



Hoʻokele Pololei ~ To voyage ahead, navigate well, persevere

#### **Artistic theme**

In celebration of the 30th anniversary of the maiden voyage of Hōkūle'a in 1976, the Office of Hawaiian Affairs is pleased to present this annual report centering on the theme "Ho'okele Pololei - to voyage ahead, navigate well, persevere."

Photography in this publication is by Ama Johnson and Monte Costa, and was coordinated by Michael McDonald of OHA's Public Information Office. We extend a heartfelt mahalo piha to Nāinoa and Kathy Thompson, and the Polynesian Voyaging Society, for making possible the Dec. 23, 2006 sail from Kahaka'aulana (Sand Island) to Waimānalo and back. All photos, including aerials and those shot aboard Hōkūle'a and from the escort boat, "Morning Light," were produced that day.

Mahalo, also, to the volunteer crew of Hōkūle'a for taking the time to enable the Office of Hawaiian Affairs to complete this project.

E ola mau 'o Hōkūle'a, wa'a kūpaianaha o Hawai'i pae 'āina. May Hōkūle'a live on – legendary voyaging canoe of Hawai'i.



# Office of Hawaiian Affairs 2006 Annual Report

#### Table of Contents

Chairperson's Message	4
Board of Trustees	5
Administrator's Message	7
Organizational Chart	9
Strategic Plan Goals	10
Washington, D.C., Bureau	13
Hālawa-Luluku Interpretive	14
Development Project	
Treasury and Other Services	17
Mission Statement	18
Human Services, Housing	20
and Education	
Native Rights, Land and Culture	28
Economic Development	33
Hawaiian Governance	39
Office of Board Services	45
Office of the Staff Attorney	46
Human Resources	49
Planning, Evaluation and Grants	51
Government Relations and	52
_egislative Affairs	
Public Information Office	54
OHA Contact Information	56
FY-05 Financial Report	57
Credits	91



### Chairperson's Message

# Board of Trustees staff as of June 30, 2006

Winona E. Rubin, chief of staff Reynold Freitas, *board secretary* Nathan Takeuchi, aide, Akana Gladys Rodenhurst, secretary, Akana Malia Schneider, aide, Apoliona Louise Yee-Hoy, secretary, Apoliona Merlyn Akuna, aide, Carpenter Mika Arikawa, secretary, Carpenter Bobbi Ray, aide, Cataluna Winona Gaison, secretary, Cataluna Josephine Tanimoto, aide, Dela Cruz Tiona Wailehua, secretary, Dela Cruz Leah Burrows, aide, Machado Dayna Nae'ole, secretary, Machado Melissa Beimes, aide, Mossman Kira Lee, secretary, Mossman Lei-Ann Durant, secretary/aide, Stender Crayn Akina, aide, Waihe'e Loahn Nguyen, secretary, Waihe'e

The following personnel served on the BOT staff during FY-06, but left OHA employment before the end of the fiscal year:

Patricia Brandt, *chief of staff* Kalei Rapoza, *aide, Mossman*  Aloha mai kākou e nā kini lehulehu, nā 'õiwi 'õlino, nā kama'āina a me nā malihini mai nā kihi 'ehā o ke ao mālamalama. Warm greetings to all, Native Hawaiians, all who call Hawai'i home and those who have come from afar. Aloha!

Our kūpuna kahiko or ancient forebears taught that in order to move forward, we must learn from the past, hold close the values of our heritage and bring the very best forward. As we stand at the threshold of the new year, 2007, we pause to glance back at the many accomplishments and challenges of the past year.

In this Office of Hawaiian Affairs Annual Report for Fiscal Year 2006, we present to you a summary of OHA programs, activities and a financial audit reflecting the period of July 1, 2005-June 30, 2006.

In FY-06, nearly \$8 million in community grants was awarded to nonprofit community groups whose projects and programs – large and small – meet the needs of Native Hawaiians. The Board of Trustees affirmed its support of Hawaiian-focused charter schools with a three-year appropriation of \$2.2 million per year. We recently increased our posthigh scholarships to \$1 million – all in support of the education and training of our people. There is still more to be done.

The Office of Hawaiian Affairs - as the official agency of the State of Hawai'i representing 'õiwi Hawai'i, the indigenous people of these islands - has through the Board of Trustees and the administrative staff of OHA remained committed and focused in our quest to serve our beneficiaries. U.S. Census 2000 counted more than 240,000 Native Hawaiians in Hawai'i and another 160,000 on the continent. The reach of our 'ohana continues to grow.

Empowering Native Hawaiians is key to long-term community success, both for Native Hawaiians and Hawai'i nei. We reaffirm our commitment to serving our beneficiaries in a productive, creative manner that our kūpuna would expect of us.

This report reflects a snapshot in time, a single chapter in an ongoing voyage. With our report theme "Ho'okele Pololei - to voyage ahead, navigate well, persevere," we also acknowledge and celebrate Hōkūle'a – the Hawaiian voyaging canoe that for 30 years has been an inspiration to Hawai'i and the world.

The Board of Trustees and staff of the Office of Hawaiian Affairs continues to "stay the course" in achieving the very best for our community. We remain 'onipa'a, or steadfast, in our resolve.

No nā 'ōiwi 'ōlino, me ke aloha,

tourani apolis

Haunani Apoliona, MSW Chairperson, Board of Trustees





Office of Hawaiian Affairs



Haunani Apoliona, MSW Chairperson Trustee, At-large



John D. Waihe'e IV Vice Chair Trustee, At-large



Rowena Akana Trustee, At-large

Donald B. Cataluna



Trustee, Kaua'i & Ni'ihau



Linda K. Dela Cruz Trustee, Hawaiʻi



Trustee, Oʻahu



Walter M. Heen





Colette Y. Machado Trustee, Moloka'i & Lāna'i



Boyd P. Mossman Trustee, Maui



Oswald Stender Trustee, At-large





#### About the Office of the Administrator

The Office of the Administrator manages the internal operations of the Office of Hawaiian Affairs by providing leadership, guidance, direction and executive oversight. It implements the policies, rules and directives adopted by the Board of Trustees and guides the organization's operation within the parameters established by the board and in response to the concerns of OHA's beneficiaries. Additionally, the office works with other agencies, government and private, that also serve Hawaiians and native Hawaiians toward OHA's mission of bettering the conditions of all Hawaiians. It reports to the board on OHA's fiscal status and on the status of projects and programs. This includes developing and overseeing organizational structures and procedures; securing, supervising and inspiring staff in the skills and attitudes required to work together; and guiding the implementation of OHA's functional, master and strategic plans and processes.

## Administrator's Message

Aloha kākou:

We are proud to present this Office of Hawaiian Affairs annual report and financial audit covering the period of July 1, 2005-June 30, 2006, identified throughout this publication as FY-06.

The mandate of the Office of Hawaiian Affairs is to work toward the betterment of the conditions of Native Hawaiians. Our programs and initiatives are guided by the OHA Strategic Plan 2006-2011 that identifies 10 goal areas as the priorities of this agency: Advocacy-Native Rights; Culture; Economic Development; Education; Environment-Natural Resources; Nationhood; Policy; Social Services; Land and Housing; and Health.

The OHA administration employees nearly 150 in offices statewide and in Washington, D.C. Our main headquarters in Honolulu is home to the publicly elected nine-member Board of Trustees, and the majority of OHA's program and support services staff.

Throughout the year, OHA conducts public meetings on the Neighbor Islands, and holds regular Board of Trustees meetings and board standing committees including Beneficiary Advocacy and Empowerment, and Asset Resource Management. OHA meetings are open to the public, and community input and comment is welcome.

For ongoing updates on OHA programs, services and news, visit our newly refurbished website, www.oha.org. Our monthly newspaper, Ka Wai Ola, covers Hawaiian community news and features, and is free of charge. Subscribe via email at kwo@oha.org

This year's report theme, "Ho'okele Pololei" pays tribute to the voyaging canoe Hōkūle'a and her three decades of open-ocean voyaging. Produced and designed by our Public Information Office, the report features the photography of Arna Johnson and Monte Costa. Mahalo to Nāinoa Thompson and the Polynesian Voyaging Society for making the December 2006 photo shoot possible.

E holomua kākou!

