item RM #24-43: Honoring Kalākaua Fundraiser / Queen Kapi'olani Night Tours  
- The Friends of Iolani Palace\*
- 5) RM ROLL CALL VOTE SHEET  
Action Item RM #24-44: Revision to the Office of Hawaiian Affairs  
Board of Trustees Bylaws - Standing Committees Change –  
Splitting of the Committee on Resource Management (RM)  
into the Committee on Budget and Finance (BF) and  
the Committee on Investment and Land Management (ILM)\*

Respectfully submitted:



---

Trustee John Waihe'e, IV, RM Chair

---

Trustee Luana Alapa, RM Vice Chair

EXCUSED

---

Trustee Dan Ahuna, Member



---

Trustee Kaleihikina Akaka, Member



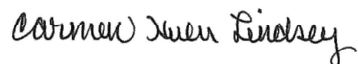
---

Trustee Keli'i Akina, Member



---

Trustee Brickwood Galuteria, Member



---

Trustee Carmen Hulu Lindsey, Member



---

Trustee J. Keoni Souza, Member



---

Trustee Mililani Trask, Member

ROLL CALL VOTE SHEET

COMMITTEE ON  
RESOURCE MANAGEMENT (RM)

DATE: October 16, 2024

START: 11:06 a.m.

MOTION: 11:18 a.m.

VOTE: 11:19 a.m.

AGENDA ITEM:

IV. New Business

B. Action Item RM #24-40: Approval of OHA funding for an Event Sponsorship for the 2024 Papa Ali'i – Royal Order of Kamehameha I Convention\*

MOTION:

Approve and authorize the following fiscal year 2025 event sponsorship disbursement totaling \$5,000.

Organization Name	Event	Award Amount Recommendation
1. Pohai 'o Kamehameha	2024 Papa Ali'i - Royal Order of Kamehameha I Convention October 25th – 26th, 2024	\$5,000
Total Recommendations (1)		\$5,000

VOTE							Motion: 11:18 a.m. Vote: 11:19 a.m.
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
DAN	AHUNA						EXCUSED
KALEIHIKINA	AKAKA			X			
KELI'I	AKINA			X			
RM VICE CHAIR LUANA	ALAPA			X			
BRICKWOOD	GALUTERIA			X			
CARMEN HULU	LINDSEY	1		X			
J. KEONI	SOUZA		2	X			
MILILANI	TRASK			X			
RM CHAIR JOHN	WAIHE'E			X			
TOTAL VOTE COUNT				8	0	0	1

VOTE: [ X ] UNANIMOUS [ ] PASSED [ ] DEFERRED [ ] FAILED

ROLL CALL VOTE SHEET

COMMITTEE ON  
RESOURCE MANAGEMENT (RM)

DATE: October 16, 2024

START: 11:20 a.m.

MOTION: 11:26 a.m.

VOTE: 11:32 a.m.

AGENDA ITEM:

IV. New Business

C. Action Item RM #24-41: Approval of OHA funding  
for an Event Sponsorship  
for the 2024 'Aha Lomilomi Event\*

MOTION:

Disapprove the following fiscal year 2025 event sponsorship disbursement  
totaling \$5,000.

Organization Name	Event	Award Amount Recommendation
1. 'Ahahui Lomilomi Hawai'i	2024 'Aha Lomilomi Event.  October 4th – 6th, 2024  28-1197 Old Mamalahoa Hwy	\$5,000
Total Recommendations (1)		\$5,000

VOTE							Motion: 11:26 a.m. Vote: 11:32 a.m.
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
DAN	AHUNA						EXCUSED
KALEIHIKINA	AKAKA			X			
KELI'I	AKINA			X			
RM VICE CHAIR LUANA	ALAPA			X			
BRICKWOOD	GALUTERIA			X			
CARMEN HULU	LINDSEY	1		X			
J. KEONI	SOUZA		2	X			
MILILANI	TRASK				X		
RM CHAIR JOHN	WAIHE'E					ABSTAIN	
TOTAL VOTE COUNT				6	1	1	1

VOTE: [ ] UNANIMOUS [ X ] PASSED [ ] DEFERRED [ ] FAILED

VOTE PASSED TO 'DISAPPROVE' FUNDING.

This Event Sponsorship was not approved nor authorized.

ROLL CALL VOTE SHEET

COMMITTEE ON  
RESOURCE MANAGEMENT (RM)

DATE: October 16, 2024

START: 11:33 a.m.

MOTION: 11:40 a.m.

VOTE: 11:41 a.m.

AGENDA ITEM:

IV. New Business

D. Action Item RM #24-42: Approval of OHA funding  
for an Event Sponsorship  
for the 2024 Aloha Shirt Festival  
and Fashion Week Hawai'i\*

MOTION:

Disapprove the following fiscal year 2025 event sponsorship disbursement totaling \$2,500.

