

STATE OF HAWAI‘I
OFFICE OF HAWAIIAN AFFAIRS
560 N. NIMITZ HIGHWAY, SUITE 200
(VIRTUAL MEETING - VIA ZOOM WEBINAR)

Due to COVID-19, the OHA Board of Trustees and its standing committees will hold virtual meetings until further notice. The virtual meeting can be viewed and observed via livestream on OHA’s website at www.oha.org/livestream or listened by phone: (213) 338-8477.

A physical meeting location open to the general public will be available at 560 N. Nimitz Hwy., Suite 200, Honolulu HI 96817. All members of the public that wish to access the physical meeting location must pass a wellness check and provide proof of full vaccination or a negative COVID-19 test taken within 72 hours of entry.

Minutes of the Office of Hawaiian Affairs
Board of Trustees
MINUTES
September 28, 2023

ATTENDANCE:

Chairperson Carmen Hulu Lindsey
Trustee Dan Ahuna
Trustee Kaleihikina Akaka
Trustee Keli‘i Akina
Trustee Luana Alapa
Trustee Brickwood Galuteria
Trustee J. Keoni Souza
Trustee Mililani Trask
Trustee John Waihe‘e, IV

ADMINISTRATION:

Colin Kippen, Interim CEO
Casey Brown, COO
Ramona Hinck, CFO
Robert Klein, Board Counsel
Everett Ohta, Interim General Counsel
Nietzsche Ozawa, Interim Senior Legal Counsel
Daniel Santos, IT Support
David Kozuki, IT Support
Arlene Aguinaldo, IT Support

BOARD STAFF:

Lehua Itokazu, Board Secretary
Amber Kalua, Trustee Aide
Lei-Ann Durant, Trustee Aide
Sommer Soares, Trustee Aide
Kahelelani Keawekane, Trustee Aide
Pohai Ryan, Trustee Aide
Kyla Hee, Trustee Aide
Richelle Kim, Trustee Aide
Evalani Canto, Trustee Aide
Ruben Sierra, Trustee Aide
Crayn Akina, Trustee Aide
Melissa Wennihan, Trustee Aide
Anuheia Diamond Trustee Aide

Call to Order

Chair Hulu Lindsey I'd like to call today's Board of Trustees meeting to order. Let the record reflect that it is Thursday, September 28,2023 and the time is 9:05 a.m. Board Secretary, please do a roll call.

MEMBERS			Present	TIME ARRIVED
TRUSTEE	DAN	AHUNA	X	
TRUSTEE	KALEI	AKAKA	X	
TRUSTEE	KELI'I	AKINA	X	
TRUSTEE	LUANA	ALAPA	X	
TRUSTEE	BRICKWOOD	GALUTERIA	X	
TRUSTEE	J. KEONI	SOUZA	X	
TRUSTEE	MILILANI	TRASK	X	
TRUSTEE	JOHN	WAIHE'E	X	Leaves mtg at 10:08am
CHAIRPERSON	CARMEN HULU	LINDSEY	X	
			9	

There are **Nine (9)** Trustees PRESENT, thereby constituting a quorum.

Chair Hulu Lindsey Aloha kākou and welcome to our Board of Trustees meeting. This meeting can be viewed and observed via livestream on OHA's website at www.oha.org/livestream

We are recording today's meeting for the sole purpose of producing written minutes, which will become the official record of this meeting. Joining us today we have our Interim CEO, Colin Kippen. Colin, please introduce our staff joining us today. Colin calls on Casey Brown, COO, to introduce the Administrative staff.

Casey Brown, COO Today we have our IT support, Dan and Arlene. We also have our CFO, Ramona Hinck.

Approval of Minutes

- 1. May 24, 2023 – Site Visit 1 Summary
- 2. May 24, 2023 – Site Visit 2 Summary
- 3. May 24, 2023 – Site Visit 3 Summary
- 4. May 24, 2023 – Maui Island Community Meeting
- 5. May 25, 2023 – Maui Island Board of Trustees Meeting

Trustee Alapa moves to approve the all minutes listed on the agenda.

Trustee Ahuna Seconds the motion.

Trustee Alapa Moves
Approval of Minutes
1. May 24, 2023 – Site Visit 1 Summary
2. May 24, 2023 – Site Visit 2 Summary
3. May 24, 2023 – Site Visit 3 Summary
4. May 24, 2023 – Maui Island Community Meeting

5. May 25, 2023 – Maui Island Board of Trustees Meeting

Trustee Ahuna Seconds the motion.

