

BOARD OF TRUSTEES

Carmen. Hulu Lindsey, *Chairperson*Leina'ala Ahu Isa, *Vice Chairperson*

Dan Ahuna, Trustee Kaua'i & Ni'ihau

Kalei Akaka, Trustee O'ahu

Keli'i Akina, Trustee At-Large

Luana Alapa, Trustee Moloka'i & Lāna'i

Brendon Kalei'aina Lee, Trustee At-Large

Keola Lindsey, Trustee Hawai'i Island

John Waihe'e IV, Trustee At-Large



STATE OF HAWAII
OFFICE OF HAWAIIAN AFFAIRS

MEETING OF THE BOARD OF TRUSTEES**DATE:** Thursday, December 9, 2021**TIME:** 10:00 am**PLACE:** Virtual MeetingViewable at www.oha.org/livestream OR

Listen by phone: (213) 338-8477, Webinar ID: 898 5025 5220

Due to the threat of COVID-19, Governor Ige issued the most recent Emergency Proclamation Related to COVID-19, dated November 29, 2021 that suspends parts of Hawai'i Revised Statutes Chapter 92, Public Agency Meetings and Records to, among other things, enable boards to conduct business without any board members or members of the public physically present at the same location. The OHA Board of Trustees will hold virtual meetings until further notice. The virtual meetings can be viewed and observed via livestream on OHA's website at www.oha.org/livestream or listen by phone: (213) 338-8477, Webinar ID: 898 5025 5220

AGENDA**I. Call to Order****II. Approval of Minutes**

A. September 15, 2021

B. September 16, 2021

C. September 23, 2021

III. Public Testimony on Items Listed on the Agenda* (Please see page 2 on how to submit written testimony or provide oral testimony online. Oral testimony by phone will **not** be accepted)**IV. Community Concerns and Celebrations*** (Please see page 2 on how to submit written testimony or provide oral testimony online. Oral testimony by phone will **not** be accepted)**V. New Business**

A. Action Item BOT#21-17: Resolution: Recognizing Hōkūlani Holt-Padilla as a Mamo Makamae O Ka Po'e Hawai'i: Precious Treasure of the Hawaiian People

B. Committee on Resource Management

1. Action Item RM#21-18: Accept and Implement the Recommendations Implementation Report for CliftonLarsonAllen OHA & LLCs Contract and Disbursement Review, November 2021

C. Committee on Beneficiary Advocacy and Empowerment

1. Action Item BAE#21-06: 2022 OHA Legislative Bill Package†

D. Action Item BOT#21-18: Approve and Implement the OHA Policy Framework (1st reading)

E. Presentation: OHA Logo & Branding, Alice Silbanuz, Communications Director

VI. Executive Session‡

A. Consultation with Board Counsel Robert G. Klein re: questions and issues pertaining to the Board's powers, duties, privileges, immunities, and liabilities with respect to the Public Land Trust and associated legislation, pursuant to HRS§92-5(a)(4)

VII. Announcements**VIII. Adjournment**

BOARD OF TRUSTEES

Carmen. Hulu Lindsey, *Chairperson*Leina'ala Ahu Isa, *Vice Chairperson*

Dan Ahuna, Trustee Kaua'i & Ni'ihau

Kalei Akaka, Trustee O'ahu

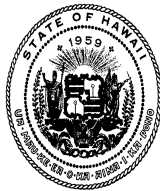
Keli'i Akina, Trustee At-Large

Luana Alapa, Trustee Moloka'i & Lāna'i

Brendon Kalei'āina Lee, Trustee At-Large

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STATE OF HAWAII OFFICE OF HAWAIIAN AFFAIRS

If you require an auxiliary aid or accommodation due to a disability, please contact Raina Gushiken at telephone number 594-1772 or by email rainag@oha.org no later than three (3) business days prior to the date of the meeting.

Meeting Materials will be available to the public on Monday, December 6, 2021 and posted to OHA's website at:

www.oha.org/bot In the event that the livestream public broadcast is interrupted and cannot be restored, the meeting may continue as audio-only through the phone and Webinar ID provided at the beginning of this agenda.

† Notice: The 72 Hour rule, pursuant to OHA BOT Operations Manual, Section 49, shall be waived for distribution of new committee materials.

‡ Notice: This portion of the meeting will be closed pursuant to HRS § 92-5.

* **Public Testimony on Items Listed on the Agenda must be limited to matters listed on the meeting agenda.**

Community Concerns and Celebrations is not limited to matters listed on the meeting agenda. Hawai'i Revised Statutes, Chapter 92, Public Agency Meetings and Records, prohibits Board members from discussing or taking action on matters not listed on the meeting agenda.

Testimony can be provided to the OHA Board of Trustees either as: (1) **written testimony** emailed at least 24 hours prior to the scheduled meeting, or (2) live, **oral testimony online** during the virtual meeting.

(1) Persons wishing to provide **written testimony** on items listed on the agenda should submit testimony via **email** to BOTmeetings@oha.org at least **24 hours prior** to the scheduled meeting. Any testimony received after this deadline will be late testimony and will be distributed to the Board members after the scheduled meeting. **Due to COVID- 19, please do not fax, mail, or hand-deliver written testimony**

(2) Persons wishing to provide **oral testimony online** during the virtual meeting must first register at:

https://us06web.zoom.us/webinar/register/WN_3IZ6x1tUT62aYWvxswFRIQ

You need to register if you would like to orally testify. Once you have completed your registration, a confirmation email will be sent to you with a link to join the virtual meeting, along with further instructions on how to provide oral testimony during the virtual meeting. The registration page will close during the Public Testimony or Community Concerns agenda item. Oral testimony by telephone/landline **will not** be accepted at this time.

To provide oral testimony online, you will need:

- (1) a computer or mobile device to connect to the virtual meeting;
- (2) internet access; and
- (3) a microphone to provide oral testimony.

Oral testimony online will be limited to five (5) minutes. Once your oral testimony is completed, you will be asked to disconnect from the meeting, unless you are also signed up for oral testimony during Community Concerns and Celebrations. If you do not sign off on your own, support staff will remove you from the Zoom meeting. You can continue to view the remainder of the meeting on the livestream or by telephone, as provided at the beginning of this agenda.

Please visit OHA's website for more detailed information on how to submit Public Testimony OR Community Concerns at: <https://www.oha.org/how-to-submit-testimony-for-oha-bot-meetings/>

Carmen Hulu Lindsey

Trustee Carmen Hulu Lindsey
Chairperson, Board of Trustees

12/3/2021

Date

Office of Hawaiian Affairs
Meeting of the Board of Trustees
December 9, 2021
10:00 A.M.

II. Approval of Minutes

- A. September 15, 2021**
- B. September 16, 2021**
- C. September 23, 2021**

DRAFT

STATE OF HAWAII
OFFICE OF HAWAIIAN AFFAIRS
560 N. NIMITZ HIGHWAY, SUITE 200
(VIRTUAL MEETING - VIA ZOOM WEBINAR)

Due to the threat of COVID-19, Governor Ige issued the most recent Emergency Proclamation related to the COVID-19 Response dated August 5, 2021 that suspends parts of Hawai'i Revised Statutes Chapter 92, Public Agency Meetings and Records to, among other things, enable boards to conduct business without any board members or members of the public physically present at the same location. The OHA Board of Trustees will hold virtual meetings until further notice. The virtual meetings can be viewed and observed via livestream on OHA's website at www.oha.org/livestream or listen by phone: (213) 338-8477

Minutes of the Office of Hawaiian Affairs
Board of Trustees
HAWAII ISLAND COMMUNITY MEETING
MINUTES
Wednesday, September 15, 2021
6:30 pm

ATTENDANCE:

Chairperson Carmen Hulu Lindsey
Trustee Leina'ala Ahu Isa
Trustee Dan Ahuna
Trustee Kaleihikina Akaka
Trustee Keli'i Akina
Trustee Luana Alapa
Trustee Brendon Kalei'āina Lee
Trustee Keola Lindsey
Trustee John Waihe'e, IV

BOT STAFF:

Colin Kippen, COS
Amber Kalua, Trustee Aide
Kanani Iaea, Trustee Aide
Lehua Itokazu, Board Secretary
Kama Hopkins, Trustee Aide

ADMINISTRATION STAFF:

Sylvia Hussey, Ka Pouhana / CEO
Casey Brown, COO
Ramona Hinck, CFO
Raina Gushiken, CC
Everett Ohta, CC
Kevin Chak, IT Support
Erin Nakama, IT Support

GUEST:

Jeff Gilbreath
Robin Aguiar
Lehua Ahsam
Kaimi Kaupiko
Mike Hodson
Kekoa Kealoha
Britney Hedlund
Sarah Fujii
Kaylen Taomia
Loa Patao
Puanani Faleofa
Laila Kaupu Kalanihale

Call to Order

Chair Hulu Lindsey Calls the Board of Trustees' Hawai'i Island Community Meeting to order for Wednesday, September 15, 2021 at 6:32 p.m. Chair Hulu Lindsey calls for a roll call.

MEMBERS			Present	TIME ARRIVED
TRUSTEE	LEINA'ALA	AHU ISA	X	
TRUSTEE	DAN	AHUNA	X	
TRUSTEE	KALEI	AKAKA	X	
TRUSTEE	KELI'I	AKINA	X	
TRUSTEE	LUANA	ALAPA	X	
TRUSTEE	BRENDON KALEI'ĀINA	LEE	X	
TRUSTEE	KEOLA	LINDSEY	X	
TRUSTEE	JOHN	WAIHE'E	X	
CHAIRPERSON	CARMEN HULU	LINDSEY	X	
			9	

At the Call to Order, **nine (9)** Trustees are PRESENT, thereby constituting a quorum.

Chair Hulu Lindsey Aloha kākou everyone and welcome to our Hawai'i Island community meeting, I can't tell you the warmth I feel for that island, my home island, born and raised in Kohala.

As a reminder for everyone here on Zoom - Please mute your mics when you are not speaking. Trustees and our CEO, please enable your cameras if you are able to do so. We are recording today's meeting for the sole purpose of producing written minutes, which will become the official record of this meeting.

Due to the threat of COVID-19, Governor Ige issued the Emergency Proclamation Related to the COVID-19 Response, dated August 5, 2021, that suspends parts of Hawai'i Revised Statutes Chapter 92, Public Agency Meetings and Records to, among other things, enable boards to conduct business without any board members or members of the public physically present at the same location.

The OHA Board of Trustees will hold virtual meetings until further notice. The virtual meetings can be viewed and observed via livestream on OHA's website at www.oha.org/livestream

Before we start our presentations, I would like to ask our CEO-Sylvia Hussey to introduce our staff that is present this evening.

Sylvia Hussey, CEO Good evening Trustees and to our beneficiaries, we have online tonight our CFO-Ramona Hinck, Senior Legal Counsel-Raina Gushiken, and as well as our IT support staff, Kevin and Erin.

Introductions

Chair Hulu Lindsey I would like to ask each trustee to introduce themselves and their staff at this time.

Trustee Ahu Isa Aloha kākou to all the beneficiaries watching, I am so sorry we can't be there on your beautiful island. I wanted to say hello, first to my girlfriend who lives out there in Kealahou and Kapua

Roberts. Sorry I can not meet with you, maybe next time when we go up. I want to say how glad I am, at least virtually, we can see, we can talk to you online and we can have this meeting. And like we were telling Trustee Keola Lindsey, we are going to miss all the good food that we eat up there. But aloha from the bottom of my heart. We love you all. Maybe next year we can be with you. And my Trustee Aide is Nathan. Mahalo.

Trustee Ahuna Welina mai me ke aloha, my name is Trustee Dan Ahuna and I reside from the island of Kaua'i, representing Kaua'i and Ni'ihau. Tonight, with me are my two Aides, Anuheia Diamond and Claudine Calpito. I would also like to say thank you to our Trustee from the Big Island, Trustee Lindsey, for hosting us tonight, allowing to us to listen to all the concerns from our beneficiaries from Moku o Keawe. Mahalo.

Trustee Akaka Aloha, my name is Kalei Akaka. Joining me this evening is my team, Brandon Mitsuda and Mark Watanabe. Aloha to all those tuning in this evening. Mahalo to our host, our Hawai'i island Trustee Keola Lindsey, to his staff, Kama and Kau'i, and our administration for making this possible. Mostly, to our Board Chair for hosting us as well. I also want to give a mahalo to our Hawai'i island offices, both on the east side and on the west side, for all your work that you've been doing. It is very much appreciated.

Trustee Akina Aloha mai kākou to everyone that is here tonight. I am accompanied by Maria Calderon, my Trustee Aide. I am Trustee Keli'i Akina. I just want to say how special Moku o Keawe is for all of us. For me in particular, because my ancestors come from Ka'u district, and this has been a very special island to us. We continue to hold it in our hearts always. Your concerns are very important. I want to thank Trustee Keola Lindsey for all that he does for the island. Mahalo to you and thank you for assembling presenters today. Mahalo to those who are going to speak this evening. I look forward to learning from you. We need your mana'o. Much aloha to all of you.

Trustee Alapa Aloha mai kākou, I am Luana Alapa, Trustee for Moloka'i/ Lāna'i. Thank you so much for joining us. My Trustee Aide is with me this evening, her name is Pohai Ryan, also a Moloka'i girl and Kamehameha graduate. Both of us are graduates of Kamehameha Schools and I am proud to have her here. I am looking forward to meeting you this evening, everyone. Thank you.

Trustee Lee Aloha mai me ke aloha, I am Trustee Lee, Trustee At-Large. Joining me this evening are my two Aides, Lei-Ann Durant and Dayna Pa. I am looking forward to hearing from the beneficiaries this evening. I would also like to thank Trustee Keola Lindsey and his staff, Kama Hopkins and Kau'i Waialehua, for all their hard work putting together all of our presenters this evening. I look forward to hearing from everybody. Aloha.

Trustee Waihe'e Aloha mai kākou, I want to thank everyone from Hawai'i island. I really want to thank our colleague, our friend, Trustee Keola Lindsey for hosting us tonight. Thank you to all the staff that worked hard to put this meeting together. We will try to be there next year in person. Representing me tonight are my staff, Crayn Akina and Melissa Wennihan. Once again, thank you everybody for making this meeting possible.

Chair Hulu Lindsey I am Carmen Hulu Lindsey. With me this evening is the Chief of Staff, Colin Kippen, our Board Secretary-Lehua Itokazu, and my Aides – Kanani Iaea and Amber Kalua. I want to say aloha to all my 'ohana on the Big Island. A special aloha to Uncle Bob if you're watching us. A really special mahalo to Trustee Keola Lindsey who is going to be hosting us next and his staff. We will certainly miss the good food that you would've prepared for us this evening. Mahalo to all of you tuning in this evening. We are anxious

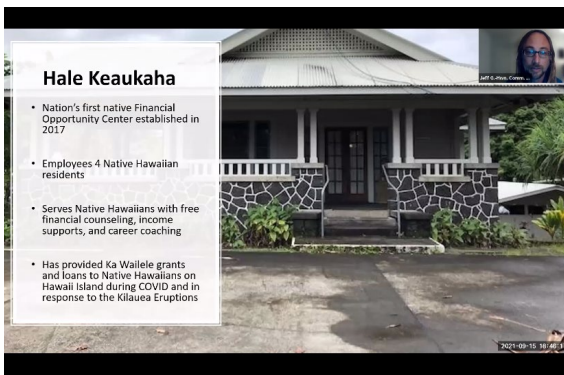
to hear your concerns and how OHA can help the community. Without further ado, the Chair would like to recognize your Trustee Keola Lindsey for the island of Hawai'i. He will be conducting the meeting for the remainder of the night.

Trustee K. Lindsey Thank you Madam Chair. Aloha to our beneficiaries and everyone connecting to us tonight, thank you for joining us. My name is Keola Lindsey and I have the honor serving as the Hawai'i Island Trustee. It seems that I blink my eyes and one year has gone by already. It has been exciting and we have a lot of work left to do. Joining me tonight is my team, Kama Hopkins and Kau'i Waialehua. I would like to thank our Board Chair's staff, Kama, Kau'i, and our Administrator, Community Engagement team, and our on island staff (Kona and Hilo) for all your hard work and putting this meeting together. It could not happen without all of you. Like all of you, I look forward to meeting in person as soon as possible. Like our people have always done, we adapt, and we find a way to get our work done and to take care of each other. Mahalo to everyone who is tuning in tonight, especially our community presenters and those who might be offering testimony, for taking time out of your schedule to be with us. I am looking forward to listening to the great things happening in our community. With that, we will move right into our agenda, III.A.

Community Presentations

Hawaiian Community Assets

Jeff Gilbreath Aloha Trustees, mahalo for having us. My name is Jeff Gilbreath and I am the Executive Director of Hawaiian Community Assets and I'm joined here by Robin Aguiar, our Manager on island doing the real work with the community. We have a presentation for you folks, but I think, right off the bat, I just want you to know that since 2010, the Office of Hawaiian Affairs (OHA) has invested heavily in our work. The community, we have seen significant progress. And in the face of COVID, Kilauea, and other crises, we continue to see your dollars, your investment, be leveraged and matched at a rate of about 5 to 1. Every dollar you put in, returning five. It's not just about the dollars, but it is about the families we're serving. Currently, about 500 Native Hawaiians are in our pipeline right now so I mahalo you. I welcome Robin, as I said, really doing the real work. I do want to share a presentation and give you some visuals. Presenting to you folks tonight, yes it's Hawaiian Community Assets, but also Hawaii Community Lending. I'm Executive Director of both nonprofit organizations. Hawaiian Community Assets is a Hawaiian controlled nonprofit organization that focuses on community development, and we are the largest HUD approved housing counseling agency in the state. We own Hawaiian Community Lending, which is a Native Hawaiian Community development financial institution. Essentially together we provide financial education and access to affordable loans so families can build foundations and we don't say no, we say how.



I am going to take you to our hale on the Big Island in Keaukaha. The building you see is on the fee simple side, the makai side of Keaukaha. We purchased this building from 'Aha Pūnana Leo in 2017. This is the nation's first Native Financial Opportunity Center. This is a national evidence model for helping families increasing building wealth and access to affordable homes. I think it's powerful to note that in this relationship and purchasing this building, 'Aha Pūnana Leo and Hawaiian Community Assets came together to make sure that land and assets that were in Native Hawaiian hands, stayed in

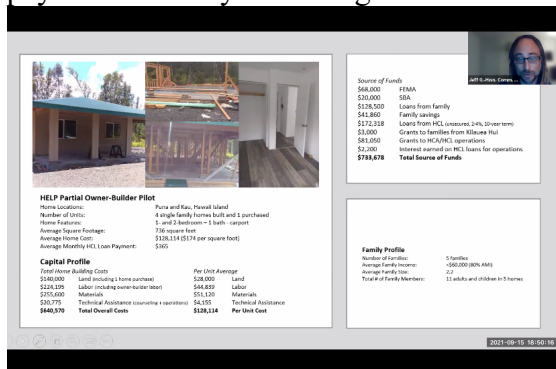
Native Hawaiian hands. This center employs four Native Hawaiian residence, all wāhine who are fighting hard every single day in the trenches to help families address crisis and follow the next opportunity that may

come up. They provide free financial counseling, income support and career coaching, and recently with Hawai'i Community Lendings assistance, we've been providing Ka Wailele grants and loans during COVID and in response to the Kīlauea eruption.



This data shares with you the number of Native Hawaiian families we've gotten into homes or helped sustain homes on Hawai'i island specifically with your funding. This doesn't include the leverage funding that we receive from other entities, but this is specifically what OHA can say, we did this in partnership with folks like Robin and her team. Our model is simple, in a capitalist society, families need access to capital, but also the education to go along with how you manage these financial resources so it's education from Hawaiian Community Assets with access to credit capital from Hawaiian Community Lending (HCL) and that's how we get families into homes.

What sets us apart is how we do what we do. Kahua Waiwai is our philosophy, that roots everything we do at our organization; how we connect with our families, how Robin and her team see each other, how we engage with multi-generational households if the home is viewed as the kahua of this foundation and the 'ohana is connected to the 'āina. All too often, our families are disconnected from 'āina. This is a place of feeling, spirituality, and the ability to share cultural, social, financial, and environmental resources. The work that we do at Hawaiian Community Assets (HCA) is to help get people into affordable homes but it is really to help heal and reconnecting to the 'āina, the homelands of our Hawaiian people. Next, I'll speak on the most recent issues we've been facing on Hawai'i island. Hawai'i island has faced some major struggles, with Kīlauea and COVID, but the response from our HCA and HCL team has been powerful. We did a pilot project called the Hawai'i Emergency Loan Program, a partial builder owner pilot. HCA worked with families who were displaced by the lava and helped get access to loans by HCL, so that they could rebuild on their land. You can see the families we are serving make less than \$60K annually, but I want to point to the average monthly payment that they're making to us for this home.



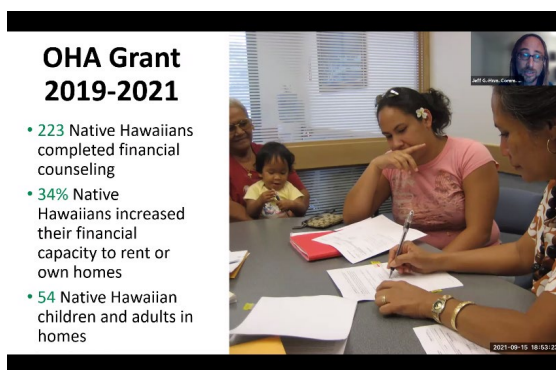
You can't find a home to rent for \$365 a month, but these families have found it and they're living in it, and it is their asset. The projects that we have done are just piloted at this point. We're looking to expand it and just share with you the source of funds, the capital profile, and the families we've served. I think this shows Native Hawaiian ingenuity from a contractor who is building it, to the family that's the owner. When we get together and do it together, we can do it in a way that's extremely affordable. This is possible and revolutionary.

We are looking to expand this out even further. Trustee Hulu Lindsey, I know I shared previously in a meeting with you folks last, which was many years back, that we helped the folks that were misplaced by fires in Maui on kuleana lands do the same thing using this model. There are legs to this and when you let Native Hawaiians lead, it will be affordable. I also pointed out to you that our organizations have taken a lead role, not just a serve Native Hawaiians but to serve everyone on Hawaii island, through the rent and mortgage assistance programs, HCA and HCL with Federal funding. I worked with 6 nonprofits on island to help 734 Native Hawaiian 'ohana stay stably housed throughout COVID-19. Robin and her team are in the trenches every day since March 2020. We currently have \$5M left in the program. I'm proud to say that with this aggregated data, we can show that Native Hawaiians need this assistance the most and they're getting it the most in the program. They've been approved proportionally based on the number of applications that

they're submitting. Recently, you folks did provide us a grant and we're closing this out in the midst of COVID. It's been a struggle to find homes for families, whether it's rental or purchase.



Robin and her team have served 223 Native Hawaiians just through financial counseling under this program. 1 out of the 3 Native Hawaiians increased their financial capacity to rent or own homes. That is increasing income, building savings, improving their credit, and reducing their debt to income so they can qualify for a mortgage or they can qualify for that rental. And 54 Native Hawaiian children and adults have gotten into homes during this campaign just with a lot of money, it has been leveraged with \$683K from the federal government administration for Native Americans.



Robin and her team have over 500 Native Hawaiians in our Hawai'i island Financial Opportunity Center and they're looking for an opportunity. We know, from these emergency assistance programs, is that the homes on island are being purchased outright, cash by offshore buyers and they're being rented out in amounts that our families can not afford. I don't know anybody that can afford it. What we need to do now, we need to not just prepare the families, so they can qualify for the home, we have to get that Hawaiian contractor, the Hawaiian owner, the financial counselor who is Native Hawaiian and the Hawaiian Institution to

make these homes truly affordable for the families to move into. We must lean into the fact that the federal government is going to make the largest investment in affordable housing ever if we can leverage that. It can't just be about preparing families to go nowhere, it's got to be about how do we build these homes so families and get connected to the land. At this time, I will stop sharing my screen and hand it over to Robin.

Robin Aguiar Aloha Trustees and mahalo for giving us this opportunity to share with you, I am the Program Manager of Hawaiian Community Assets on Hawai'i Island. I have been serving our community for two years. Our mission and philosophy gives families a gift that we serve. We give them hope, help build their confidence, and empower them with skills and techniques. This brings healing, connection, and strength to their families. I just want to mahalo all of you, it is a joy to serve the people on this island.

Chair Hulu Lindsey I want to express my mahalo to Jeff and Robin for the work they've been doing. Jeff, all the work you have been doing for the State of Hawai'i; and Robin, for the work on the Big Island. What you are doing is what our people really need. We mahalo you for taking the lead on this. Mahalo to Blossom and her team in Maui. I see our OHA money working in the community. Mahalo nui.

Trustee Akina I am just astounded. I want to say mahalo. Here in Hawai'i, the median home prices have hit a million dollars or more and you are delivering them for \$128K to people who can own a home. This is incredible. I saw your capital cost broken down and I see what you have done. How is this possible?

Jeff Gilbreath I appreciate your comments. If I didn't see it on paper, I would not believe it either. There was a lot working in our favor. One, the homes that families we're building we're pre-approved, which means they didn't have to go through six to twelve months of permitting. The families could go and in 48 hours, be approved for a package home from HPM or Honsador Lumber. We had a Native Hawaiian contractor that said *you know what, I'm going to make a little bit of money, but I don't need to make a ton of money.* So, he

did a cost plus build. Basically said well, here's my cost and I'm going to plus 5% on it. He wants to deliver that to the family for an affordable price. The homeowners themselves leverage money. They leveraged FEMA, family savings, retirement accounts, and whatever they could get with our small loan. I am talking a very small loan from us in the amount of \$50K. What was critical was the subsidy that was involved. You know you can't deliver a price point like this without having the counseling subsidized, our loan team subsidized, and that's where OHA came in. Your folks paid for the time that Robin spent with the families to get this done, otherwise we would have to pay for that somewhere else. You were our first investor in 2010 to give loans to the homeless families. The interest we are earning off that is covering the cost of our loans to be able to do this again at an interest rate and price point that works for the families. If you get Native Hawaiian Families with Native Hawaiian contractors, Native Hawaiian Service providers, and Native Hawaiian lending institutions, you are going to deliver an affordable product.

Trustee Akina Congratulations and keep up the great work.

Trustee Akaka Aloha Jeff and Robin, mahalo nui for that wonderful presentation. It is always great to hear all of the amazing work you folks do. Robin, your words were so moving and uplifting. Hearing how you are out there with our people and raising our 'ohana up. Jeff and Robin with your team it is always good to hear that you're making, what would feel impossible to most of our people, making that happen.

It is also good to see what we are sharing, our collaborations, our partnerships, that you are returning it at three, four, five times if not more fold. I remember your presentation in Maui a few years back and I was blown away then, yet again, I am blown away seeing the results that you are able to do especially during these times. So, mahalo for putting our people into really good homes. Please continue to do all the good work that you are doing for our people. I look forward to hearing all the good work you are doing in the future. Mahalo.