Organization Name	Event	Award Amount Recommendation
1. Nahenahe Farm, LLC	2024 Aloha Shirt Festival and Fashion Week Hawai'i  October 3rd - October 6th, 2024 12:00 PM – 9:00 PM  Outrigger Kona Resort and Spa	\$2,500
Total Recommendations (1)		\$2,500

VOTE							Motion: 11:40 a.m. Vote: 11:41 a.m.
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
DAN	AHUNA						EXCUSED
KALEIHIKINA	AKAKA			X			
KELI'I	AKINA			X			
RM VICE CHAIR LUANA	ALAPA		2	X			
BRICKWOOD	GALUTERIA			X			
CARMEN HULU	LINDSEY	1		X			
J. KEONI	SOUZA			X			
MILILANI	TRASK				X		
RM CHAIR JOHN	WAIHE'E					ABSTAIN	
TOTAL VOTE COUNT				6	1	1	1

VOTE: [ ] UNANIMOUS [ X ] PASSED [ ] DEFERRED [ ] FAILED

VOTE PASSED TO 'DISAPPROVE' FUNDING.

This Event Sponsorship was not approved nor authorized.



**ROLL CALL VOTE SHEET**

**COMMITTEE ON  
RESOURCE MANAGEMENT (RM)**

**DATE: October 16, 2024**

**START: 11:42 a.m.  
MOTION: 11:46 a.m.  
VOTE: 11:52 a.m.**

**AGENDA ITEM:**

**IV. New Business**

**E. Action Item RM #24-43:** Honoring Kalākaua Fundraiser /  
Queen Kapi'olani Night Tours –  
The Friends of Iolani Palace\*

**MOTION:**

**Approve and authorize the following fiscal year 2025 event sponsorship disbursement totaling \$15,000.**

Organization Name	Event	Award Amount Recommendation
1. The Friends of Iolani Palace	2024 Honoring Kalākaua Fundraiser November 17th, 2024 5:00 PM - 8:30PM Honoring Queen Kapi'olani Night Tours December 28 & 29th, 2024 5:00 – 9:00 PM 'Iolani Palace	\$15,000
<b>Total Recommendations (1)</b>		<b>\$15,000</b>

VOTE							Motion: 11:46 a.m. Vote: 11:52 a.m.
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
DAN AHUNA							EXCUSED
KALEIHIKINA AKAKA				X			
KELI'I AKINA				X			
RM VICE CHAIR LUANA ALAPA				X			
BRICKWOOD GALUTERIA				X			
CARMEN HULU LINDSEY	1			X			
J. KEONI SOUZA		2		X			
MILILANI TRASK				X			
RM CHAIR JOHN WAIHE'E				X			
<b>TOTAL VOTE COUNT</b>				<b>8</b>	<b>0</b>	<b>0</b>	<b>1</b>

**VOTE: [ X ] UNANIMOUS [ ] PASSED [ ] DEFERRED [ ] FAILED**

**ROLL CALL VOTE SHEET**

**COMMITTEE ON  
RESOURCE MANAGEMENT (RM)**

**DATE: October 16, 2024**

**START: 11:53 a.m.**

**MAIN MOTION: 12:16 p.m.**

**AMENDMENT: 12:18 p.m.**

**AMENDMENT VOTE: 11:52 a.m.**

**MAIN MOTION, AS AMENDED VOTE: 12:20 p.m.**

**AGENDA ITEM:**

**IV. New Business**

**F. Action Item RM #24-44:** Revision to the Office of Hawaiian Affairs Board of Trustees Bylaws –  
Standing Committees Change –  
Splitting of the Committee on Resource Management (RM) into the Committee on Budget and Finance (BF) and the Committee on Investment and Land Management (ILM)\*

**MAIN MOTION:**

**Approve a revision to the Office of Hawaiian Affairs (OHA) Board of Trustees (BOT) Bylaws to split the Committee on Resource Management (RM) into the Committee on Budget and Finance (BF) and the Committee on Investment and Land Management (ILM), as set forth in Attachment A.**

MAIN MOTION							MAIN MOTION: 12:16 p.m.
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
DAN	AHUNA						EXCUSED
KALEIHIKINA	AKAKA						
KELI'I	AKINA						
RM VICE CHAIR LUANA	ALAPA	1					
BRICKWOOD	GALUTERIA						
CARMEN HULU	LINDSEY						
J. KEONI	SOUZA		2				
MILILANI	TRASK						
RM CHAIR JOHN	WAIHE'E						
TOTAL VOTE COUNT							

**VOTE: [ ] UNANIMOUS [ ] PASSED [ ] DEFERRED [ ] FAILED**

## AMENDMENT:

Where Page 2 - III. **BACKGROUND & DISCUSSION** Section 1. and 2. **now reads as:**