	1	2	‘AE (YES)	‘A‘OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
TRUSTEE DAN AHUNA		X	X			
TRUSTEE KALEI AKAKA			X			
TRUSTEE KELI‘I AKINA			X			
TRUSTEE LUANA ALAPA	X		X			
TRUSTEE BRICKWOOD GALUTERIA			X			
TRUSTEE J. KEONI SOUZA			X			
TRUSTEE MILILANI TRASK			X			
TRUSTEE JOHN WAIHE‘E			X			
CHAIRPERSON HULU LINDSEY			X			
TOTAL VOTE COUNT			9			
MOTION: [] UNANIMOUS [X] PASSED [] DEFERRED [] FAILED						
Motion passes with Nine (9) Yes votes, and Zero (0) No votes.						

New Business

Discussion – Messaging on Hakuone

Chair Hulu Lindsey This topic was requested by Trustee Akina, the messaging of Hakuone.

Trustee Akina Thank you for agendizing the topic. For context, we agreed on June 28, 2023, at the RM Committee for the “completion of an evaluation and assessment of OHA’s recent efforts to develop Hakuone and the approval to receive, by the Board of Trustees” that was a completion of an evaluation and assessment of OHA’s recent efforts to develop Hakuone. I am very pleased that we agreed to have that discussion and we began to have some of that discussion with an evaluation of some of our contractor’s works in real estate. That was very helpful, but in addition to that, we really need to look at a broader issue and what I was suggesting at that time is that we be able to talk with each other about how we conducted our campaign this last year when we went to the legislature. I hope that this is the beginning of that discussion or kūkākūkā. I had several items I wanted to discuss, and other Trustees have mentioned that they would also like to discuss those other items, so that conversation was not suggested by me to be confined solely to messaging. I’ll go ahead and start it off with my concern about messaging and let me say at the front end that I have no problem with the majority of the messaging that we conducted with regard to our Hakuone campaign. We got the attention of the public. We had contractors

who did outstanding work in terms of public relations and communications. My concern is over our decision-making process as a Board. I want to make sure that as we go into the future, as we can conduct an outstanding campaign this coming year and in the year after in the legislature, that we're together. When we set forth the messaging that represents the Office of Hawaiian Affairs, we realize it has an impact on our reputation. It has an impact on our strategic ability to do lobbying. There are many aspects to that, and we realized that we may have different views individually. Here's what I would like to encourage, and this is not a motion, it's simply an encouragement. I'd like to encourage us to talk about the messaging fully amongst ourselves, to the extent that we can and allow the different voices of the Board members to be heard. One of the things that was concerning to me is that I would sometimes at a news conference or I would read something in the Honolulu Star Advertiser or Civil Beat or other media, that represented the Office of Hawaiian Affairs. My concern is that often it would be the first time I would hear such messaging and secondly, I would sometimes have concerns about whether it was the most effective way of going forward and making our case and whether it really represented our reputation. To sum it up, I didn't come here this morning to argue for a certain messaging or against any messaging. I'm here because I want to look at our process. We're a Board. We need to have certain conversations and I hope we will have conversations about the messaging and that we can weigh in our various concerns and give input to that rather than hear what that message is from the media or after the fact. As I mentioned, that's not my only concern, nor is it the only concern of many of us on Board. This is the beginning of our conversation, I hope our kūkākūka over how we can better manage our case before the legislature and the public going forward. I will close with this; I am absolutely committed with to the betterment of the Native Hawaiian people and to winning our campaign for Hakuone to develop it as we see fit with their benefits as quickly and effectively as we can. Thank you.

Chair Hulu Lindsey The floor is open for Trustees to express their concerns.