Trustee K. Lindsey Jeff, can you speak a bit more to the network that you are talking about from the contractors all the way up to the lenders, how formal is that network? The more you work with people, do their names pop up? Can you speak a little more to that?

Jeff Gilbreath I would say it's about interrelationships. The contractor who has been building these homes was a client himself. He came in because he was in hardship. Once he was tied in with Robin and the team, he wanted to do something to forward this mission. It became formalized, but at first it was just a relationship and I think we connect deeply in trust. That is what allowed us to go forward. Robin, feel free to speak to this, all of our work is about building trust. The Western financial system has been extremely extractive. It's been a source of pain for many families who have been disconnected from the land. When you do it in a way where Hawaiian values are the root of everything, that relationship, we can build trust. They know we are not here to extract but to lift. So, it has become more formalized. I wish I could tell you we have everything lined up to take to scale but we are not there yet. We do have a model, we know it can work and not just here on Hawai'i island, but statewide.

Robin Aguiar Culturally speaking, it is hard for us as Native Hawaiians to share what really happens with our finances. That is something we don't really talk about. So, sitting down with them, getting to know them, where are they from, where did they grow up, and just being able to relate to their everyday struggles in a safe and judgement free space helps to build that trust. I work with them at their pace and provide them with techniques, knowledge, and different skills. There is no one specific way to get there but we are always moving in a forward motion. One small action can cause a ripple effect in that person's entire future, it starts with one small action. By supporting and empowering them and by giving them that knowledge so that when the time comes to have the need to go into a financial institution, they can do so with confidence. They will

know their credit, their finances, and they will know what they want. Many want to stay here and be on their own land. I find joy in educating them and empowering them to get them where they want to be.

Jeff Gilbreath I think that's the example of the real assets for the families we are working with. There are so many people bringing different skill sets to the table and to the financial opportunity center. So, the network is 500 Hawaiians in Robin's shop but they just don't know each other yet or that they need each other yet. Once they do, we are like matchmakers.

Trustee K. Lindsey I would like to say mahalo to you, Jeff and Robin, for being with us tonight. Mahalo for all the work that you are doing. Our community needs this more than ever. The results you shared with us tonight are hopeful and we look forward to talking to you folks again soon. Thank you very much, aloha.

Kohala Hawaiian Civic Club

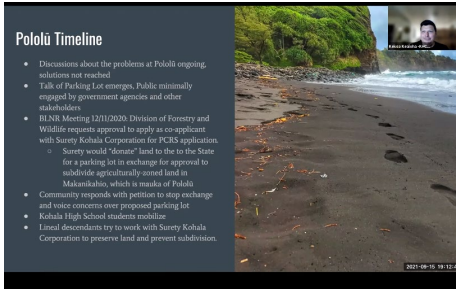
Lehua Ah Sam I will be passing it over to Kekoa who will be presenting for us, mahalo.

Kekoa Kealoha I want to say mahalo to Trustee Lindsey and all the Trustees at OHA and particularly, Lehua Itokazu who helped us coordinate this for tonight. I also want to mahalo the other Kohala Hawaiian Civic Club members who are here tonight. I will start my presentation



We are subcommittee within the Kohala Hawaiian Civic Club. We will talk about the issues surrounding Pololū, what has happened, and how we, as a village kauhale, have come together to find solutions to some of the problems that have been around for awhile. We as a Pololū 'ohana are lineal descendants of this wahi pana and we live in the area surrounding Pololū. We recognize we have special and unique kuleana to this area, which is why we have taken personal ownership.

The issue around Pololū have been kind of ongoing for a while, but it's plagued by over tourism, poor management at the entrance, and the constant threat of over development. Pololū to this day remains one of the most inaccessible places and one of the most dangerous places on the island where a lot of rescues have happened, which puts a lot of first responders at risk and paints the need for a more informed presence at the valley. These problems at Pololū did not happen overnight, they have been ongoing throughout the community. There have been a lot of meetings between the different stakeholders in the community to really identify what the solutions are. One of the solutions that has come up is a parking lot. Recently, last December, out of the DLNR meeting, the division of forestry and wildlife requested approval to apply as a co-applicant with Surety Kohala Corporation for a parcel consolidation and re-subdivision application. The most important thing to remember about Surety Kohala is that they are one of the biggest landowners in Kohala. What this boils down to is that Surety would donate land for a parking lot and a comfort station in exchange for approval of this PCRS application to subdivide one of their lots into 13 smaller lots. This particular action was not supported by the community. The community as a whole jumped into action. The students at Kohala High School mobilized and created a video that talks about why they do not support a parking lot. Lineal descendants worked with Surety Kohala to preserve the land and prevent that subdivision.



As a kauhale, we have been involved in things that are happening in the area but we recognized this time, we had to step forward to make it known that we are the proper stewards of this area. We took action as a kauhale to do several different things. We organized community volunteer-based cleanups at the lookout, the trail, and on the valley floor. We maintained the trailhead and community events. We are involved in different community action meetings, problem solutions

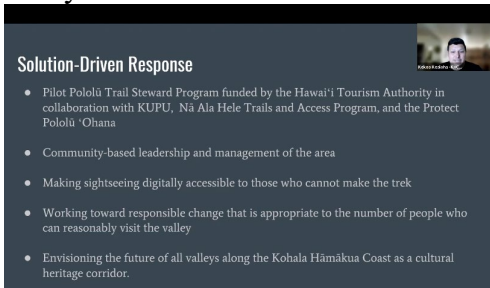
development, and really building the broader community support, and engaging our youth. If you have not been to the lookout recently, this a daily occurrence.



The road is much more narrow than these pictures paint it to be. What are the solutions to these issues? We recognize that if we do not want this PCRS application to go through, we need to know what we are going to do as a community. We just started a pilot program for the Pololū trail steward position, I believe we have four positions. I will turn it over to Aunt Sarah to talk about this program.

Sarah Fujii Aloha, my name is Sarah Pule Fujii and I've lived in Kohala all my life. My grandparents are Akoni Pule and Sarah Pule. The main highway going through our town is named after my grandfather, Akoni Pule. I love Pololū, I am a steward there and there are four of us. We are there from 8am in the morning to 12 noon. I am so happy that I can educate visitors about the safety of the trail, the sacred burial sites of ancestors, about trespassing into private property, safety, and parking. I think this pilot program educating our visitors, we will be able to be successful. The visitors are happy that we are sharing this information with them. Mahalo.

Kekoa Kealo I do want to highlight some of things Aunt Sarah spoke about, educating visitors and safety. These were never addressed until now with the pilot program.



People come to the valley, not with the intention to be disrespectful or to litter, but it sometimes happens because they just don't know. This pilot program allows us to educate people and give them the tools they need to make the right decisions. One of members created a digital tour of Pololū Valley allowing people with no access here, the opportunity to visit this place. We believe in community-based leadership and management of the area.

We envision a future for all of the valleys along the Kohala and Hāmākua coast as a cultural heritage corridor. When we look at OHA, we think about how can we open pathways to supporting programs that build on education, make things safer for people who are coming in, and allow the kuleana and the tradition of kuleana to rest with the people of this kauhale. I hope it is more collaboration in the future and more innovation. I am happy that we had this opportunity to share this piece with you. At the end of the power point there are many links that offer more information on Pololū Valley. At this time if anyone from the Protect Pololū 'Ōhana would like to say anything, I would like to open it up.

Loa Patao Aloha Trustees, one thing I would like to touch basis on is we are really against development at

Pololū, whether this is a parking lot or a subdivision. I think it's really important to know that. You want to keep it as pristine and as sacred as possible, without any further development over there. So, regardless if that's a bathroom or rest stop, we are totally against any development there. I just wanted to share that.

Trustee K. Lindsey Mahalo, Trustees any questions or comments?

Chair Hulu Lindsey Before I ask Kekoa a question, I want to say aloha to my 'ohana, Sarah Pule. My mother's brother is married to her aunt, so we are 'ohana. Kekoa, what are you folks doing to achieve your goal?

Kekoa Kealoha Right now we have some grassroots movement. The pilot program is the initial step. We demonstrate real stewardship at the top of Pololū because that's where most of the impact is going to happen at the lookout. We acknowledge that better stewardship and leadership is needed, particularly in that area, but we have plenty of ideas about different educational programs that we would like to do. We are kind of in the formative stages of a lot of those programs, but we are currently looking for support.

Chair Hulu Lindsey Thank you.

Trustee Akaka I just want to mahalo you folks for your presentation. There's so much more to learn about what you folks are doing and what you're wanting more to do. I also want to say aloha to Loa Patao, long time no see. Please give my aloha to your mom, your dad, and your brother guys. Being that this is such a remote area, I imagine that there are so many risks for those, the malihini and the kama'āina, to visit this area. How are the rescues happening for those in need? Is this by air, firefighters, and so forth? Is that still the case?

Kekoa Kealoha Yes, absolutely. A lot of those firefighters and first responders are 'ohana too. The visitors do not understand the rain and what is happening up mauka and what happens down on the makai side. So, people will sometimes get isolated, or they don't know the ocean currents. Places with a bit more information and a more personal connection would make a huge difference.

Trustee Akaka Do you feel more signage would be needed?

Kekoa Kealoha I think we need more physical presence, which is why we are so happy about the stewardship program. Signage can only go so far. We don't expect government to step in because we recognize we're rural and to be perfectly honest, we would be better stewards of the area than the county or the state. Our connection to the space and the different things that are happening in this area.

Lehua Ah Sam HCA has provided some funding through Nā Ala Hele for some signage. To Kekoa's point, not only are signs not read but they are vandalized quite often. Signs put up by the State like the "no camping" are often taken down, moved or covered over. That is why the presence of the stewards are so important because they enforce the idea of people are there not just enjoy the place, but to mālama the place. In terms of number of rescues, there has been an uptick this year. At the beginning of the year in a two-week period, we had six rescues, many resulted in serious injuries. Usually, these are individuals that do not know their own physical abilities or unaware of the trail's slipperiness. We understand the State does not have the funds to maintain it and it's considered a wilderness trail and yet, the idea it is public and anyone can access it, that is what we are challenging. The valleys were never accessed by the public, they were always there for the community, the hunters and gathers, and the families of the area. That is why Kamehameha was hidden there because the public was not allowed there. We are looking towards positive ways that we can manage

better human presence and that will mean we will have to limit the amount of people that can access there everyday.

Trustee Akaka Mahalo, I also want to mahalo all the Tūtū, sharing your presence there because I imagine that you being there, the respect they have for you, they are going to look to you as their elder. You are guiding them along the way on what is best to do there and what not to do there, so mahalo for that.

Lehua Ah Sam I also want to mention the presence of the youth he mentioned. They really stepped up and stepped out in January. They made a public awareness video about the issue and about how they felt on their kuleana. Kekoa has mentioned that it really is a multi-generational village effort. It is encouraging to see the youth are so passionate about this.

Trustee K. Lindsey How long is the pilot program?

Sarah Pule It will go till January.

Trustee K. Lindsey Okay, for Aunty Sarah and for the others that are a part of the stewardship program and having that engagement with visitors, can you share how that experience goes?

Sarah Pule We greet them, we say *Aloha, welcome to Pololū*. We tell them where to park and as they come towards the trail, we ask them if they've been there before. If their answer is no, we tell them about the safety of the trail. I always tell them to please be careful going down and that it takes about twenty minutes to get down to the valley. I also tell them not to take other trails because those trails will take them to private properties. I tell them about the sand dunes, the strong ocean currents, and there are no restrooms. We always make sure they have water.

Trustee K. Lindsey Are most people receptive to that interaction with you folks?

Sarah Pule Yes, they are. They usually ask if I live here. I always reply that I have lived here all my life and I share stories of the highway being named after my grandfather. They will ask if I am Hawaiian and I say yes, I am Hawaiian. They feel good, they always feel like they are talking to a celebrity.

Lehua Ah Sam One of the best parts of this project for me has been the community stepping up as stewards. It is amazing having Pololū have this presence. We see the hō'ailona all the time about how happy the ancestors of the place are to have their family there. These are not people who just moved here, the four stewards are 'ohana to those places. They are fishermen and hunters of the places. We hired them because they are true stewards, they are kupa 'āina. It is a six-month project from HTA. I think this would be something that we would continue on, hopefully through collaboration with State agencies like HTA, OHA, and private partnerships or non-profits.

Trustee Ahuna Aloha, thank you for your comments. I wanted to share a little bit about the island of Kaua'i. The reason I am saying thank you for what you folks are doing because often times, the tourism authority will show commercials of these areas but yet, there is no facilities or bathrooms for these areas. People will make their way down to these places and many of these areas is sacred. It has been a big problem on Kaua'i. I want to thank you guys for being there and showing a presence, that is very important.

Trustee K. Lindsey I want to say mahalo again for joining us tonight. Speaking to Trustee Ahuna's point, the community really stepping forward to establish a new paradigm. We've all seen where visitors and

residents alike, go into communities. I have been to Pololū and I hold myself to that same responsibility, if I get to go again, I need to be a better visitor. This is not my area so, if I get to go again, I look forward to seeing you folks out there and being educated. We look forward to staying in touch with you folks. Mahalo for everything you are doing and thank you for being with us tonight.

Kalanihale

Kaimi Kaupiko Aloha Trustees, there are two of us tonight, with me is Laila Kaupu. Thank you for giving us the opportunity to share with you this project that we are doing in Miloli‘i.



I was born and raised in Miloli‘i and I wanted to share a little bit about our Community-Based Subsistence Fishing Area (CBSFA). I am also the Director for Kalanihale, that is a non-profit in Miloli‘i and works with the community to create this management plan for Miloli‘i. I would like to thank OHA, for the article last month called *Residence of the Last hawaiian Fishing Village-Look to preserve their ice box*. Thank you for the continued support all these years to malama our resources here in our community. Laila, would you like to introduce

yourself too?

Laila Kaupu Sure, aloha kākou, mahalo nui for providing this space and time for us to present our initiatives here in Miloli‘i. I am kupa ‘āina of Miloli‘i and Omaka‘a, here to kako‘o to Kaimi. I am also part of his outreach coordinators to Kalanihale. Mahalo

Kaimi Kaupiko The CBSFA already is designated area within a state and now we're sharing the whole rules package and management plan, this proposal's plan to preserve the traditional fishing practices of Miloli‘i. Included in our presentation will be a brief overview of what a CBSFA is, frequently asked questions, feedback from the community, and an overview of the administrative process.

So what is a CBSFA? The CBSFA became law in 1994 under HRS 188-22.6 and it states the Department of Land and Natural Resources designate community-based assistant fishing areas and carry out fishing management strategies for such areas through administrative rules adopted, pursuant to Chapter 91, for the purpose of reaffirming and protecting fishing practices, customary and traditional, exercise for purposes of Native Hawaiian subsistence culture and religion. That is the brief history of the CBSFA. Some of these frequently asked questions are some of the questions that many people don't know so I wanted to share some of these with you. Throughout the last few years, we have done consultation in the community with fishers, educators, kūpuna, keiki, and landowners. The CBSFA is being proposed by the community of Miloi‘i. The kānaka, who are lineal decendants of this fishing village which 90% of the families we have consulted, have said they have seen so much change, there is not much fish in the water and the resources have been depleted. They are in agreement with some type of management plan, that is the premise of why we are proposing a management plan.

A little bit about my non-profit, our mission is to improve the education, environmental, and cultural well-being of our community. Our vision is for Miloli‘i and South Kona to be a thriving, Hawaiian fishing community with a healthy environment with abundant resources, successful families that have a stong sense of place, identity, and pride in their Hawaiian culture. Some think we are closing down areas from fisihing and that is not true.

Frequently Asked Questions

- Why is a CBSFA being proposed?
- Why do we need a CBSFA?
- Who is behind the Management Plan & proposal?
- Will the area be kapu to all fishing? No
- Do these rules exclude people from fishing? No
- What information & science informs these rules?
- How will this area be enforced?
- Is this CBSFA a done deal?
- How was the site selected?
- How were the species selected?

We are not excluding anybody. Everybody in our families and outside can fish in our community. A lot of the data comes from our 'ohana, the fishermen from this community. We are working with partners who create some of the monitoring for our fishing area. We worked a little with everybody to create the proposal. I want to share a bit of the management plan that we submitted to the state on

August 21st. We are already in public scoping which is critical for us to get this passed in the next six months, which will create the law for us to have these fishing rules enacted. Our management plan has seven objectives and these objectives are how we will manage our resources according to our 'ohana in the community and the core group that has been working towards building this management plan and the rules and the boundaries.

Objective one, our goal for our CBSFA is to secure quality fishing. We want to ensure that residents and visitors to Miloli'i have excellent fishing and abundant stocks for practicing respectful and responsible fishing.

Marine Management Plan Goals & Activities

Obj 1. Secure Quality Fishing

Ensure that residents and visitors to Miloli'i have excellent fishing and abundant stocks

Activities:

- Document traditional approaches used to maintain abundance
- Develop a set of pono practices that reflect Hawaiian values of mālama 'āina
- Share pono practices during Lawai'a 'Ohana Camp, Mōhala Nā Konohiki, other events
- Integrate pono practices through Makai Watch outreach

Marine Management Plan Goals & Activities

Obj 2. Perpetuate Traditional & Customary Fishing Practices
Families and residents learn and continue fishing practices and have abundant catch now for generations to come.

Activities:

- Host annual Lawai'a 'Ohana Camp
- Promote other opportunities to learn about fishing through the year during events (fishing tournaments, celebrations, La 'Ohana)
- Promote traditional 'ōpelu fishing and implement training and education programs
- Share konohiki based observation and monitoring principles and practices with families and youth

Objective two, is about traditional and customary fishing practices. Our goal for objective two is that our families and residents learn and continue fishing practices and have abundant catches now and for generations to come. The critical thing here is that we fish lawai'a pono. The pono way our community has practice for generations.

Marine Management Plan Goals & Activities

Obj 3. Conduct Education & Outreach

Residents and visitors learn about fishing practices, rules & reasons for them.

Activities:

- Place signage to raise awareness of the regulations, pono practices & key features of the CBSFA
- Conduct media announcements when the management plans and regulations are approved
- Hold individual consultations and talk stories with community and visitors to help share information
- Provide educational materials about the importance of the CBSFA and its rules
- Host an annual community meeting to seek community input on the progress
- Share fish sustainably harvested in the CBSFA (periodic distribution to kūpuna, 'ohana)

Objective three, is outreach and education. We want our residents and visitors to learn about our fishing rules and the reasons for them. The way we come up with these rules will be through meetings and signages. You will be able to check on updates through our website. We also have community events, we are very active and have been active in the last three years.

Marine Management Plan Goals & Activities

Obj 4. Implement Integrated monitoring
Biological & traditional Hawaiian (konohiki) monitoring provides an on-going understanding of the abundance and condition of the resources.

Activities:

- Conduct community based biological monitoring (coral, fish, invertebrates)
- Continue konohiki and traditional Hawaiian observations through the Mōhala Nā Konohiki program
- Work with DAR or other researchers on developing scientific monitoring of the CBSFA area
- Finalize a guiding principles for researchers to follow
- Develop a community-based research plan and prioritize key research needs

Objective four is mostly about monitoring. A critical element is to integrate biological and traditional Hawaiian konohiki monitoring. It provides an ongoing understanding of the abundance and condition of the resources. We have a research plan, a baseline, and biological monitoring that we have established since 2015. We understand the coral, the fish, and the invertebrates. These are some of the methods that we want to continue in our management plan.

Marine Management Plan Goals & Activities

Obj 5. Creation of Rules
Community-based subsistence rules are implemented that incorporate community testimony, best available scientific guidance to reduce threats to priority species.

Activities:

- Provide outreach and awareness on the draft rules
- Review and adapt proposed rules based on feedback from community and stakeholders
- Support DLNR-DAR to translate proposed rules into official language
- Work with DLNR-DAR during the Ch 91 process to clarify information



scientific guidance.

Objective five, one of the most important of all objectives, is the creation of the rules. We have about 18.6 miles of coastline that surround Miloli'i, that is in the proposal with the state to protect for our CBSFA. Within the 18.6 miles, we do have areas closed like a Pu'u honua. You can still do certain types of fishing, but these areas are protected. We have rules on bag limits and gear restrictions. The objective here is our community subsistence rules incorporate our community testimony and the best available

Marine Management Plan Goals & Activities

Obj 6. Voluntary compliance
Residents and visitors willingly comply with rules with fewer violations as a result of strong outreach.

Activities:

- Take proactive steps to encourage compliance and prevent violations before they happen
- Implement Makai Watch Program
- Track violation as part of Makai Watch Program



we hope to work with DOCARE to make sure these rules are enforced. This gives us the ability to co-manage and control our natural resources in Miloli'i. The goal is that our 'ohana and visitors will follow these rules.

Objective six, a key element to our management plan, is voluntary compliance. As a community, we are only residence that care for the place, stewards, and we can only hope that the people that come here and our own 'ohana will voluntarily comply with the rules. That is a critical element to many of the CBSFA's that are out there in other communities. We work with the Division of Aquatic Resources to put these rules together and

Marine Management Plan Goals & Activities

Obj 7. Address land-based sources of pollution
Understand and address land-based sources of pollution that are impacting the nearshore marine environment.

Activities:

- Conduct studies for land-based sewage effluent and other sources of pollution
- Develop strategy and work with County and State to address land-based sewage and other pollutants
- Work with government and private sector to help with transition of cesspools to septic systems

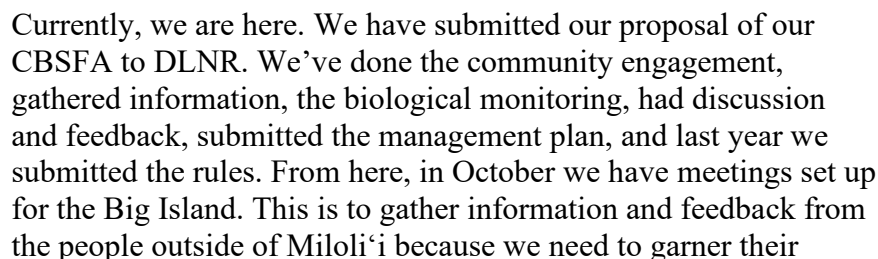


Objective seven is our last objective and it is based on pollution. We understand and address many land-based sources of pollution that are impacting the nearshore marine environments. This is a critical environment that we want to understand. These are the seven objectives that I wanted to share with the Board regarding our management plan that we worked on. I do want to share some of the feedback that we have received. The biggest take away from the feedback was, the majority of people supported our proposal.

They were excited and hopeful. For us, this was a very long overdue process. We got designated in 2005 as a CBSFA, but it is now 2021 so its been 15 years that it took us as a community, to come to this point. We hope to get this passed in the State as they go through the public scoping, hopefully a public hearing, and then the Governor will sign in early next year. I will hand it over to Laila to speak more on the feedback.

Laila Kaupu A lot of the initiatives were done through the hui in Miloli'i and alot of outreach was done in the past three to four years. I recently just got on board, about two years ago, with Kalanihale. Listening to the people as we pushed the initiatives, help set the foundation. With the feedback we received, we took it back to our management plan and made sure the 'ohana voices are being heard. Our people are our foundation. With all the feedback, we wanted to know how things can work better for us. Is this management plan set in stone? The answer is no because we are still gathering that feedback from all the presentations we have given. Adapting what feedback has been given, will be implemented within the plan along with any feedback coming from you folks and any other outreach we continue to do. The monitoring plan came mostly from the community. This came by 'ohana interviews and kūpuna interviews that set the foundation. Who is going to enforce it? This is usually a top topic. In Miloli'i, we reactivated our makai watch. We asked in objective six that it complies to voluntary compliance and doing it in a pono way. Activating our presence will be helpful. Signage is good too, but it just gets read. Creating this effort between the 18.6 miles of coastline, we do not want to close anything off at all to anyone. We want to make sure harvesting, practicing lawai'a is available to all. We want to push the efforts of our traditional practice of 'ōpelu fishing. In case you

Kaimi Kaupiko



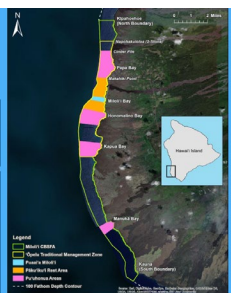
Proposed Boundaries

Entire CBSFA - Kīpahoe to Kaunā
(18.6 miles) to a depth of 100 fathoms
*existing State regulations continue to apply

All fishing access will remain open in the entire area. Different gear restrictions and seasonal rules will help ensure stocks are abundant for this and future generations.

WHY THESE AREAS?

- We want to replenish these areas for this and future generations.
- These are good grounds for our coral and fish resources.
- Pu'uhonua are distributed along coast to replenish multiple areas.
- Open fishing areas support fishers to harvest sustainably.



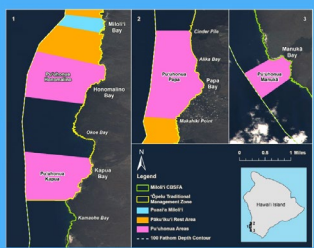
Proposed Boundaries

In these Pu'uhonua, the following will be ALLOWED:

- Fish with throw net and scoop nets from shore,
- Fish with hook and line from shore or from a vessel
- Fish with 3-prong

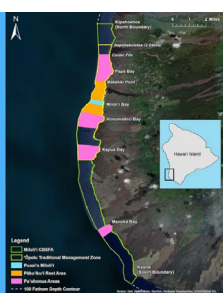
In these areas, the following will NOT BE ALLOWED:

- No harvest of 'opihi of all 3 species.
- No use of fishing gear other than throw net and scoop net from shore and hook and line from shore or from a vessel (so important to remember: no fishing using spear gun or arbollet and no use of gill or cross net)



Proposed Boundaries

- **Pu'uhouua Pape:**
From Cinder Pile in Papa Bay to Makahiki Pt.
Approx. 1.95 miles or 1.19 sq. miles
- **Pu'uhouua Homomolino:**
From Homomolino (North side of bay) to Pukekoe (near kiawe bush).
Approx. 1.24 miles or 1.1 sq. miles
- **Pu'uhouua Kapua:**
From South of Okole Bay to Kaupō.
Approx. 1.2 miles or 0.98 sq. miles
- **Pu'uhouua Manukū:**
From Manukū Bay North point to Manukū Bay South point.
Approx. 0.86 miles or 0.37 sq. miles



Proposed Boundaries

'Ōpelu Traditional Management Zone

Open Traditional Management Zone
Napohakuloloa 2-stone (North) to Kapua Point (South)

- Closed to fishing 'ōpēlu during the trap closure time (Feb 1 – August 31 annually)

- Päköyökkö Rest Area**

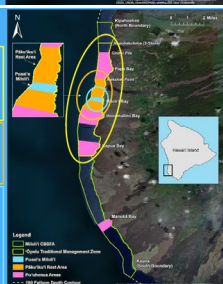
Makahiki Point (North) to Honomalino Point (South)

- No harvest of pāku'iku'i (achilles tang; *Acanthurus achilles*)

Puaai'a Miloli'i (special zone for keiki to learn to fish)

Miloli'i Lighthouse (North) to Laeloa Point (South)

- | Can: | Cannot: |
|---|--|
| <ul style="list-style-type: none"> • Use 3-prong to spearfish non-regulated species • Use hook and line from shore or vessel • Use thrownet or scoopnet from shore • Use lay/gill net • See existing state rules | <ul style="list-style-type: none"> • Use speargun or airbollete • No spearing (with any gear) of: <ul style="list-style-type: none"> • Uhu • Piko/ku'i • Weke Ula • Moanaku'i • Ō'ū (menpachi) |



Trustee K. Lindsey Trustees, any questions or comments?