1. Proposed move of the RM Committee responsibility to “develop policies on land use, native rights, and natural and cultural resources, including: the inventory, identification, analysis and treatment of land, native rights and natural and cultural resources;” to be added to the responsibilities of the **ILM** Committee;
2. Proposed move of the RM Committee responsibility to “develop training and orientation programs for Trustees roles, fiduciary responsibilities, and ethical obligations, as provided by HRS Chapter 84, as amended” in consultation with the **BF or** BAE Chairperson and “other resources (e.g., Corporation Counsel, Ethics Commission)” to be added to the responsibilities of the **ILM Committee**; and

AMENDMENT							AMENDMENT: 12:18 p.m. AMENDMENT VOTE: 12:20 p.m.
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
DAN	AHUNA						EXCUSED
KALEIHIKINA	AKAKA		2	X			
KELI'I	AKINA			X			
RM VICE CHAIR LUANA	ALAPA			X			
BRICKWOOD	GALUTERIA			X			
CARMEN HULU	LINDSEY	1		X			
J. KEONI	SOUZA			X			
MILILANI	TRASK			X			
RM CHAIR JOHN	WAIHE'E			X			
TOTAL VOTE COUNT				8	0	0	1

VOTE: [ X ] UNANIMOUS [ ] PASSED [ ] DEFERRED [ ] FAILED

**MAIN MOTION, AS AMENDED:**

**Approve a revision to the Office of Hawaiian Affairs (OHA) Board of Trustees (BOT) Bylaws to split the Committee on Resource Management (RM) into the Committee on Budget and Finance (BF) and the Committee on Investment and Land Management (ILM), as set forth in Attachment A.**

Where Page 2 - **III. BACKGROUND & DISCUSSION** Section 1. and 2. now reads as:

- 1. Proposed move of the RM Committee responsibility to “develop policies on land use, native rights, and natural and cultural resources, including: the inventory, identification, analysis and treatment of land, native rights and natural and cultural resources;” to be added to the responsibilities of the ILM Committee;**
- 2. Proposed move of the RM Committee responsibility to “develop training and orientation programs for Trustees roles, fiduciary responsibilities, and ethical obligations, as provided by HRS Chapter 84, as amended” in consultation with the BF or BAE Chairperson and “other resources (e.g., Corporation Counsel, Ethics Commission)” to be added to the responsibilities of the ILM Committee; and**

MAIN MOTION, AS AMENDED							MAIN MOTION, AS AMENDED: 12:20 p.m.
TRUSTEE		1	2	‘AE (YES)	A’OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
DAN	AHUNA						EXCUSED
KALEIHIKINA	AKAKA			X			
KELI’I	AKINA			X			
RM VICE CHAIR LUANA	ALAPA	1		X			
BRICKWOOD	GALUTERIA			X			
CARMEN HULU	LINDSEY			X			
J. KEONI	SOUZA		2	X			
MILILANI	TRASK			X			
RM CHAIR JOHN	WAIHE’E			X			
TOTAL VOTE COUNT				8	0	0	1

**VOTE: [ X ] UNANIMOUS [ ] PASSED [ ] DEFERRED [ ] FAILED**

BOARD OF TRUSTEES

Carmen. Hulu Lindsey, Chairperson  
 Mililani Trask, Vice Chairperson  
 Dan Ahuna, Trustee Kaua'i & Ni'ihau  
 Kaleihikina Akaka, Trustee O'ahu  
 Keli'i Akina, Trustee At-Large  
 Luana Alapa, Trustee Moloka'i & Lāna'i  
 Brickwood Galuteria, Trustee At-Large  
 Keoni Souza, Trustee At-Large  
 John Waihe'e IV, Trustee At-Large



**STATE OF HAWAII**  
**OFFICE OF HAWAIIAN AFFAIRS**

**MEETING OF THE BOARD OF TRUSTEES**

**DATE:** Thursday, October 24, 2024

**TIME:** 10:00 A.M.

**PLACE:** Remote Meeting via Interactive Conference Technology and in-person  
 at OHA Maui Ola Boardroom

560 N. Nimitz Hwy.

Honolulu, HI. 96817

Viewable at [www.oha.org/livestream](http://www.oha.org/livestream) Or

Listen by phone: (213) 338-8477, Webinar ID: 840 7463 7718

This virtual meeting can be viewed and observed via livestream on OHA's website at [www.oha.org/livestream](http://www.oha.org/livestream) or listened by phone using the call-in information above. A physical meeting location, open to members of the public who would like to provide oral testimony or view the virtual meeting, will be available at 560 N. Nimitz Hwy., Suite 200, Honolulu, HI 96817.