Trustee Trask I'm very happy to see this because I'm disappointed in some of the follow up things that have occurred here and I wanted to inform the Board about it. The Hakuone initiative was addressed by two out of the seven that we interviewed. One being Lehua and the other being Maile. Both congratulated us on the messaging that we had sent out. Why? Because it focused on a big problem we had, which is racism. In affordable housing, when we go back historically and look at Hakuone, we find that from the outset it was identified for affordable housing. It's not something we're coming up with. It was identified for affordable housing. When it moved forward under the term of Governor John Waihe'e, the federal government stopped it because they found redlining. I did that research and presented to the Board the detours article not written by Hawaiians but written the last four or five years. What it found was the history. Our area of Hakuone was identified for affordable housing. However, the documentation submitted to the Feds verified, which I had sent you copies of it, that what they were doing was they were adjusting the income levels so that only Hau'ole and Japanese could benefit and they put it in writing. That's what the Feds caught. You can't do affordable housing and limit it to Caucasians and Japanese. That's why we lost it. Now we are doing what they did, but we have a different obligation. Ours is to Native Hawaiians, capital and small "n". When you look at where we are now, you could see what occurred when it erupted in modern times. What happened? Tenured Japanese professor from the University of Hawai'i came out with a big article saying OHA is right. OHA should develop Hakuone and what's happening is racist. Everybody knows what happened and that is what killed that project. We never had any affordable housing for anybody in Kaka'ako until we came along and now, we're being told it's inappropriate. It's nothing more than a good example of systemic racism in this state. Now the native agency has the land to develop, and they don't want natives there. We're back to where we were years ago only Hau'ole and Japanese. I'm so thankful for Professor Okimoto. I don't know the man, and neither does anybody on this Board. He was not influenced by us. He was looking at detours and what the history was. Now we go forward with Hakuone, and we've sent a real clear message. I'm not about to reconsider

it. We're looking to hire a new CEO. Two out of the seven candidates of nearly 600 applicants congratulated us.

A while back, I got a call on the Big Island, asking me to meet with the people from Kaka'ako. The call came from Keli'i Akina. I told my staffers to put it on the agenda, find out what's happening. I didn't know we're going to do it. My staffers came back and told me there isn't any meeting at OHA. There isn't any tour that you folks are taking to Hakuone. I get a message from Keli'i telling me I am going to come down and meet with mister so-and-so, not the OHA Board meeting. You're being flown in and not told that there's only one man you're meeting with. The guy in charge of the opposition to Hakuone, long criminal record. I don't like being set up Trustees. We're going to do the work for affordable housing, count me in on the team but don't bring me in telling me I'm going to go to meetings with my colleagues and then I find out that I've been lined up to meet with the voice of opposition, who has a long criminal record. I really don't like it and when I learned that I canceled it. We are holding the line on Hakuone and I'm proud of that. I am not going to give it up for gambling, a casino for CNHA or anything else. You don't like the messaging because it brings out racism. We're going to shut our mouth about it? I'm not going to go for it but I'm going to watch this Board to see where we go. Are we going to put up affordable housing or not? When we go out today to look at the affordable housing example, we're looking at what our sister agency, DHHL, is doing for small n's. They cannot do for capital N's, it's our job. We have a lot of kūpuna that need kūpuna housing. My job is to proceed with affordable housing for capital and small n's. It is time to be advocates for our people. 45 years OHA has been in existence and we can't do a single project in partnership with our sister agency. The messaging on Hakuone was excellent.

When I talked with Ethics the first time around about your conduct, they told me file the complaint. I did not. I sent to you the quote from Ethics about your obligation to small n's and large N's. It is a matter of the record for every Trustee to read. You want me to look at something from Grassroots, consider that you are in a conflict of interest and the next time I will not give you a heads up. You want to talk about the messaging at Hakuone, what is your concern? That we're not covering up racism? Trustee Akina, I want it on the record. I want this on the record, and I thank the Chair for making sure it's in public session because I will be getting not only your publication, but your comments here and every other comment, and I will take it back to Ethics this time. You put it on the agenda, your concerns about the messaging at Hakuone. Exactly what are they? It will go to Ethics.

Trustee Akina Thank you, Madam Chair, for the opportunity to respond. Thank you, Mililani, I hold you in the highest esteem, I always have. I do respect you and I always will. Out of respect to what you said, the gentleman whom I invited you to join me in meeting. My office knows that when I receive request through beneficiaries, my posture is to respond. Very frequently, beneficiaries call or write and say I haven't been able to get an appointment with any Trustee. What I'll do, as I did in this case, is I'll check with others, usually the Chair, and say has anyone met. I decided to let this gentleman, regardless of what he had to say, I didn't really know what he wanted to say. I did not know his background. I decided to meet with him, but I felt it was wise for me not to meet alone, so I had a short list of other Trustees, and you were right at the top of the list because of my respect for you and because you are the Vice Chair. In any case, we contacted you and I asked whether you'd be available to meet with him and that's the whole story for me.