Clyde W. Down

Clyde W. Nāmu'o Administrator

Administration staff as of June 30, 2006

Mona Bernardino, deputy administrator, programs

Ron Mun, deputy administrator, operations

Lisa Parker, secretary to the deputy administrator

Robert Takushi, special assistant to the administrator

Barbara Yuen, secretary to the administrator

#### Community Resource Coordinators as of June 30, 2006

Lukela Ruddle, *CRC, Hilo* Gladys Brigham, *clerk typist, Hilo* Kaliko Santos, *clerk typist, Kaua'i* Ruby McDonald, *CRC, Kona* Dawn Tanimoto, *clerk typist, Kona* Thelma Shimaoka, *CRC, Maui* Roy Newton, *clerk typist, Maui* Irene Ka'ahanui, *CRC, Moloka'i* Roxanne French, *clerk typist, Moloka'i* Hālona Ka'ōpūiki, *emergency hire clerk typist, Moloka'i* 

The following personnel served on the Administration staff during FY-06, but left OHA employment before the end of the fiscal year:

Pōmaialoha Cox, secretary to the deputy administrator LaFrance Kapaka-Arboleda, CRC, Kaua'i Ululani Sherlock, CRC, Hilo



#### **Organizational Chart**

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Office of Administrator

Board of Trustees

Hālawa-Luluku Interpretive . Development (HLID)

Washington, D.C., Bureau

Treasury and Other Services

Deputy Administrator Beneficiary Advocacy and Empowerment

Human Services, \_\_\_\_\_ Housing and Education

Native Rights, Land and Culture

Economic Development

Hawaiian Governance

Deputy Administrator Operations

Community Resource Coordinators
Office of Board Services
Office of the Staff Attorney
Human Resources
Planning, Evaluation and Grants
Government Relations and Legislative Affairs

Public Information Office \_

Note: The chart above depicts the structure of the organization as of June 30, 2006. To view a current organizational chart visit www.OHA.org.

# OHA Strategic Plan 2006-2011

On Aug. 4, 2005, the Board of Trustees voted to amend the 2002 - 2007 Strategic Plan and extend it to 2011.

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# Goals adopted by the OHA Board of Trustees Aug. 4, 2005

#### Land

Through the exercise of prudent investment and other strategies, develop organizational infrastructure to acquire land for preservation, investment or programmatic needs detailed in a comprehensive land policy.

#### Culture

OHA shall have drafted and implemented a plan that identifies and provides solutions to safeguard endangered traditions, practices and rights, and subsequently put into practice steps that will protect, re-establish and enhance Hawaiian cultural assets by the year 2007.

#### Advocacy/Native Rights

By 2007, OHA shall have protected natural and cultural resources through the adoption of administrative, legislative and legal actions.

#### **Economic Development**

By 2007, OHA's investment in the creation, retention and expansion of Native Hawaiian wealth shall have: 1) improved economic self-sufficiency for Native Hawaiians by facilitating and supporting programs and policies that create jobs, increase income, improve economic literacy and create sustainable businesses; and 2) created an economic development environment that routinely leverages existing resources into strategic partnerships and entrepreneurial opportunities for Native Hawaiians in local, national, and global markets.

#### Education

By 2007, OHA shall have developed and implemented a plan to ensure Native Hawaiian access to all education opportunities.

#### Human Services

OHA shall assist Native Hawaiian families in improving their quality of life in the areas of food, shelter and safety.

#### Housing

OHA shall assist Native Hawaiian families in achieving housing goals.

#### Hawaiian Governance

By 2007, OHA shall have assisted, coordinated and enabled the creation of a unified Hawaiian Nation.

#### Health

By 2007, OHA shall have collaborated with other Native Hawaiian health care providers to increase the acquisition of resources from federal, state, counties and others, to address the health care needs of Native Hawaiians with particular focus on the needs of the aged and elderly, including but not limited to prevention, treatment, education and other needs.

#### Policy

OHA shall establish and support policies that meet constitutional and statutory mandates, while furthering its mission.

# Washington, D.C., Bureau staff as of June 30, 2006

Martha Ross, *bureau chief* Julie Coleson, *administrative assistant services* James Kawika Riley, *OHA Washington*, *D.C., Bureau fellow* 

Interns: Valzey Freitas James Kawika Riley (later became the D.C. Bureau's first fellow) Haunani Yap

Volunteers: Kapi'olani Adams Darlene Butts Shani Butts Maile Duggan Manu and Suz Ikaika, and Hālau Ho'omau I Ka Wai Ola O Hawai'i The Jachowski family Tim Johnson Cindy Maguire Gavin Maguire Bryce Mendez

# Washington, D.C., Bureau

#### Mission

The OHA trustees and administrator established the Washington, D.C., Bureau to assure an ongoing national presence and advocate for more than 401,000 Native Hawaiians.

#### Strategic Plan Goals Addressed/Needs Served

In accordance with OHA Strategic Plan Policy Goal 7, Strategy 4, (policy / legislative engagement), the goal of the Washington, D.C., Bureau is to educate Congress and the executive branch on issues important to Native Hawaiians and secure passage of favorable legislation at the national level. The four primary objectives are:

- To educate Congress and the executive branch on issues important to Native Hawaiians;
- 2. To establish and maintain organizations and individuals at the national level as allies;
- 3. To overcome resistance of non-supporters of issues important to Native Hawaiians; and
- 4. To establish a mechanism to collect and disseminate information on issues important to native peoples.

#### FY-06 Highlights

During FY-06, the Washington, D.C., Bureau team focused much of its efforts on helping secure the passage of the Akaka Bill, which would clarify the United States' relationship with Native Hawaiians by providing a process for federal recognition of a Hawaiian governing entity. Despite extensive efforts by OHA and many other supporters, in June the cloture motion to move the bill to the Senate floor for a vote fell just four votes shy of the 60 needed to overcome a procedural block placed on it by Senate opponents. Hawai'i's federal lawmakers are expected to introduce new versions of the bill in both the House and Senate in the next congressional session.

As part of its on-going efforts to educate about and advocate for issues important to Native Hawaiians, the D.C. team:

 Worked with OHA trustees, the administrator, legal advisors, Hawai'i's congressional delegation and key staff, congressional co-sponsors, Hawai'i's governor and attorney general, Native Hawaiian royal societies, other Hawaiian organizations, American Indians, Alaska Natives, various Pacific and Asian Pacific American organizations and an array of civil rights organizations to urge passage of the Akaka Bill;

- Served as a resource on Native Hawaiian issues and briefed key congressional and administration staff as well as representatives of national organizations;
- Hosted dozens of Native Hawaiians and other visitors to heighten awareness of Native Hawaiian issues, especially the Akaka Bill, and to increase the visibility of OHA's D.C. office;
- Initiated or co-sponsored 35 events and represented OHA at more than 55 meetings, gatherings and conferences held in the D.C. area by OHA or various national organizations;
- Briefed thousands of allies on the status of the Akaka Bill and issued calls for action through email alerts and presentations at local and national meetings and conventions. As a result, hundreds of emails and letters of support for the bill were sent to Congress;
- Coordinated efforts with various experts to assure that factual information was included in the U.S. Commission on Civil Rights' briefing and report on the Akaka Bill. Ultimately, four of the seven USCCR commissioners voted to oppose the bill, and the draft findings section was omitted from the final report. In response, D.C. staff provided detailed information to the two commissioners who submitted statements of dissent, both of which were included in the USCCR's final report on the Akaka Bill;
- Served as a resource to the national American Bar Association (ABA) at the organization's annual "Lobby Day" held in Washington, D.C., in May 2006;
- Coordinated OHA's letter of input for a USCCR briefing on race and ethnicity classifications in federal reports and data collection, including the "Native Hawaiian and Other Pacific Islander" category;
- Coordinated a Capitol Hill lunchtime briefing on the Akaka Bill, presented by Hawai'i's governor for members of Congress and their staff;
- Co-sponsored the opening night reception for the National Geographic Society's "Archipelago – Portraits of Life in the Northwest Hawaiian Islands" exhibit;
- In partnership with Ke Ali'i Maka'āinana Hawaiian Civic Club, helped prepare, print and distribute 300 copies of Phase I research describing the history of diplomatic work carried out in Washington, D.C. by Hawai'i's ali'i and their appointed emissaries; and
- Coordinated with the National Indian Education Association (NIEA) to send hundreds of Akaka Bill support statements to senators and representatives from more than 30 states.

# Hālawa Luluku Interpretive Development Project

#### Mission

To execute the H-3 Memorandum of Agreement (MOA) requiring development, with community consultation, of an Interpretive Development Plan that addresses the mitigation of land areas affected by the construction of the H-3 freeway, and which preserves, interprets and perpetuates Native Hawaiian history, traditions and culture.

#### Needs Served

Hālawa-Luluku Interpretive Development (HLID) serves to fulfill requirements of the MOA, which provides resources to mitigate the adverse impact of the H-3.

#### FY-06 Highlights

- **Strategic Planning Phase.** HLID successfully completed the Strategic Planning Phase when the OHA Board of Trustees approved the project's strategic plan on Jan. 5, 2006.
- Interpretive Development Plan Phase. HLID continues to work with the Federal Highway Administration and the state Department of Transportation to define the scope of work for the Interpretive Development Plan (IDP), the last of three planning phases for the project. This phase was started in June 2006 and is scheduled for review and approval in the spring of 2007. In addition, HLID negotiated fees and services with R.M. Towill Corp., the planning consultant for the project.