Trustee Ahu Isa I also want to mahalo Kaimi and Laila. I am impressed with all the work you have put into this. Mahalo for your dedication and commitment.

BOARD OF TRUSTEES MEETING MAUI ISLAND COMMUNITY MEETING

hearing. This could all end if it doesn't go well in the hearing. So OHA, we should continue supporting them with a resolution. That is what we did on the island of Kaua'i. Thank you.

Chair Hulu Lindsey I want to add, Trustee Ahuna has good experience in Kaua'i with this.

Trustee Akaka Aloha Kaimi, please send my aloha to your family. Laila, you're 'ohana to Lei Kaupu?

Laila Kaupu Yes, that is my tita.

Trustee Akaka Oh, please give her my aloha, we are all cousins. Mahalo for all that you folks are doing. I wanted to ask for more information on your lawai'a camp.

Kaimi Kaupiko As part of our outreach, we do a fishing camp for the 'ohana every summer for about a week. It teaches the youth about the traditional practices. The goal is to have our lawai'a come and share their knowledge so that they can prepare the next generation. The camp has been happening for ten years. We are very proud of it and it encapsulates what we do as a community. We announce our camp date in the beginning of the spring.

Trustee Akaka How does someone qualify to participate in the camp?

Kaimi Kaupiko It is open to everybody. We have had people from all over the island, as well as, the outer islands. We try not to limit it but it has been hard with everything going on. We don't have any age limit. We ask if you have little kids that a parent stays so that they can assist in watching their kids.

Trustee Akaka In terms of funding, is that all volunteer?

Kaimi Kaupiko We have gotten funds from OHA in the past to do the camp. We used it to buy the food in the past. We're always look for funds, but we try to manage with what we have and seek funders.

Trustee Akaka Is there any specific ask from OHA besides the resolution?

Kaimi Kaupiko Well, the goal is once we get the proposed rules passed, there will be a need for support from the community. We will need to do outreach and compliance and we will need support and funding. I would love to talk more about that to help our position and get everyone on board. To do the monitoring will cost money as well as many other things. In the past, we have done partnering with other agencies and have gotten support that way. When we get to that point, we hopefully can get more support.

Trustee Akaka I am think of the signage as well.

Kaimi Kaupiko Yes, the bulletin board, we will have comment boxes and do more outreach in the community, that will be critical.

Trustee Akaka Have you folks talk story with Shane Palacat-Nelson on these things?

Kaimi Kaupiko Yes, I usually will speak to him and he will pass it along to Trustee and the CEO.

Trustee Akaka We look forward to hearing more and how we can collaborate. Mahalo.

Kaimi Kaupiko Thank you.

Trustee K. Lindsey This process is a monster. Congratulations to you folks for pushing this far for your ‘āina. We obviously are at a critical point; scoping, hearings, and the rule making. OHA has always been involved with the CBSFA, so I’ll have my team work with the CEO and the Board Chair for any support that OHA can provide. Maybe if we get the invite, we got to ask Trustee Ahuna to come down south and go to Miloli‘i. Obviously, I am very interested in following the process in this and support in any way that we can. You guys are doing great work. We will stay in touch. Aloha.

Waimea Hawaiian Homesteaders Association

Mike Hodson Aloha everybody, aloha Trustees, aloha to the lāhui. What awesome presentations and kuleana from the last three organizations. Mahalo nui to you guys for mālama that kuleana. I first want to thank you, OHA, for reaching out to Waimea Hawaiian Homesteaders Association of Waimea Nui and inquiring how you could assist us, that was affected by the wildfires on July 30th. The immediate response from Trustee Lindsey to help provide us with assistance has been greatly appreciated, both at the shelter with your kind donations and assisting us with the funding for the restoration and consideration of our lāhui. Unless you are familiar with the government process, to include OHA as a State entity, our people are under the impression that the Board of Trustees make the decision and the funding is received immediately. They are unaware that the decision was brought through a very lengthy administrative process before funding is actually released. I would like to add that the process and timeframe at the administrative level needs to be shared with our beneficiaries to avoid misunderstandings for it is nowhere close to being immediate. This is really rare for me to speak outside of the Waimea Nui lāhui. I will share tonight just a small piece of who we are. We are a vibrant Native Hawaiian ahupua‘a, 7000 kānaka. Over the past ten years, we have built our capacity to bettering the living conditions of our people. We have made great strides in providing benefits and services to our kānaka in divisional areas of healthcare, kipuka o ke ola, agriculture farming for the working class, burial and historic preservation, and cultural education with hula dramas of our history presented throughout the State, and you’ve watched them in New York at Runway Seven for fashion week. Our public safety, our community development through the Waimea Nui community development initiative of our hundred sixty one acres of homestead community lands, homestead services, and public relations to include our ‘umeke ‘ai in its sixty ninth week of feeding over 350 families. Finally, our individual solar energy community project. We continue our efforts with the build out of our engine division and we have over 50 divisional board members, nine-member homestead Executive Board, nine member Waimea Nui counsel, and a seven member ahupua‘a with a membership of over 500 adults. This is just a brief introduction of who we are in Waimea Homestead in Waimea Nui.

As to the recent fires devastating our ranch lands and losing three homes, I want you to know that it is the resiliency of our homestead community that has worked diligently towards our recovery. That makes us who we are, a true ahupua‘a working together. Thank you to the kānaka, from throughout the state, that took immediate action to come to our aid and fight the fire with us. The number of kānaka outside of our ahupua‘a was extreme, actually too much to count. Once again, mahalo to the kānaka from all over our Moku o Keawe for kokua-ing us. To our ranchers living out this devastation, our homestead ranchers are vulnerable out in the open plains, at Pu‘ukapu. As we build up our ranching division to provide resources and the technical assistance to make the 250 homestead ranchers vibrant and successful, utilizing every potential resource available to us, we’ll build a ranching community that will be stronger than ever before.

As to government agencies arguing jurisdiction and responsibility on homestead lands as to who should be helping in this emergency fire situation, that reaction delayed their emergency response by a day and half and caused three homes to burn down. It is evident that we, the kānaka of Hawaiian Homes Commission Act trust lands set up by our Prince, are still the evil step child in the State that they truly wish we would go away. It has become more evident. We will not go away, we will not forgo our sovereignty, we expect that continuation of repression by our government agencies that make it so difficult for us to imua but through it all, the Kīpu‘upu‘u warriors of Waimea Nui have emerged, have been gathering, and have been preparing for our future.

As to our Waimea Nui kānaka, we are led by our kūpuna people now, we are led by our ancestors, we are led by the kānaka who understand kuleana. It is more than just responsibility, it is the ability to take one's talent gifted to them and using it for the betterment of the whole ahupua‘a. Waimea Nui ahupua‘a has very talented kānaka. The understanding of kuleana is growing and it is very exciting to see. We imua even though we get resistance from just a few of our own, even with others that nīele and maha‘oi in our ‘ahupua‘a. The indoctrination as american citizens will have a long lasting affect on the way we think, the way we do things, and the way we see other kānaka. In closing, let us kānaka not forget who we are. We are kānaka first and sovereign to our kingdom. It's been over 120 years of continuous repression and indoctrination, we need to stop waiting for a knight in shining armor to come to our rescue because we don't need to be rescued. We need to remember the ways of our kūpuna and step up to the plate and take kuleana for the betterment of our people, one ahupua‘a at a time. Stop fighting within ourselves, support all things Hawaiian, take kuleana in your ahupua‘a. It is then, we will thrive as a people. We, the kānaka of Waimea Nui, are not waiting. We understand what we need to do, we are putting action to our words. I say this to our kānaka, you can, we can rise up. The warrior within you, pick up your kuleana and imua o Hawai‘i nei. Aloha no.

Trustee K. Lindsey Mahalo Mike. Trustees any questions or comments?

Chair Hulu Lindsey I want to say mahalo Mike, I know what you do for the Waimea Community. Mahalo nui for your leadership. They are fortunate to have that in Waimea. I know how the Waimea people are, they are resilient. I know because I was raised there. Mahalo.

Trustee Akaka Mahalo to Uncle Mike, Trustee Lindsey, Ka Pouhana, and all the staff that worked so diligently on all of this. Mahalo.

Trustee K. Lindsey Mike, can you speak a bit more about your agriculture and ranching divisions? Maybe some of the challenges you are facing and some of the initiatives you are trying to push forward?

Mike Hodson Under the Abercrombie Administration, we were able to secure a 3.5M CIP. The way they mapped it out for us didn't come to realization. By the time the money was available, I believe the Abercrombie Administration left and we were with the Ige Administration. When he went to the Department of Ag., they decided to spend the money by putting in a road on our community lands and a couple of water tanks so, the money meant for the Ag. park was never spent on the Ag. park. We had no say in the matter because it was in the State Ag. Division's budget. They basically kicked us off our land and said they would execute the fundings the way they see fit. Recently, we got an 800,000K grant in aid to put in a water infrastructure for safe drinking water on our community lands, 1.2 miles long. We are in the construction stage right now. We will be stretched really thin and we're hoping that we can squeeze through with the many volunteers in our homestead to make this a reality and finalize the water line and gravel road. This will allow us to process establishing our community as part of 30 acres build out for our comprehensive Native Hawaiian Clinic. First and most of all, establishing our homestead cemetery. There is no place to bury in

Waimea so that was a number one priority given to us by our community, that is where we are at with our Ag. Our farmer's market is starting to grow again. We created our 'umeke 'ai program of Native Hawaiian foods with fresh vegetables, fruits, 'uala , poi, fish, kālua pig, smoked meat, hamburger, laulau, and variety of things that we provide for 350 families. We've done this for 69 weeks now, it is a labor of love for our people. My attitude is kind of pohō, build one health center to take care of our Hawaiians and they're not eating the right food. If we can change the mindset to have our kānaka eating the right foods for our DNA, then maybe we can prevent some of the ailments that our people go through. As we all know, we are the highest in every category.

The ranching division is kind of forgotten but this fire brought to life the need. More than 80% of our homestead lands in Waimea Nui, nearly 30,000 acres, is ranch lands. We had over 250 lessees that occupied ranch lands. We created our ranching division, our ranching board, experience ranchers, five generational ranching chairman providing goals and objectives and create a resilient ranching community. We're excited about that. We're on a campaign right now for funding. We're working with FSA and the NRCS federal programs that require an upfront cost. For example, in fencing a 20-acre ranch lot, we would need to front about \$20-25K cost to fence the property according to the FSA specs. Then through the reimbursement process, they would reimburse anywhere up to 75%-95%. We realize that through this process of learning, the reason why many of our ranchers are not in the program is because they do not have the financial means to front that kind of money. It's a long process of understanding, researching, educating, and then coming up with a solution. I think our ranching division came up with a great solution to create a self help, similar to a co-op ranch division, that would provide the fencing and the labor to front our homestead lessees; and upon them being reimbursed, then they come back and pay for the material after the fact. So, that is kind of our goal right now is to build a fund to get that program started. We are looking between \$3-400,000K to get the program running. It sounds like a lot of money but in this fire, we lost 300,000 feet of fence line in the fire. We know that if we can go outside of the State into maybe to the manufacturer and buy in large quantities of fencing, we can reduce the costs which will also reduce the cost to our lessees. There's a program that we're working on that we're developing. We're working on establishing a business plan to make this a reality, but that's kind of the ongoing things in the ranch division that we're working on at the present time.

Trustee K. Lindsey Mahalo Mike.

Trustee Akaka With mention to the 'umeke 'ai, I just wanted to say my 'ohana truly enjoys driving on Saturday to pick it up. All the vegetables, the meats, the variety, it's like a pandora's box every week. They very much enjoy it and I enjoy it when they bring it over to 'Oahu to share with us here.

Mike Hodson We enjoy seeing them every week.

Trustee K. Lindsey Mike, listening to you, we know there is great work going on there. Whatever challenges come up, you folks are pushing through it and finding a way to succeed. Thank you for everything you've been doing. The board has an action on our meeting agenda tomorrow regarding the Pu'ukapu fires. Hopefully, we can take the next step and finalize the contract. I know our Administration is working very hard on that. We will stay in touch. We look forward to hearing about the great work you folks are doing.

Mike Hodson Mahalo Trustees. Aloha Brendon and Aunty Hulu. Mahalo nui.

Trustee K. Lindsey That concludes our community presentations, we know that was only a fraction of all the great work going on around our island. I hope in future meetings we have other presentations about the

other issues going on around our island. We will now move on to our community concerns portion of the agenda.

Community Concerns

Susie Osborne Aloha honorable Trustees, ‘o Susie Osborne ko‘u inoa. I am the co-founder of Kua O Ka Lā Charter Schools, now located in Pana‘ewa, Hilo. We also have a second preschool located in Puna and of course, our Hīpu‘u Academy in Miloli‘i. I am here tonight representing Kua O Ka Lā and all of the Hawaiian-focused charter schools to simply express our profound gratitude to you for your continued support of our Hawaiian-focused charter schools. This support is essential to our continued operations as sadly, our Charter and equities continue 20 years later, for example, we still receive no funding for facilities. That’s a challenge, we can tell you that. Really, I am here to say mahalo, mahalo, mahalo, and as always, extend an invitation to our new campus at the Nani Mau Gardens. Many of you know we lost our campus to the Kīlauea eruption, but the phoenix has risen from the ashes, we persevere with grace and aloha. So, we just want to extend an invitation to you and to say mahalo.

Terri Shibuya Aloha honorable Trustees, mahalo nui for allowing me this opportunity to speak on behalf of our Ka‘ū community and Hana Laulima Lāhui O Ka‘ū. I will be giving an update on where we are with Hana Laulima. I reinstated our 501c3. We have a board now and we continue to fulfill our mission. Hana Laulima Lāhui O Ka‘ū is a nonprofit 501c3 organization. Hana Laulima is to support the development of a new economic base for districts in Ka‘ū. We are presenting a Ka‘ū Hawaiian cultural center.

Terri’s husband speaks: I’m losing my voice. What she mentioned, the cultural center will consist of a different multi-purpose rooms, an open stage, a botanical garden, and so on. The idea is to promote some kind of economic stimulus for Ka‘ū. We’re rural, left in the dark, and we are trying to move forward.

With COVID, Hana Laulima was in the front line. We were passing out food, partnering with HCOC, Kamehameha Schools, and Hope Services for the past nine months. We also partnered with the churches passing out food from Pāhala to Ocean View. We continue our Kāhea Maka‘āina program, educational cultural integrated with sustainability programs. With what little we have, we continue to strive and we work together. Mahalo to the kūpuna, the community, and the families. This is something that is needed here in Ka‘ū. Everyone says it will be hard. My dad said it is going to get harder. You have to get something together for the keiki, the next generation. We want to continue to help Ka‘ū and build this Hawaiian Cultural Center. We want to help small businesses, educate, and perpetuate. Everybody would be a part of this and we would be the hub. We are losing our Hawaiians and we need invest in our keiki, teach them and mālama them. I ask that we continue to work together and let us know what we need to do and what is the process. Working with Senator Drew Kanuha, we have grant writers, and we are ready to go and move forward. Mahalo nui to all the trustees. I know you folks have so much kuleana, but thank you for giving us this opportunity on presenting our Ka‘ū cultural center. I will continue to work on fulfilling this dream for our keiki and their future. Imua Ka‘u, we will continue to move forward. A hui hou, mālama pono, be safe.

Mililani Trask Aloha Chair and Trustees, tonight I am coming before you as a member of the Kūpuna Advisory Board of Wai Wela Wela, our Big Island nonprofit, that has come together for the very purpose of protecting and preserving the sacred wahi pana of Kumukahi and the many traditional burials of ‘iwi kūpuna that have been placed there over the years. I wanted to thank OHA for the very strong pointed and accurate letters that you sent in behalf of Kumukahi ‘ohana in 2020 and 2021. You didn't get a response, no one has since the university took these lands in 1988, but your two letters prompted President Lassner to finally hire someone to do a burial treatment plan. It is ASM from Hilo, the same group that did the work for the Maui

sand dunes and the hotel issue. We will be sending a letter to DLNR, President Lassner, and all the Board of Regents in the coming week, calling them to have a zoom meeting with us so that we can move forward. A burial treatment plan is a component of a preservation plan. The University has no intent on doing a preservation plan, like your letters to force them to do the burial treatment plan. We are seeking a role for stewardship and co-management, we're not trying to take the 58 acres. Our board is comprised primarily of lineal descendants of this area and of the whole lands beyond which is known as Cape Kumukahi. The maps just show the promontory as being the point of Kumukahi, but really it is the whole of that area. We are working with the University, but we have not been able to get a response. We have worked for five months with Bob Matsuda of DLNR, the SHOPO's office, SHPD office online, Sean Naleimaile, our burial council, and also with the city and county of the Big Island. The FEMA money will come through for opening the road for tourism and others to visit. The road comes all the way to Kumukahi and ends there. We're briefing you at this time to let you know that we decided we will not only talk with Mr. Lassner, we will begin discussions with Chancellor Erwin on the Big Island and the full Board of Regents as well. Along with that, we will have your letters as attachments and the PowerPoint that we put together at the community level so people will know who we are. I am not a lineal descendant, but I have practiced the sunrise there for 40 years when I went years ago with my kumu, Auntie Pua Kanaka'ole and many others. I want to thank OHA for those letters. We have not come to you for financial support, we have not received any money, and we operate on a small grant from the Indian sisters under the Spirit Align program. We want thank Ka Pouhana, Sylvia. Whenever there is a request or need for information data, she always responds promptly to us. And the boys in the basement, we know are doing work for our community, and that is Kai Markell and a lot of work from Kamakana Ferreira. We will keep you posted, look for our letter. The University is unresponsive, but we will not take silence when it comes to the commitment that we have to the protection of wahi pana and 'iwi kūpuna. Thank you so much for putting that commitment towards 'iwi kūpuna right in our master plan. You folks take care, be healthy and safe. When some type of access opens to Kumukahi, I hope the Trustees will come. It is a sacred place, only one of its kind, and the 'iwi kūpuna rest there and guard that place. Mahalo and aloha.

Trustee K. Lindsey That was our last speaker. Thank you to our Board Chair for giving me the honor of running tonight's meeting. I will give it back to you Chair Hulu.

Announcements

Chair Hulu Lindsey We have our Board meeting tomorrow morning, centralized on Hawai'i Island. It will start at 10:00 am.

Adjournment

Chair Hulu Lindsey I would like to ask for a motion to adjourn.

Trustee Akaka Moves to adjourn.

Trustee Ahu Isa Seconds the motion.

Adjournment							
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
LEINA'ALA	AHU ISA		X	X			
DAN	AHUNA			X			

KALEIHIKINA	AKAKA	X		X			
KELI'I	AKINA			X			
LUANA	ALAPA			X			
BRENDON KALEI'ĀINA	LEE			X			
KEOLA	LINDSEY			X			
JOHN	WAIHE'E			X			
CHAIR CARMEN HULU	LINDSEY			X			
TOTAL VOTE COUNT				9			

Chairperson Carmen Hulu Lindsey Adjourns the Board of Trustees meeting at 8:47 p.m.

Respectfully submitted,

Lehua Itokazu
Board Secretary

As approved by the Board of Trustees on December 9, 2021.

Carmen Hulu Lindsey
Chairperson, Board of Trustees

Attachments:

1. Hawaii Community Assets - PowerPoint
2. Kohala Hawaiian Civic Club - PowerPoint
3. Kalanihale - PowerPoint

STATE OF HAWAI‘I
OFFICE OF HAWAIIAN AFFAIRS
560 N. NIMITZ HIGHWAY, SUITE 200
(VIRTUAL MEETING - VIA ZOOM WEBINAR)

Due to the threat of COVID-19, Governor Ige issued the Emergency Proclamation related to the COVID-19 Response, dated August 5, 2021 that suspends parts of Hawai‘i Revised Statutes Chapter 92, Public Agency Meetings and Records to, among other things, enable boards to conduct business without any board members or members of the public physically present at the same location.

The OHA Board of Trustees will hold virtual meetings until further notice. The virtual meetings can be viewed and observed via livestream on OHA’s website at www.oha.org/livestream or listen by phone: (213) 338-8477

Minutes of the Office of Hawaiian Affairs
Board of Trustees
ISLAND OF HAWAI‘I MEETING
MINUTES
Thursday, September 16, 2021
10:00 am

ATTENDANCE:

Chairperson Carmen Hulu Lindsey
Trustee Leina‘ala Ahu Isa
Trustee Dan Ahuna
Trustee Kaleihikina Akaka
Trustee Keli‘i Akina
Trustee Luana Alapa
Trustee Brendon Kalei‘āina Lee
Trustee Keola Lindsey
Trustee John Waihe‘e, IV

BOT STAFF:

Colin Kippen, COS
Amber Kalua, Trustee Aide
Kanani Iaea, Trustee Aide
Lehua Itokazu, Board Secretary

ADMINISTRATION STAFF:

Sylvia Hussey, Ka Pouhana / CEO
Casey Brown, COO
Ramona Hinck, CFO
Kalani Fronda, Land Dir.
Raina Gushiken, CC
Everett Ohta, CC
Ryan H. Lee, Interim Investment Mngr.
Alice Silbanuz, Interim Comm. Engagement Dir.
Kevin Chak, IT Support
Erin Nakama, IT Support
Robert Klein, Board Counsel

GUEST:

Sheri Daniels
Kim Birnie
Sam Chung

Call to Order

Chair Hulu Lindsey Calls the Board of Trustees Hawai'i Island Meeting to order for Thursday, September 16, 2021 at 10:00 a.m. Before we do roll call and as part of Governor Ige's emergency proclamation dated August 5, 2021 Exhibit C, there are new requirements on how public boards and commissions including OHA's BOT and Standing Committees must conduct their remote meetings under the Sunshine Law. As your name is called for roll call, please identify if anyone is present with you in the room. Roll call vote.

MEMBERS			Present	TIME ARRIVED
TRUSTEE	LEINA'ALA	AHU ISA	X	
TRUSTEE	DAN	AHUNA	X	
TRUSTEE	KALEI	AKAKA	X	
TRUSTEE	KELI'I	AKINA	X	
TRUSTEE	LUANA	ALAPA	X	
TRUSTEE	BRENDON KALEI'ĀINA	LEE	X	
TRUSTEE	KEOLA	LINDSEY	X	
TRUSTEE	JOHN	WAIHE'E	X	
CHAIRPERSON	CARMEN HULU	LINDSEY	X	
			9	

At the Call to Order, **nine (9)** Trustees are PRESENT, thereby constituting a quorum.

Chair Hulu Lindsey Due to the threat of COVID-19, Governor Ige issued the Emergency Proclamation related to the COVID-19 Response, dated August 5, 2021 that suspends parts of Hawai'i Revised Statutes Chapter 92, Public Agency Meetings and Records to, among other things, enable boards to conduct business without any board members or members of the public physically present at the same location.

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Let me go over some quick announcements, please mute your mics when you are not speaking. We are recording today's meeting for the sole purpose of producing written minutes, which will become the official record of this meeting.

At this time, I would like to introduce my staff, Chief of Staff-Colin Kippen, Board Secretary-Lehua Itokazu, and Aides-Kanani Iaea and Amber Kalua. We have Kurt Klein who will joining us shortly, Sam Chung-our Financial Advisor to the Board, and our Ka Pouhana, Sylvia Hussey. I will now call on Sylvia to announce our staff present at this meeting.

Sylvia Hussey, CEO Thank you Chair, we have with us our COO-Casey Brown, CFO-Ramona Hink, Senior Legal Counsel-Raina Gushiken, our Assistant Legal Counsel-Everett Ohta, Land Director – Kalani Fronda, Interim Investment Mngr. – Ryan Lee, along with our IT support staff, Kevin and Erin.

Public Testimony and Community Concerns and Celebrations

Chair Hulu Lindsey I would like to inform the board that I am taking out of order the community concerns and moving it underneath public testimony because we do not know how long our meeting will be. Do we have anyone signed up?

Board Secretary Yes, one person is signed up under public testimony and community concerns.

Germaine Meyers Aloha Chair. Chair is it okay, I plan to speak back-to-back, could I have 10 minutes so that I do not need to be reintroduce?

Chair Hulu Lindsey Yes, you may do that.

Germaine Meyers Aloha Chair Hulu, Ka Pouhana, and lāhui. My name is Germaine Meyers, I'm an OHA beneficiary for beneficiary advocacy and empowerment, I'm also a Nānākuli Hawaiian Homestead lessee. Thank you for the opportunity to share my data, views, and arguments regarding today's agenda IV. item five regarding action item BOT#21-11 accept and implement the recommendations in the OHA Ad Hoc *inaudible*

Colin Kippen, and OHA Chief Operating Officer-Casey Brown. Trustees, I humbly ask you support the four recommendations of the Ad Hoc committee. I sincerely believe your actions will truly show the lāhui, whether OHA has defined purpose and strategic plan were created to support and protect the lāhui. I believe Trustee Brendon Lee continues to undisclose at all OHA *inaudible* the CLA report, his conflict of interest in at least one of the CLA flagged test items. Trustee Brendon Lee personal website, kaleiainalee.com which is titled Kalei'aina Lee OHA At-Large, under the tab "about us" Trustee Lee discloses the following: Trustee Brendon Kalei'aina Lee was elected to the Office of Hawaiian Affairs in 2018. In 2016, Trustee Lee was elected the Chairman of the 2016 'Aha Native Hawaiian Governance Convention. Under his leadership, a diverse group of 120 participants, together found the common ground necessary to draft and adopt a constitution with a vote of 88 favor, 30 against, and 1 abstention. Trustee Lee clearly admits these were 'Aha participants and not delegates, which are outlined in the scope of services as a deliverable. In addition, I will email to all Trustees what members of the lāhui stated about the 'Aha. It is called Na'i Aupuni Gated 88 Constitution. The CLA flagged test item categorized as a contract type grant CLA sample K57 OHA contract *inaudible* \$598,000 I noted on today's agenda OHA is proposing to approve a \$20,000 grant to Papa Ola Lokahi to enable immediate statewide vaccination site collaboration and implementation. In addition, today's agenda is proposing to approve an additional amount of \$13,000 in emergency relief funds to be distributed to address the impacts of Hawai'i island fires. Clearly \$20,000 and \$13,000 is *inaudible* not elected delegates. CLA summarized observations, contract purpose to facilitate election of delegates election and referendum monitoring a governance 'Aha, and a referendum to ratify it. Any recommendation of the delegates arising out of the 'Aha observations potential conflict of interests Native Hawaiian Royal Commission executive director and his wife, who was a board member of Na'i Aupuni no disclosure and the *inaudible* which is an indication of waste of trustee funds. Trustees, I have all these documents, it's public record. The question is, were the scope of services fulfilled as outlined in the grant agreement and defined also in the separate letter agreement, which included how funds would be dispersed? Upon reading the letter agreement, it speaks to Akamai Foundation and Na'i Aupuni must perform the scope of services outlined in the grant agreement. What is the scope of services outlined in a \$2,590,000 grant agreement? *Inaudible* recommendation of the delegates are writing out and rising out of the 'Aha scope of services. The scope of services represents the internal affairs of the Hawaiian community and thus will not exclude those Hawaiians who have enrolled and have been verified by the Native Hawaiian Roll Commission. Clearly, all of the three scopes of services was undelivered.