**AGENDA**

**I. Call to Order**

**II. Approval of Minutes**

A. March 28, 2024

B. April 25, 2024

**III. New Business**

**A.** Workshop to discuss the development of a real estate strategy covering investment and non-investment property holdings of OHA, including Hakuone (Kaka'ako Makai) development execution options.

**B. Committee on Resource Management**

1. **Action Item RM #24-40:** Approval of OHA funding for an Event Sponsorship for the 2024 Papa Ali'i - Royal Order of Kamehameha I Convention\*, October 16, 2024
2. **Action Item RM #24-43:** Honoring Kalakaua Fundraiser/Queen Kapiolani Night Tours - The Friends of Iolani Palace\*, October 16, 2024
3. **Action Item RM #24-44:** Revision to the Office of Hawaiian Affairs Board of Trustees Bylaws - Standing Committees Change – Splitting of the Committee on Resource Management (RM) into the Committee on Budget and Finance (B&F) and the Committee on Investment and Land Management (ILM)\*, October 16, 2024, *1<sup>st</sup> reading*
4. **Action Item RM #24-45:** Approval of OHA funding for an Event Sponsorship for the 2025 Event Ho'owaiwai Ē aka 'Ekolu Mea Nui Event\*, October 23, 2024
5. **Action Item RM #24-46:** Approval of OHA funding for an Event Sponsorship for the 2024 100th Centennial Celebration of 'Aina Ho'opulapula o Keaukaha Event\*, October 23, 2024
6. **Action Item RM #24-47:** Approval of OHA funding for an Event Sponsorship for the 2024 Makalehua o Waimānalo aka The Pride of Waimānalo Community Event\*, October 23, 2024

## BOARD OF TRUSTEES

Carmen. Hulu Lindsey, Chairperson  
 Mililani Trask, Vice Chairperson  
 Dan Ahuna, Trustee Kaua'i & Ni'ihau  
 Kaleihikina Akaka, Trustee O'ahu  
 Keli'i Akina, Trustee At-Large  
 Luana Alapa, Trustee Moloka'i & Lāna'i  
 Brickwood Galuteria, Trustee At-Large  
 Keoni Souza, Trustee At-Large  
 John Waihe'e IV, Trustee At-Large



**STATE OF HAWAII**  
**OFFICE OF HAWAIIAN AFFAIRS**

7. **Action Item RM# 24-48:** Approval of OHA funding for an Event Sponsorship for the 2024 Christmas in Hawaii with Kimie Miner and Friends Broadcast and Concert\*, October 23, 2024
8. **Action Item RM# 24-49:** Approval of OHA funding for an Event Sponsorship for the 2025 18th Annual Waimānalo Kanikapila aka Gabby Pahinui Waimānalo Kanikapila Event\*, October 23, 2024
9. **Action Item RM #24-50:** Approve Additional Funding to Organizations Awarded Partial Grant Funding on June 19, 2024 for: (1) Kumuwaiwai Na'auao--Educational Resources Grants from Solicitation #24-01.0.01 (published February 12, 2024) and (2) Ho'omohala Waiwai 'Ohana--'Ohana Economic Stability Grants from Solicitation #24-07.0.01 (published February 12, 2024)\*, October 23, 2024
10. **Action Item RM #24-51:** Approve Additional Funding to Organizations Awarded Partial Grant Funding on September 12, 2024 for: (1) Ola Ke Kanaka--Physical, Spiritual, Mental & Emotional Health Grants from Solicitation #24-03.0.01 (published February 12, 2024), (2) Ho'omohala Waiwai Kaiaulu--Community Economic Development Grants from Solicitation #24-08.0.01 (published February 12, 2024), (3) 'Āina Ho'opulapula--Hawaiian Homestead Communities Grants from Solicitation #24-14.0.01 (published February 12, 2024), and (4) Ola Ka Lāhui--Vulnerable Populations Grants from Solicitation 24-15-.0.01 (published February 12, 2024)\*, October 23, 2024
11. **Action Item RM #24-52:** Approve the Awarding of Additional Ola Ke Kanaka--Physical, Spiritual, Mental & Emotional Health Grants from Solicitation #24-03.0.01 (published February 12, 2024) and Ho'omohala Waiwai Kaiaulu--Economic Stability Grants from Solicitation #24-08.0.01 (published February 12, 2024)\*, October 23, 2024
12. **Action Item RM #24-53:** Adoption of a new Office of Hawaiian Affairs Native Hawaiian Trust Fund (NHTF) Investment Policy Statement ("IPS")\*, October 23, 2024,  
*1<sup>st</sup> reading*

C. Presentation on Hawaiian Cultural Affairs Team and Structure – Hailama Farden, Sr.  
 Director, Hawaiian Cultural Affairs

**IV. Community Concerns and Celebrations**

**V. Announcements**

**VI. Adjournment**

If you need an auxiliary aid/service or other accommodation due to a disability, please contact Everett Ohta at (808) 594-1988 or by email at [everetto@oha.org](mailto:everetto@oha.org) as soon as possible. Requests made as early as possible have a greater likelihood of being fulfilled. Upon request, this notice is available in alternate/accessible formats.