#### HLID staff as of June 30, 2006

Kahikina Akana, **project coordinator** Laura Kamalani-Paikai, secretary Pamela Nakagawa, assistant project coordinator

it is and

#### **HLID** Community Working Group

Donna Bullard Wali Camvel Māhealani Cypher Lela Hubbard Marion Kelly Clara "Sweets" Matthews Robert "Boot" Matthews Havana McLafferty Vienna Nāhinu Ella Paguyo John Talkington Laulani Teale

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#### TOS Staff as of June 30, 2006

Barrie Stewart, chief financial officer Emma Berman, budget analyst, emergency hire Cyndi Caberto, secretary Lori Casupang, accountant Kauikeaoalani Daunie, information systems assistant Gerald Honda, credit and collections specialist Carol Ho'omanawanui, senior accountant Mylene Lacuesta, accounting assistant Cynthia Ota, controller Mona Pang, accounting assistant Helene Tabanera, accounting assistant Gwen Valbuena, accounting assistant Ruben Walston, information system specialist

The following personnel served on the TOS staff during FY-06, but left OHA employment before the end of the fiscal year.

Tom Kellenberger, controller

# **Treasury and Other Services**

#### Mission

Treasury and Other Services (TOS) works in partnership with other OHA divisions to manage and report on the agency's finances; and implements and maintains information technologies.

#### Strategic Plan Goals Addressed/Needs Served

TOS addresses the policy goal (Goal 7) of the Strategic Plan. The division's major functional areas are:

- Accounting responsible for day-to-day processing and auditing of accounting transactions, maintaining the general ledger and the production of accurate financial reports.
- Treasury reviews the management of OHA's Native Hawaiian Trust Fund, develops and coordinates OHA's biennial and annually aligned budgets, and handles credit and collections. Treasury functions include ensuring that allocation of resources corresponds to OHA's long-range and strategic plans.
- Financial Management ensures that Accounting and Treasury areas develop financial plans that are in accord with OHA's policy statements regarding spending and investment to safeguard assets and maximize return on OHA's financial assets.
- Information Technology manages and maintains OHA's local and statewide computer information network.

Each year, an independent certified public accounting firm conducts an audit of OHA's financial statements. The financial statements for the fiscal year ending June 30, 2006, are included in this report, beginning on page 57.

#### FY-06 Highlights

- Net investment returns from the Native Hawaiian Public Land Trust Fund amounted to \$34.6 million in fiscal year 2006, compared to \$32.3 million in fiscal year 2005. Funds drawn from the Native Hawaiian Public Land Trust Fund to support operations were \$17.9 million in FY 06 and \$14.5 million in FY 05; therefore net accretion in the fund was \$16.7 million in fiscal year 2006, compared to \$17.8 million in fiscal year 2005.
- The Total Operating Budget was increased to \$31.6 million, compared to \$28.7 million in the prior year.
- OHA completed upgrades to information systems, including all central servers, with ongoing workstation replacements continuing into FY-07 and accounting system hardware also scheduled for assessment and replacement in FY-07.
- Act 107, passed in the 2005 legislative session, permits OHA's transition to fiscal autonomy. The migration to autonomy is planned to be effective in the first quarter of FY-07.
- The Legislature passed and the governor signed into law a bill that sets OHA's annual portion of ceded land revenues at \$15.1 million.

Office of Hawaiian Affairs 2006 Annual Report

### **Mission Statement**

"To mālama Hawai'i's people and environmental resources, and OHA's assets, toward ensuring the perpetuation of the culture, the enhancement of lifestyle and the protection of entitlements of Native Hawaiians, while enabling the building of a strong and healthy Hawaiian people and nation, recognized nationally and internationally." Vision "Ho'oulu Lāhui Aloha – To Raise a Beloved Nation"



# Human Services, Housing and Education

#### **Division Mission**

The Human Services, Housing and Education hale (HSHE) aims to better the conditions of Native Hawaiians in the areas of social service programs, housing and educational opportunities.

### Strategic Plan Goals

#### Addressed/Needs Served

In order to address OHA Strategic Plan goals for education (Goal 4), social services (Goal 8), and land and housing (Goal 9), the HSHE hale contains three sections: Human Services, Housing and Education.



## **Human Services**

#### Mission

The mission of OHA's Human Services program is to better the social conditions of Native Hawaiians by enhancing beneficiary access to resources, information and services through advocacy, technical assistance and financial support to Hawaiian agencies and other direct service providers.

#### Needs Served

Human Services directly addresses Strategic Plan Goal 8, which states: "By 2007, OHA shall have improved the quality of life for 17,500 Native Hawaiians in the areas of food, shelter and safety." Human Services staff engages in a range of activities that directly and indirectly address the social needs of Native Hawaiians, including funding and monitoring social programs; reviewing and monitoring OHA grants to direct service organizations; legislative and governmental advocacy; and participation in social service coalitions and committees.

#### FY-06 Highlights:

Among the broad areas and specific projects that Human Services staff focused on during FY-06:

- The review and monitoring of OHA grants to direct service organizations that provide domestic violence counseling and prevention, substance abuse counseling and treatment, transitional housing, therapeutic outdoor education for children with special needs, HIV/AIDS prevention and case management, culturally based programs for incarcerated youth and adults, cultural capacity-building for human service providers, food distribution and transportation services for kūpuna;
- Multi-Service Project Funded by OHA and administered by Alu Like Inc., the project provides information, case management, emergency financial assistance and financial literacy services to approximately 7,000 Native Hawaiians;
- The Governor's Native Hawaiian Foster Parent Advisory Committee – Human Services staff represented the OHA administrator at the monthly meetings of the committee, the purpose of which is to promote the recruitment of Native Hawaiian foster parents and provide a support network for foster parents.

 Homeless Advocacy – Staff continued its involvement with homeless coalitions and alliances to address the problems faced by homeless Hawaiians: Solidarity with the Homeless, an interfaith coalition, and Partners in Care, a consortium of agencies and nonprofit social service providers. In addition, Human Services staff provided testimony in support of several bills and resolutions at the state Legislature that called for more state funding for homeless and affordable housing programs.

Staff also advocated for Gov. Linda Lingle to establish the new homeless shelter in Kaka'ako, which opened in May 2006. The Next Step Project provides emergency and transitional housing for 300 people, including Native Hawaiian families.

 Pa'ahao – Requests for assistance from Native Hawaiian prisoners, particularly those incarcerated in correctional facilities located on the continent, steadily increased during the year. Staff continued to address the need for a comprehensive and systematic approach to serving pa'ahao and helping with their reintegration into the community, and provided technical assistance to two organizations that provide prison advocacy services to Native Hawaiians: Maui Economic Opportunity's BEST Program and Hui Kāko'o o Pa'ahao. Hui Kāko'o o Pa'ahao also received a \$10,000 OHA administrative grant to help conduct and develop Hawaiian cultural programs in prisons.

During the year, staff also monitored two OHA grants to Alu Like Inc.'s Ho'āla Hou department to conduct cultural education programs for prisoners incarcerated in state correctional facilities and Hawaiian 'ōpio incarcerated at the Hawai'i Youth Correctional Facility. Both grants were initiated by the Board of Trustees and totaled \$100,000 each.

 'Aha Kūpuna – About 200 kūpuna attended OHA's 2006 'Aha Kūpuna, which was held in May at the Waikikī Sheraton Hotel.
 While OHA funded the majority of the program and its Human Services staff provided technical assistance, Alu Like Inc. was responsible for the conference's planning and coordination.





# Human Services, Housing and Education

## Housing

#### Mission

The Housing section works cooperatively with others to achieve equality in living standards for Native Hawaiians by building or rebuilding healthy, self-sufficient Native Hawaiian communities. This includes the planning and implementation of programs that foster the development of safe, decent and affordable housing for Native Hawaiians.

#### Needs Served

OHA's housing programs focus on providing homeownership opportunities that particularly fit the needs of Native Hawaiian families. Due to the changing nature of the housing market, OHA also cooperated with agencies and organizations that address other housing-related issues, to include affordable rentals, homelessness, transitional housing and creative financing. OHA's Housing staff continues to research and develop innovative products to help Hawaiian families qualify for firsttime homeownership opportunities and to advocate with state agencies, county departments, nonprofit agencies and private developers to adequately address the housing needs of Native Hawaiians.