- The letter of agreement says OHA will give Na'i Aupuni and Akamai atonomy, and they won't interfere with the deliverance of the scope of services in no way, shape, or form agreement say that you didn't have to deliver the scope of services. If that's the case, sign me up for a grant where I have discretion whether or not to produce the scope of services. Sign me up. Ke Akua pū, God bless.
I am having issues with audio and I will email all of you the conflict of interest with the CLA report.

Chair Hulu Lindsey Okay, you can do that. You are still having audio issues, we cannot hear you. We will move on to item III, status of OHA activities. I will call on our Pouhana, Sylvia.

[illegible]

Housing - 2019, 67,000 total households in Hawai‘i county; 67% of those are owned and 30% rented and 15,000 Native Hawaiians are listed on the DHHL Hawaii island waiting list there as well; and then last but not least, economics ability overall data. In 2015, our Native Hawaiian median household was about \$52,000

or 99% of county wide median. Native Hawaiian median income approximates the overall county median income. That's it in terms of the overall for Hawai'i island. I am going to turn the time over to Alice to give us a brief of our amount.

Alice Silbanuz Aloha Chair, I am very happy to join you today from Waimalu to provide a short update on OHA's COVID education activities being done in conjunction with the NHPI 3R communications team. This is a group of over 60 members working collaboratively to counter the spread of COVID-19 in the Native Hawaiian and Pacific Islander populations in Hawai'i. I've had the pleasure of working directly with the 3R Communications Group since the beginning of the year and we meet weekly to discuss communication strategies and efforts to protect our community from COVID. Battling misinformation has been one of the biggest challenges that has been discussed in the NHPI 3R team. In a survey of people regarding who they trust when making a decision to get vaccinated, respondents ranked doctors as a source of information of highly trusted health information but there was a group that ranked even higher than doctors. That group was our community leaders. Hearing the growing concern from our community leaders for the safety of the lāhui, we created the "I'm vaccinated" campaign. The "I'm vaccinated" campaign amplifies the voices of our community leaders, cultural practitioners, and spiritual leaders and it encourages the lāhui to get vaccinated. Each of these folks are sharing their reasons on why they got vaccinated and this was something that was aired both in our Ka Wai Ola (KWO) and shared on our social media. That is one of the ways we are getting the word out about vaccinations, its benefits and how it's helping to protect the law. Another way that we have been working to get the word out about COVID vaccines is our myth busters series. So with the myth busters series, we're combating misinformation about the COVID-19 vaccine. This campaign was created for those who are on the fence trying to decide whether to take the vaccine. It addresses the fears and rumors circulating in our community about the COVID-19 vaccine. We aired and worked with Dr. Keawe Kaholokula, who is the Co-Chair of the NHPI 3R team, and we address 10 different myths that are circulating within the community, rumors and fears about the COVID-19 vaccines. Because we wanted to get this information out as soon as possible, we didn't wait until the September issue of KWO. We innovated and we sent out an advanced email communication or e-blast that is sent out to over 20,000 people on our email list. This was paired also with a social media post that has been shared on our Facebook page over 700 times and there's a lot of commentary on that post as well. This article was included in the September special KWO insert that was dedicated to COVID-19. It was paired along with three other stories and then, finally, with our myth busters we are doing a video series that will be featuring Dr. Keawe Kaholokula along with Dr. Kalehua Krug, who is the Principal at Ka Waihona o Ka Na'auao which is in the Nānākuli area and is one of the areas affected by COVID. That information is included on our KWO page. We created a new section of the KWO news website that houses the special inserts, the myth busters, and "I'm vaccinated." If you go to that page, which is under Articles health, and then COVID-19, you'll see that our outreach efforts go back a number of months. We are using KWO stories, we've been using the data, featuring doctors and trusted community leaders to get the word out. You will see Dr. Kapono Chong from Kaua'i is featured, Miki Alopecia from Moloka'i was featured, Keaulana from the Mākaha area, as well as Dr. Gerrard Akaka of Queen's. Our articles go all the way back to April of 2020. One last thing I want to say about the NHPI 3R efforts is that we're not only leading by providing campaign materials and sharing out with our partners, but we're also helping to amplify the efforts of NHPI 3R efforts online, Papa Ola Lokahi is helping to sponsor an ask a kauka, a weekly series that airs on Fridays. We have shared this information with our audiences online. Also, the vaccination and COVID clinics, we are encouraging people to get out, only together can we really tackle COVID and help bring the numbers back down. That's the short presentation I have to share at this time. Mahalo nui for your attention.

Chair Hulu Lindsey Thank you so much Alice. That's very helpful and we can see the amount of coverage we are giving it. That's so important for our lāhui.

Sylvia Hussey Just one last thing, e kala mai, Hawai'i Community Assets (HCA) presented last night and the good work they're doing in our communities. HCA is also a part of the occupancy ready work that we are doing with the work group, the State Legislature, as well as other community partners to try to bring together what occupancy ready looks like. That was in the email sent out earlier about this work going on and all of that will come back to the Trustees for approval once we get the programming and all the pieces worked out, we'll bring that back to the Trustees. This is for \$500K on the general funds appropriation that we were given, the board approved the million dollars that was added for the trust funds and so it is programming the \$1.5M over the next two years to be our strategic objectives. So, we will bring that back to the Trustees.

Trustee K. Lindsey I just wanted to say thank you to the administration for putting that report together. I think there is a lot of valuable statistics. They do that for all our islands. Mahalo Ka Pouhana.

New Business

DLNR – Hilo Preservation Center Project

Chair Hulu Lindsey Okay, we will be moving on to item IV. new business, the Hilo Preservation Center Project with Mr. Bob Masuda and team.

Bob Masuda Good morning, we are excited to have this opportunity. Chair Lindsey, good to see you again. I remember your first fundraising thing in Waimea way back, I was there. We are here after talking with Trustee Lindsey and sharing our mana'o about the State Historic Preservation Center plan we have for the island of Hawai'i. Originally, DLNR thought about a small center, one on West Hawai'i and one on East Hawai'i, but as we went into talking with Sean Naleimaile, our archaeologists, we determined that out of all of our State buildings and things not exclusive to the College of Hawaiian Studies of course, which is a beautiful facility, reflecting Hawaiian ideas and values. Our SHPD building should be one that makes use of all of our resources; and we have a growing amount of resources on Hawaiian legacy. We decided to work with the University of Hawai'i at Hilo (UHH) and be located on the Hilo campus in order to provide that resource material for students at the College of Hawaiian Languages on the hill campus, as well as be in proximity with 'Imiloa Astronomy Center and the College in order to create a reservoir of resources on Hawaiian history, legacy, culture, and reference material. We're proud of our island of Hawai'i's sense of culture so we thought this would be a great way to feature our resource material with something that reflects a today, a future, and past sense of Hawaiian culture. So, I'd like to call on Sean Naleimaile, archaeologist from SHPD for a few words and architect, Fred Erskine who is a graduate of Kamehameha and born on the island of Hawai'i. They will do a short presentation to share with you what the facility is planned for and what it will look like. We are not here to ask for money or anything, we just want to share with you what our hopes are. Our expectation is if you should support it and feel in kinship with us for this effort, that OHA might support the concept and at the appropriate time, at the legislature or elsewhere along with any other Hawaiian organization, support this particular facility on the UHH campus.

Sean Naleimaile, SHPD Good Morning, aloha Chair Lindsey, Auntie Hulu, and everybody else, it's an honor to be able to speak to you folks this morning and I am fortunate to be able to speak to something that's near and dear to my heart, my career, and the cultural resources of this place that we call home. I just wanted to say aloha and I was hoping that I could let Fred begin the presentation and I think there'll be a point in the presentation where I can maybe add some discussion points as far as why we need this facility and what

drove us to get to this point. So, I just want to say aloha and I think I will let Fred, our architect, begin his presentation.

Fred Erskin, Architect Hello, hi everyone, my name is Fred Erskine and I'm with Erskine Architects Incorporated; and then Sean just mentioned I'm a consultant to DLNR and I've been helping them with this project for about two years. Good morning trustees and thank you very much for giving us this time. Don't mind me I'm going to try and speak quickly, I'll try to get through here. I know everyone's time is precious. Like they mentioned, this is the State of Hawaii DLNR East Hawai'i Historic Preservation Center. We'll give it an appropriate Hawaiian name at a later date, but right now it's called East Hawai'i Historic Preservation Center and it's located at the UHH campus. I learned to put the image in the front of the presentation instead of in the back because I've run out of time in prior meetings, so I wanna make sure you guys at least have an image on the facility just in case you don't get there.



Okay, why is there a need for this project? The DLNR State Historic Preservation Division (SHPD) faces several infrastructure and operational related challenges and this project will address these challenges. Sean, maybe you can jump in and talk about some of these challenges.

Sean Naleimaile, SHPD Right, so several years ago right before I first started with SHPD back in 2012, our former branch chief Theresa got a call from Paul Rosendahl, he was an Archaeologist here in Hawaii for many years. He was retiring and going out of business so he call and stated he has all this stuff, do you want it? Or its going to the dump and, of course thankfully, my former Branch Chief said no, we'll take it. So, we got everything from this collection, over 40 years of research and work in Hawaii, and we brought it here to our facility in Hilo. At that time, we held everything at the facility but over the years the facility has become a challenge. During the course of that time, you know there has been discussions about how to facilitate the caring for those artifacts that came from Mr. Rosendahl, as well as years and years of research materials, including maps and all different information thats valuable to the understanding of the historic properties and history here. We have all this stuff and it's in a warehouse that leaks, it's terrible, we'll show some pictures later on. I brought it up with Deputy Masuda, at the time Senator Kahele, Senator Ruderman and said we need some help. We need to figure out how to take care of this stuff because SHPD is by law, a repository for artifacts so when they saw the facilities, a lot of them were kind of appalled that we kept those things in such a dire situation and long story short, talks began and because SHPD is the repository for such things, we should be following Secretary of Interior standards. Since we don't have the storage capacity at any of our facilities, this is the perfect place to do it. We could have a state of the art curation facility that you know takes care of all that stuff the way that it should be, and as a State Agency, we should make that a priority, and this facility, I think, really will do that. It came up in previous meetings that there is Bishop Museum but there is challenges there as well. They have a hard time accepting anything new because of the structure, they are in a very old building. So, you know, we want to be able to provide this kind of service to our community so that they know that we are doing the best that we can to care for the cultural resources that we have of Hawai'i.

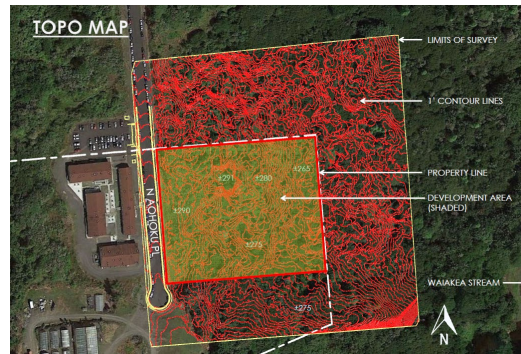
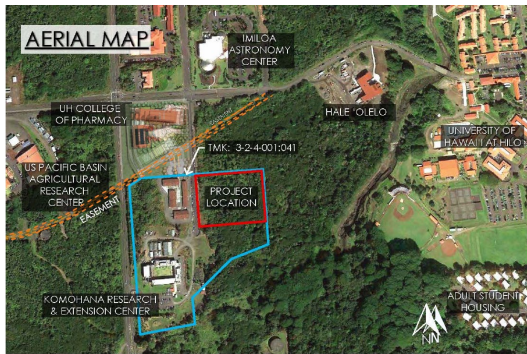
Fred Erskine, Architect Bob, can you discuss a little bit about the operational challenges and how the relationship that will be built between UHH, as well SHPD, and how this will be mutually beneficial.

Bob Masuda, DLNR Let me just say that we are working very closely, we think UHH is a great place to really promote our Native Hawaiian culture and its history to the current and future aspirations. Given the College of Hawaiian studies, we've worked with keiki over there and at 'Imiloa in discussing what SHPD might be. Besides keeping priceless objects, material, information, and legal documents in a more protected state and curated properly, we felt that this might be a place that Hawaiians can take pride in because it reflects their sense of values and history. The way Fred and his team has laid out the facility, it incorporates the six mo'okū'auhau of Hawai'i island, eventually as we are able to complete the entire facility, we hope this will be the kind of place that people can bring their visiting guest or their family to research their family background, look at photos that are not readily available, stuff that most families would not have. They can come to a place and get the assistance from our staff in doing research on the places where their families come from.

Sean Naleimaile, SHPD In terms of your relationship with UH, right now, for a while and some of you may know somebody may not, but we struggle with getting staff. Recently, within the last year and half we were fortunate enough to hire three people from Hawai'i island. Two are working with me here on Hawai'i island and one is working from Hawai'i island but is doing Maui reviews. The connection here is all three of them have connections of going to UH Hilo and it is helpful when you have that kind of relationship with the students that have gone through the different programs. It is very helpful that they have connections and understandings and to have the values of what is going on in the community. It is very beneficial for us to foster that relationship with the college to train students to do this kind of work, especially when they're connected to a place.

Bob Masuda, DLNR Yes, we've had a merry go round of people we hire from the mainland come in, they stay for a year and then they go back. What we are looking for is young people; Hawaiian or non-Hawaiian who speak Hawaiian, who have gone to UHH. We're engaging UHH administration. We have three areas; archaeology, anthropology, and land asset management that we want to create graduate programs and master's programs so that there's a double major in Hawaiian studies and Archaeology, Hawaiian studies/Anthropology, Hawaiian studies and Natural Land Asset Management. This kind of a double major, we would then be hiring young people who speak Hawaiian, who would love to live and work forever in Hawai'i, and who's work makes use of their language capability and helps local families. That's a project we are in the process helping to developing with UHH.

Fred Erskine, Architect Okay, so I don't think I need to explain any further, to quote Bob "it's a dump," the building is need of repair. We had to put tarp over the over the material to protect it from the rain inside the building so all of our material is temporarily stored at Matson container. The project location is the UHH, the main campus area. This is Komohana here and Nahoku running here. You can see 'Imiloa and Hale 'Ōlelo, we are in the red box. I should note, our site is covered in vegetation. What we have uncovered while doing this due diligence is that site has been heavily disturbed in the past for agricultural purposes.



So, even though it is heavily covered in vegetation it is a good site for development. Please bare with me as I read this. It's important for us to explain the concept so you understand why this circular shape and why things are arranged in the format that they are. So, the Waiholu ripple concept, the take away is the drop of water, the larger body of water, a void, and results in ripples. The ripple concept draws inspiration from the chain of events that happens when a drop of water lands in a larger body of water and then soon the ripple effect which radiates out from the center, this radial pattern of concentric circles is used to organize the design of the facility. The ripple concept can be further explain as follows, Hawai'i represents the drop of water, the Pacific Ocean represents the larger body of water, and the ripples represent Hawai'i's cultural and environmental evolution. At the center of the facilities, a circular pool of dark water or void here, enough to refer to as piko. The piko was caused by the drop of water making the geological beginning of time. Surrounding the piko are the ripples that tightly space and pronounce rippled landscape immediately circling the pool represents the early formation of molten lava rising from the dark depths of the sea, the ripples closest to the piko are indicative of a young volcanic landscape. As the ripples move further away from the piko, they become less pronounced in height and frequency. Ground cover near the piko is jagged and young eventually changing to weathered and eroded of the outer limits of the ripples. The landscaping follows a similar pattern, plants are close to the piko are frequent and sparse. The vegetation eventually increases in density as the distance to the Piko becomes greater. The more densely vegetated areas of the space is where Hawaiian habitation and culture flourished. This is where the facilities buildings begin and will be organized following the same Waiholu concept. So, we're looking at two, possibly three phases of development; phase one would be immediately. This means the replacement of the facilities. So, we'd have a SHPD office building and then an archive building. This archive building will be sized appropriately to store all of the known artifacts that are there already being stored, plus a little extra room. Phase two would be second archive building, as well as the formation of the interior portion of the development.



Here is the piko and you can see the ripples radiating from the piko. These are the moku, one for each of the six moku on the Big Island. All of these would be outdoor exhibit spaces. The exhibits that are portrayed outside will be unique to that particular moku. Possibly a phase three would take place on top of the bench area, it could be another archive building or a multi-purpose space. The point is that its undefined at this time but it can fulfill any need that DLNR or UHH needed at that time. You will see that native landscaping, the shape of the warrior helmet design and other aspects. The development size is about 14,000 sq.ft.

Bob Masuda, DLNR It will also be energy efficient. What you don't see is all of the PV and other kinds of modern energy saving equipment and technology.

Trustee Alapa In the helmet, I see people in there. Is that a display?

Fred Erskine, Architect Yes, it would be an outdoor exhibition space. Sean, would have to carefully determine which exhibits go in there to be displayed. We do recognize that this is Hilo, we have rain.

Bob Masuda, DLNR We want to create a sense of openness but also be realistic about weather protection so that it can be used for gatherings and sharing. Families can come, go to the exhibits of where they are from and see what the area was like with documents.

Trustee Alapa Will you be rotating displays?

Bob Masuda, DLNR We could.

Trustee Akina I just want to say to Bob and the whole team, what a wonderful vision you have cast. What a beautiful rendering. It is lovely, functional, and very appropriate for the Hawaiian people and all people of the State. Mahalo for your work.

Bob Masuda, DLNR Thank you, that is what we want. We want people to walk in and get chicken skin because they feel the spirit of the place. Sean is tasked to work with other talented and creative people to create a song for this place.

Chair Hulu Lindsey I want to ask what is your timing?

Bob Masuda, DLNR We are in the process of going to the Legislature to ask for more planning and engineering funding. We are exploring all of this now.

Trustee K. Lindsey I would like to mahalo Bob, Sean, and Fred for their presentation. My team and I will continue to work with them in discussion, as this process moves forward.

Bob Masuda, DLNR Thank you Trustee Lindsey. We are also proud have been a co-sponsor of the 'Āina Summit with OHA, Kamehameha Schools, and DLNR. Also, we have a co-hort of Hālau 'Ōhi'a going on once a month out in Waimānalo. Kekuhi takes a group of over a dozen of DLNR young professionals. They are learning all sorts of things. 10-15 years from now, they can talk to each other and call each other. All of our management land leadership will have a sense of value and understanding, that is what we are looking for.

Trustee Akaka Aloha Uncle Bob, good to see you. Mahalo to Sean and Fred. This is impressive and I want to mahalo you folks for taking this kuleana on. You really get a sense of place from what we are able to see from the rendering. Kala mai Uncle Bob, you wanted to say something?

Bob Masuda, DLNR I just wanted to say that it's your father's inspiration.

Trustee Akaka This is nice to hear, I never heard about this *inaudible*

Bob Masuda, DLNR It's like the Akaka Foundation for tropical forest, in which I had the privilege to found with your Dad. It's moving forward, celebrating our history and our best.

Trustee Akaka What I wanted to ask you folks is what our chair was asking, in terms of the timeline, when do you envision the groundbreaking will be?

Fred Erskine, Architect I think that there's so many moving parts, as you know in the state government, that is difficult. I don't know, I heard Brandon Kim say 2024 so let's go with that for phase I.

Bob Masuda, DLNR First, we want to make sure that we share with our Native Hawaiian organizations and get their feedback. We are in the process of doing that now. Your feedback today has been very encouraging, so as we work with other Native Hawaiian organizations, especially on the island of Hawai'i, then we want to do that first, then we'll present all of this and the support to the legislature. Get some legislature funding as well as possibly some federal funds as part of department of interiors work on cultural preservation, so we have some people are researching all of that. The reason you see the open space is our first project we decided to go all out, but the cost is too much so we had to cut back and go in increments, that's why we have phase I, II and hopefully III. It's a work in progress and it will be built in phases because it is not a cheap thing.

Chair Hulu Lindsey Bob, one last question, out of curiosity, is this a UH project or a DLNR?

Bob Masuda, DLNR It is a State DLNR project, it will be owned by DLNR and the State, so you folks are part owners as part of the State. As you know SHPD is all about Hawai'i and Hawaiian culture, our Governor is so supportive with all Hawaiian things but he is blasted with all kinds of problems. He's very supportive of our pushing this kind of stuff just like he was of 'Āina summit. I am working as hard as I can, I'd like to see the concept and the groundbreaking happen, you know before the end of next year. You certainly will all be a part of that. By then our composer, Sean Naleimaile, will have the song for this place.

Chair Hulu Lindsey Okay, thank you very much. The trustees will discuss this along with our administration and we will keep in touch with you. Thank you for your presentation.

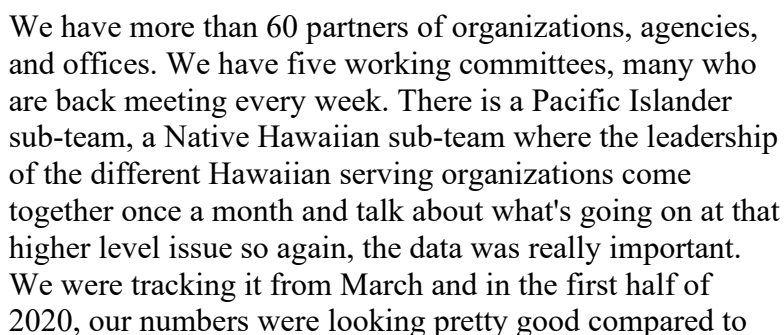
Papa Ola Lokahi – Native Hawaiian & Pacific Islander HI COVID Response

Sylvia Hussey, CEO Today, we have Papa Ola Lokahi, Sheri Daniel and Kim Birnie, joining us.

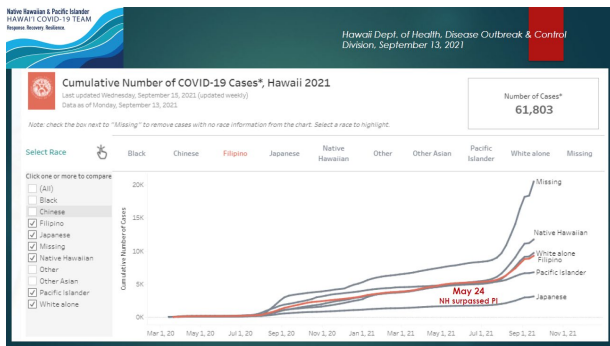
Kim Ku'ulei Birnie, Papa Ola Lokahi Mahalo nui Chair, Trustees, Ka Pouhana, and the lāhui. Mahalo nui for the opportunity to present some of the activities that Papa Ola Lokahi has been involved in, in response to the COVID pandemic over the last year and a half, and some of our plans for the future. We've got two parts to this presentation, I will be taking the first part. First of all, know that we have been tracking the data since March of 2020. We've been tracking the data on COVID for Native Hawaiians and Pacific Islanders, and the status as of this past Wednesday is 24% cumulatively of all infections belong to Native Hawaiians, 14% for Pacific Islanders. This definitely is a disparity in both cases, it exceeds the general population across the Hawaiian Islands. What is really dramatic is the rise in Native Hawaiian infections since the beginning, since the delta variant was introduced. In early July, our numbers have gone up exponentially. We've gone from 14% to 24% and about this time last summer of 2020, Pacific Islanders we're just under 60% of all COVID infections. They have really gotten a hold of the situation through education, through vaccinations and now



One of the first things we did last spring, we were following the discussion on kanaka twitter. I don't know if any of you follow that but in March, there were some discussions across the country about what are the numbers for Hawaiians, what are the numbers for the aggregate NHPI and we started to ask our own Department of Health, and really none of those numbers were reported until June. Nevertheless, we came together with a lot of other partners in May of 2020. We are aligned with the National NHPI COVID response team, all four of our co-leads and also our policy coordinator meet in national meetings. One of our main purposes is to improve the collection of data, particularly around Native Hawaiians and even an aggregate with Native Hawaiians and Pacific islanders. What is the situation? We didn't know what it was until June of last year so we want to improve that data collection and reporting to lend support to some of the activities that were already taking place. Our intention wasn't to develop a program or a campaign or any initiatives, it was simply to bring partners together to find out, to scan the environment, see what's going on and to support local initiatives. And finally, to unify and have a seat at the table where decisions were being made and where there were no Native Hawaiians or Pacific islanders, particularly in early 2020. We have a co-leadership model, two Native Hawaiian co-leads and two Pacific Islander co-leads, one is Micronesian and one is Samoan. We think we have some diverse leadership.



Minutes for 9/16/2021



Columbia that report NHPI and aggregate, Hawai‘i disaggregates. There are 19 states that don’t report NHPI at all, so that’s one of the great successes of the data collection and research committee. We don’t use the term best practices around COVID because really everything is emerging, the knowledge is emerging, the data is emerging, the practices are emerging, and we are evaluating. The whole world is doing this, so this is some of the emerging knowledge that’s coming out around COVID in our communities.

Testing, tracing, and isolation was done earlier this year when vaccines were released. They took on the vaccination efforts as well, and this one is back to working every week, meeting every week, and there’s a lot of work going on and I’ll describe some of the outreach events that we’re involved in now. Policy has involved; Carla, Sharde, and Wayne Tanaka have been involved here. There are a lot of different efforts, starting last year with having input into the safe travels initiatives, some of them were unique to Kaua‘i; and then pretty soon, the state started to engage in developing policies that most of us are now familiar with as well, so here’s just a sample of some of the activities that policy has been involved in.