Trustee Trask *inaudible – did not use mic*

Trustee Akina In all due respect, I will have to refer to the correspondence between us. I have a different recollection. Moving on to messaging, as I have said in the past and reaffirmed today, I think we did an outstanding job on the communications and messaging for Hakuone and I have never expressed opposition to the totality of the messaging. It's a complex message. It involves many, many factors.

I'm not opposing our message as a totality, but I believe that there are messages that we send that we should be more careful about. For example, when we make the claim that the 400-foot prohibition on development of residential towers was established to prevent Hawaiians from building. It flies in the face with a factual record that has been noted extensively in the media and by other public leaders, the factual record that the prohibition was put in place six years prior to OHA ever acquiring Kaka'ako Makai property. It was put in place when the the owners of the property at that time were Alexander and Baldwin. That is a factual piece, and it doesn't give us credibility to be denying that. I'm not accusing anyone of intentionally lying, what I'm saying is that when some of our facts don't line up, it doesn't look good for us.

Trustee Trask State the facts, for the public record, that you got the notice from Ethics. I sent it to you. You state now what your concerns are on public record.

Trustee Akina In addition to that, I don't know if you were in the room or not, but one of our colleagues, the former Senator Brickwood Galuteria, who had direct knowledge of the 400-foot prohibition when it was put against Alexander and Baldwin. He affirmed here in this room that that wasn't against the Hawaiians at that time. So, what I'm saying is that we need to be careful when we sprinkle our messaging with statements like that.

Trustee Trask I didn't write the Detour article, neither did Brickwood, but it's there in writing. We also have the federal government's rejection, that's why it didn't go forward for redlining, and it was cited in the report. This setting, the qualifications that income will facilitate Caucasians and Japanese but be assured the income levels will prevent Micronesians, Hawaiians, and Filipinos.

Trustee Waihe'e Keli'i, I want to preface what I am about to say, that I am not going to make any judgements. I am going to give you a chance to respond. I don't expect you to respond in this meeting, it is complicated but my concern is the article. When you wrote the Star Advertiser article, disagreeing with some of our messaging, you claim that we argued that we were victims of racial discrimination because the legislature has denied this request to build residential towers. If that was in fact our official messaging, I could understand people having a problem with it. I have since then gone through all our official messaging and I've never seen us once say anything like that. You also said height restrictions set up just now, we claim they were set up to prevent Hawaiians from building there. I don't recall any official messaging where we said those quotes. I called Kuilei and said do you know what this is referring to and they couldn't. They claimed that there was nothing in the messaging that quoted it the way you were saying. Now, I could be wrong, that's why I'm not going to judge you. I am just saying I haven't found it. If you can show me where we said that in any of our official documents, then I can appreciate your concern. If you're just quoting people that we're not speaking to in any official capacity, then people can say what they want. That was my concern.

Trustee Akina First of all, you and I are in strong agreement. It's important to look at what the official announcement of OHA is, and that is part of my concern today. There are messages going out in this campaign that we did not officially agree upon. I would agree with you that we never officially sat here and affirmed those concerns but they did go out from OHA and that's why I had to respond. For example, the first one, you mentioned that OHA has argued that we are victims of racial discrimination because the legislature has denied its request to build residential towers while allowing non-Hawaiian businesses across the street to do so on their properties. That was taken directly from April 6, 2023 news release from OHA under the name Hulu Lindsey. The second one, additionally, OHA claims that it was, quote, shortchanged, and that's a quote in the 2012 settlement agreement as the Senate Judiciary and Labor committees implied that settlements such as lifting residential restrictions could be entitlements, such as lifting residential. These restrictions could be obtained in the future that was taken from April 7, 2023 interview at Hawai'i Public Radio from Chair Hulu. Now I recognize that Chair Hulu as I inquired with

her, was not originating these statements, they were coming from our contractors, but in response to your question, and let me sum up number one, I agree with you that these were not official statements of OHA. We never agreed to them and that's why I felt free to dispute them if they had been official statements of OHA, that would have been a different matter, but they were not and you are correct. But where they came from represented OHA, and that's why I was concerned about that. I hope that helps. Thank you.

Trustee Ahuna I want to offer some comments. First, thank you that we are going to visit Papakōlea today, that's where I was born and raised. My grandma was one of the first homesteaders there in Papakōlea. They were actually from Kaka'ako, all of these Hawaiians were from Kaka'ako but they didn't want these Hawaiians frolicing with the tourist when the boats came in. What they did was they kicked all the Hawaiians out. They ended up in Pālolo and Kalihi. It was a very racist thing that happened. It is important to know that there are people who still live it. We were there from the beginning and we were kicked out because of the racism. It is important to continue this message.