#### FY-06 Highlights

- Housing staff monitors a five-year, \$1.5 million OHA grant awarded to Habitat for Humanity. Fifteen Native Hawaiian families who are selected to participate in the first-time homeownership program are allocated up to \$20,000 as matching funds for a home loan.
- OHA continued to advocate on behalf of the 47 displaced Kalapana families whose traditional way of life ended abruptly from the 1983 lava flow. Advocacy efforts included:
  - Staff monitored the infrastructure development portion of the state's resettlement project for these families, known as Kikala-Keōkea.
  - OHA provided an \$8,000 grant to the Hawai'i Community Development Corporation to conduct a survey of the displaced families' need for home construction financing opportunities.

- OHA supported legislation to seek special funds that would provide home construction financing opportunities for the displaced families.
- Staff collaborated with the state and the Hawai'i Community Economic Development Council to address the lease issues impacting the Kikala-Keōkea project.
- OHA provided two grants totaling \$10,000 to community organizations to support their affordable housing conferences: the Wai'anae Coast Coalition Housing Summit and the Rural Community Assistance Corporation's National Conference on Affordable Housing in High Cost Areas.
- Housing staff monitored the following OHA grants:
  - Hui Kāko'o 'Āina Ho'opulapula: \$8,000 grant assisted with publishing four issues of the group's newsletter, which is distributed to 14,000 Department of Hawaiian Home Lands (DHHL) applicants on the waiting list;
  - Moloka'i Habitat for Humanity: \$50,000 grant provided assistance to two lessees to complete the construction of their homes on DHHL's Kalama'ula Homestead subdivision; and
  - Native Hawaiian Development Board: \$55,000 grant provided technical assistance for 25 DHHL lessees participating in the Kauhalepono Project, which helps families qualify for construction loans needed to replace their unsafe homes with new ones. OHA's funds provided each family with a matching fund of \$2,000 to help with the demolition costs.

# Human Services, Housing and Education

## Education

#### Mission

The mission of the Education program is to facilitate culturally sound educational opportunities for Native Hawaiians to promote academic success and life-long learning.

#### Needs Served

The Education program provides access to a wide range of educational opportunities, furnishing financial support and technical assistance to Hawaiian educational programs and advocating for increased statewide support of Native Hawaiians' educational goals.

In addition, Education staff sits on the Native Hawaiian Education Council; the advisory council for Pihana Nā Mamo, a state Department of Education (DOE) program that focuses on special education; and the DOE's Hawaiian Language Immersion Advisory Council. Members of the Education staff also actively participate in the 'Eleu Early Childhood Education group and a range of the group's community initiatives; are active with the Native Hawaiian Education Association; provide support to OHA's Advisory Committee on Education; and work closely with Hawaiian-focused charter schools, DOE Hawaiian Language Immersion programs and DOE schools with high numbers of Hawaiian students.

#### FY-06 Highlights

- OHA contracted the University of Hawai'i at Hilo's Nā Pua No'eau program to redesign our 'Aha 'Ōpio Alaka'i Program into a multi-year youth leadership initiative with programs on every island.
- OHA's Higher Education Scholarship Program, which is administered by Maui Community College's Liko A'e Program, provided financial aid to 158 Native Hawaiian students.

In addition, OHA provided grants, funding or support to the following educational programs:

- Nā Pono no nā 'Ohana offering educational services to Native Hawaiian keiki and their caregivers at Blanche Pope Elementary School.
- Wai'anae Coast Early Childhood Services scholarships and facility upgrades for Wai'anae Coast preschool.
- College Connections –college prep workshops for more than 500 Hawaiian public school students and their families.
- Dyslexia Tutoring Center of Hawai'i– tutoring, training and educational services.

- Moloka'i Civic Engagement Initiative media access and production training through Akaku: Maui Community Television to residents and staff in Kalaupapa and local area schools.
- Hui o Kuapā cultural, hands-on educational classes at Keawanui Fishpond on Moloka'i.
- The Pacific American Foundation's 'Imi Na'auao project – mentoring and leadership training.
- Kaua'i Community College's Project Ka Hale Pono youth and family educational program for the Anahola Hawaiian Homestead community.
- 'Aha Pūnana Leo after-school tutoring and parent language resources at Kula Kaiapuni o Waimea.
- Kula no nā Po'e Hawai'i addressing literacy and parent involvement in the homestead communities of Papakōlea, Kewalo and Kalawahine.
- Ma Ka Hana Ka 'lke a youth construction skills training program in Hāna, Maui.
- Nā Lau Lama Initiative promoting better outcomes for Hawaiian students in Hawai'i public schools.
- Nā Pua No'eau University of Hawai'i at Hilo program for gifted and talented Native Hawaiian keiki, reaches 600 children on six islands.
- 'Ohana Komputer after-school computer literacy program at Kamaile Elementary School.
- Project Mālama Waiwai teaching students about the investment banking and fund management industries.
- Nā Lei Na'auao Hawaiian Charter School Alliance supports 12 public charter schools in implementing Hawaiian models of education.
- Enchanted Lake Elementary School reading and math assistance and after-school homework help.
- Keaukaha Elementary School reading and math tutorial programs.
- Nānākuli High and Intermediate School Read 180 literacy program and new computers, software and Hawaiian culturebased library materials.
- Olomana School computer classes for incarcerated youth.
- Wahiolanonā'ōpio Vocational Education Program Marimed Foundation program for Hawaiian youth in a substance abuse treatment facility on Hawai'i island.
- Building Industry Association \$125,000 in scholarships for pre-apprenticeship construction training program.
- Hawai'i Technology Institute \$250,000 in scholarships for computer training programs.
- Wai'anae Maritime Academy \$125,000 in scholarships for maritime training programs.

27

- Kamakakūokalani Center for Hawaiian Studies – \$305,000 to support the development and implementation of Hawaiian studies courses and ceded lands research at UH Mānoa; fourth year of a five-year grant.
- University of Hawai'i Foundation Law School Admissions Test preparation classes and tutoring for first-year law courses.
- Ke Kukui Mālamalama support for the Native Hawaiian Education Association's annual convention.

Human Services, Housing and Education staff as of June 30, 2006

Stanley W.O. Lum, director Chessa DeCambra, education specialist Dr. Reshela DuPuis, education lead advocate Kaho'okeleholu ''Kale'' Hannahs, housing assistant Leatrice Maluhia Kauahi, housing lead advocate Stephanie Kon, human services specialist Winona Matsuzaki, support specialist Stephen K. Morse, human services lead advocate

The following personnel served on the HSHE staff during FY-06, but left OHA employment or transferred to another division within the agency before the end of the fiscal year:

Ka'imookalani Muhlestein, *housing specialist* 

# Native Rights, Land and Culture

#### Mission

The mission of the Native Rights, Land and Culture (NRLC) Hale is to advocate for the rights, land and culture of the Hawaiian community at the international, federal, state and county levels.

#### Strategic Plan Goals Addressed/Needs Served

NRLC addresses the following Strategic Plan goals: advocacy-native rights (Goal 1), culture (Goal 2), environmental/natural resources (Goal 5), and land and housing (Goal 9).

NRLC's advocacy efforts include the protection of Hawaiians' traditional and customary rights, as well as ensuring that federal, state and county resources are proportionately directed to Hawaiian needs. NRLC reviews proposed federal, state and county legislation and regulations, and reviews, comments and consults on proposed federal, state and county projects. Private projects are also reviewed, and relevant comments are submitted to reviewing agencies for consideration or inclusion into environmental impact statements and other reviews.

28



#### FY-06 Highlights

- During the 2006 legislative session, NRLC staff tracked and presented testimony for numerous pieces of legislation. NRLC staff also provided assistance to other state agencies and the Legislative Reference Bureau on a wide variety of legislative issues, and attended other agency meetings, including the Board of Water Supply, the Board of Land and Natural Resources, the Land Use Commission, the Island Burial Councils cultural working group for the Northwestern Hawaiian Islands National Marine Sanctuary and the Hawai'i Ocean and Coastal Council.
- NRLC reviewed and commented on over 1,000 requests for OHA's input into a variety of land development use changes, National Historic Preservation Act Section 106 consultations and disputes involving the Native American Graves Protection and Repatriation Act (NAGPRA), National Environmental Protection Act, the Hawai'i Ocean Resources Management Plan, as well as other land and cultural issues on federal, state and county levels.
- NRLC was involved in protecting iwi kūpuna, or Native Hawaiian ancestral remains, and burial sites in more than 20 cases on nearly every island in Hawai'i, as well as on the continental U.S. Staff members' involvement included facilitating in the reinternment of iwi; identification of burial sites; provision of cultural, legal, advocacy and technical assistance; furnishing support in complying with federal and state burial laws and regulations; and consultations with federal and state officials, and scores of beneficiaries.
- Staff attended the NAGPRA Review Committee meeting in Juneau, Alaska, and participated in several teleconferences with the federal body. NRLC also engaged and consulted with several Native American tribes regarding repatriation and NAGPRA issues.
- NRLC worked with a number of organizations and individuals to ensure the protection of culturally significant sites and kuleana lands found in areas such as Pālā'au and Kalaupapa on Moloka'i; Ka'ū, Punalu'u, Kona and Keolonāhihi on Hawai'i Island; and these places on O'ahu: Hālawa, Luluku, Ha'ikū, Mililani, Moanalua Valley, Waimea Valley, Wai'anae, 'Ewa, Wahiawā, Līhu'e. Organizations staff worked with include: the Hawai'i Island Cultural Advisory Group, the Lāna'i Archaeological Committee, the Advisory Council on Historic Preservation; the Ka'ū Taskforce; the Native Hawaiian Cultural Resource Management working group; Kawaiaha'o Church and others.
  Staff initiated the development of the OHA Cultural Plan for

2007 and also reviewed and commented on the creation of a policy for future consultations with Native Hawaiian organizations.