Social supports and recovery, again these were originally two different committees. We put them together in 2020 because we were already looking ahead to recovery but many times over the last year, we’ve had to take a step back and really make sure that our social supports and services and programs are in place. The process that we’ve gone through is to scan the environment, find out who’s doing what, assess the needs of our communities, identify where there are gaps, and facilitate

partnerships if we can. We have looked around at developing different programs and services and working with others, with our partners, to fill in the gaps that are needed in our communities. Evaluate, refine, pivot, and reassess. Communications has been a big effort and mahalo to Alice and to others in the communications office there at the Office of Hawaiian Affairs. We have worked with many communications folks across the different Hawaiian and Pacific Islands serving organizations here. The recommendations in June of 2020 was that we needed more PSA’s on radio and TV; that we needed to invoke cultural and historical messaging to really reach our people; and we need more in language outreach. We’ve done all of those things, mostly in partnership, but the NHPI 3R and Papa Ola Lokahi individually have been involved in many of these efforts. These are some of the early graphics that came out. The Department of Health (DOH) was the go to



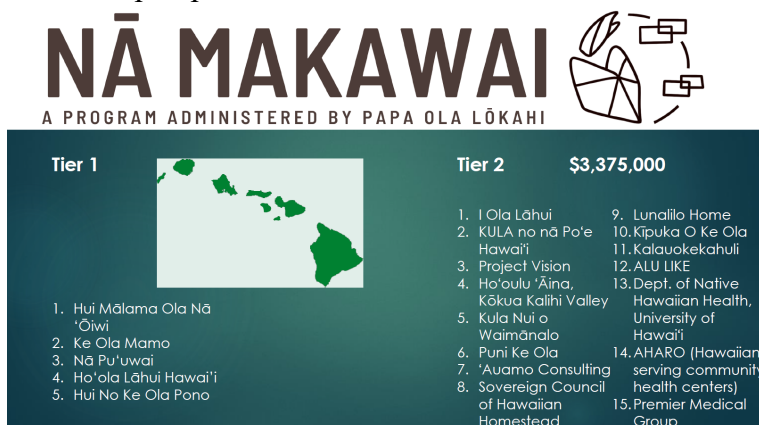
place for in language resources. They now have 19 Pacific Island languages and we have contributed to the ‘ōlelo Hawai‘i, and some of our partners have contributed to the Micronesian languages for the COVID resources. The DOH has material in 29 different languages. There’s been a lot of media since early 2020 and webinars. We’ve had at least two art contest, tik tok challenges, Lāhui Kanaka, as you know arose out of OHA and the kumu hula, that was a beautiful

campaign. There have been at least five concerts in 2020 and we had a couple more this past summer to raise awareness. None were fundraisers, they were all awareness raising events. We implemented a radio campaign this summer. We've got a lighter one going on right now, but we may return to a little bit heavier one such as this one, where we had very intentional speakers and messages to get vaccinated. Signage, we've implemented mall signs. This is at Ka Makana Ali'i and Windward Mall. More than 540 bus signs have been placed in central O'ahu. We have collaborated on a couple of different tool kits, this one woven with elders. We collaborated on this when vaccines were only available to elders, it's not quite as relevant anymore. I also want to acknowledge all of the external communications that come from our many partners that are listed here. Last year, every week we offered up a new hashtag, that was fun. We're recycling these somewhat, and developing tons of PSA's. What's new for 2021? Well, vaccinations began at the end of 2020. We have looked at planning for recovery and we are also looking at policy. How can we plan for the next legislative session or at the federal level. Right now, when it comes to vaccinations, 65.8% of the population that is eligible are vaccinated. It has taken us more than six months to get beyond 50%. The DOH does not publish this number anywhere; the data is incomplete to get a real accurate number just for Native Hawaiians but by extrapolating from other data sources over the last six to eight weeks, they estimate 32-35% of Native Hawaiians are vaccinated. You can see that is far short statewide. I think we've made some progress over the last few weeks. Mahalo to Trustee Lee who turned up at Nānākuli Villages for the testing and vaccination pod, point of distribution event. We're really grateful that you were there and had a chance to see what's going on and is probably responsible for why we are here today. Again, these are our 2021 recommendations and we can share these with you more broadly, but across all the different committees, we do have some recommendations that we're promulgating to the counties, the State, to other Hawaiian and Pacific Islands serving organizations that seem appropriate. Recovery planning, we looked at some of the other plans that exist and swapped it to see where those points of intersection are. We looked at the feminist recovery plan and found a few things that resonate with the way we are addressing Native Hawaiian-Pacific Islander communities. Again, we're not trying to duplicate. We want to acknowledge and identify what else is going on and see what we can build on. The status is 11,826 Hawaiians have had COVID in the last year and a half. We do have data by zip code and that's what we're working on now to determine where we reach out into the communities. By request, it will be based on data, high infections, low vaccinations that drives where we plan these distribution points. I'd like turn it over to Sheri now to talk about some resource partnerships and then move into where we are going and what we're going to launch in a month or two.

Sheri Daniel Mahalo Kim. Aloha and Welina mai kākou, mahalo to Trustee Lindsey for inviting us to share what we have been doing over the last year. Where do we go from here and some of the things that are on the horizon. I want to be clear with the trustees that funding for the work that we've been doing over the last 18 months did not come in until November of 2020. That's when the our 3R team got our first kind of funding stream and that was through the CARES monies through the City and County of Honolulu. That was really it, a half a million dollars, and the bulk of it went to Pacific Islander communities as we knew that their numbers were higher. Prior to that, a lot of this was through volunteer efforts with our partners, as well as POL putting in the backbone support of staff and using our own federal dollars to move some of the initiatives forward. So, I wanted to say that a lot of these partnerships, POL served as the fiscal agent and the pass through to move monies from those organizations into communities in a variety of ways. I think the big question that's on everybody's mind is, there's \$20 million that came in via the American Recovery Rescue Plan Act of 2021; we know that it got allocated to the Native Hawaiian Healthcare Systems Act, so what does that mean? We want to point out that over the last 18 months and especially since March of 2021, a lot more dollars were put into this Rescue Plan Act. Of all the monies that you see, \$20 million came to Native Hawaiian Health so of the \$6.1 billion to Hawai'i, that was a specific carve. I do want to point out that prior to that,

federally qualified health centers other entities did have access and did receive CARES dollars, None of our Native Hawaiian Healthcare Systems nor Papa Ola Lokahi received any CARES money except for the pass through from the City and County of Honolulu. What is our plan for using our ARPA dollars? Well, we've actually named it, Nā Makawai. We recognized that this \$20 million, seperate from our other funding, this ARPA dollars is a one-time two year project. We also recognize that the value of that \$20 million is actually much more than \$20 million and we want to capture what that means for the health of Hawaiians. We broke up our project into two tiers. Of the \$20 million that came through this, our five Native Hawaiian Healthcare Systems had direct funding through this mechanism, about \$15 million are going to these systems. Again, ARPA dollars are very specific, they have six areas that they have to cover. They have to have already been doing the work in those areas specific to COVID as well as, it has to be in Hawai'i, Native Hawaiians. This restricts the type of support we can provide through these dollars. A lot of our systems, they're looking at workforce development, enhancements, making sure they have the staff to go out and do outreach to communities across the state; several of them are acquiring mobile clinics. They can then partner with other community partners, homesteads, schools to actually put their mobile clinic in those areas to help support families not only with COVID awareness and outreach, but we're looking at how we can also create sustainability moving past COVID in the recovery stages where those clinics or those mobile units can be used as educational sites or regular medical facilities.

The second part of Nā Makawai, the dollars that come into Papa Ola Lokahi. In total, and again this is a two year project, it ends in July of 2023, Papa Ola Lokahi is getting \$4.7 million, of the this amount over the two years, \$3.375 has been earmarked for tier two partners. These are our trusted community partners that can enhance and provide deeper community services across the state. Again, they had to already be doing the work in the COVID area. You can see number 14, AHARO, is actually a consortium of five federally qualified health centers including Waimānalo, Wai'anae, Bay Clinic on Hawai'i island, Hāmākua, and Moloka'i. We were able to touch up kūpuna services, mental health, homestead services.



We really tried to capture all the islands. We wanted to spread our resources and create leveraging opportunities. Our scope of work is focused in on COVID response including accesibility, education, vaccination, capacity, and deliverance. We're actually going to be collecting data specific to Nā Makawai from both our tier ones and our tier twos. How do we help both our tiers develop capacity? What other data points do we want to collect to help them demonstrate the services and the value of their services as well within their community? From there, we're going to be developing an evaluation tool and model so that we can look over the last two years and really start being focused in on what works, what model of engagement could be applied in other settings. We're looking at creating an engagement model with our partners so that we're just not giving them money. We are meeting with them monthly as a cohort, they're actually working on developing their capacity to sustain as an organization. Looking at capacity building on board development, on fiscal management, all of those things that can help them improve the sustainability of them

continuing services; how do they write for grants? We want to provide a network or a net of safety for them. Then after the two years, we open up the net, they'll be able to stand and explore other funding streams. We will also be developing a leadership hub for our partners, this also ties into creating sustainability for them that, if these entities identify a staff member that we can help build their skills of leadership, then we're helping to build the work force of the next generation. I did want to just kind of cross walk over; so why is this like, why is this Papa Ola Lokahi's kuleana? Because we have the kuleana and the responsibility of the Native Hawaiian Improvement Act codified in federal law. In our Act, page 15, subsection 7, you folks, OHA, are named as one of our required Board seats, that is where you folks come in and provide that overview. The collaboration of us together on how we can better serve our community, our lāhui around health physically and bridging education, housing, and other federal acts together. It's really about social determinants and a holistic health motto, all these other things that impact our community. I hope we answered all of the questions, both Kim and I are here to answer any questions. Mahalo again.

Chair Hulu Lindsey Are there any questions Trustees? Well, there are no questions and we thank you so much for your presentation.

Trustee Akaka I want to also mahalo Kim and Sheri for all of your work.

Trustee Akina Mahalo for the great presentation and all the work you are doing for our Hawaiian people.

Chair Hulu Lindsey Yes, mahalo for keeping our Hawaiian people healthy. We will take a five-minute recess and come back on at 11:46 am.

Board returns from recess at 11:46 am

Chair Hulu Lindsey I will call on Trustee Akaka for item IV under new business.

IV. 3. A. Action Item BAE #21-04: To Approve the First Term Native Hawaiian Revolving Loan Fund Board of Directors, Maui Island (Wayne Wong) and Hawai'i Island (Kristin Kahaloa) Nominations

Trustee Akaka Chair Lindsey,

Your Committee on Beneficiary Advocacy and Empowerment, having met on September 15, 2021 and after full and free discussion, recommends approval of the following motion to the Board of Trustees:

A. Action Item BAE #21-04: To Approve the First Term Native Hawaiian Revolving Loan Fund Board of Directors, Maui Island (Wayne Wong) and Hawai'i Island (Kristin Kahaloa) Nominations

Trustee K. Lindsey Seconds the motion

Chair Hulu Lindsey Any discussion? Roll call vote.

Trustee Akaka moves

To Approve the First Term Native Hawaiian Revolving Loan Fund Board of Directors, Maui Island (Wayne Wong) and Hawai'i Island (Kristin Kahaloa) Nominations

Trustee K. Lindsey Seconds the motion.

	1	2	'AE (Yes)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEI AHU ISA			X			
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA	X		X			
TRUSTEE KELI'I AKINA			X			
TRUSTEE LUANA ALAPA			X			
TRUSTEE BRENDON LEE			X			
TRUSTEE KEOLA LINDSEY		X	X			
TRUSTEE JOHN WAIHE'E			X			
CHAIRPERSON HULU LINDSEY			X			
TOTAL VOTE COUNT			9			
MOTION: [] UNANIMOUS [X] PASSED [] DEFERRED [] FAILED						
Motion passes with nine (9) YES votes and one (0) EXCUSED vote.						

IV. 3. B. OHA Federal Legislative Positioning – Matrix† - Advocacy (Washington, D.C. Bureau)

Trustee Akaka To approve Administration's recommendations on: OHA FED 14 through OHA FED 16 all as SUPPORT; on the OHA Federal Priorities for the 117th Congress – Federal Legislative Matrix

Trustee K. Lindsey Seconds the motion

Trustee Akaka moves						
To approve Administration's recommendations on: OHA FED 14 through OHA FED 16 all as SUPPORT; on the OHA Federal Priorities for the 117th Congress – Federal Legislative Matrix						
Trustee K. Lindsey Seconds the motion.						
	1	2	'AE (Yes)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEI AHU ISA			X			
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA	X		X			
TRUSTEE KELI'I AKINA			X			
TRUSTEE LUANA ALAPA			X			
TRUSTEE BRENDON LEE			X			
TRUSTEE KEOLA LINDSEY		X	X			
TRUSTEE JOHN WAIHE'E			X			
CHAIRPERSON HULU LINDSEY			X			
TOTAL VOTE COUNT			9			
MOTION: [] UNANIMOUS [X] PASSED [] DEFERRED [] FAILED						

Motion passes with nine (9) YES votes and one (0) EXCUSED vote.

IV. 4. A. Action Item RM #21-12☼: Approve an Additional Amount of \$13,000 in Emergency Relief Funds to be Distributed to Address the Impacts of Hawai'i Island Fires

Chair Hulu Lindsey Next item on the agenda, I will call on Trustee Waihe'e

Trustee Waihe'e Thank you Madam Chair.

Chair Lindsey,

Your Committee on Resource Management, having met on September 14, 2021, and after full and free discussion, recommends approval of the following Public Session actions to the Board of Trustees:

Motion 1

Approve an additional amount of \$13,000 in Emergency Relief for a total amount of \$83,000 in FY2022 Program 3800 – Grants, Object Code 56570 – Grants-In-Aid, Disaster Aid addressing the impacts of the recent Hawai'i Island Fires.

Trustee Ahuna Seconds the motion.

Trustee Waihe'e moves

Approve an additional amount of \$13,000 in Emergency Relief for a total amount of \$83,000 in FY2022 Program 3800 – Grants, Object Code 56570 – Grants-In-Aid, Disaster Aid addressing the impacts of the recent Hawai'i Island Fires.

Trustee Ahuna Seconds the motion.

	1	2	'AE (Yes)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEI AHU ISA			X			
TRUSTEE DAN AHUNA		X	X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI'I AKINA			X			
TRUSTEE LUANA ALAPA			X			
TRUSTEE BRENDON LEE			X			
TRUSTEE KEOLA LINDSEY			X			
TRUSTEE JOHN WAIHE'E	X		X			
CHAIRPERSON HULU LINDSEY			X			
TOTAL VOTE COUNT			9			

MOTION: [] UNANIMOUS [X] PASSED [] DEFERRED [] FAILED

Motion passes with nine (9) YES votes and one (0) EXCUSED vote.

Trustee Waihee Madam Chair I move to

Action 2

Amend the Waimea Hawaiian Homesteaders' Association contract to reflect a total not to exceed amount of \$83,000 with the following details and related agreements:

1. Up to \$26,000 for distribution to families impacted by the Hawai'i Island fires - \$2,000 per impacted family, for a structure that was lost; otherwise, \$1,000 per impacted family (Impact Purpose #1), refer to Attachment A;
2. Up to \$50,000 for contracting for heavy equipment rental(s) and related operational costs (e.g., operator(s), fuel) to address the impacts of the Hawai'i Island fires (Impact Purpose #2), subject to expense reimbursement, based on 3rd party estimates, quotes, invoices and affirmation of service to the 23 impacted families detailed at Attachment A; and
3. Up to \$7,000 for administrative costs and fees, billed based on 10% of Impact Purposes #1 and #2 cash disbursements made.

Trustee Ahu Isa Seconds the motion.

Trustee Waihe'e moves

Amend the Waimea Hawaiian Homesteaders' Association contract to reflect a total not to exceed amount of \$83,000 with the following details and related agreements:

1. Up to \$26,000 for distribution to families impacted by the Hawai'i Island fires - \$2,000 per impacted family, for a structure that was lost; otherwise, \$1,000 per impacted family (Impact Purpose #1), refer to Attachment A;
2. Up to \$50,000 for contracting for heavy equipment rental(s) and related operational costs (e.g., operator(s), fuel) to address the impacts of the Hawai'i Island fires (Impact Purpose #2), subject to expense reimbursement, based on 3rd party estimates, quotes, invoices and affirmation of service to the 23 impacted families detailed at Attachment A; and
3. Up to \$7,000 for administrative costs and fees, billed based on 10% of Impact Purposes #1 and #2 cash disbursements made.

Trustee Ahu Isa Seconds the motion.

	1	2	'AE (Yes)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEI AHU ISA		X	X			
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI'I AKINA			X			
TRUSTEE LUANA ALAPA			X			
TRUSTEE BRENDON LEE			X			
TRUSTEE KEOLA LINDSEY			X			
TRUSTEE JOHN WAIHE'E	X		X			
CHAIRPERSON HULU LINDSEY			X			
TOTAL VOTE COUNT			9			
MOTION: [] UNANIMOUS [X] PASSED [] DEFERRED [] FAILED						
Motion passes with nine (9) YES votes and one (0) EXCUSED vote.						

Trustee Waihe'e Madam Chair I'd like to

Action 3

Approve a non-solicited COVID-19 \$20,000 grant to Papa Ola Lokahi from FY2022 Grants Program 3800, Community Grants Program, Object Code – 56530 – COVID-19 Impacts to enable immediate statewide vaccination site collaboration and implementation.

Trustee Akaka Seconds the motion.

Trustee Ahu Isa When I read this motion, it says impacts enable immediacy by vaccination site. So, that can include testing and the testing in our schools so important for our children. The testing is just as important as the vaccination. I am assuming Papa Ola Lokai is also involved. Trustee Lee, did they do testing when you went to Nānākuli?

Trustee Lee Yes, the site that I went to in Nānākuli two weeks ago, they were testing. I believe there was 175 individuals that were tested that day and 71 individuals that were vaccinated that day. The conversion rate was 7% so of the 175 people that go tested, 7% decided to get vaccinated after their test.

Trustee Ahu Isa Mahalo Brendon.

Chair Hulu Lindsey Great, thank you Trustee Lee for going there.

Trustee Waihe'e moves						
Approve a non-solicited COVID-19 \$20,000 grant to Papa Ola Lokahi from FY2022 Grants Program 3800, Community Grants Program, Object Code – 56530 – COVID-19 Impacts to enable immediate statewide vaccination site collaboration and implementation.						
Trustee Akaka Seconds the motion.						
	1	2	'AE (Yes)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEI AHU ISA			X			
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA		X	X			
TRUSTEE KELI'I AKINA			X			
TRUSTEE LUANA ALAPA			X			
TRUSTEE BRENDON LEE			X			
TRUSTEE KEOLA LINDSEY			X			
TRUSTEE JOHN WAIHE'E	X		X			
CHAIRPERSON HULU LINDSEY			X			
TOTAL VOTE COUNT			9			
MOTION: [] UNANIMOUS [X] PASSED [] DEFERRED [] FAILED						
Motion passes with nine (9) YES votes and one (0) EXCUSED vote.						

Chair Hulu Lindsey Moving on to item V., I will call on Trustee Keola Lindsey.

IV. 5. Action Item BOT #21-11: Accept and Implement the Recommendations in the OHA Ad Hoc Committee on the CliftonLarsonAllen (CLA) Report entitled “OHA & LLC’s Contract and Disbursement Review” Report. Pursuant to HRS§92-2.5(b)(1)(C).

Trustee K. Lindsey I move to Accept and Implement the Recommendations in the OHA Ad Hoc Committee on the CliftonLarsonAllen (CLA) Report entitled “OHA & LLC’s Contract and Disbursement Review” Report

Trustee Akina Seconds the motion.

Chair Hulu Lindsey Is there any discussion?

Trustee Akina I want to thank Trustee Lindsey and the committee for putting together such a fine report, and I look forward to our adoption of it. First question has to do with the timing, four months was allotted for the completion of the contract. Was the committee open to or discuss possibly a longer period of time if the contractor felt that was necessary?

Trustee K. Lindsey I think the committee viewed that as the initial timeline and like any contract, if the need arises for an extension then, we’ll go through the process.

Trustee Akina Thank you. My second question has to do with the cost, \$200K was allocated by the legislature. Did the committee have any thought or discussion as to whether OHA might consider increasing the amount or inviting some type of mechanism if the contractor indicated that was necessary?

Trustee K. Lindsey \$200K is allotted by the legislature. The committee did discuss the possibility some of it is more procedural once we start getting responses. If more money is needed to meet the need, then we’ll go through our required process to see if that’s possible.

Trustee Akina Thank you, I’m glad to hear that. I appreciate the statement that the committee has written which is as follows: The purpose of the RFP is to hire a professional services firm to determine each of the 38 red flag issues, whether caused to a reasonable certainty exists to believe that fraud, waste or abuse or some combination of each of these three classifications exists. I appreciate that statement and I believe it conveys the spirit of what we intended from the beginning from the CLA audit. I commend the work of the committee. Thank you very much.

Trustee Ahu Isa There was a definition of the auditing but I forgot what they called it. I think it is the accounting standards. The word forensic is what I was trying to look at because when you look at the definition in Webster, it is a criminal thing but when I read the accounting standards it says only an investigation of to find out. They are not there auditing to look for criminal things. So, I think the \$200K will be sufficient. OHA is not in the business to go digging around and adding more than \$200K, in my humble opinion. Also, Trustee Akina, for your information when executive session met yesterday to approve the minutes, I delayed it because your name is in that

Chair Hulu Lindsey That is not on our agenda today. You talk to him personally. Okay, I am going to call for the roll call vote for this item.

Trustee K. Lindsey I’d like to thank the fellow committee members for their work on this. I think we engage in full discussion, we worked through things that came up and I think the report and the recommendation of our

product, from all four of us and the support staff we have working together, to achieve the task that's received. Thank you, Madam Chair.

Chair Hulu Lindsey And thank you and Trustee Alapa's service along with Colin and Casey, we really appreciate the work that you went through and so fast, mahalo. Okay, roll call vote.

Trustee K. Lindsey moves						
Accept and Implement the Recommendations in the OHA Ad Hoc Committee on the CliftonLarsonAllen (CLA) Report entitled "OHA & LLC's Contract and Disbursement Review" Report						
Trustee Akina Seconds the motion.						
	1	2	'AE (Yes)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEI AHU ISA			X			
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI'I AKINA		X	X			
TRUSTEE LUANA ALAPA			X			
TRUSTEE BRENDON LEE			X			
TRUSTEE KEOLA LINDSEY	X		X			
TRUSTEE JOHN WAIHE'E			X			
CHAIRPERSON HULU LINDSEY			X			
TOTAL VOTE COUNT			9			
MOTION: [] UNANIMOUS [X] PASSED [] DEFERRED [] FAILED						
Motion passes with nine (9) YES votes and one (0) EXCUSED vote.						

Chair Hulu Lindsey I'll entertain a motion to recuse ourselves into executive session. Once we are done in executive session, we will come back into open session.

Executive Session

Action Item RM#21-14☞: Commercial Property Acquisition of 500 N. Nimitz Highway and 501 Sumner Street: Consultation with Board Counsel Robert G. Klein and Everett Ohta, OHA Assistant Senior Legal Counsel, re: questions and issues pertaining to the Board's powers, Duties, privileges, immunities, and liabilities with respect to the acquisition of certain commercial Property, pursuant to HRS§ 92-5(a)(4); Deliberations on the authority of persons designated by the Board to conduct negotiations related to the acquisition of public property, pursuant to HRS§ 92-5(a)(3)

Trustee Ahu Isa Moves to recuse into Executive Session.

Trustee Waihe'e Seconds the motion.

The Board recuses into Executive Session at 12:03 p.m.

Motion to recuse into executive session pursuant to HRS Section 92-5						
	1	2	'AE (YES)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEI AHU ISA	X		X			
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI'I AKINA			X			
TRUSTEE LUANA ALAPA			X			
TRUSTEE BRENDON LEE			X			
TRUSTEE KEOLA LINDSEY			X			
TRUSTEE JOHN WAIHE'E		X	X			
CHAIRPERSON HULU LINDSEY			X			
TOTAL VOTE COUNT			9			
MOTION: <input type="checkbox"/> UNANIMOUS <input checked="" type="checkbox"/> PASSED <input type="checkbox"/> DEFERRED <input type="checkbox"/> FAILED						
Motion passes with nine (9) YES votes and one (1) EXCUSED vote.						

The Board returns to open session at 12: 30 p.m

Adjournment

Chair Hulu Lindsey I would like to ask for a motion to adjourn.

Trustee Ahu Isa Moves to adjourn.

Trustee Akaka Seconds the motion

Adjournment							
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
LEINA'ALA	AHU ISA	X		X			
DAN	AHUNA			X			
KALEIHIKINA	AKAKA		X	X			
KELI'I	AKINA			X			
LUANA	ALAPA			X			
BRENDON KALEI'ĀINA	LEE			X			
KEOLA	LINDSEY			X			
JOHN	WAIHE'E			X			
CHAIR CARMEN HULU	LINDSEY			X			
TOTAL VOTE COUNT				9			

Chairperson Carmen Hulu Lindsey adjourns the Board of Trustees meeting at 12:33 pm.

Respectfully submitted,

Lehua Itokazu
Board Secretary

As approved by the Board of Trustees on December 9, 2021.

Carmen Hulu Lindsey
Chairperson, Board of Trustees

Attachments:

1. Testimony – Germaine Meyers
2. Hawai‘i Island Report – Hawai‘i Executive Summary
3. DLNR-Hilo Preservation Center Project – PowerPoint
4. Papa Ola Lokahi – COVID-19 Response PowerPoint
5. Action Item

DRAFT

STATE OF HAWAII
OFFICE OF HAWAIIAN AFFAIRS
560 N. NIMITZ HIGHWAY, SUITE 200
(VIRTUAL MEETING - VIA ZOOM WEBINAR)

Due to the threat of COVID-19, Governor Ige issued the most recent Emergency Proclamation Related to the COVID-19 Response, dated August 5, 2021 that suspends parts of Hawai'i Revised Statutes Chapter 92, Public Agency Meetings and Records to, among other things, enable boards to conduct business without any board members or members of the public physically present at the same location. The OHA Board of Trustees will hold virtual meetings until further notice. The virtual meetings can be viewed and observed via livestream on OHA's website at www.oha.org/livestream or listen by phone: (213) 338-8477

Minutes of the Office of Hawaiian Affairs
Board of Trustees
MINUTES
September 23, 2021

ATTENDANCE:

Chairperson Carmen Hulu Lindsey
Trustee Leina'ala Ahu Isa
Trustee Dan Ahuna
Trustee Kaleihikina Akaka
Trustee Keli'i Akina
Trustee Luana Alapa
Trustee Brendon Kalei'āina Lee
Trustee Keola Lindsey
Trustee John Waihe'e, IV

BOT STAFF:

Colin Kippen, COS
Amber Kalua, Trustee Aide
Kanani Iaea, Trustee Aide
Lehua Itokazu, Board Secretary

ADMINISTRATION STAFF:

Casey Brown, Ka Pou Nui / COO
Raina Gushiken, CC
Everett Ohta, CC
Ramona Hinck, CFO
Kalani Fronda, Land Director
Ryan H. Lee, Interim Investment Manager
Erin Nakama, IT Support
Tiger Li, IT Support
Robert Klein, Board Counsel

GUEST:

Sam Chung, Financial Advisor to the Board

Germaine Meyers

Call to Order

Chair Hulu Lindsey Calls the Board of Trustees Meeting to order for Thursday, September 23, 2021 at 10:06 a.m.