Trustee Akina Thank you Trustee Ahuna for the reminder of the dark history of our past. I do not disagree that racism exist. I am only talking about specific messages that we send. We are trying to move the Native Hawaiian people out of the past that has been dark and into a future that is much brighter. There's no disagreement there.

Trustee Ahuna We are not trying to move them out, we are trying to move them back in.

Trustee Souza I agree with all of you, Dan, Trustee Trask, Keli'i. I want to bring it back to the item on the agenda, messaging. I think the reason why you chose to agendaize this item is because we have asked for an assessment. And in the assessment, we would establish what the messaging was, how it went out, who determined what the messaging should be, even as simple as a press release that some of us found out what was going to be said while we're standing behind that podium and supporting you as Chair. This is bigger than the messaging, if I may. We established that there's different views on what the messaging should be and so I think we need to reestablish that the Board should be involved in that process. I believe you mentioned that earlier and so I believe we all want to develop at Kaka'ako, a place we refer to as Hakuone now. For me, it's about what did we decide to do? We just released \$400,000 to Kuilei which we supported; the Board voted, we took a stance. Messaging, we should vote and take a stance. If it's something we don't agree with, we should be able to voice our opinions and certain individuals know and it's fine because sometimes time is of the essence and we need to get it out. I totally understand especially during session. But for me right now, commercial, we decided to move forward in so many ways with the \$400,000 to develop commercial right now. We will not stop pushing for residential but I see that over the long-term. The initial goal is to develop commercial and we can continue on with housing for Hawaiians messaging or continue on with commercial retail spaces to support Native Hawaiian businesses messaging going out. We need to establish what we are doing and what we are spending money on. At the most, get a return on our investment. That is why I believe Trustee Akina agendaized this item and if not than this is why I am speaking to this item. I want to say that on record.

Trustee Galuteria Firstly, I appreciate this being brought to the Board. This is an important item for a couple of reasons, one of them is the obvious subject matter, messaging for Hakuone. Secondly, and equally important, maybe even more important is how we come to decisions as a Board. Now, Trustee Souza and I, we were not here before November of last year so obviously decisions regarding messaging preceded our being here but we're here now and if we got to demand a place on the table, we will. The result of the messaging is what I care about. What we say is important, but it's important that we got the message across and the message delivered what we intended it to do. Now look at results, colleagues, nothing. This messaging campaign flunked. What we wanted it to do was to move legislation through so that we could do what we needed to do in Hakuone. Did it do that? No, 'a'ole. Does that make it a good campaign? No. I want to be pragmatic on how we spend our money on messaging, and we all need to

participate in what that means. I am glad Trustee Akina asked for this to be agendized because when would it be agendized otherwise? This is fundamental decision making. It cannot be done by one or two, it has to be done by all nine. Back to the messaging, what did we say? Was it woe as me? We are not woe as me, Hawaiians. We pass all that crap, okay. We must assert ourselves. Now, in a messaging campaign, as you probably all well know, short term, mid-term, long term. Are we really going to bring back Hawaiians to Hakuone? Are we really going to bring them back? Everybody tells me that. If we're going to go for the best and the highest value, how many of our people will be able to afford those condos? So, let's be realistic. If we're going to blend in affordability with high rise and high end, well, let's say so. I would recommend that we have a campaign clearly aimed at commercial retail. Don't worry about residential for now. Residential will come when different people are in the legislature to make the decisions towards residential. Right now, we don't have the numbers to push residential. Let's do a campaign messaging based on retail, commercial, culture and put our footprint down on Hakuone. In our discussions with some of our candidates these past couple of days, we asked one of the real estate experts how long would it take to get something up, he said four years. In an earlier discussion with our COO, I asked him, even if we got the okay for a residential, how long would it take for us to put something up? He said 10 years. So, our decisions are not grounded on anything pragmatic at this point, it is airy fairy to me. So back to the messaging. Indeed, we paid top dollar for this message campaign, but it didn't accomplish anything in my opinion, having said that, we're not going to point fingers at anybody. Let's just move forward. Now, in terms of how this Board makes decisions, fully informed and clearly engaged as a body, I think that needs to be addressed. I believe, and correct me if I'm wrong, Trustee Akina, that is one of the basis of you're wanting to agendize this item. Correct?