In the event that the livestream public broadcast is interrupted and cannot be restored, the meeting may continue as audio-only through the phone number and Webinar ID provided at the beginning of this agenda. Meeting recordings will be made available on OHA's website <https://www.oha.org/about/leadership/board-of-trustees/> as soon as practicable after the meeting.

## BOARD OF TRUSTEES

Carmen. Hulu Lindsey, Chairperson  
 Mililani Trask, Vice Chairperson  
 Dan Ahuna, Trustee Kaua'i & Ni'ihau  
 Kaleihikina Akaka, Trustee O'ahu  
 Keli'i Akina, Trustee At-Large  
 Luana Alapa, Trustee Moloka'i & Lāna'i  
 Brickwood Galuteria, Trustee At-Large  
 Keoni Souza, Trustee At-Large  
 John Waihe'e IV, Trustee At-Large



## STATE OF HAWAII

### OFFICE OF HAWAIIAN AFFAIRS

Public Testimony will be called for each agenda item and must be limited to matters listed on the meeting agenda. Community Concerns and Celebrations is not limited to matters listed on the meeting agenda. Hawai'i Revised Statutes, Chapter 92, prohibits Board members from discussing or taking action on matters not listed on the meeting agenda.

\* Document(s) associated with this agenda item are anticipated to be included in the board packet for this meeting. The board packet will be available for the public to inspect at OHA's main office located at 560 N. Nimitz Hwy., Suite 200, Honolulu, HI 96817, OHA's neighbor

island offices, and on OHA's website <https://www.oha.org/bot> no later than two business days before the meeting. The 72 Hour rule, pursuant to OHA BOT Operations Manual, Section 49, shall be waived for distribution of new committee materials.

Persons wishing to provide *written testimony* on items listed on the agenda should submit testimony via email to [BOTmeetings@oha.org](mailto:BOTmeetings@oha.org) or via postal mail to Office of Hawaiian Affairs, Attn: Meeting Testimony, 560 N. Nimitz Hwy., Suite 200, Honolulu, HI 96817. Testimony is requested to be received at least twenty-four hours prior to the scheduled meeting to allow board members with sufficient time to review the testimony before the meeting.

Persons wishing to provide *oral testimony online* during the remote meeting are requested to sign up at:

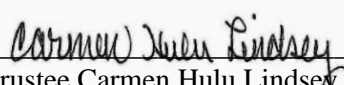
[https://us06web.zoom.us/webinar/register/WN\\_nW1YpkagQ1GgAXcd2OhxLw](https://us06web.zoom.us/webinar/register/WN_nW1YpkagQ1GgAXcd2OhxLw)

Once you have signed up, a confirmation email will be sent to you with a link to join the remote meeting, along with further instructions on how to provide oral testimony during the remote meeting. You do not need to provide your name or other personal information other than a valid email address at which to receive the meeting link.

To provide oral testimony online, you will need:

- (1) a computer or mobile device to connect to the virtual meeting;
- (2) internet access; and
- (3) a microphone to provide oral testimony.

Oral testimony by telephone/landline will not be accepted at this time. Once your oral testimony is completed, you may be asked to disconnect from the meeting. If you willfully disrupt the meeting or do not disconnect on your own, support staff will remove you from the Zoom meeting. You can continue to view the remainder of the meeting on the livestream or by telephone, as provided at the beginning of this agenda.

  
 Trustee Carmen Hulu Lindsey  
 Chairperson, Board of Trustees

10/18/2024  
 Date

## Agenda Items

### III. New Business

#### B. Committee on Resource Management (RM)

#4-12

*A Committee Report for the above agenda items will be forwarded to the Board following its approval at the RM Committee Meeting (Oct. 23, 2024).*



BOARD OF TRUSTEES

Carmen. Hulu Lindsey, Chairperson  
Mililani Trask, Vice Chairperson  
Dan Ahuna, Trustee Kaua'i & Ni'ihau  
Kaleihikina Akaka, Trustee O'ahu  
Keli'i Akina, Trustee At-Large  
Luana Alapa, Trustee Moloka'i & Lāna'i  
Brickwood Galuteria, Trustee At-Large  
Keoni Souza, Trustee At-Large  
John Waihe'e IV, Trustee At-Large