MEMBERS			Present	TIME ARRIVED
TRUSTEE	LEINA‘ALA	AHU ISA	X	
TRUSTEE	DAN	AHUNA	X	
TRUSTEE	KALEI	AKAKA	X	
TRUSTEE	KELI‘I	AKINA	X	
TRUSTEE	LUANA	ALAPA	X	
TRUSTEE	BRENDON KALEI‘ĀINA	LEE	X	
TRUSTEE	KEOLA	LINDSEY	X	
TRUSTEE	JOHN	WAIHE‘E	X	
CHAIRPERSON	CARMEN HULU	LINDSEY	X	
			9	

At the Call to Order, **nine (9)** Trustees are PRESENT, thereby constituting a quorum.

Chair Hulu Lindsey Thank you. Due to the threat of COVID-19, Governor Ige issued the most recent Emergency Proclamation related to COVID-19 Response dated August 5, 2021, that suspends parts of Hawai‘i Revised Statutes Chapter 92, Public Agency Meetings and Records to, among other things, enable boards to conduct business without any board members or members of the public physically present at the same location. The OHA Board of Trustees will hold virtual meetings until further notice. The virtual meetings can be viewed and observed via livestream on OHA’s website at www.oha.org/livestream Some quick announcements-please mute your mics when you are not speaking. We are recording today’s meeting for the sole purpose of producing written minutes, which will become the official record of this meeting.

Joining the Trustees today is my staff Colin Kippen-COS, Lehua Itokazu-Board Secretary, my Aides-Kanani Iaea and Amber Kalua. We are in the process of connecting with our Board Counsel, Judge Klein. I would like to turn the time over to our COO, Casey Brown to announce who is joining us from our administration staff.

Casey Brown, COO Good morning Chair and Trustees, joining us today we have CFO-Ramona Hinck, Land Director-Kalani Fronda, Senior Legal Counsel-Raina Gushiken, Assistant Legal Counsel-Everett Ohta, Ryan Lee-Interim Invest. Mngr., and our IT staff – Erin and Kevin. Thank you.

Approval of Minutes

1. August 5, 2021
2. August 12, 2021

Chair Hulu Lindsey Moving on to item II on the agenda, can I get a motion accept these minutes?

Trustee Akaka Moves to accept the minutes.

Trustee Akina Seconds the motion.

Chairperson Hulu Lindsey Is there any discussion? Roll call vote.

Minutes:						
A. August 5, 2021						
B. August 12, 2021						
	1	2	‘AE (YES)	‘A‘OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEI AHU ISA			X			
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA	X		X			
TRUSTEE KELI‘I AKINA		X	X			
TRUSTEE LUANA ALAPA			X			
TRUSTEE BRENDON LEE			X			
TRUSTEE KEOLA LINDSEY			X			
TRUSTEE JOHN WAIHE‘E			X			
CHAIRPERSON HULU LINDSEY			X			
TOTAL VOTE COUNT			9			
MOTION: [] UNANIMOUS [X] PASSED [] DEFERRED [] FAILED						
Motion passes with nine (9) YES votes and Zero (0) NO votes.						

Community Concerns and Celebrations

Chair Hulu Lindsey We do not have anyone signed up for public testimony but we do have one person signed up for community concerns. As a reminder, you will be given five (5) minutes to share your mana‘o. Your name will be called and your microphone will be unmuted when it is your turn to testify. If you are not audible, you will be muted and the next testifier will be called. Your name will be called again before the conclusion of the public testimony and the community concern section.

Germaine Meyers Good morning Chair Hulu, Ka Pouhana, and lāhui, my name is Germaine Meyers. I’m an OHA beneficiary for beneficiary advocacy and empowerment. I’m also a Nānākuli Hawaiian Homestead Lessee. Thank you for the opportunity to share my community concerns with you today. Chair and Trustees, last week I shared with you my concerns of Trustee Brendon Lee’s silence in his conflict of interest regarding a CLA red flag contract for \$2,598,000 that CLA classified as waste of funds. Today, I’d like to share with you another document of the Na‘i Aupuni website titled fiscal sponsorship agreement between Akamai Foundation and Na‘i Aupuni. Specifically, this document, this sponsorship agreement includes two conditions I have concerns about, conditions number five and number six. Condition number five states the following verbatim, termination in consultation with OHA, this agreement shall terminate if Edwin sponsor and OHA determine the objectives of the project can no longer be reasonably accomplished upon 30 days written notice to the Akamai Foundation by OHA and Na‘i Aupuni. Condition number six states verbatim, unclaimed funds, the manner of disposition of any restricted funds received under this agreement that are not used for project purposes shall be returned to OHA. I would like to repeat condition number six again verbatim. The manner of disposition of any restricted funds received under this agreement that are not used for project purposes shall be return to OHA.

What is the project purposes? Of course, it's a scope of services. Trustees, this sponsorship agreement consists of six pages and page six of this agreement is titled attachment A, President and Director Na'i Aupuni projected budget. What is the projected budget? It is the detail costs to fulfill the projected purposes. The projected budget on page six consists of six categories. This is the order of the categories from highest cost to lowest, rounded to thousands of dollars.

1. \$1,457,000 for governance 'Aha contract.
2. \$726,000 for additional attorney fees, any other consultants, or if any category above needs additional funding.
3. \$256,000 for a portion of election contract.
4. \$117,000 for referendum contract.
5. \$20,000 for independant election monitoring contract.
6. \$20,000 for independant referendum contract.

All six categories total the grant agreement of \$2,590,000. Let's go back to the highest cost category \$1,457,000 for governance 'Aha contract. What does the details say about this category? It says verbatim assume 62 working days, 40 delegates, 5 facilitators, 10 staff. Includes convention site and meals, stipend and travel costs, and includes 10% scaling. That's it, that's all it says for \$1.457 million: 40 delegates, four zero, 40. Trustee Brendon Lee spoke of being the Chairman of the governance 'Aha of 120 participants, he wasn't the Chairman of a 40 elected delegates 'Aha but the Chairman of 120 participants. When I looked into the 'Aha 120 participants it incurred over a four week period, I don't recall it happened on the weekends. Therefore, I calculated and assumed 20 working days. When you compare that and see instead of 62 working days of 40 elected delegates, what really happened was 20 working days of 120 participants. A waste of OHA trust funds. Again, a waste of OHA trust funds. If I do the math that comes to \$12,000 per participants for each of the 120 participants. Is that how much Trustee Lee was paid for 20 days to Chair 120 participants?

Executive Session‡

- A. Action Item BOT #21-12: Board Resolution Related to Acquisition Financing for 500 N. Nimitz Highway and 501 Sumner Street. Consultation with Board Counsel Robert G. Klein and Everett Ohta, OHA Assistant Senior Legal Counsel re: questions and issues pertaining to the boards powers, duties, privileges, immunities, and liabilities, pursuant to HRS 92-5(a)(4); Deliberations on the authority of persons designated by the board to conduct negotiations on the acquisition of public property, pursuant to HRS 92-5(a)(3).**
- B. Approval of Executive Session Minutes**
 1. **August 5, 2021**
 2. **September 16, 2021**

Chair Hulu Lindsey Can I get a motion to recuse ourselves into Executive Session pursuant to HRS§92-5.

Trustee Ahu Isa Moves to recuse into Executive Session.

Trustee Akaka Seconds the motion.

The Board recuses into Executive Session at 10:18 a.m.

Motion to recuse into executive session pursuant to HRS Section 92-5						
	1	2	'AE (YES)	'A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE LEI AHU ISA	X		X			
TRUSTEE DAN AHUNA			X			
TRUSTEE KALEI AKAKA		X	X			
TRUSTEE KELI'I AKINA			X			
TRUSTEE LUANA ALAPA			X			
TRUSTEE BRENDON LEE			X			
TRUSTEE KEOLA LINDSEY			X			
TRUSTEE JOHN WAIHE'E			X			
CHAIRPERSON HULU LINDSEY			X			
TOTAL VOTE COUNT			9			
MOTION: <input type="checkbox"/> UNANIMOUS <input checked="" type="checkbox"/> PASSED <input type="checkbox"/> DEFERRED <input type="checkbox"/> FAILED						
Motion passes with nine (9) YES votes and zero (0) EXCUSED vote.						

Board returns to open session at 11:35 a.m.

Announcements

Chair Hulu Lindsey Okay, our next BOT meeting will be held on October 7th at 10 am.

Adjournment

Trustee Ahuna Moves to adjourn the meeting.

Trustee Akaka Seconds the motion.

Adjournment							
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
LEINA'ALA	AHU ISA			X			
DAN	AHUNA	X		X			
KALEIHIKINA	AKAKA		X	X			
KELI'I	AKINA			X			

LUANA	ALAPA			X			
BRENDON KALEI'ĀINA	LEE			X			
KEOLA	LINDSEY			X			
JOHN	WAIHE'E			X			
CHAIR CARMEN HULU	LINDSEY			X			
TOTAL VOTE COUNT				9			

Chairperson Carmen Hulu Lindsey Adjourns the Board of Trustees meeting at 11:37.m.

Respectfully submitted,

Lehua Itokazu
Board Secretary

As approved by the Board of Trustees on December 9, 2021.

Carmen Hulu Lindsey
Chairperson, Board of Trustees

Office of Hawaiian Affairs
Meeting of the Board of Trustees
December 9, 2021
10:00 A.M.

V. New Business

- A. Action Item BOT#21-17: Resolution: Recognizing HŌKŪLANI
HOLT-PADILLA AS A MAMO MAKAMAE O KA PO‘E HAWAI‘I:
Precious Treasure of the Hawaiian People**



ACTION ITEM
Board of Trustees
December 9, 2021

BOT #21-17

Action Item Issue: **Approval of an OHA Board of Trustees' Honorary Resolution
Recognizing Hōkūlani Holt-Padilla as a Mamo Makamae o Ka Po'e
Hawaii: Precious Treasure of the Hawaiian People**

Prepared by:

Kalani Akana

Dec 3, 2021

Kalani Akana, Ph.D.
Pou Kukuna Mo'omeheu, Cultural Specialist

Date

Reviewed by:

Sylvia M. Hussey

Dec 3, 2021

Sylvia M. Hussey, Ed.D., Ka Pouhana
Chief Executive Officer

Date

Reviewed by:

Carmen Hulu Lindsey

Dec 3, 2021

Trustee Carmen Hulu Lindsey
Ke Kauhuhu o ke Kaupoku, Chairperson, Board of Trustees

Date

⁸ **Action Item BOT #21-17: Approval of an OHA Board of Trustees' Honorary Resolution Recognizing Hōkūlani Holt-Padilla as a Mamo Makamae o Ka Po'e Hawaii: Precious Treasure of the Hawaiian People**

I. Proposed Action

The OHA Board of Trustees approves an honorary resolution recognizing Hōkūlani Holt-Padilla as a Mamo Makamae o Ka Po'e Hawaii: Precious Treasure of the Hawaiian People at Attachment A.

II. Issue

Should the OHA Board of Trustees approve the attached honorary resolution.

III. Discussion

The Office of Hawaiian Affairs (OHA) in 2017, held its inaugural Nā Mamo Makamae o Ka Po'e Hawai'i: Living Treasures of the Hawaiian People, a Native Hawaiian community-driven event that honored seven master practitioners and knowledge keepers. The inaugural Living Treasures awardees were: Patience Nāmaka Bacon of O'ahu – for hula; Josephine Fergerstrom of Hawai'i Island – for lauhala weaving; Sam Ka'ai of Maui – for carving; Marie McDonald of Hawai'i Island – for lei making and kapa making; and Nainoa Thompson of O'ahu – for navigating. The inaugural cohort of awardees also includes two posthumous recognitions: Elizabeth Malu'ihī Ako Lee of Hawai'i Island – for lauhala weaving; Abraham "Puhipau" Ahmad of Hawai'i Island – for videography, documentary.

In 2019, the following five master practitioners and knowledge keepers were honored: Doreen Henderson – *kumu lei hulu*; Gordon "Umi" Kai – *master artisan and cultural practitioner*; Florence Pauleipoina'ole "Anakē Lolena" Nicholas – *native speaker*; Pualani Kanaka'ole-Kanahele, Ph.D. – *scholar, kumu hula, cultural practitioner*; and Jerry Walker – *lua master*.

In 2020 and 2021, the impacts of COVID-19 (e.g., gathering restrictions, venue closures) prevented the larger Nā Mamo Makamae, 200-attendee ballroom event as in the past. Trustees were advised that in the course of the neighbor island Board meetings, the opportunity to recognize master practitioners and knowledge keepers was available. Hōkūlani Holt-Padilla is known as a kumu hula, cultural leader, educator, playwright, composer, director and advocate for the environment and lāhui for nearly five decades and identified as Nā Mamo Makamae o Ka Po'e Hawai'i: Living Treasure(s) of the Hawaiian People.

IV. Recommendation

To approve an honorary resolution recognizing Hōkūlani Holt-Padilla as a Nā Mamo Makamae o Ka Po'e Hawaii: Precious Treasure of the Hawaiian People at Attachment A.

8 Action Item BOT #21-17: Approval of an OHA Board of Trustees' Honorary Resolution Recognizing Hōkūlani Holt-Padilla as a Mamo Makamae o Ka Po'e Hawaii: Precious Treasure of the Hawaiian People

V. Alternative Actions

- A.** To not approve Administration's recommended resolution
- B.** To approve an amended version of Administration's recommended resolution

VI. Funding

No funding is required.

VII. Timeframe

Immediate action is recommended.

VIII. Attachment - Honorary Resolution Recognizing Hokulani Holt-Padilla as a Mamo Makamae o ka Po'e Hawai'i: Precious Treasure of the Hawaiian People

RECOGNIZING HŌKŪLANI HOLT-PADILLA AS A
MAMO MAKAMAE O KA PO'E HAWAI'I:
Precious Treasure of the Hawaiian People

WHEREAS, Hōkūlani Holt-Padilla is known as a kumu hula, cultural leader, educator, playwright, composer, director and advocate for the environment and lāhui for nearly five decades; and,

WHEREAS, Hōkū is member of the Long family of Paukūkalo, Maui, her kupuna being Ida Pakulani Ka'aihue Kai'anui Long, kumu hula matriarch of the family; and,

WHEREAS, Hōkū has extended her family's hula tradition by graduating her son, Kauhilonohonua Padilla, and sister, Ulalia Woodside, as kumu hula through the traditional rites of the 'ūniki; and,

WHEREAS, Hōkū has taught hula in Maui since 1976 when she formed her hālau, Pā'ū o Hi'iaka, which has participated in cultural events such as the King Kamehameha Day Competition, Merrie Monarch Festival, Queen Ka'ahumanu Festival Competition, Maui Mall Hula Competition, Ka 'Aha Hula O Hālauaola World Conference on Hula, and the World Conservation Congress.

WHEREAS, Hōkū is the creative director for Maui's only invitational hula competition, Kū Mai Ka Hula; and,

WHEREAS, Hōkū co-founded the Lālākea Foundation in 1997 along with Kumu Hula Pualani Kanaka'ole Kanahale and Kumu Hula Leina'ala Kalama Heine. Lālākea Foundation perpetuates Hawaiian cultural practices through Ka 'Aha Hula o Hālauaola and a myriad of stage productions which expand and elevate Hawaiian culture and practices through hula and chant; and,

WHEREAS, said Lālākea Foundation was the founding organization of the 2001 Ka 'Aha Hula O Hālauaola, World Conference on Hula and which was subsequently convened in 2005, 2009, and 2014; and,

WHEREAS, as a cultural leader, in 1994 Hōkū also founded the nonprofit organization Kauahea Inc. to preserve and perpetuate the Hawaiian language, arts, traditions and spiritual practices. Many of Kauahea's educational activities and programs revolve around the hula; and,

WHEREAS, through Kauahea Inc. Hōkū formed, Nā Kinimakalehua, a consortium of Kumu Hula (Hula Masters) who gather together to create new performing art works which bring forward the traditional and contemporary stories of Hawai'i through dance, chant, storytelling, and dramatic interpretation; and,

WHEREAS, under Hōkū's inspiration and leadership Nā Kinimakalehua significantly increased interest and appreciation for the mo'olelo (story, history) and mele (chant, song) of Maui through

its productions: Kahekili-Maui's Sacred Chief, Maui The Demi-God, Maui Moonlight Serenade, Nā Mele O Ke Aupuni – The Songs of the Nation, and Kūlanihāko'i-Living Waters; and,

WHEREAS, Hōkū became the first cultural programs director at the Maui Arts & Cultural Center, which she held for 14 years, bringing Hawaiian culture-based presentations to Maui and expose the people of Maui to cultures of the world; and

WHEREAS, as an educator and dedicated parent, Hōkū was a founding member and director of the Pūnana Leo O Maui Hawaiian Language Preschool; and,

WHEREAS, because of her commitment to the perpetuation of the Hawaiian language served on the City and County of Maui's Street Names Commission; and

WHEREAS, Hōkū was the first Maui site coordinator for Nā Pua No'eau, The Center for Gifted and Talented Native Hawaiian Children; and,

WHEREAS, she continues to educate and nurture learners of the Hawaiian language and culture in her role as director of the Ka Hikina O Ka Lā and Hawai'i Papa O Ke Ao programs at the University of Hawai'i Maui College; and,

WHEREAS, as an advocate for the environment and native rights, Hōkū supported the struggles championed by the Protect Kaho'olawe 'Ohana and by 'Īlio'ulaokalani; and

WHEREAS, Hōkū was the culture and education manager for the Kaho'olawe Island Reserve Commission; and,

NOW, THEREFORE, BE IT RESOLVED, by the Board of Trustees of the Office of Hawaiian Affairs on, this 11th day of August 2021, Recognizing Hōkūlani Holt-Padilla as a Mamo Makamae o ka Po'e Hawai'i: Precious Treasures of the Hawaiian People; and

BE IT FURTHER RESOLVED, that a certified copy of this resolution be transmitted to Hōkūlani Holt Padilla as well as the Governor of the State of Hawai'i, President of the State Senate, Speaker of the State House of Representatives, Chair of the State Senate subject matter committee on Hawaiian Affairs, Chair of the State House subject matter committee on Hawaiian Affairs, University of Hawai'i President and Chancellors, and all County Mayors.

Office of Hawaiian Affairs
Meeting of the Board of Trustees
December 9, 2021
10:00 A.M.

V. New Business

B. Committee on Resource Management

- 1. Action Item RM#21-18: Accept Administration's Recommendation
Implementation Report for the CliftonLarsonAllen OHA & LLCs
Contrast and Disbursement Review Report**

OFFICE OF HAWAIIAN AFFAIRS
Committee on Resource Management (RM)
COMMITTEE REPORT

November 30, 2021

The Honorable Carmen Hulu Lindsey, Chair
Board of Trustees
Office of Hawaiian Affairs

Chair Lindsey,

Your Committee on Resource Management, having met on November 30, 2021, and after full and free discussion, recommends approval of the following action to the Board of Trustees:

Action

To accept and implement the Recommendations Implementation Report for CliftonLarsonAllen OHA & LLCs Contract and Disbursement Review, November 2021, as attached.

Attachment(s):


A) RM ROLL CALL VOTE SHEET

ACTION ITEM RM #21-18: Accept and Implement the Recommendations Implementation Report for CliftonLarsonAllen OHA & LLCs Contract and Disbursement Review, November 2021

B) ACTION ITEM RM #21-18: Accept and Implement the Recommendations Implementation Report for CliftonLarsonAllen OHA & LLCs Contract and Disbursement Review, November 2021

**FILE TOO LARGE for eSign - please refer to the
11/30/2021 RM Electronic Folder at <https://www.oha.org/rm/>**

Respectfully submitted:



Trustee John Waihe'e, IV, RM Chair

EXCUSED

Trustee Luana Alapa, RM Vice Chair



Trustee Leina'ala Ahu Isa, Member



Trustee Dan Ahuna, Member



Trustee Kaleihikina Akaka, Member

EXCUSED

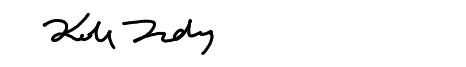
Trustee Keli'i Akina, Member



Trustee Brendon Kalei'aina Lee, Member



Trustee Carmen Hulu Lindsey, Member



Trustee Keola Lindsey, Member

Office of Hawaiian Affairs
560 N Nimitz Hwy., Ste. 200
Honolulu, HI 96817

Roll Call Vote Sheet

COMMITTEE ON RESOURCE MANAGEMENT (RM)	DATE: November 30, 2021 MOTION: 2:23 p.m. VOTE: 2:24 p.m.
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AGENDA ITEM:

V. New Business

A. ACTION ITEM RM #21-18: Accept and Implement the Recommendations Implementation Report for CliftonLarsonAllen OHA & LLCs Contract and Disbursement Review, November 2021

MOTION:

To accept and implement the Recommendations Implementation Report for CliftonLarsonAllen OHA & LLCs Contract and Disbursement Review, November 2021, as attached.

MOTION							Motion: 2:23 p.m. Vote: 2:24 p.m.
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
LEINA'ALA	AHU ISA			X			
DAN	AHUNA			X		1; KANALUA 2; 'AE = 'AE	
KALEIHIKINA	AKAKA		2	X			
KELI'I	AKINA						EXCUSED
RM VICE CHAIR LUANA	ALAPA						EXCUSED
BRENDON KALEI'ĀINA	LEE			X			
CARMEN HULU	LINDSEY	1		X			
KEOLA	LINDSEY			X			
RM CHAIR JOHN	WAIHE'E			X			
TOTAL VOTE COUNT				7	0	0	2

VOTE: [X] UNANIMOUS [] PASSED [] DEFERRED [] FAILED

Office of Hawaiian Affairs
Meeting of the Board of Trustees
December 9, 2021
10:00 A.M.

V. New Business

2. Action Item BAE#21-06: 2022 OHA Legislative Bill Package†

*Committee Report will be sent to you as soon as it becomes available

Office of Hawaiian Affairs
Meeting of the Board of Trustees
December 9, 2021
10:00 A.M.

V. New Business

C. Action Item BOT#21-18: Approve and Implement the OHA Policy Framework (1st reading)




ACTION ITEM


BOARD OF TRUSTEES

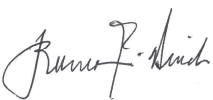
December 9, 2021

BOT #21-18


Action Item Issue: Approve and Implement the OHA Policy Framework

Prepared by:  Dec 2, 2021
Sylvia M. Hussey, Ed.D. Date
Ka Pouhana, Chief Executive Officer

Reviewed by:  Dec 2, 2021
Casey K. Brown Date
Ka Pou Nui, Chief Operating Officer

Reviewed by:  Dec 2, 2021
Ramona G. Hinck Date
Pou Kāko‘o Ho‘opono Kūikawā, Interim Controller &
Ka Pou Kihi Kanaloa Wai, Chief Financial Officer

Reviewed by:  Dec 2, 2021
Raina Gushiken Date
Ka Paepae Puka, Senior Legal Counsel

Reviewed by:  Dec 3, 2021
Trustee Carmen Hulu Lindsey Date
Ke Kauhuhu o ke Kaupoku
Chairperson of the Board of Trustees

I. Proposed Actions

Motion #1

Approve the OHA Policy Framework, based on the approved Board Governance Framework, with the following components: 1) L-Lāhui Level policies; 2) T-Trustee Level policies; 3) C-CEO Level policies; 4) Inventory of Policies; 5) Business Processes (listed within each policy); 6) Standard Operating Procedures for each business process; and 7) Systems, documentation, desktop procedures, manuals as depicted at Attachment A.

Motion #2

Approve the policy guidelines as contained in the newly drafted Policy of Policies at Attachment B.

II. Issue

Whether or not the Board of Trustees (BOT) will approve the: A) OHA policy framework, based on the approved Board Governance Framework, with the following components: 1) L-Lāhui Level policies; 2) T-Trustee Level policies; 3) C-CEO Level policies; 4) Inventory of Policies; 5) Business Processes (listed within each policy); 6) Standard Operating Procedures for each business process; and 7) Systems, Documentation at Attachment A; and B) Policy Guidelines as contained in the newly drafted Policy of Policies at Attachment B.

III. Background and Discussion

This action item is a result of the following memos to the Board and/or Board workshops regarding an OHA policy framework: 1) - February 7, 2021 Memo - Introduction of a Proposed Policy Framework for OHA and Facilitated Discussion re: Development of a T-Level Grant Policy; 2) – May 3, 2021 Memo; 3) May 6, 2021 Presentation Workshop; 4) November 4, 2021 Presentation Workshop; and 5) November 18, 2021 Presentation Workshop.

A. Policy Framework: The Why? - Board Governance Framework. In January 2019, the Board approved the formation of a Permitted Interaction Group (PIG) to: Investigate various elements of governance frameworks and models, including but not limited to cultural, indigenous, native, national and international contexts.

The PIG was established with: 1) Trustee Brendon Kalei‘āina Lee as Project Sponsor and Chair; 2) Trustee Colette Machado as Business Process Owner and Vice Chair of the PIG; and 3)



Lahui

**Constitution,
Chapter 10**

By-Laws

Policies

**Supporting
Documents, Practices**

Figure 1: Board Governance Framework

Action Item BOT #21-18: Approve and Implement the OHA Policy Framework

Trustees Robert Lindsey¹ and John Waihee² as members. The PIG was supported by Trustee Machado, Lee, Lindsey and Waihee's Aides; and Administration, then Ka Pouhana, Kamana`opono Crabbe, then Ka Pou Nui, Sylvia Hussey and staff.

The PIG presented its final report and recommendations to the Board of Trustees (BOT) at its March 28, 2019 meeting; and on April 4, 2019, via Action Item BOT# 19-04, the BOT approved the five elements of OHA's Board Governance Framework: 1) Identity; 2) Values and Mana; 3) Statutory Basis; 4) Policies; and 5) Supporting Documents and Practices (Operations).

Implementation of a policy framework is a mechanism to operationalize the approved Board Governance Framework.

B. Executive Policy Manual

The Executive Policy Manual (EPM), as depicted at right, was revised by the Board of Trustees in February 2012. Subsequent policy changes (via action item) were tracked by Corporate Counsel; who also reviewed new policies developed since 2012; and the application of policy to various organization actions. CC has since incorporated all EPM impacted policy changes into one new EPM document and will issue an updated document to the BOT.

Once the new policy framework is approved, Administration will: map, crosswalk, and migrate policies and/or policy language from the EPM to the new Policy Framework, eventually sunseting the EPM document itself; and create and populate a new electronic policy framework location, accessible to internal and external stakeholders.