Trustee Akina Yes, that is what I would like to see.

Trustee Galuteria Not being here before all these other decisions were made, I, for one, thought that's how the Board operates but apparently not. I am looking forward to recalibration. That is my early opinion.

Trustee Trask You are incorrect Brickwood. The Hakuone discussions were available for all Trustees to participate in. There were numerous community meetings. There were calls, some of which were videotaped. I participated on it along with Kalei Akaka. The measure came into the legislature. The package was so good it flew through the Senate, no problem. The lobbying on the House side, but you were not there for also, was very good. The house supported it. One man killed it. When the bill crosses from the Senate to the House, you know, House leadership Mr. Scott Saiki has to approve and set up the House review committees. That's where it was killed. I talked with members of the House who said send it over. The next call I got was Scott Saiki is going to kill your bill.

Trustee Galuteria Trustee, we are talking about the messaging.

Trustee Trask We are not.

Trustee Souza This is going to be a long-term conversation. We don't even know or have established a budget as to what's going to happen. I don't think we've even written our bills yet, but what we're going to ask for, I would like to be a part of that as well. Legislative session is coming up. What is our initial ask? Who do we want to target? Do we know we have the support from our people? Or we don't have the support from the red shirts? How do we get the support? Then that's going to be a part of the initial conversation. We need to get support from these small areas in order to achieve the ultimate goal. I think over the long term we're going to establish who. Is an RFP going to go out for commercials and who's going to consult us on that? I think now is the time to beef up our own in-house communications division so that we can have more of a say or input, whether it be the Administration's side or the Board of Trustees, as to what goes out in the overall messaging. This does not end at Kaka'ako. Sorry, I wanted to

add, if I may, is that this is messaging for OHA moving forward especially with the hiring of a new CEO. A potential re-org within the organization and a desire for people to want to be here. The desire for people to want to help us at the legislation.

Chair Hulu Lindsey I know for a fact that the messaging wasn't assumed that it would get us the approvals we seek at the legislature. That was not the intention. The messaging was positive for our beneficiaries to generate their support for us and the future of Hakuone. Nobody could have predicted what happens in the legislature. Why? Because we have no control. We have no control on them. The messaging in comparison with that, to me, we could have said all the most beautiful things and still not have gotten approval. I think that some of the comments that Trustee Trask brought up about the racial discrimination that might have been mentioned didn't come from OHA. I think that that's what you found offensive in our short discussions, Trustee. That information came from outsiders, non-Hawaiians. I don't think that the messaging flunked us at the legislature. If we go back next year, the same thing is going to happen so, we have to talk about what we're going to do in the next legislature. At least we should get the things that we're owed and that is the \$65,000,000 for the bulkhead for the revetment. That's the responsibility of the State when they gave us these properties without disclosing to us the detriment of the property. It was not disclosed. In real estate in Hawai'i, you must disclose otherwise there's a penalty to pay, like fixing it. So, I think we need to go back for that, if nothing else. I agree with you folks that we should move on the commercial, I think we all agree on that. We can tell our consultants that's the direction we want to go. I will tell you that not all the messaging can come to the Board. You have to trust the Chair that I feel what you folks think. The messaging, you're correct, was done by our contractors and they felt that we should be a little more aggressive because us Hawaiians have sat back for too long and it's about time that we fight for our rights. We have rights that nobody else has in Hawai'i. We're Hawaiians, these are our lands, so we have to fight for those rights. The messaging, I agree maybe was kind of sensitive on some of the press releases because you know I'm not used to being that strong out front and you know I was a little bit kanalua, but those are words that had to be said so people know we are serious. We've been pushed back for so long. I feel you folks so don't think that I don't feel you folks, I've talked with all of you at one occasion or another and I know what you folks are thinking. I discussed it with Administration on how can we help our Trustees have faith in what we're doing and that we can all come together with the same mind so that we can be stronger, not having any of one of us going through the back door, that doesn't help us. If we can do that, we're going to be a stronger Board.

I want us to have a legacy in Hakuone. We need to do something there and we need to work together. I have asked the Administration if they can bring the whole Board up to date monthly. Not too many things happen in a whole month, but whatever happens in a whole month now, we're going to have more things than none because we have authorized our Kuilei contractors to move forward. But there's lots to move forward on all at once. They will be reporting to the Board on a monthly basis so that you can feel like you folks are in this but I'm so tired of fighting with the legislature. We need to fight for something they owe us this time. I'm willing to listen to all of you, I talked with our Administration every single day. I'm easily voicing you folks feelings, thoughts, that's not hard for me to do.