- Staff advanced partnerships for a landmark wahipana project to synthesize important cultural sites, their locations and other critical information into a single database that will improve the ability of OHA and other organizations to advocate for the protection of Hawaiian culture.
- NLRC staff monitored 22 grants totaling \$1,316,893 for a range of initiatives that improve the Hawaiian community and protect the rights and culture of Native Hawaiians.

#### NRLC staff as of June 30, 2006

Lance Foster, *director* Apolei Bargamento, *secretary* Heidi Kai Guth, *native rights lead advocate* Leona Kalima, *community outreach coordinator* Koalani Kaulukukui, *policy advocate, emergency hire* Anita Manzano, *secretary* Kai Markell, *culture lead advocate* Ka'imookalani Muhlestein, *culture policy advocate* Jonathan Likeke Scheuer, *lead advocate, land* Jesse Yorck, *policy advocate* 

# Native Hawaiian Historic Preservation Council as of June 30, 2006

Butch Richards, *chair*, *At-large* William Kealakahi Meyers, *vice chair*, *Hilo* Charles Chuck Burrows, *council member*, *O'ahu* Jeno Enocencio, *council member*, *Hawai'i* Kalani Flores, *council member*, *Kona* Lanihuli Freidenburg, *council member*, *Maui* Hālona Ka'opūiki, *council member*, *Moloka'i* Christopher Kauwe, *council member*, *Kaua'i* Kamika Kepa'a, *council member*, *Maui* Glen Makakauali'i Kila, *council member*, *At-large* Sweet Matthews, *council member*, *O'ahu* Noelani Nani Watanabe, *council member*, *Lāna'i* Wes Kaiwi Nui Yoon, *council member*, *O'ahu* 

The following members served on the Native Hawaiian Historic Preservation Council during FY-06, but left the organization before the end of the fiscal year:

Kawehi Ryder, council member, Oʻahu





# **Economic Development**

#### Mission

To create, retain and expand the wealth of Native Hawaiians by improving economic self-sufficiency and business sustainability.

#### Strategic Plan Goals Addressed/Needs Served

In order to address Strategic Plan Goal 3 (economic development), the Economic Development division administers three services: 1) Lending through the Native Hawaiian Revolving Loan Fund (NHRLF) and the Consumer Micro-Loan Program (CMLP); 2) Grants through the Community-Based Economic Development program (CBED); and 3) Facilitation and capacity building through training and technical assistance.


# **Economic Development**

# FY-06 Highlights

- The Economic Development division organized OHA's first Hawaiian Business Conference and Economic Expo, held May 18-19, 2006, at the Hawai'i Convention Center. The conference was attended by more than 250 businesspeople, 110 high school students and 90 trade fair exhibitors.
- Economic Development division staff assisted in the development of the following economic initiatives considered by the OHA Board of Trustees:
- Waikiki Beach Walk staff helped devise and coordinate a strategy to provide Native Hawaiian retail firms with storefront access to a new high-end Waikiki property.
- Herhof Municipal Solid Waste Plant staff analyzed a leading waste management technology and began due diligence on locating a waste plant that could utilize such technology.
- KGMB 9 staff developed a Board of Trustees action considering a conditional offer to purchase the KGMB 9 television station.
- Alternative energy staff began evaluating leading alternative fuel technologies and strategies that might be employed by Native Hawaiian firms.

# Lending Programs

# Native Hawaiian Revolving Loan Fund

## Mission

To increase the number and wealth of sustainable Native Hawaiian-owned businesses by fostering economic independence, commitment and fiscal responsibility through entrepreneurial development.

# Needs Served

NHRLF provides entrepreneurial training assistance and lending to Native Hawaiian-owned businesses. The purpose of the program is to expand business ownership and employment opportunities for Native Hawaiians.

# FY-06 Highlights

- During FY-06, the program received 185 applications requesting \$9.3 million.
- The NHRLF Advisory Board, made up of 14 directors, approved 27 loans for a total of \$1.6 million. These loans represent both new and existing businesses in industries from wholesale distribution to food service. The loans created and/or retained 42 jobs in Hawai'i.

- Full scholarships were awarded to 66 Native Hawaiians participating in one of nine statewide entrepreneurial training courses. The total scholarships awarded amounted to \$27,306.
- Since its inception, NHRLF has disbursed 403 loans for a total of \$18 million. At the close of FY-06, the program held 95 businesses and had an outstanding balance of \$2.8 million in its \$26.8-million portfolio.
- To fully commit funds to fulfill the program mission, NHRLF embarked upon an aggressive initiative to restructure based on an innovative "Strategic Lending Partnership" with a major financial institution. During FY-06, a new business plan and operational guidelines were developed for anticipated implementation during FY-07.
- Staff continually participates in marketing presentations statewide to new or existing business owners. Events NHRLF participated in FY-06 included the 2006 OHA Economic Conference, 2006 Chamber of Commerce Small Business Expo and the 2006 Council for Native Hawaiian Advancement Conference.

# Consumer Micro-Loan Program

# Mission

The mission of CMLP is to finance temporary cash flow difficulties and career enhancement opportunities for Native Hawaiians.

# Needs Served

The CMLP is designed to provide consumer loans to Native Hawaiians who are experiencing temporary financial hardship as a result of unforeseen events, or who wish to enhance their career opportunities.

# FY-06 Highlights

- During FY-06, the program recorded 130 inquiries and received and processed 103 applications requesting \$500,000 in funds for temporary financial hardship or career enhancement opportunities.
- OHA staff approved 25 applications for a total of \$101,400 in loans for FY-06. These loans directly impacted 59 Native Hawaiians and provided a wide range of financial assistance, from major auto repair to emergency medical procedures.

# Community-Based Economic Development Grants

### Mission

To assist community-based economic development organizations in planning, developing and implementing sustainable economic activities that serve Native Hawaiians.

## Needs Served

The CBED program provides grants to community-based organizations with grassroots and entrepreneurial initiatives that empower communities to develop sustainable economic development projects. These communities are defined by common geographic location and shared cultural, social or economic interests.

Grant funding is also provided for training and technical assistance in order to build capacity and assure stability of CBED organizations. OHA serves as a catalyst to foster partnerships among community-based organizations, government agencies and the private sector.

# FY-06 Highlights

OHA provided \$350,000 in funding to 12 communitybased organizations for capacity building, feasibility studies, business plans, implementation of economic projects, and training and technical assistance. The following organizations received funding from OHA:

Council for Native Hawaiian Advancement Haola Inc. working with Pana'ewa Hawaiian Home Lands Association Hawai'i's Volcano Circus Hui Kāko'o 'Āina Ho'opulapula Keiki o ka 'Āina Family Learning Center Moanalua Gardens Foundation Native Hawaiian Hospitality Association Pa'a Pono Miloli'i Inc The Bay Clinic Inc. The Oceanic Institute

The Oceanic Institute Volunteer Legal Services Hawai'i Wai'anae Maritime Academy

During FY-06, existing CBED - funded projects have generated 42 jobs for Native Hawaiians.

#### Economic Development staff as of June 30, 2006

Mark B. Glick, director

Clarita B. Barretto, economic development manager Dana O. Hauani'o, NHRLF manager/senior loan officer Sharon Kato, loan operations assistant Beata Kozdras, financial analyst Gerald W. Lau, business and consumer loan officer Susan Maltezo, finance and operations officer Art Mori, business and economic development specialist

The following personnel served on the Economic Development staff during FY-06, but left OHA employment before the end of the fiscal year:

Charles "Chip" McClelland, *director* Gilbert Fernandes Jr., *consumer loan officer* 







# Hawaiian Governance

#### Mission

Hawaiian Governance seeks to assist and facilitate the Hawaiian community in creating and building a strong and healthy Hawaiian nation by involving Hawaiian communities organizations and agencies in the process of encouraging individual Hawaiians to enroll in Kau Inoa and actively participate in the nation-building process.