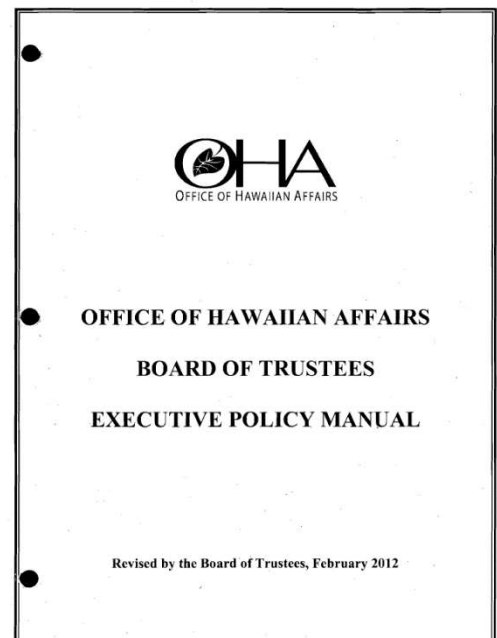


Figure 2: Executive Policy Manual

C. Policy Framework Element Development via Permitted Interaction Groups

After the approved Board Governance Framework was approved, the Board's Permitted Interaction Group (PIG) work continued.

INTENTIONALLY LEFT BLANK

¹ Interim Chair of the Resource Management Committee at the time of the formation of the Permitted Interaction Group

² Chair of the Beneficiary, Advocacy and Empowerment Committee

- 1. L-Lāhui Level Policies PIG.** On April 4, 2019, via Action Item #19-05, the BOT approved the formation of a Permitted Interaction Group to investigate the development of L-Lāhui level policies for OHA's Board Governance Framework.

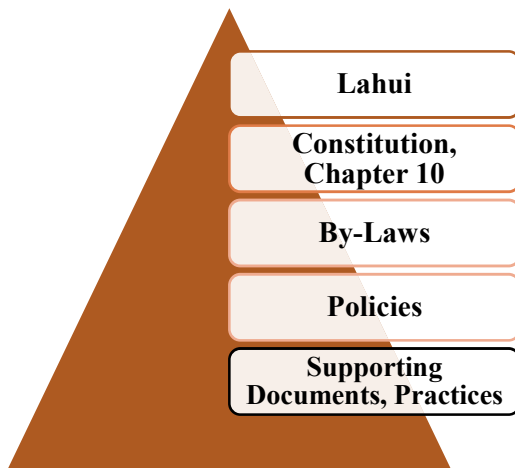


Figure 3: Board Governance Framework

The purview of the PIG was for the Board of Trustees (BOT), BOT staff and OHA Administration staff to work together to: (1) Investigate the development of L-Lāhui policies for OHA's Board Governance Framework, (2) Establish consistent policy formulation, format, review and update parameters, mechanisms and processes; and (3) Integrate the developed policies into the Board Governance Framework.

Via Action Item #19-06, at the May 30, 2019 BOT meeting, the Board approved the L-Lāhui Level Policies: (1) E Mālama (to protect); (2) E Ho'omau (to perpetuate); (3) E Pūpūkahi i Holomua (to unite in order to progress); (4) E 'Imi'ike (to seek knowledge); (5) E Ho'oulu Lāhui (to grow the Lāhui), developed in accordance with the approved PIG purview.

- 2. Board By-Laws PIG.** Via Action Item #19-07, at the May 30, 2019 BOT meeting, the Board approved the formation of a new PIG to continue the implementation of the Board Governance Framework elements. The purview of the new PIG was for the Board of Trustees (BOT), BOT staff and OHA Administration staff to work together to: (1) Investigate the alignment and update of existing BOT By-Laws and related documents; (2) Establish consistent format, review and update parameters, mechanisms and processes; and (3) Integrate the developed BOT By-Laws and related documents into the Board Governance Framework.

On October 17, 2019, the Board, extended the Board of Trustees By-Laws PIG to no later than January 31, 2020. The PIG distributed its report to the BOT at its January 23, 2020 meeting; and held discussion about the report, including the related red-line and clean attachments (e.g., by-laws, appendices), at the February 6, 2020 Board meeting. The report was discussed and one additional edit (e.g., definition of public records in Article XVI Confidentiality) made. Via Action Item BOT #20-01, at the February 20, 2020 Board meeting, the BOT By-Laws were approved after a first reading; and subsequently approved after a second reading at the March 5, 2020 Board meeting.

- 3. Incorporating PIG.** Incorporation of completed and approved work products of the Board Governance Framework and alignment and update of existing Board governance documents PIG was approved via Action Item BOT #19-08 at the May 30, 2019 meeting. The extension via Action Item #19-18 at the November 7, 2019 BOT meeting extended the work to June 30, 2020. No further action was taken to extend the end date and therefore, the time for the authorized work expired (June 30, 2020) and this PIG is closed.

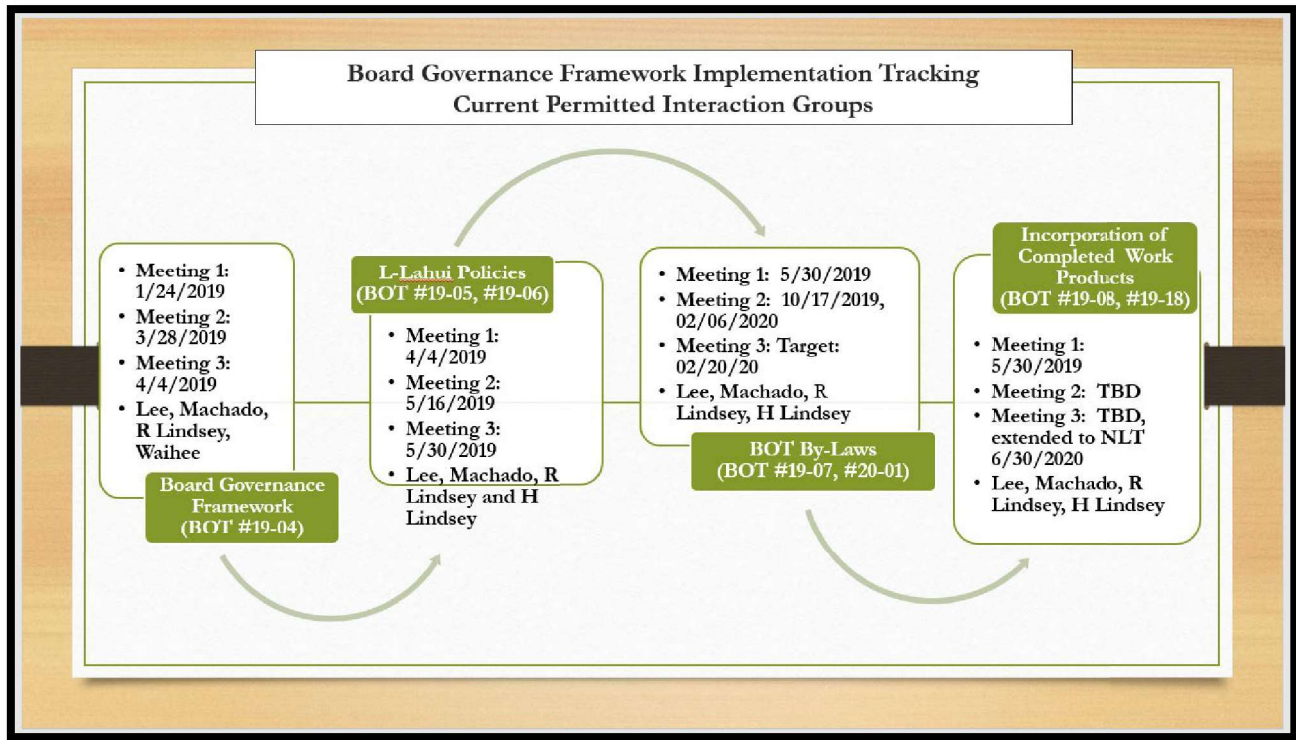


Figure 4: Board Governance Framework Development Tracking

- 4. Trustee Level Policies PIG.** Via Action Item BOT #20-05: Approve the formation of a Permitted Interaction Group to investigate the development of T-Level Trustee policies for OHA's Board Governance Framework, September 10, 2020, T-Level Trustee policy work began. The purview of the PIG was for the Board of Trustees (BOT), BOT staff and OHA Administration staff to work together to: (1) Investigate the alignment and update of existing T-Trustee level Investment, Debt, Spending, Kaka'ko Makai and development of Endowment specific policies and related documents; (2) Establish consistent format, review and update parameters, mechanisms and processes; (3) Review the implementation of the specified T-Trustee level policies; (4) Determine the scope of specified T-Trustee level policies, including delegation of policies to the C-CEO level; and (5) Integrate the specified T-Trustee level policies and related documents into the Board Governance Framework.

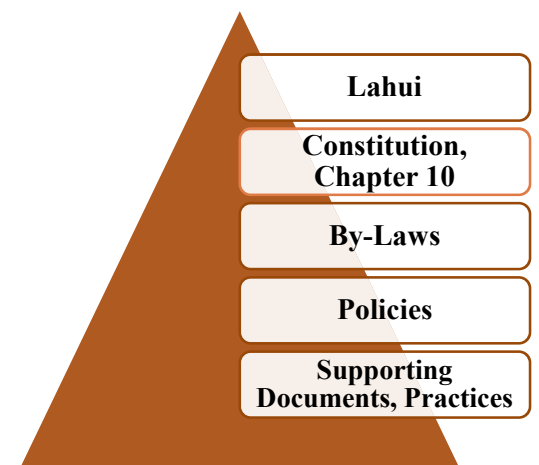


Figure 5: Board Governance Framework

Action Item BOT #21-18: Approve and Implement the OHA Policy Framework

Permitted Interaction Group – Members. The membership of the Permitted Interaction Group was: (a) Trustee Brendon Kalei‘aina Lee; (b) Trustee Colette Machado; (c) Trustee Robert K. Lindsey, Resource Management Committee, Vice Chairperson; and (d) Trustee John D. Waihe‘e, IV. Trustee Lee served as the Chair of the Permitted Interaction Group and Trustee Machado served as its Vice Chair.

Permitted Interaction Group - Term/Duration. The term of the Permitted Interaction Group expired at the completion of the assigned tasks or at the discretion of the Chair of the Board of Trustees, subject to later adjustment, but in no event later than November 4, 2020.

At the October 22, 2020 Board meeting, the report was distributed and no further discussion was held at the October 29, 2020 Board meeting, as there were no recommendations from the PIG.

D. Development of Policy Framework Elements

Based on PIG work in approving the Board Governance Framework elements and the subsequent L-Lāhui level policies, BOT By-laws and the initial T-Trustee level policies work, approval of the OHA Policy Framework is comprised of the following elements: 1) L-Lāhui Level policies; 2) T-Trustee Level policies; 3) C-CEO Level policies; 4) Inventory of Policies; 5) Business Processes; 6) Standard Operating Procedures; 7) Systems, Documentation

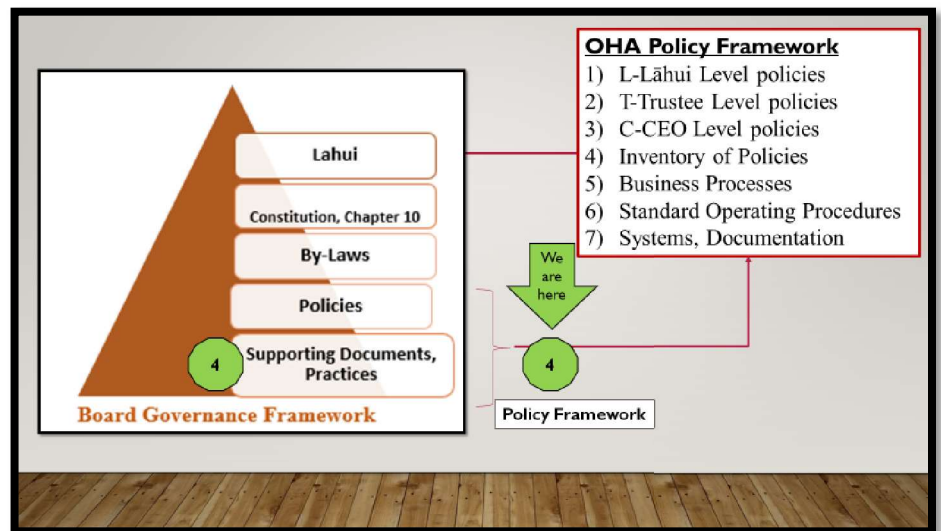
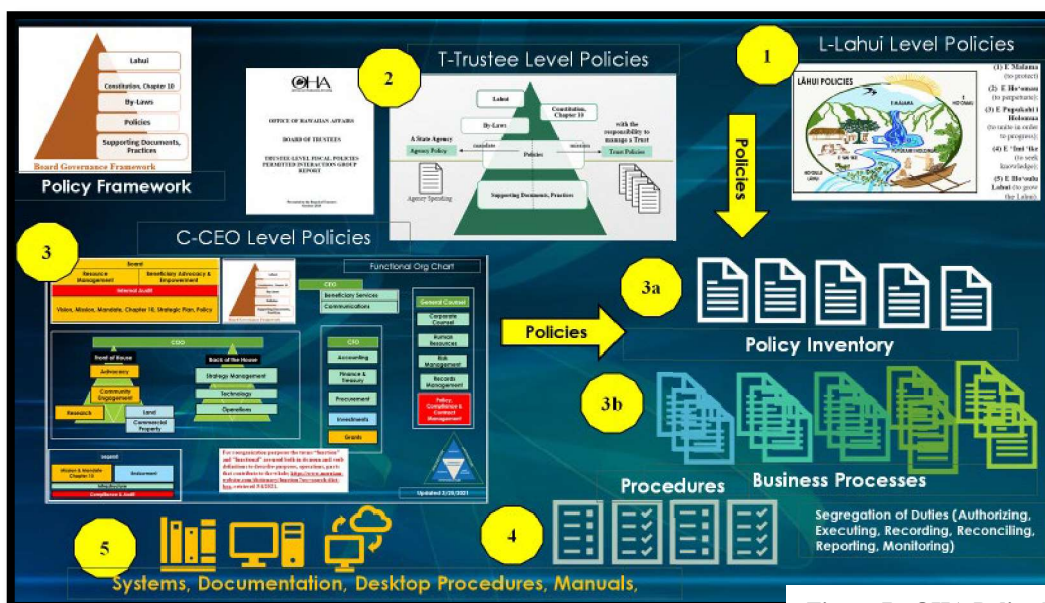


Figure 6: OHA Policy Framework Elements (Depiction 1)



Processes (listed within each policy); 6) Standard Operating Procedures for each business process; and 7) Systems, documentation, desktop procedures, manuals as depicted below.

Figure 7: OHA Policy Framework Elements (Depiction 2)

E. Policy Guidelines, in a Policy of Policies

To operationalize the policy framework, Administration is also recommending seven (7) policy guidelines for approval, contained

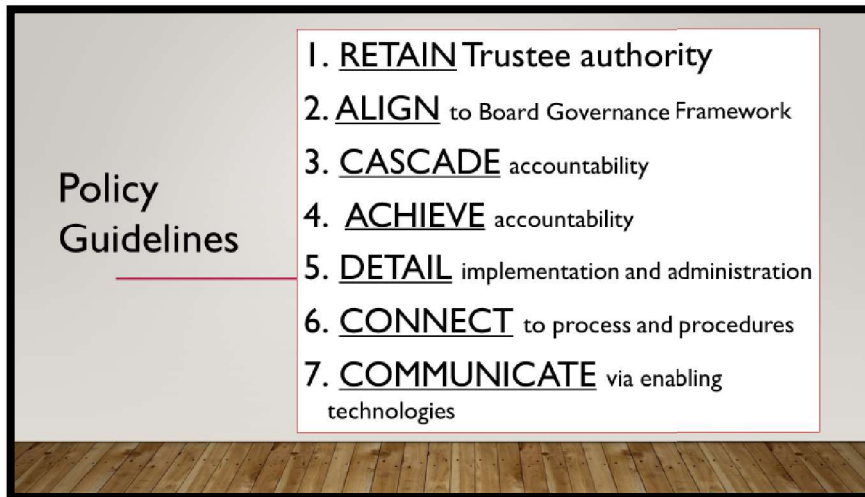


Figure 8: Policy Guidelines, Included in the Policy of Policies

The purpose of this policy is to provide overarching policy guidelines, definitions and accountabilities to aid in policy development and implementation such that policies: 1) Retain Trustee authority unless specifically delegated; 2) Align to the Board Governance Framework in support of the OHA's mission; 3) Cascade to consistent accountability levels (e.g., Board, Administration); 4) Achieve accountability by identifying the responsible parties; 5) Detail implementation and administration;

6) Connect to related business processes and procedures; and 7) Communicate clear and

concise information by leveraging technology.

F. Continuing Discussion re: Retention and Delegation of Authority – Trustees

Administration recommends that Trustees continue workshop discussion(s) re: explicit (vs. implicit) retention or delegation of authority, as determined by HRS Chapter 10; therefore, no action is recommended in this action item.

Administration will bring forward additional details and examples in a subsequent workshop for further Trustee consideration and discussion.

IV. Funding Source

Not applicable, no dedicated funding needed to approve the OHA's Policy Framework (Attachment A) and policy guidelines contained in the Policy of Policies (Attachment B).

IV. Recommended Actions

Based on the approved Board Governance Framework and subsequent policy work and related workshops, Administration recommends the Board:

A) Approve the OHA Policy Framework, based on the approved Board Governance Framework, with the following components: 1) L-Lāhui Level policies; 2) T-Trustee Level policies; 3) C-CEO Level policies; 4) Inventory of Policies; 5) Business Processes (listed within each policy); 6) Standard Operating Procedures for each business process; and 7) Systems, documentation, desktop procedures, manuals as depicted at Attachment A; and

B) Approve the policy guidelines as contained in the newly drafted Policy of Policies at Attachment B.

Action Item BOT #21-18: Approve and Implement the OHA Policy Framework

V. Time Frame

Implementation of the OHA Policy Framework can be done as soon as Board approval is given at the 2nd reading. As also noted earlier: Once the new policy framework is approved, Administration will map, crosswalk, and migrate policies and/or policy language from the EPM to the new Policy Framework, eventually sunsetting the EPM document itself and creating and populating a new electronic policy framework location, accessible to internal and external stakeholders.

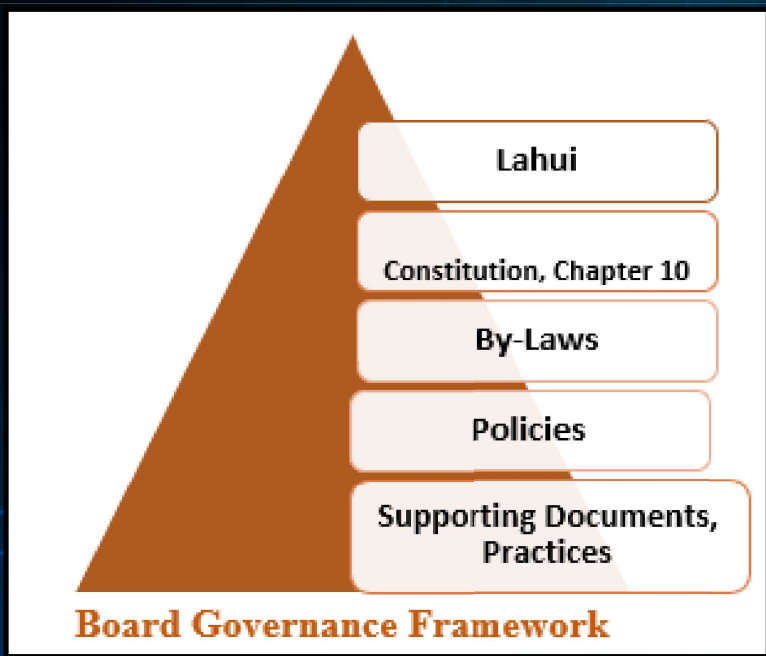
VI. References

- A. **Memos & Workshops (5):** February 6, 2021, May 6, 2021, May 25, 2021, November 4, 2021 and November 18, 2021.
- B. **Action Item BOT #20-01:** Approve the Office of Hawaiian Affairs Board of Trustees' Updated By-Laws, March 5, 2020
- C. **Action Item BOT #19-06:** Approve L-Lāhui Level Policies: (1) E Mālama (to protect); (2) E Ho'omau (to perpetuate); (3) E Pūpūkahi Holomua (to unite in order to progress); (4) E 'Imi 'Ike (to seek knowledge); (5) E Ho'oulu Lāhui (to grow the Lāhui) as Detailed in Attachments 2 to 6, Respectively, May 30, 2019
- D. **Action Item BOT #19-04:** Approve the Five (5) Board Governance Framework Elements, April 4, 2019

VII. Attachments

- A. OHA Policy Framework
- B. Policy guidelines as contained in the newly drafted Policy of Policies

Attachment A – Policy Framework

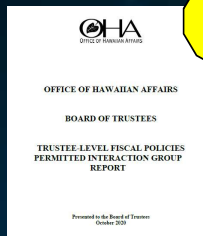
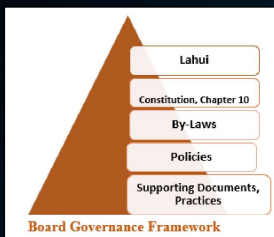


OHA Policy Framework

- 1) L-Lāhui Level policies
- 2) T-Trustee Level policies
- 3) C-CEO Level policies
- 4) Inventory of Policies
- 5) Business Processes
- 6) Standard Operating Procedures
- 7) Systems, Documentation

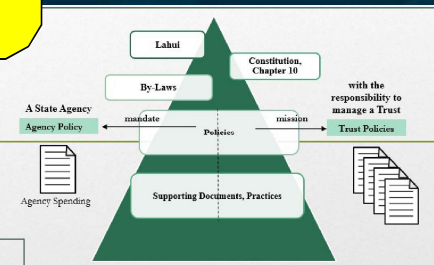
Depiction #1

Attachment A – Policy Framework



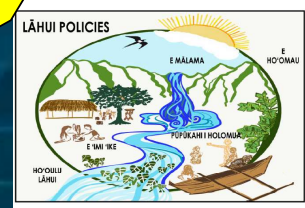
2

T-Trustee Level Policies



L-Lahui Level Policies

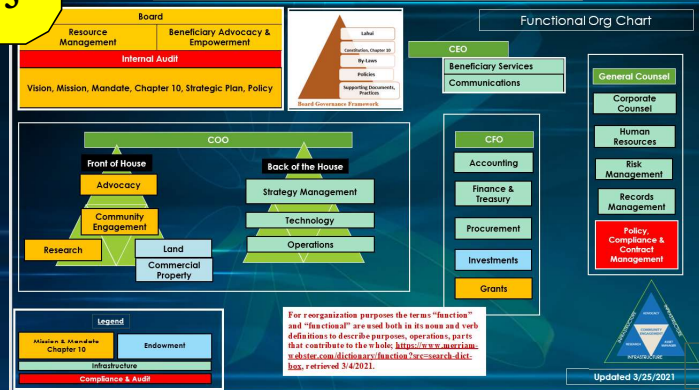
1



- (1) E MALAMA (to protect)
- (2) E HO'OMAU (to perpetuate)
- (3) E PUPUKAHI I HOLOMA (to unite in order to progress)
- (4) E 'IMI 'IKE (to seek knowledge)
- (5) E HO'OUU LAHUI (to grow the Lahui)

Policies

C-CEO Level Policies



3

3a

Policies



3b



Standard Operating Procedures

Segregation of Duties (Authorizing, Executing, Recording, Reconciling, Reporting, Monitoring)

4



Segregation of Duties (Authorizing, Executing, Recording, Reconciling, Reporting, Monitoring)

Depiction #2

5





Policy Guidelines, Policy of Policies

Subject: Provides overarching policy guidelines, definitions and accountabilities to aid in the implementation of the policy framework as a mechanism to operationalize the approved Board Governance Framework.

Effective Date: Upon 2nd reading of the Policy by the Board of Trustees

Scope: Organization

Date Reviewed/Revised: 2nd reading date of the Policy by the Board of Trustees

Responsible Organizational Unit: Board of Trustees

Next Scheduled Review Date: No later than two (2) years from the effective date, unless circumstances warranted otherwise (e.g., Chapter 10 change).

Policy Administrator or Owner: Board Chair

I. POLICY AND GENERAL STATEMENT

It is the policy of the Office of Hawaiian Affairs (OHA) to operationalize the Board Governance Framework consisting of the following five elements: 1) Identity; 2) Values and Mana; 3) Statutory Basis; 4) Policies; and 5) Supporting Documents and Practices (Operations) in a policy-based manner.

Elements of the OHA Policy Framework, based on the approved Board Governance Framework, including the following components: 1) L-Lāhui Level policies; 2) T-Trustee Level policies; 3) C-CEO Level policies; 4) Inventory of Policies; 5) Business Processes (listed within each policy); 6) Standard Operating Procedures for each business process; and 7) Systems, documentation, desktop procedures and manuals.

II. POLICY GUIDELINES

The purpose of this policy is to provide overarching policy guidelines, definitions and accountabilities to aid in policy development and implementation such that policies: 1) Retain Trustee authority unless specifically delegated; 2) Align to the Board Governance Framework in support of the OHA's mission; 3) Cascade to consistent accountability levels (e.g., Board, Administration); 4) Achieve accountability by identifying the responsible parties; 5) Detail implementation and administration; 6) Connect to related business processes and procedures; and 7) Communicate clear and concise information by leveraging technology.