Trustee Souza I agree with you. I am tired fighting with the legislature. Now, that I am here, this is a suggestion, our messaging should coincide with what we are asking and what are initial phase is going to be. While Kuilei figures out what commercial lots we are going to develop, we're going to establish our ask at the Capital instead of fighting and making it personal, just keep it professional. We did get the **** end of the deal. How many times? We're tired of it, but they already know that. This is bigger than 30 acres in Kaka'ako and 9 parcels. If we want to do housing, we should do housing right. Today we're going to Mō'ili'ili, one of our site visits. I'm excited about that because we can finally have the Board see what she's talking about, what she's referring to, and we can do it ourselves. We can do it right now. We could take \$10 million and go buy an apartment building or 10 and make affordable housing. If that's truly what OHA wanted to do, we don't have to wait for the leg. There's other organizations doing it and I

want to be a part of that movement. Let's do it, let's talk about our Trust fund right now. Let's make it work for us. We can talk about our Board consulting, how we're going to invest more money in the stock market or we can help a Hawaiian today. As Realtors, we have the knowledge and the rest of the Board as property owners. We keep it professional and not personal, I think we're going to get there and our people are going to fall behind us. We're going to have the radical guys, right, probably tuning in today and they probably don't agree with a lot of stuff we say, but if we start to show them how to be true leaders, control our messaging and have them stand behind us, I think we'll get more done. Trustee Trask, I know you're very passionate because you've been fighting a lot longer than all of us and advocating for Hawaiian issues and I truly respect you. Sometimes we get into it and other Trustees, but that's the name of the game. I truly look forward to that because this is what happened and should happen in the boardroom, the Board should be a part of this. I like yelling at you, I never thought I was going to ever have an opportunity and you like yelling at me. It's such a great opportunity. It's an accomplishment for me because I get to be in the same room with people who know their stuff. Chair, you want this Board to leave a legacy and we are fighting for something that should be developed in Kaka'ako and we should be a part of it. We change all the time during elections. We do not always get the support and we do not always get back in but while we are here, we want to follow through and get stuff done. I think that is the determination we all have.

Trustee Akaka I just want to reference our agenda is regarding messaging and messaging is based off of due diligence and work in the community. As a reflection of our Hawaiian people in the greater public, the messaging did move our public opinion, it did. The results weren't what we wanted at the State legislature. We did expect that was going to be a high probability, but we felt, as our fiduciary duty, that we have to move forward in our kuleana with Hakuone making it into a Hawaiian engine to benefit our people. We did get the mana'o through the many community meetings, we got public support and we got support for our Hawaiian people. In getting that mana'o with the polling, 88% of our community did support our efforts. I just wanted to note that a lot of the work, a lot of the messaging moved at a very fast pace. Trustee and former Senator Galuteria, you know it moves fast with the legislature. We got to meet those deadlines as well. If we have to ask for a hearing, so our people, our Hawaiian people, can give their mana'o to support us, and they're not given that opportunity, that is disheartening. As Hawaiian people, it's hard, it's another year where we feel that we were not able to move forward and progress as a people and something as simple as housing, bringing our people back to their land. This messaging and what Keoni had talked about whether it's Hakuone or even our PR branding with OHA, we need to have more people knowing what OHA is, what we do, how we help our community, how we help our Hawaiian community. That is a desire of mine that I've had from the beginning here at OHA and I will continue to vocalize that we need to do this and I'm looking forward to working and seeing the positive evolutions that we're going to go through in selecting a new CEO. Whomever that may be, I look forward to working with them, our Administration and with our Board so that we can bring all of our minds and hearts together on our messaging. There might be times where we may not all agree but looking at what the majority desires and reflecting the will of our Hawaiian people, we must go forward with that.

Trustee Ahuna I really like these conversations that we are having today. It is important to have all nine Trustees involved in decision making. When we make good decisions, we need good Administrative staff, this is advocacy, engagement, to meet us to ensure we are saying the right things. In the past, people would bring messaging to the table like Rice vs. Cayetano and try to change it. We need advocacy, and all of them, to listen and be a part of this. Thank you.