#### Strategic Plan Goals Addressed/Needs Served

Formation of a Hawaiian nation is critical to protecting Hawaiian programs, trusts and kuleana from legal attacks. To address OHA's Strategic Goal 6 (nationhood), the Hawaiian Governance staff works to bring the Hawaiian community together for discussion and creation of a Hawaiian nation, and also encourages the support of non-Hawaiians in the nation-building process.

A Hawaiian nation is only as strong and vibrant as its people. Therefore, issues of health, education, stability in housing, culture, gathering rights, access to stream waters and protection of iwi are closely connected to nation-building.



## FY-06 Highlights

- One of Hawaiian Governance's key goals in FY-06 was to help pass S. 147, commonly known as the Akaka Bill, in both houses of Congress. The bill would have extended Congress's policy of federal recognition to Native Hawaiians. While the legislation did not reach the Senate floor for a debate or vote on its merits in 2006, Hawaii's federal lawmakers are expected to introduce a new version of the bill in the next congressional session. Nonetheless, OHA organized numerous activities to gamer support for the Akaka Bill, both locally and across the U.S. The following is a list of Akaka Bill initiatives Hawaiian Governance staff conducted during FY-06:
  - In July 2005, staff gathered thousands of support letters for the Akaka Bill and forwarded them to congressional representatives in Washington, D.C, through fax and email.
  - Staff collected 2,000 signatures of Hawaiians and non-Hawaiians across the U.S. who supported the Akaka Bill. Their signatures were published in two full-page advertisements in *The Honolulu Advertiser* in July 2005.
  - Hawaiian Governance staff wrote and helped to place more than 30 articles, op-ed pieces and letters to the editor in the Washington Post, the Wall Street Journal, The New York Times, the Los Angeles Times, The Honolulu Advertiser, the Honolulu Star-Bulletin and the Maui News.
  - Staff organized a sign-waving event outside 'lolani Palace in September 2005.

#### In addition:

- OHA funded nine meetings of the Native Hawaiian Coalition, a group of individuals and organizations tasked with determining the steps to form a nation. The coalition identified eight steps to nation-building and started to outline the details of each step.
- OHA continued to fund community organizations and utilized its own outreach team to help register Native Hawaiians for Kau Inoa, an initiative to enroll Hawaiians for the purpose of building a Hawaiian government. By the end of 2006, registration activities were conducted at 128 community events, and nearly 52,000 Native Hawaiians were registered in Kau Inoa.
- OHA engaged in a comprehensive plan to reach Native Hawaiians living on the continent, where 40 percent of the Native Hawaiian population resides. Staff outreach efforts focused on locating expatriate Hawaiian families, educating them on critical Hawaiian issues and encouraging them to inform others.
- Partnering with expatriate Hawaiians, Governance staff conducted Kau Inoa registration efforts in Hawaiian communities in California, Oregon, Utah, Texas, Nevada, and Ohio.

- To help get information on Kau Inoa out to the Hawaiian community, Governance staff:
  - Placed advertisements in Honolulu's two major daily newspapers, *MidWeek*, in-flight magazines, trade publications, local sports magazines and community periodicals.
  - Created new radio commercials for broadcast in Hawai'i, on the continent and over the Internet.
  - Created five new 30-second television commercials for broadcast on three major network affiliates – KHON 2, KITV 4 and KGMB 9 – during sweep months and prime-time programming.
  - Sponsored television shows such as *The Levi Report* and Merrie Monarch Festival, as well as specials on Duke Kahanamoku, Eddie Aikau, Israel Kamakawiwo'ole and Michelle Wie.
  - Utilized Oceanic Time Warner Cable Television's interactive television feature to measure responses to Kau Inoa advertisements.
  - Placed Kau Inoa advertisements on 55 movie screens in 11 theaters during summer and winter premiers.
- OHA co-sponsored seven conferences and community meetings for such organizations as the Association of Hawaiian Civic Clubs, the Council for Native Hawaiian Advancement, the Alaska Federation of Natives and the National American Indian Housing Council.
- OHA and the American Indian Research Institute co-sponsored a leadership conference, which was attended by 200 leaders from American Indian tribes, Alaska Native nations and the Native Hawaiian community.
- OHA sponsored a six-city national tour of its commissioned film *The Hawaiians: Reflecting Spirit,* which shared the story of Hawaiian history, traditions and values. The tour included VIP screenings and extensive media coverage in New York City, Chicago, Nashville, Atlanta, Las Vegas and Phoenix. As a result of the tour, the film was aired on 70 PBS affiliates throughout the summer.
- Staff disseminated 10 issues of *Ho'okahua*, an e-newsletter on Hawaiian governance issues.
- Staff started assisting Kau Inoa registrants with verification of their Hawaiian ancestry.
- In FY-06, the Hawaiian Registry Program was transferred to Governance to make the registration and ancestry verification process more efficient. An additional 2,050 beneficiaries signed up for Hawaiian Registry and received an identification card that verifies their Hawaiian ancestry. Hawaiian Registry receives inquiries from around the world via e-mail, telephone, mail, OHA's website and walk-in visitors.

### Misson

The mission of OHA's Health program is to improve the health of the Hawaiian nation.

# FY-06 Highlights

- OHA funded regular gatherings of traditional Hawaiian practitioners at Lapakahi and other sites throughout Hawai'i for the purpose of promoting traditional healing methodologies, conservation of sites and preservation of traditional practices.
- OHA led a media and education campaign to increase benefits for eligible Native Hawaiians through the Medicare Part D prescription drug supplement plan.
- OHA provided \$60,000 for the 'Aha Kāne Conference, a threeday event attended by more than 600 men. The conference focused on increasing male leadership and involvement in community affairs.
- Staff provided Hawaiian cultural consultations to organizations such as Pōhai Nani, the Hawai'i State Legislature and the Advisory Committee on Minority Heath to the Secretary of U.S. Department of Health and Human Services, as well as other private agencies and organizations.
- OHA reviewed various stakeholder strategic plans for initiatives that promise to reduce health disparities and improve Native Hawaiian health conditions.
- OHA partnered with Papa Ola Lōkahi and the Department of Health to:
  - provide Native Hawaiians with stop-smoking kits;
  - increase the number of Native Hawaiian certified nurse assistants;
  - improve the ability to seek help and get cancer information from healthcare providers; and
  - agree to co-host the Healing Our Spirit Worldwide Conference, which will be held in Hawai'i in 2010. The conference will celebrate the holistic healing experiences of indigenous peoples from around the world.
- OHA continued partnerships with nonprofit organizations and Native Hawaiian advocates to:
  - increase production and availability of foods grown in Hawai'i;
  - promote healthy lifestyles through the use and development of school curriculums in charter schools;
  - reduce the impact of asthma on children in public schools;
  - fund six programs that promote health and wellness through the Native Hawaiian diet; and

• OHA awarded \$494,000 in grants to projects focusing on such Native Hawaiian health areas as oral health, Alzheimer's disease, asthma education and awareness for youth, food and nutrition for youth, family fitness, mental illness, primary health care, cancer care and Native Hawaiian medical scholarships.

> Hawaiian Governance staff as of June 30, 2006 Mona Bernardino, *director* Alice Gustave, *administrative assistant*

#### **Community Outreach**

Aulani Apoliona, *policy advocate* Chantelle Belay, *policy advocate* Kainoa Horcajo, *community outreach specialist* Kanani Ka'auwai-Duan, *administrative assistant* Larissa Meinecke, *community outreach specialist* 

#### Hawaiian Registry

Ki'inani Carroll, *ancestry verification* Myrna Junk, *ancestry verification* 

#### Health

Kathryn Keala, *health specialist* Analika Nahulu, *health lead advocate* 

#### Media

#### Keaumiki Akui, *public affairs specialist*

The following personnel served on the Hawaiian Governance staff during FY-06, but left OHA employment or transferred to another division within the agency before the end of the fiscal year:

Jaclyn Aiana, *community outreach specialist* Lani Ho'omana, *ancestry verification* Joshua Kaleohano, *administrative assistant* Leona Kalima, *community outreach specialist* Coranne Park-Chun, *community outreach specialist* 



# **Office of Board Services**

# **Office of Board Services**

## Mission

The Office of Board Services (OBS) works to improve the efficiency and effectiveness of OHA policymaking, programs and operations, and to manage information needed to reach decisions that lead to the achievement of OHA's mission and goals.