II. DEFINITIONS

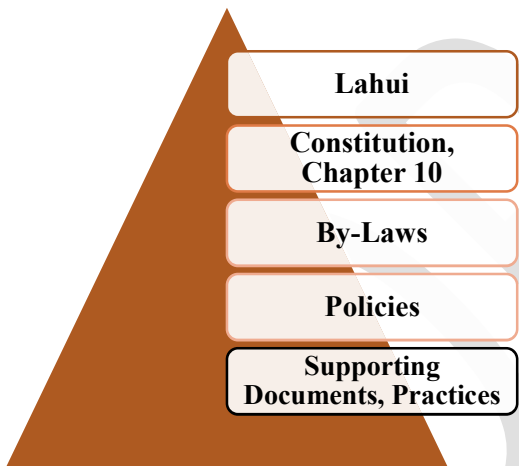
- A. Lāhui:** A term or descriptor that should not be conceived of as having multiple meanings, but rather as having a meaning that encompasses and includes concepts that require multiple words in English; and have different meanings such as “nation” and “race.” In using the word “lāhui,” we did not mean “the nation” or “the race” or “the people.” Rather, when used, the word “lāhui,” means the inclusive broad concept of “lāhui,” which includes the English expressed concepts of “nation,” “race,” and “people.”
- B. Governance:** Establishment of policies, and continuous monitoring of their proper implementation, by the members of the governing body of an organization. It includes the mechanisms required to balance the powers of the members (with the associated accountability), and their primary duty of enhancing the prosperity and viability of the organization.
- C. Policy:** Prudence or wisdom in the management of affairs; management or procedure based primarily on material interest; a definite course or method of action selected from among alternatives and in light of given conditions to guide and determine present and future decisions; a high-level overall plan embracing the general goals and acceptable procedures especially of a governmental body.¹
- D. L-Lāhui Level Policy:** L-Lāhui level policies articulate the Hawaiian cultural foundation of the organization as a basis for the *kaumaha* (heavy weight, sadness) or significant *kuleana* (responsibility) to normalize Hawaiian language, protect and exercise native rights regarding ‘āina, water, wahi pana and iwi kupuna, strengthen ‘ohana and kaiāulu, perpetuate Hawaiian culture, knowledge and practices and engage in global, international indigenous contexts.
- E. T-Trustees Level Policy:** T-Trustee level policies would articulate broad, systemic, strategic, overarching policies that are attributed to OHA’s Trustee role as a result of the Constitution and Chapter 10 purposes and duties (e.g., fiduciary, care, obedience, code of ethics); and focus on statutory and strategic perspectives.
- F. C-Level Policy:** C-CEO level policies guide and direct operations such as facilities, health, safety, compensation, recruitment, procurement, contracting, technology, data retention, asset protection, risk management.
- G. Policy Initiator:** The Board Chair or if delegated, the Administrator, who identifies an organization level issue and assigns the development of a policy proposal.
- H. Policy Administrator or Owner:** The Policy Administrator (or Owner) is the Board Chair or if delegated, the Administrator, whose jurisdiction covers the subject matter of the policy.
- I. Process:** A series of actions that produce something or that lead to a particular result.

¹ <https://www.merriam-webster.com/dictionary/policy>, retrieved October 31, 2021



- J. Procedure:** A guideline or series of interrelated steps in a process: taken to help implement the policy; should identify and link to the specific policy(ies) and process(es); is written in a consistent format that is easy to follow and accessible by those who need to follow the procedures; and should be reviewed and updated as necessary to ensure agreement with the most revision of the policy. Procedures related to technical systems (e.g., Oracle Fusion, business travel) should be developed and implemented at the time of the system implementation.
- K. Practice:** The action(s) of actors in the policy system that: complete or carry out implementation activities or performance of the procedure (i.e., practice); should be compliant with the written procedure(s); and understands that non-compliance (i.e. misalignment of procedure and practice) introduces risk (e.g., reputation, internal control, legal) to the organization and undermines the integrity of policy(ies), process(es), and procedure(s).
- L. Stakeholder:** Internal (e.g., employees, administration, board staff, Board of Trustees) and/or external (e.g., beneficiaries, contractors) community members, who are affected by the policy developed and implemented.

III. MO‘OKŪ‘AUHAU – Board Governance Framework



On April 4, 2019, via Action Item BOT# 19-04, the Board of Trustees (BOT) approved the five elements of OHA’s Board Governance Framework: 1) Identity; 2) Values and Mana; 3) Statutory Basis; 4) Policies; and 5) Supporting Documents and Practices (Operations).

Implementation of the policy framework is the approved mechanism to operationalize the approved Board Governance Framework levels labeled “Policies” and “Support Documents, Practices”.

IV. SCOPE AND DELEGATION OF AUTHORITY

- A. Hawaii Revised Statutes, Chapter 10 [§10-1]** Declaration of purpose. (a) The people of the State of Hawai‘i and the United States of America as set forth and approved in the Admission Act, established a public trust which includes among other responsibilities, betterment of conditions for Native Hawaiians. The people of the State of Hawai‘i reaffirmed their solemn trust obligation and responsibility to native Hawaiians and furthermore declared in the state constitution that there be an office of Hawaiian affairs to address the needs of the aboriginal class of people of Hawaii. (b) It shall be the duty and responsibility of all state departments and instrumentalities of



state government providing services and programs which affect native Hawaiians and Hawaiians to actively work toward the goals of this chapter and to cooperate with and assist wherever possible the office of Hawaiian affairs.

- B. Hawaii Revised Statutes, [§10-3]** Hawai‘i Revised Statutes (HRS) Chapter 10 provides that OHA is meant to address the needs of the Native Hawaiian people, including: (1) The betterment of conditions of native Hawaiians; (2) The betterment of conditions of Hawaiians; (3) Serving as the principal public agency responsible for the performance, development, and coordination of programs and activities relating to native Hawaiians and Hawaiians; except that the Hawaiian Homes Commission Act, 1920, as amended, shall be administered by the Hawaiian Homes Commission; (4) Assessing the policies and practices of other agencies impacting on native Hawaiians and Hawaiians, and conducting advocacy efforts for native Hawaiians and Hawaiians; (5) Applying for, receiving, and disbursing, grants and donations from all sources for native Hawaiian and Hawaiian programs and services; and (6) Serving as a receptacle for reparations.²
- C. Retention of Authority:** The Board of Trustees retains all powers, duties and responsibilities as outlined in Chapter 10, subject to specific delegation(s) of authority, documented in policy.
- D. Delegation of Authority:** The Board of Trustees may delegate policy development, implementation, monitoring and evaluation activities to Administrator, who may then further delegate to operational functions, units and systems. Both policy/authority delegations—BOT to Administrator and subsequently to Operations---shall be documented in policy and communicated and updated in accordance with the specific policy.

IV. RELATED POLICIES

- A. TBD - Policy B-2021-002: Retention and Delegation of Authority – Trustees*
- B. TBD - Policy C-2021-001: Retention and Delegation of Authority – Administration*

V. CONTACTS

The Policy Administrator or Owner is:

Organizational Unit	Position
Board of Trustees	Board Chair

² HRS §10-3; see also HRS §10-1.

VI. POLICY FRAMEWORK

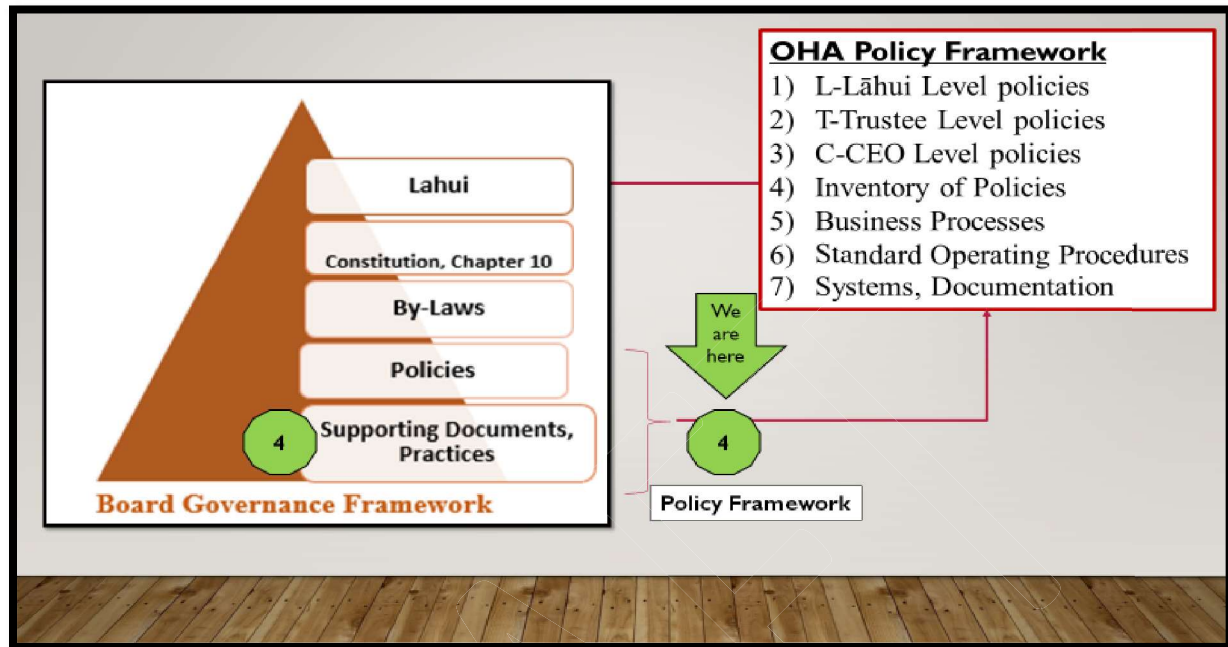


Figure 1: OHA Policy Framework Elements (Depiction 1)

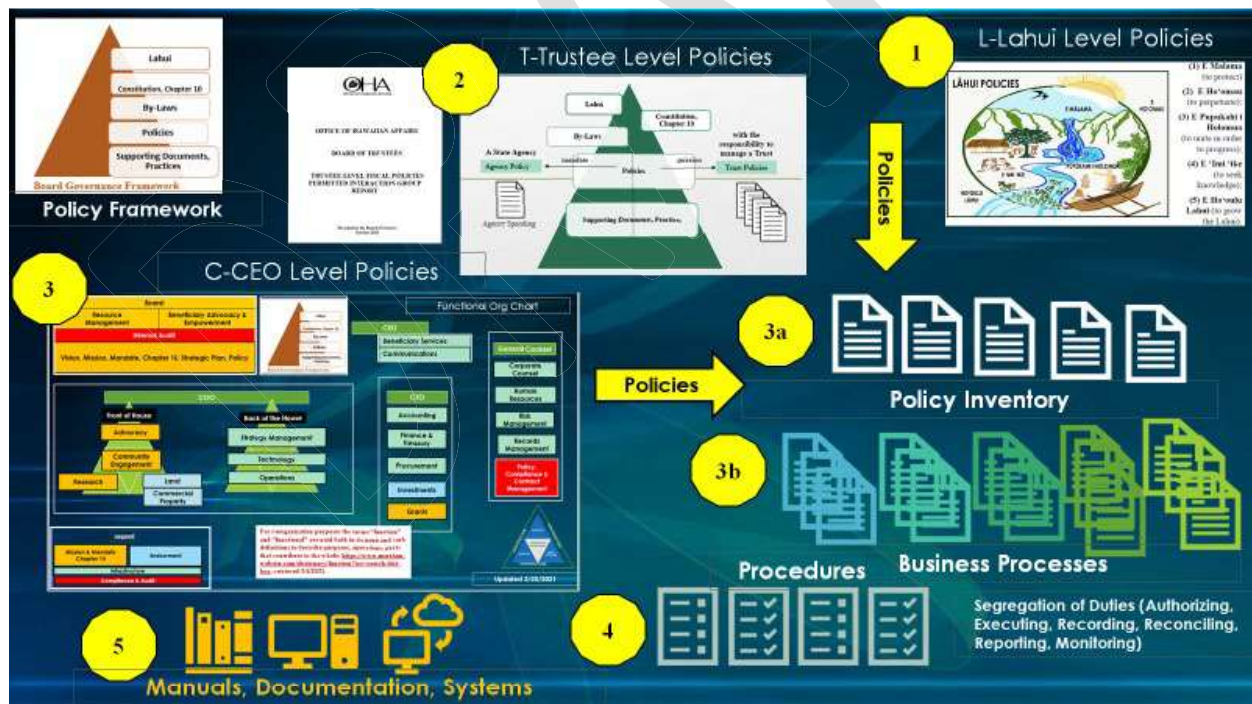


Figure 2: OHA Policy Framework Elements (Depiction 2)

Office of Hawaiian Affairs
Meeting of the Board of Trustees
December 9, 2021
10:00 A.M.

V. New Business

**D. Presentation: OHA Logo & Branding, Alice Silbanuz,
Communications Director**



OFFICE OF HAWAIIAN AFFAIRS
Interoffice Memorandum

DATE: December 5, 2021

TO: Ke Kaupoku o Ke Ke'ena Kuleana Hawai'i

VIA: Sylvia M. Hussey, Ed.D., Ka Pouhana, CEO

FROM: Alice Silbanuz, Ka Pou Kihi Lono, Communications Director

CC: Ka 'Aha CEO Team

SUBJECT: OHA Logo Refresh

ATTACHMENT: OHA Logo Refresh Power Point for Presentation at the Thursday, December 9, 2021 Board Meeting

The Office of Hawaiian Affairs is undergoing many changes. We have new leadership at both the trustee and administrative level, a new organizational structure, a new strategic plan, and we are working with 50 new grantees to provide services to our beneficiaries. This is an ideal time to also update our visual identity – the OHA logo. Our current logo has been the visual representation for OHA for 15 years. This point in our history is an opportune time for a logo refresh.

I. Why is a logo refresh needed?

- OHA is not the same organization it was 15 years ago. It has grown and matured as an organization. The logo is an opportunity to reflect that.
- The OHA logo needs to be digitally responsive so it adjusts to an appropriate size based on the digital platform on which it is being viewed, maintaining legibility.
- The “weight” of some of the letters lack prominence.
- When placed with other organizations logos, the OHA logo is not as prominent because of its size and orientation.
- The kalo leaf without the stalk can look like a leaf on a vine.

The Communications Program worked closely with Administration to develop a refreshed logo that would retain familiar elements of our brand identity, while incorporating new elements that reflect OHA's growth and maturation, reinforcing the message that OHA is a strong, reliable resource for the Lāhui.

II. What are the design choices in the logo refresh?

The following deliberate design choices have been made to help reflect OHA's growth and maturation:

- **Refreshed colors.** We are retaining the blue and green color palette. We have selected a navy blue, with purple undertone for more vibrance and have chosen a brighter green, representing a healthy, thriving kalo, in a darker shade to represent maturity.
- **Kalo design.** The new kalo leaf design is forward facing, open, and a larger size, all representing the agency as mature and transparent. Lines (veins) represent multiple flows of our resources into our community. The leaf is attached to the hā (stalk) to show upward movement, growth, and how we are rooted to our culture.
- **Font.** The Grad Bold font was chosen because it gives our logo more weight, height and prominence. The serif font (with feet) helps the logo look grounded and more stable when displayed on its own (without the text at the bottom). The serif font is in general more sophisticated and elegant. It appears timeless, and in turn is a symbol of the age of agency that was founded over 40 years ago. The new font shows that we are a rooted agency with great knowledge and resources for our community and it appears reliable.

III. How do the design choices manifest in the logo refresh?

The application of the design choices, manifest in the logo refresh and have been narrowed to the following two options:

- Option 1 shows the H and A connected with the serifs touching at the bottom that adds more foundation and anchors the letters visually. The connected HA may also reference ha, the breath of life, that connects us to our beneficiaries.



- Option 2 provides equal spacing between the letters providing an increase in legibility when reading from near or far. This an important consideration for any logo.



Administration is recommending the use of Option 2.

IV. What are the implementation implications?

Ideally we are able to enter into the new year with a new refreshed logo. We will be able to adopt the refreshed logo immediately with no added costs to the following:

- OHA.org and other OHA websites;
- *Ka Wai Ola* and future publications;
- New OHA videos;
- OHA PowerPoint template;
- Custom e-mail signature template with new OHA logo;
- Digital OHA letterhead;
- Word template with OHA logo; and
- Neighbor Island BOT Community Meeting fliers.

Additionally, the refreshed logo can be used for the following as the budget is identified and/or becomes available via budget realignment:

- Logo wear for OHA staff and leadership to wear when out in the community, including masks;
- Tablecloths;
- Promotional items, e.g., bags, pens, hand sanitizer, masks; and
- Business cards.

As with any change it may take some time to adapt to our new visual identity. As we transition to our new logo, it is important to take note of the specific goals we achieve through its use, e.g., a logo with more prominence, a logo that is responsive, and a logo that reflects our growth and maturity as an organization.

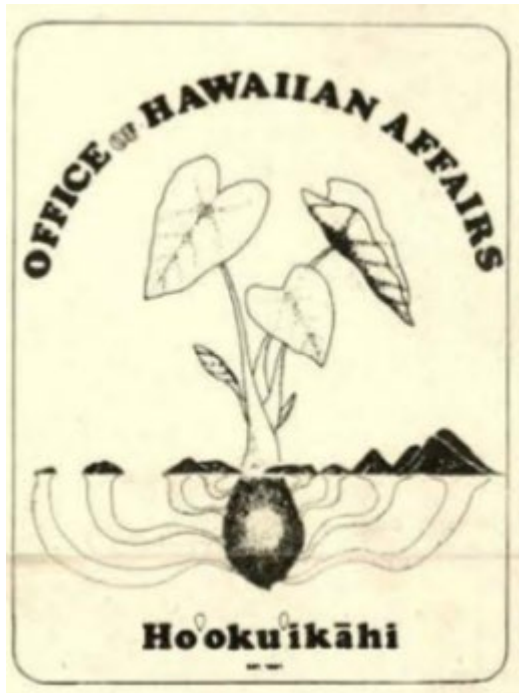
We seek your mana'o on these options and Administration's recommendation.

If there are any questions prior to the Board meeting, please feel free to reach out to me at alices@oha.org.



OHA LOGO REFRESH

OHA LOGO THROUGH THE YEARS



1980-1999



2000-2005



2006-2021

OHA LOGO REFRESH

The Office of Hawaiian Affairs is undergoing many changes. With new leadership at both the trustee and administrative level, a new organizational structure, a new strategic plan, and 50 new grantees it is an ideal time to update the look and feel of the agency's logo. Our current logo has served us well for the last 15 years. However, at this point in our history, Administration feels it is the opportune time for a LOGO REFRESH, that would retain familiar elements, while incorporating new elements that reflect OHA's growth and maturation, and reinforce the message that OHA is a strong, reliable resource for the lāhui.

Our current logo:



Colors:



Pantone 295

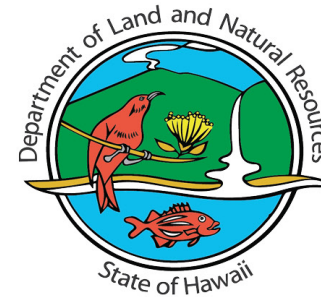
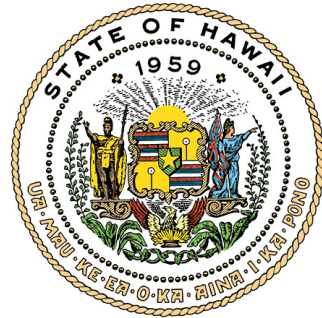


Pantone 575

Elements missing from our current logo:

- Not responsive. When placed on small collateral our logo is not legible.
- Kalo leaf looks rigid, and hā isn't represented (could be confused with a vine).
- In some instances the weight of the letters lack prominence.
- In instances when placed with other organizations logos, it gets lost because of its weight and size orientation. Often times represented without "Office of Hawaiian Affairs" text. (See next slide.)

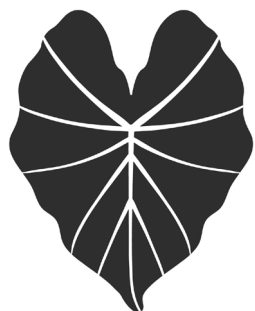
EXAMPLE – Our logo in comparison with other organizations:



What is needed in the refreshed logo:

- Make responsive, new logo should be able to adapt to different sizes while maintaining legibility even when represented small. (See slide 7 for more detail.)
- Have a clear brand guide on how to use the logo.
- Create a new “fresh” feel, but also simulate a strong foundation and growth within the agency.
- Represent the kalo leaf with the hā (stalk) to show upward movement, and growth.

Kalo leaf:



- New kalo leaf should show prominence.
- Forward facing, open, larger size, all represent the agency as mature and transparent.
- Lines (veins) represent multiple flows of our resources into our community.
- The new shape of the leaf makes it obvious that it's a kalo, rooting us to our culture.

Current leaf:



Refreshed leaf:



Color choices:



Pantone 648



Pantone 7742

- Navy blue, purple undertone for more vibrance
- Lighter, more distinctive blue
- Brighter green, representing a healthy, thriving kalo
- Darker shade to represent maturity

Current colors:



Refreshed colors:



Goals of the refreshed logo:

- New font should have more height (also a symbol of growth).
- A heavier weighted font will help represent OHA as being sturdy, an organization with a strong foundation, reliable
- O – H – A will have more space in-between for more legibility, especially when logo is represented in small instances.

Current font:

OHA

Valter - Regular



Refreshed font:

OHA

Grad - Bold

Current type:

OFFICE OF HAWAIIAN AFFAIRS



Refreshed type:

Office of Hawaiian Affairs

Mrs Eaves LX Serif - Bold

COLOR and Black and White examples

A good rule of thumb is to choose a logo that reads well in color and reads equally well in black & white.

Option 1:



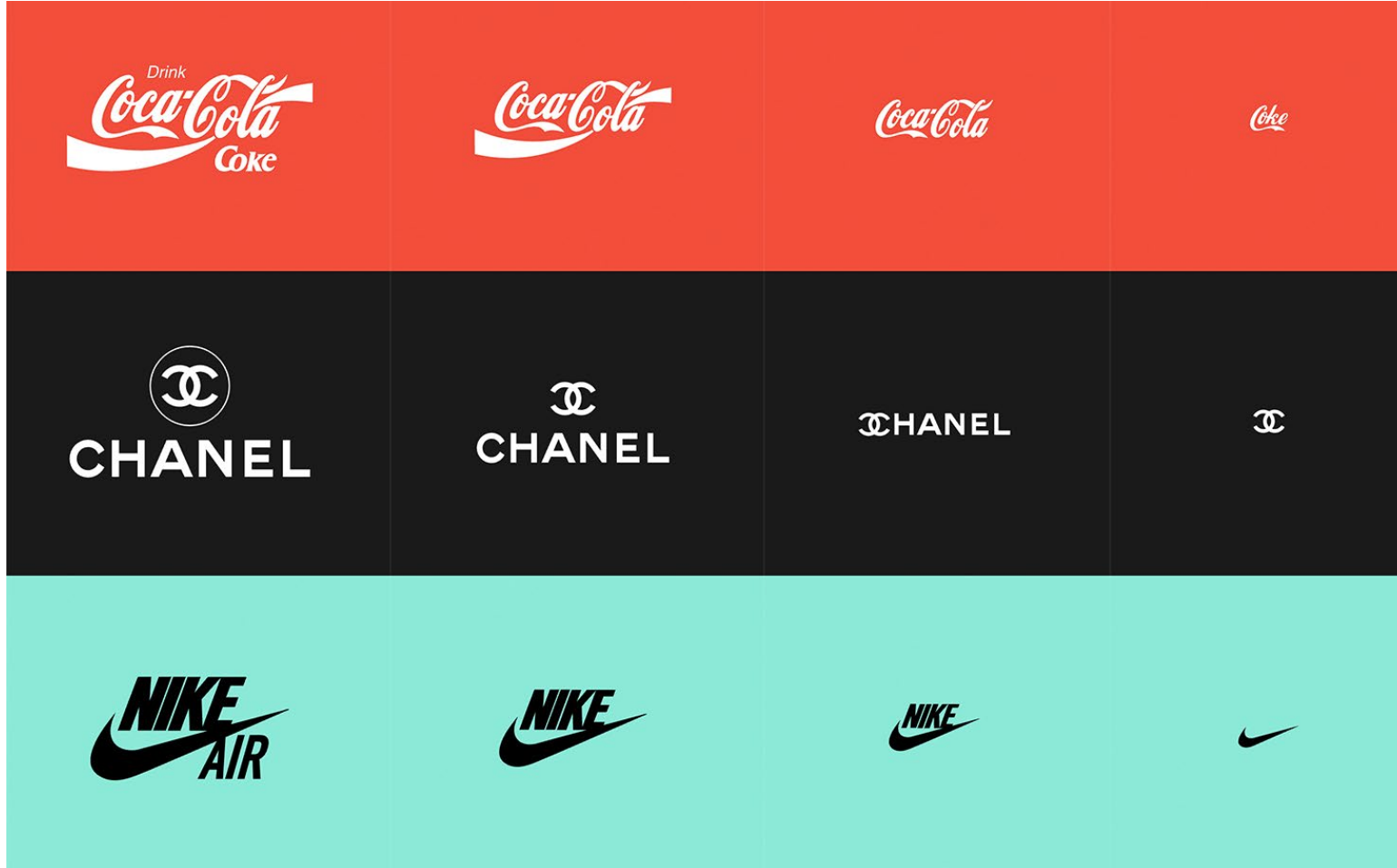
Option 2:



Making the OHA Logo Responsive

Responsive logos are shape-shifting logos that change in size, complexity or shape to accommodate and “respond” to whatever they are placed on. A responsive logo takes the elements of the main logo and adapts them for different sizes, to ensure the logo is always legible. With growing digital and print platforms that are available having a logo that is readable throughout all instances is practical and important.

Examples:



RESPONSIVE examples

Option 1:



Option 2:



LOGO Items

DIGITAL

Can be adopted immediately with no added costs

- OHA.org and other OHA websites;
- Ka Wai Ola and future publications;
- New OHA videos;
- OHA PowerPoint template;
- Custom e-mail signature template with new OHA logo;
- Digital OHA letterhead;
- Word template with OHA logo; and
- Neighbor Island BOT Community Meeting fliers.

PRINTED

Will require a budget

- Logo wear for OHA staff and leadership to wear when out in the community, including masks;
- Tablecloths;
- Promotional items, e.g., bags, pens, hand sanitizer, masks; and
- Business cards.

LOGO IN ACTION: Stationary – Letterhead (casual)

Current watermark letterhead:



Option 1:



• Empowering Hawaiians, Strengthening Hawai'i •
560 N. NIMITZ HWY., SUITE 200, HONOLULU, HI 96817

Option 2:

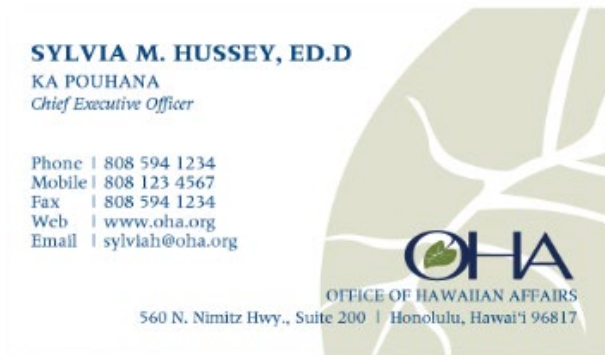


• Empowering Hawaiians, Strengthening Hawai'i •
560 N. NIMITZ HWY., SUITE 200, HONOLULU, HI 96817

LOGO IN ACTION: Stationary – Business Cards

Current business cards:

One sided, not much room for branding



FRONT:



BACK:

Option 1:



Option 2:



LOGO IN ACTION: Table covers

Current table cover:



Option 1:



Option 2:



LOGO IN ACTION: Shirts

Current shirts:



Option 1:



Option 2:



Administration Recommendation

- Meets the goals of showing the growth and maturity OHA, being more prominent, and digitally responsive.
- The equal spacing between the letters in provide an increase in legibility when reading from near or far. This an important consideration for any logo.