**STATE OF HAWAII**  
**OFFICE OF HAWAIIAN AFFAIRS**

**MEETING OF THE BOARD OF TRUSTEES**

**DATE:** Thursday, October 24, 2024

**TIME:** 10:00 A.M.

**PLACE:** Remote Meeting via Interactive Conference Technology and in-person  
at OHA Maui Ola Boardroom

560 N. Nimitz Hwy.

Honolulu, HI. 96817

Viewable at [www.oha.org/livestream](http://www.oha.org/livestream) Or

Listen by phone: (213) 338-8477, Webinar ID: 840 7463 7718

This virtual meeting can be viewed and observed via livestream on OHA's website at [www.oha.org/livestream](http://www.oha.org/livestream) or listened by phone using the call-in information above. A physical meeting location, open to members of the public who would like to provide oral testimony or view the virtual meeting, will be available at 560 N. Nimitz Hwy., Suite 200, Honolulu, HI 96817.

**AGENDA**

**I. Call to Order**

**II. Approval of Minutes**

A. March 28, 2024

B. April 25, 2024

**III. New Business**

**A.** Workshop to discuss the development of a real estate strategy covering investment and non-investment property holdings of OHA, including Hakuone (Kaka'ako Makai) development execution options.

**B. Committee on Resource Management**

1. **Action Item RM #24-40:** Approval of OHA funding for an Event Sponsorship for the 2024 Papa Ali'i - Royal Order of Kamehameha I Convention\*, October 16, 2024
2. **Action Item RM #24-43:** Honoring Kalakaua Fundraiser/Queen Kapiolani Night Tours - The Friends of Iolani Palace\*, October 16, 2024
3. **Action Item RM #24-44:** Revision to the Office of Hawaiian Affairs Board of Trustees Bylaws - Standing Committees Change – Splitting of the Committee on Resource Management (RM) into the Committee on Budget and Finance (B&F) and the Committee on Investment and Land Management (ILM)\*, October 16, 2024, *1<sup>st</sup> reading*
4. **Action Item RM #24-45:** Approval of OHA funding for an Event Sponsorship for the 2025 Event Ho'owaiwai Ē aka 'Ekolu Mea Nui Event\*, October 23, 2024
5. **Action Item RM #24-46:** Approval of OHA funding for an Event Sponsorship for the 2024 100th Centennial Celebration of 'Aina Ho'opulapula o Keaukaha Event\*, October 23, 2024
6. **Action Item RM #24-47:** Approval of OHA funding for an Event Sponsorship for the 2024 Makalehua o Waimānalo aka The Pride of Waimānalo Community Event\*, October 23, 2024

## BOARD OF TRUSTEES

Carmen. Hulu Lindsey, Chairperson  
 Mililani Trask, Vice Chairperson  
 Dan Ahuna, Trustee Kaua'i & Ni'ihau  
 Kaleihikina Akaka, Trustee O'ahu  
 Keli'i Akina, Trustee At-Large  
 Luana Alapa, Trustee Moloka'i & Lāna'i  
 Brickwood Galuteria, Trustee At-Large  
 Keoni Souza, Trustee At-Large  
 John Waihe'e IV, Trustee At-Large



**STATE OF HAWAII**  
**OFFICE OF HAWAIIAN AFFAIRS**

7. **Action Item RM# 24-48:** Approval of OHA funding for an Event Sponsorship for the 2024 Christmas in Hawaii with Kimie Miner and Friends Broadcast and Concert\*, October 23, 2024
8. **Action Item RM# 24-49:** Approval of OHA funding for an Event Sponsorship for the 2025 18th Annual Waimānalo Kanikapila aka Gabby Pahinui Waimānalo Kanikapila Event\*, October 23, 2024
9. **Action Item RM #24-50:** Approve Additional Funding to Organizations Awarded Partial Grant Funding on June 19, 2024 for: (1) Kumuwaiwai Na'auao--Educational Resources Grants from Solicitation #24-01.0.01 (published February 12, 2024) and (2) Ho'omohala Waiwai 'Ohana--'Ohana Economic Stability Grants from Solicitation #24-07.0.01 (published February 12, 2024)\*, October 23, 2024
10. **Action Item RM #24-51:** Approve Additional Funding to Organizations Awarded Partial Grant Funding on September 12, 2024 for: (1) Ola Ke Kanaka--Physical, Spiritual, Mental & Emotional Health Grants from Solicitation #24-03.0.01 (published February 12, 2024), (2) Ho'omohala Waiwai Kaiaulu--Community Economic Development Grants from Solicitation #24-08.0.01 (published February 12, 2024), (3) 'Āina Ho'opulapula--Hawaiian Homestead Communities Grants from Solicitation #24-14.0.01 (published February 12, 2024), and (4) Ola Ka Lāhui--Vulnerable Populations Grants from Solicitation 24-15-.0.01 (published February 12, 2024)\*, October 23, 2024
11. **Action Item RM #24-52:** Approve the Awarding of Additional Ola Ke Kanaka--Physical, Spiritual, Mental & Emotional Health Grants from Solicitation #24-03.0.01 (published February 12, 2024) and Ho'omohala Waiwai Kaiaulu--Economic Stability Grants from Solicitation #24-08.0.01 (published February 12, 2024)\*, October 23, 2024
12. **Action Item RM #24-53:** Adoption of a new Office of Hawaiian Affairs Native Hawaiian Trust Fund (NHTF) Investment Policy Statement ("IPS")\*, October 23, 2024,  
*1<sup>st</sup> reading*