## Strategic Plan Goals Addressed/Needs Served

OBS serves as custodian of Board of Trustee (BOT) records and supervises the revision, codification and printing of BOT policies, by-laws and related materials. OBS also monitors and reports on fulfillment of BOT actions by the administration and staff. OBS primarily addresses Strategic Plan Goal 7 (policy), which states: "to provide an effective and efficient administration of OHA." Further, by creating an archive and central filing system intended to preserve records of Hawaiian traditions, practices and rights, OBS addresses Strategic Plan goals relating to culture (Goal 2) and education (Goal 4).

## FY-06 Highlights

- Consistent with Hawai'i Revised Statutes, Chapter 10, OBS published the 2006 Native Hawaiian Data Book, an original OHA publication that is a comprehensive collection of statistics focusing on Native Hawaiians in Hawai'i, which is used as both a reference and as a guide to other statistical publications and sources.
- During FY-06, OBS tracked, managed and reported on the administration's fulfillment of approximately 30 actions of the BOT, Beneficiary, Advocacy and Empowerment Committee (BAE), Asset and Resource Management Committee (ARM) and joint ARM-BAE committee meetings.
- OBS initiated and began implementation of a new internal software system that improves the sharing of information and collaboration within each division and throughout the agency as a whole. This software allowed for easy retrieval of agendas, minutes, action items and resolutions from meetings held between 2000 and 2006 by the BOT, BAE, ARM and joint ARM-BAE committees.
- OBS initiated upgrading of a variety of communication systems (voice, data, video, computer applications systems and networks) in the OHA Boardroom in order to expand communications with destinations both internal and external to

OHA's Honolulu headquarters. This includes video-conferencing capability to all 150 FedEx/Kinko's sites throughout the continental United States.

- OBS currently oversees several capital improvement projects resulting from \$3 million in grants awarded by OHA to Bishop Museum and Kawaiaha'o Church.
- As part of OHA's 25th anniversary celebration, OBS helped coordinate a trustee lū'au honoring all 42 individuals who have served on the agency's board since its inception.

# Office of Board Services staff as of June 30, 2006

Theresa K. Bigbie, *director* Buzzy Agard, *beneficiary services assistant* Kuhia Arakaki, *intern* Haunani Ching, *records management specialist* Jennifer Chiwa, *facilities coordinator* Nana Kawasaki-Jones, *beneficiary services assistant* Joanie Martinez, *board services assistant* Kamanu Maunupau, *intern* Joanne Medeiros, *purchasing technician* Luci Meyer, *beneficiary services assistant* Clayton Nakamoto, *board services assistant* Alika Young, *intern* Lea Young, *research specialist* 

# Office of the Staff Attorney

# Mission

The mission of the Office of the Staff Attorney (OSA) is to support the mission of the agency and to meet the legal needs of OHA's administration to ensure compliance with applicable laws.

### Strategic Plan Goals Addressed/Needs Served

As an integral part of OHA's infrastructure, the OSA addresses Goal 7 (policy), Strategy 10, which focuses on protecting the agency, its trust and its beneficiaries through the coordination and provision of legal advice. OSA responds to these needs by providing competent legal advice, counsel and support to the administrator and staff, and by coordinating the provision of legal services with outside law firms.

During the past fiscal year, the OSA focused on the following areas:

- Legal advice and counsel to the administrator and staff
- Legal research and analysis
- Drafting of legal services contracts and other documents
- Administration of outsourced legal services contracts
- Legal review and approval of contracts and other documents
- Policy development
- Compliance oversight
- Risk management
- Litigation support
- Special projects
- Legislation

## FY-06 Highlights

- Provided legal advice and counsel to the administrator on a broad range of issues and topics relating to OHA operations;
- Researched and prepared internally written advisory opinions and memoranda in response to questions posed by the administration;
- Provided legal advice and counsel on issues pertaining to or arising from contract and procurement law;
- Conducted legal review and approved contracts as to form and legality;
- Drafted legal services contracts and administered overall process related to outsourced legal contracts;

- Participated in board and administrative policy development and reviews;
- Analyzed and advised administration on legal implications of policy decisions and actions;
- Provided guidance and legal advice to assure compliance with standards of conduct, Americans with Disabilities Act, equal employment opportunity laws, "sunshine" laws and various other rules, laws, policies and procedures applicable to OHA;
- Responded to public requests for information pursuant to the state Uniform Information Practices Act disclosure laws;
- Assessed current risk management, obtained adequate insurance coverage for potential risks associated with property acquisitions and implemented strategies to minimize exposure to liabilities and risks;
- Provided litigation support to outside counsel representing OHA;
- Drafted and reviewed proposed legislation affecting OHA and the Hawaiian community;
- Provided legal support on special projects and initiatives assigned by the administrator;
- Project team members for the acquisition of Wao Kele o Puna on the island of Hawai'i;
- Project team members for the acquisition of Waimea Valley on the island of O'ahu;

# Office of the Staff Attorney staff as of June 30, 2006

Ernest M. Kimoto, Esq. *senior staff attorney* John James McMahon, Esq. *associate staff attorney* Shirley E. Okamoto, *legal assistant* Albert I. Tiberi, Esq. *associate staff attorney* 

# Office of the Staff Attorney



# **Human Resources**

#### Mission

To effectively manage the human resources service capabilities of the agency.

### Strategic Plan Goals Addressed/Needs Served

The Human Resources Office addresses Goal 7 (policy) by meeting the human resources needs of OHA through the provision and coordination of employment, benefits and employee services.

Human Resources fulfills agency needs in such areas as employment law compliance, recruitment and placement, wage and benefit administration, position and personnel transactions, employee services, staff development, leave accounting, volunteer program services, safety and security, personnel record keeping, and related areas in accordance with applicable statutes, standards and guidelines.

In addition, in FY-06 the Human Resources Office provided electronic timesheet processing, personnel budgetary support, payroll processing, position reviews and salary studies, processing of benefit changes, functional statement and organization chart updates, special projects and studies, and Oracle Human Resources Management Systems maintenance.

### FY-06 Highlights

During the past fiscal year, the Human Resource Office developed and/or coordinated the following programs:

- Recruitment and placement
- Orientation
- Payroll
- Leave accounting
- Position reviews
- · Safety and security
- Staff development
- Service award
- Employee Assistance Program
- Oracle Human Resources Management System including time and labor, timekeeper, paid time off and other modules
- Personnel records review
- Sexual harassment training
- Employee performance review
- Employee Retirement System New Hybrid Plan
- Employee Union Trust Fund Benefits Open Enrollment
- Island Flex Program
- Functional statements and organization chart updates
- Salary studies

#### Human Resources staff as of June 30, 2006

Alvin Kushima, **personnel manager** Annette Hayashi, **personnel specialist** Sally Koba, **personnel specialist** Tane Mosher, **personnel specialist**  Planning, Evaluation and Grants

### Mission

The Planning, Evaluation and Grants Hale (PEG) is responsible for improving the efficiency and effectiveness of OHA programs and operations by administering: 1) A timely and professional planning process that uses sound planning and reporting principles to assist OHA in defining and achieving its short and long-term goals and strategies; 2) An evaluation process that uses sound evaluation and reporting principles and practices to monitor progress toward agency goals, and assess the effectiveness of OHA initiated and/or funded grant awards; and 3) An efficient grantmaking process that uses sound grantmaking and reporting principles to further OHA Strategic Plan goals, and improves conditions for Hawaiians by promoting sustainable community development through strategic vesting of OHA assets.

# Strategic Plan Goals Addressed/ Needs Served

PEG addresses Goal 7 (policy) of the Strategic Plan by helping to "provide an effective and efficient administration of OHA; assure an effective and efficient process of decision-making by the Board of Trustees and create the infrastructure to support their work."

## FY-06 Highlights

During FY-06, OHA maintained its status as one of Hawai'i's largest donors, awarding more than \$7 million to almost 100 organizations. At all times, PEG remained responsive to the needs of beneficiaries by supporting community projects and programs that enhance the quality of life for Hawaiians. Some of our specific accomplishments included:

- Conducting 12 grant workshops statewide, reaching 220 stakeholders seeking funding for projects that benefit the Hawaiian community. As a result, we received more than 90 applications requesting OHA grant funding.
- Through its Community Grant Program, OHA awarded almost \$3 million to 81 projects providing services and implementing programs that impact the Hawaiian community.

- In addition, the Board of Trustees approved the following grants:
  - To the Association of Hawaiian Civic Clubs to administer a small grants program for its 48 clubs to promote Native Hawaiian participation in cultural and civic issues.
  - To support production of the video documentary Ku'u 'Āina Aloha: My Beloved Country.
  - To Lunalilo Home to support their Kupuna Continuing Care Assurance Program.
  - To Alu Like Inc. to support their Hui Kū 'Ōpio o Ke Ko'olau program working with youth offenders.
  - To Hawai'i Habitat for Humanity to provide mortgage funding for Hawaiian families.
  - To support the purchase and protection of 26,000 acres of Wao Kele o Puna, the last lowland native rainforest in Hawai'i.
  - To Bishop Museum to support renovation of Hawaiian Hall.
  - To Kawaiaha'o Church to support renovations.
  - To Wolf Trap to support a national campaign to promote Hawaiian culture on the mainland.
  - To The Native Hawaiian Hospitality Association to conduct statewide community meetings on the impact of tourism on the Hawaiian community.