Trustee Galuteria Thank you for the dialogue. We are at a reflection point because we just went through ten days of interviews with top shelf candidates. I look at this as an incredible opportunity to recalibrate. Back to the same subject matter, if we are going to go down a specific road of commercial retail then the messaging should concentrate on that because that will be the campaign. That does not preempt us from doing another campaign of what is OHA? Why is OHA a part of everyone's lives regardless if you are

Hawaiian or not? If you're of Hawai'i, then OHA has to mean something to you. As we move forward and we decide how we are going to do the Hakuone campaign and perhaps the greater campaign, then the train is half full. The OHA train is half full and now we need to stack up on some of the vacancies. We are evolving and nothing will happen over night. If we are forth coming and we don't mind yelling at one another then I am here for the long game.

Trustee Trask I want the record before we close to reflect that I am making a formal request for the full transcript of every statement that was made here by every Trustee. I will request that for the purpose of proceeding with the Ethics Commission, thank you.

Trustee Akina Thank you for agendizing this and thank you for your affirmation that you do hear and feel us. I confirm that and I believe you do. I recognize that not every communication will have time for all of us to consider but I am confident that we will, together, be able to craft our basic messaging and to look at any concerns that may be controversial. I said earlier that I like the messaging done for Hakuone but there are many strands to that messaging. What I do like about the messaging is that it reflects who we are. In this room, we have every strain of being Hawaiian. We have ea, kū'ē, and aloha i kekahi i kekahi. We have to target our messaging to the audience we are going to, whether it's our own kānaka maoli or the legislature. Overall, the messaging that came across to me in our communication of the beauty and the vision of Hakuone is that Hakuone is good for everyone. Hakuone is good for Hawai'i, for Hawaiians and non-Hawaiians. I think with that messaging, we will win. I may not be sitting here today had I given up in 2012 when I first ran against incumbents of the Board of OHA. I found myself at one point at a convention of the Hawaiian Civic Clubs, where the candidates running were invited to be on a panel. On that panel there was a lot of argument, the incumbents of OHA had ganged up and focused on me. There was one candidate who stood up and said why are picking on Keli'i, he is the only one here talking about aloha. That encouraged me. That candidate is the now Trustee Mililani Trask and I will always be grateful.

Announcements

Trustee Akaka Following this meeting, we will have our site visit at 1:00pm and then after that, we will have our 2:30pm visit at Hale Makana O Mō'ili'ili development. This is our kūpuna housing that Trustee Trask spoke very passionately about. After that, we have our 6:00pm O'ahu Island meeting at Kawanakoa Middle School. Again, we are having these O'ahu Island meetings because I wanted to target our Hawaiian Homestead communities so that we can stay on the pulse of the needs and concerns of our Hawaiian community. I've seen the great that can happen when we are able to have our island community meetings throughout the state. I mahalo all of you in advance for your participation, it is a long day and I hope you folks get rest in between our site visits and meetings.

Also, congratulations to Capsun Poe as he is moving on. We will miss him, but I want to mahalo him for his hard work that he has done for us at the State legislature and with the community. He served us as our Community Engagement Director and Interim Chief Advocate here at OHA.

Adjournment

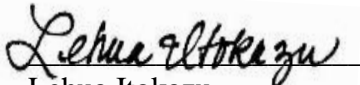
Trustee Souza Moves to adjourn the meeting.

Trustee Alapa Seconds the motion.

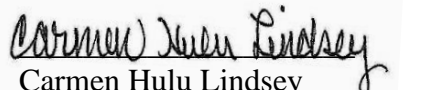
Adjournment							
TRUSTEE		1	2	'AE (YES)	A'OLE (NO)	KANALUA (ABSTAIN)	EXCUSED
DAN	AHUNA			X			
KALEI	AKAKA			X			
KELI'I	AKINA			X			
LUANA	ALAPA		X	X			
BRICKWOOD	GALUTERIA			X			
J. KEONI	SOUZA	X		X			
MILILANI	TRASK			X			
JOHN	WAIHE'E						Left mtg at 10:08am
CHAIR CARMEN HULU	LINDSEY			X			
TOTAL VOTE COUNT				8			

Chair Hulu Lindsey Adjourns the Board of Trustees meeting at 10:12 a.m.

Respectfully submitted,


 Lehua Itokazu
 Board Secretary

As approved by the Board of Trustees on May 23, 2024


 Carmen Hulu Lindsey
 Chairperson, Board of Trustees

Attachments *all handouts and PowerPoints will be posted once the minutes are approved.