**C. Presentation on Hawaiian Cultural Affairs Team and Structure – Hailama Farden, Sr.  
 Director, Hawaiian Cultural Affairs**

**IV. Community Concerns and Celebrations**

**V. Announcements**

**VI. Adjournment**

If you need an auxiliary aid/service or other accommodation due to a disability, please contact Everett Ohta at (808) 594-1988 or by email at [everetto@oha.org](mailto:everetto@oha.org) as soon as possible. Requests made as early as possible have a greater likelihood of being fulfilled. Upon request, this notice is available in alternate/accessible formats.

In the event that the livestream public broadcast is interrupted and cannot be restored, the meeting may continue as audio-only through the phone number and Webinar ID provided at the beginning of this agenda. Meeting recordings will be made available on OHA's website <https://www.oha.org/about/leadership/board-of-trustees/> as soon as practicable after the meeting.

## BOARD OF TRUSTEES

Carmen. Hulu Lindsey, Chairperson  
 Mililani Trask, Vice Chairperson  
 Dan Ahuna, Trustee Kaua'i & Ni'ihau  
 Kaleihikina Akaka, Trustee O'ahu  
 Keli'i Akina, Trustee At-Large  
 Luana Alapa, Trustee Moloka'i & Lāna'i  
 Brickwood Galuteria, Trustee At-Large  
 Keoni Souza, Trustee At-Large  
 John Waihe'e IV, Trustee At-Large



## STATE OF HAWAII OFFICE OF HAWAIIAN AFFAIRS

Public Testimony will be called for each agenda item and must be limited to matters listed on the meeting agenda. Community Concerns and Celebrations is not limited to matters listed on the meeting agenda. Hawai'i Revised Statutes, Chapter 92, prohibits Board members from discussing or taking action on matters not listed on the meeting agenda.

\* Document(s) associated with this agenda item are anticipated to be included in the board packet for this meeting. The board packet will be available for the public to inspect at OHA's main office located at 560 N. Nimitz Hwy., Suite 200, Honolulu, HI 96817, OHA's neighbor

island offices, and on OHA's website <https://www.oha.org/bot> no later than two business days before the meeting. The 72 Hour rule, pursuant to OHA BOT Operations Manual, Section 49, shall be waived for distribution of new committee materials.

Persons wishing to provide *written testimony* on items listed on the agenda should submit testimony via email to [BOTmeetings@oha.org](mailto:BOTmeetings@oha.org) or via postal mail to Office of Hawaiian Affairs, Attn: Meeting Testimony, 560 N. Nimitz Hwy., Suite 200, Honolulu, HI 96817. Testimony is requested to be received at least twenty-four hours prior to the scheduled meeting to allow board members with sufficient time to review the testimony before the meeting.

Persons wishing to provide *oral testimony online* during the remote meeting are requested to sign up at:

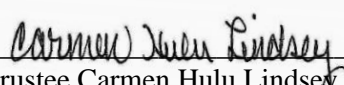
[https://us06web.zoom.us/webinar/register/WN\\_nW1YpkagQ1GgAXcd2OhxLw](https://us06web.zoom.us/webinar/register/WN_nW1YpkagQ1GgAXcd2OhxLw)

Once you have signed up, a confirmation email will be sent to you with a link to join the remote meeting, along with further instructions on how to provide oral testimony during the remote meeting. You do not need to provide your name or other personal information other than a valid email address at which to receive the meeting link.

To provide oral testimony online, you will need:

- (1) a computer or mobile device to connect to the virtual meeting;
- (2) internet access; and
- (3) a microphone to provide oral testimony.

Oral testimony by telephone/landline will not be accepted at this time. Once your oral testimony is completed, you may be asked to disconnect from the meeting. If you willfully disrupt the meeting or do not disconnect on your own, support staff will remove you from the Zoom meeting. You can continue to view the remainder of the meeting on the livestream or by telephone, as provided at the beginning of this agenda.