# Planning, Evaluation and Grants staff as of June 30, 2006

Matt Lorin, *director* Nancy Holt, *grants specialist* Paulette Hedemark, *evaluation specialist* Karyle Saiki, *grants specialist* 

The following personnel served on the PEG staff during FY-06, but left OHA employment before the end of the fiscal year:

Peter Yee, *director* Eunice Carreira, *hale assistant* Rona Rodenhurst, *planning specialist* 

# **Government Relations and Legislative Affairs**

#### Mission

The Government Relations and Legislative Affairs (GRLA) division is responsible for the promotion, protection and advocacy of Native Hawaiian rights and entitlements at the federal, state and county levels.

### Strategic Plan Goals Addressed/Needs Served

GRLA aims to fulfill Strategic Plan Goal 7 (policy), Strategy 7, which states that OHA should "advocate and protect Hawaiian traditional and customary rights and entitlements by developing and strengthening the governmental relations and legislative resources of OHA."

GRLA also works to satisfy Goal 7, Strategy 4, which calls for the agency to engage officials and lawmakers at the county, state and federal levels to "maximize support for Native Hawaiians." GRLA also addresses various other Strategic Plan goals by developing, reviewing and promoting proposed legislation and regulations that better the conditions of Native Hawaiians, and by preparing testimony for review by the administrator and the Board of Trustees.

In addition, GRLA coordinates public forums to discuss Native Hawaiian issues in order to stimulate involvement by the community at large.

## FY-06 Highlights

- OHA Legislative Package, which consisted of 39 bills addressing such issues as ceded lands revenue, OHA autonomy, ceded and kuleana lands, education, environment and the construction of a Hawaiian Cultural Center. Of the 39 bills, eight were enacted into law. Most significant was the passage of legislation that established state land-trust revenues at \$15.1 million annually, retroactive to July 1, 2005. The bill also provided a one-time payment of \$17.5 million for undisputed additional revenue owed to OHA for the years 2001 to 2005.
- Annual legislative luncheon to brief state lawmakers and their staff on OHA's history and legislative package, attended by more than 200 people.

- GRLA staff reviewed 7,293 pieces of state legislation, tracked 805 and submitted testimony on 448. These activities were summarized in the OHA 2006 Legislative Report.
- Review of proposed federal bills and regulations.
- Assisted in production of two OHA-sponsored live TV programs on local network affiliates: Why Hawaiian Federal Recognition? aired in August 2005, and Akaka Bill: The Time Is Now, aired in May 2006.
- Content coordination for 24 episodes of OHA's award-winning roundtable television show on Hawaiian issues, *Ho'oulu Lāhui Aloha*, which airs weekly on 'Ōlelo Community Television and is also distributed to stations on the neighbor islands and the continent.
- Research and testimony preparation for proposed county ordinances and City Charter proposals, as well as issues before the state Commission on Water Resource Management.

#### GRLA staff as of June 30, 2006

Ronald B. Mun, *deputy administrator* Jerry B. Norris, *government relations specialist* Lisa Parker, *secretary to the deputy administrator* David Rodriguez, *policy analyst* 

The following personnel served on the GRLA staff during FY-06, but left OHA employment before the end of the fiscal year:

Pomaialoha Cox, secretary to the deputy administrator



# **Public Information Office**

#### Mission

The Public Information Office (PIO) serves the communications, publications, graphic design, public relations, multi-media production and information needs of OHA. PIO coordinates the dissemination of OHA programs, policies and general information to the public through various print, electronic and broadcast media.

### Strategic Plan Goals Addressed/Needs Served

PIO functions support Strategic Plan Goal 7 (policy), Strategy 7.6, which states: "to coordinate internal and external communications through electronic, print and broadcast media, multi-media production, public relations and graphic design." PIO supports all other goals as the department responsible for disseminating OHA information to the media, Hawaiian community and general public – except for matters relating to Hawaiian governance. Federal recognition, Kau Inoa and other governance-related issues which are coordinated separately by OHA's Hawaiian Governance Hale. PIO assists all OHA divisions with communications needs, with particular attention to 'ōlelo Hawai'i, cultural appropriateness and an overall Hawaiian approach. PIO produces OHA's monthly newspaper, *Ka Wai Ola*; manages OHA's websites; and keeps the media informed on OHA programs and board actions through press releases and media advisories.

### FY-06 Highlights

- In October 2005, PIO launched a re-design of *Ka Wai Ola*, featuring a new look and format of the publication. The free newspaper's circulation of 60,000 includes roughly 37,500 recipients on O'ahu, 18,000 on the neighbor islands and 4,500 on the continent.
- Upgrades in computer software and hardware, as well as ongoing advanced technical training, enable PIO staff to effectively serve our beneficiaries.

- As part of OHA's 25th anniversary commemoration, PIO and the Office of Board Services produced a photo gallery of the 42 current and former OHA trustees and assisted with an anniversary ceremony and luncheon.
- OHA websites www.oha.org and www.nativehawaiians.com
  were regularly updated for effective online communication. At the close of FY-06, a contractor was engaged to reconstruct the agency's main site.
- PIO staff created the FY-05 OHA Annual Report and calendar, with the artistic theme "Mea Kaua: Traditional Hawaiian Weaponry," featuring the work of Hawaiian weapons crafter Gordon 'Umialiloa Kai and photographer Arna Johnson.
- Production of 200 signs supporting federal recognition for signwaving fronting 'lolani Palace at an event marking the birthday of Queen Lili'uokalani on Sept. 2, 2005.
- Department staff, working with the Government Relations and Legislative Affairs (GRLA) division, produced two OHAsponsored live TV programs on local network affiliates: Why Hawaiian Federal Recognition? aired in August 2005, and Akaka Bill: The Time Is Now, aired in May 2006.
- Working in with contractor Kinetic Productions, PIO produced a 30-second television spot highlighting OHA's 25 years of service to Hawaiians and Hawai'i.
- In preparation for the Akaka Bill cloture motion hearing in June 2006, division staff produced extensive print materials, including brochures, signs, newspaper ads, banners and mail-outs.
- Working with volunteers from other OHA divisions, PIO produced and directed 24 *Ho'oulu Lāhui Aloha* roundtable discussion programs for 'Ōlelo Community Television, with content coordination provided by the GRLA division. The program airs weekly on NATV Channel 53.
- PIO staff produced 12 issues of *Ka Hoa Hana* (the co-worker), OHA's monthly in-house electronic newsletter, and assisted Hawaiian Governance in producing issues of the *Ho'okahua* e-newsletter.

# Public Information Office staff as of June 30, 2006

Manu Boyd, public information director Derek Ferrar, public information specialist Brooke Hutchins, student intern John Kamikakeahonui Matsuzaki, production specialist Michael "Mick" McDonald, publications specialist/art director Francine Kananionāpua Murray, PIO support assistant Charlie Ogata, volunteer 'Aukai Reynolds, media production specialist/webmaster Sterling Kini Wong, publications editor OHA Administration 711 Kapi'olani Blvd., Ste. 500 Honolulu, HI 96813 Phone: 594-1888 Fax: 594-1865

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**Office of Hawaiian Affairs Office Locations** 



# "Ha'ina 'ia mai ana ka puana, e ola mau loa 'o Hōkūle'a!"

"Let the story be told, may Hokūle'a live on into eternity!"





# Office of Hawaiian Affairs 2006 Financial Report

Financial statements for the fiscal year beginning July 1, 2005 and ending June 30, 2006, and independent auditors' report. The following has been printed in its entirety as received from the auditor.

# Credits

Photography: Monte Costa, Monte Costa Photography <u>Arna John</u>son, Arna Photography

Cover: Arna Johnson, Arna Photography

Voyaging Canoe Hōkūle'a: Polynesian Voyaging Society

Art Direction/Graphic Design: Michael McDonald, OHA publications specialist

Editorial coordination: Sterling Kini Wong, publications editor

Introduction: Manu Boyd, OHA public information director

Additional production/editorial assistance: Derek Ferrar, public information specialist Francine Murray, Public Information support assistant 'Aukai Reynolds, media production specialist

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Ho'okele Pololei

To voyage ahead, navigate well, persevere





Hoʻokele Pololei ~ To voyage ahead, navigate well, persevere