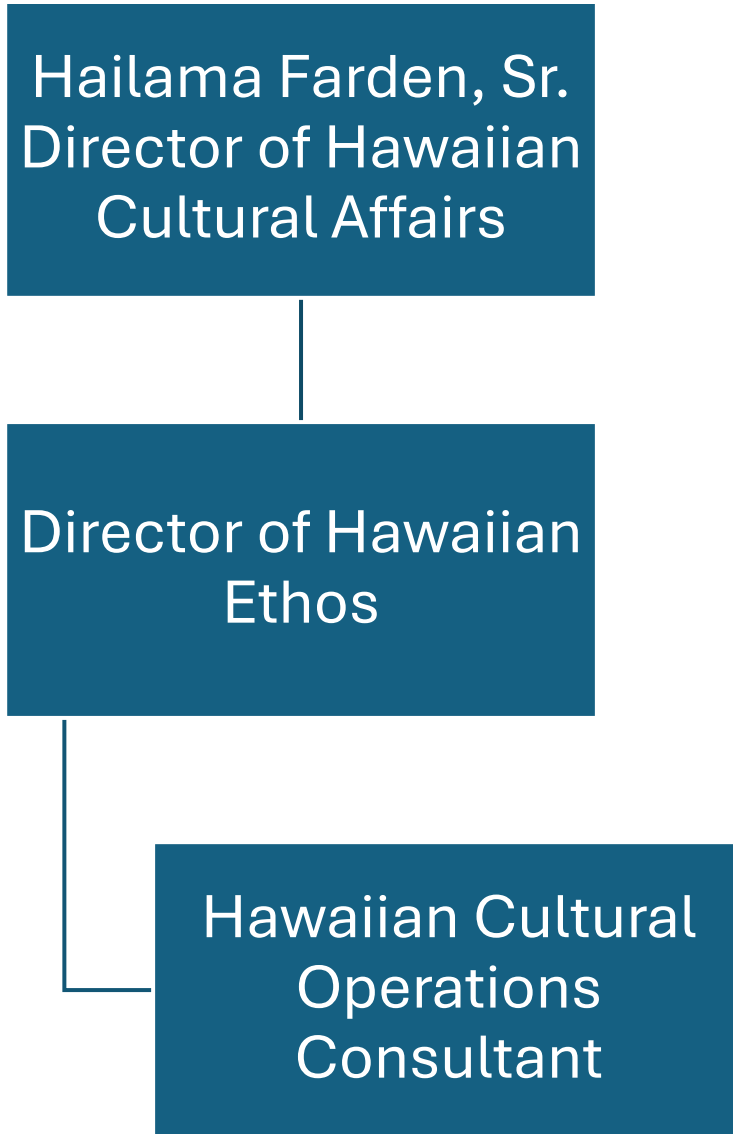
  
 Trustee Carmen Hulu Lindsey  
 Chairperson, Board of Trustees

10/18/2024  
 Date

Hailama Farden, Sr.  
Director of Hawaiian  
Cultural Affairs

Director of Hawaiian  
Ethos

Hawaiian Cultural  
Operations  
Consultant



# Director of Hawaiian Ethos

- The Director of Hawaiian Ethos is responsible for institutionalizing and upholding the ethos\* of the Office of Hawaiian Affairs (OHA). This role involves planning, coordinating, directing, supervising, and participating in all aspects of OHA's programs and activities to promote, support, and advocate for Hawaiian protocol, culture, history, arts and language within and on behalf of the organization.
- The Director of Hawaiian Ethos works in concert with the Sr. Director of Hawaiian Cultural Affairs to oversee cultural projects, which may include cross-collaboration with several of OHA's partners and programs, identifies the types of programs that need to be developed to benefit the Hawaiian community, establishes cultural goals for Advocacy Initiatives, and coordinates Division activities with Executive Assistants.
- This position works closely with the Senior Director of Hawaiian Cultural Affairs, the Hawaiian Cultural Operations specialist and one day hopefully - the OHA Archivist, Historian & Hawaiian Cultural Research.
- *\*Cultural ethos refers to the shared beliefs, attitudes, and values that define a culture or society, and influence its practices and customs*

# Hawaiian Cultural Operations Consultant

- Reports to the Director of Hawaiian Ethos
- is responsible for assisting the Director of Hawaiian Ethos and Senior Director of Hawaiian Cultural Affairs in managing and executing cultural initiatives, projects, and programs within the Office of Hawaiian Affairs. This role functions similarly to that of a Project Manager, providing strategic support to align with OHA's mission and the Mana i Maoli Ola (OHA's 15-year Strategic Plan).
- The Hawaiian Cultural Operations Consultant will be responsible for creating and assessing OHA's Hawaiian cultural scope, strategies, and priorities to identify opportunities and challenges, and plan for organizational growth. The candidate will manage organizational change to align and execute initiatives that support and align with Mana i Maoli Ola. Additionally, the Consultant will build and foster a high-performing organizational culture and cross-functional teams immersed in Hawaiian culture.